# City of Capitola

## Service and Sphere of Influence Review



Adopted Version (May 4, 2022)

Local Agency Formation Commission of Santa Cruz County

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#### EXECUTIVE SUMMARY

#### Introduction

This Service and Sphere of Influence Review provides information about the services and boundaries of the City of Capitola ("City"). This report will be used by the Local Agency Formation Commission to conduct a statutorily required review and update process. The Cortese-Knox-Hertzberg Act requires that the Commission conduct periodic reviews and updates of Spheres of Influence for all cities and special districts in Santa Cruz County (Government Code section 56425). It also requires LAFCO to conduct a review of municipal services before adopting sphere updates (Government Code Section 56430). The City's last service review was adopted on August 2, 2017.

The municipal service review process does not require LAFCO to initiate changes of organization based on service review conclusions or findings; it only requires that LAFCO make determinations regarding the delivery of public services in accordance with the provisions of Government Code Section 56430. However, LAFCO, local agencies, and the public may subsequently use these determinations and related analysis to consider whether to pursue changes in service delivery, government organization, or spheres of influence.

Service and sphere reviews are informational documents and are generally exempt from environmental review. LAFCO staff has conducted an environmental review of the City's existing sphere of influence pursuant to the California Environmental Quality Act (CEQA) and determined that this report is exempt from CEQA. Such exemption is due to the fact that it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment (Section 15061[b][3]).

#### **City Overview**

The City of Capitola was incorporated in 1949 and operates as a general law city pursuant to the laws of the State of California. Capitola's city limits encompasses approximately two square miles and has a population estimated at 10,000. An overview map, depicting the current jurisdictional and sphere boundaries, is shown as **Figure 1** on page 5. The City provides an array of services, including but not limited to, parks and recreation, law enforcement, public works, and land use. A full review of all services are covered within this report.

#### Sphere of Influence

Santa Cruz LAFCO adopted the City's first sphere of influence on June 18, 1975. The current sphere includes areas outside the City's jurisdictional boundary. The last sphere update in August 2017 reaffirmed the existing sphere boundary. LAFCO staff is recommending that the sphere boundary be reaffirmed once again with the condition that the City develop an annexation plan by or before their next round of service reviews (May 2027), as shown in **Figure 7** on page 21.

#### **Key Findings**

The following are key findings of the 2022 Service and Sphere of Influence Review for the City of Capitola:

#### 1. The City provides multiple services to an estimated 10,000 constituents.

Capitola provides various types of public services, including police protection, street, park and facilities maintenance, and recreation to the community. Fire protection, water, and sewer services are provided by independent special districts in the area. In 2020, the City's population was estimated to be 10,194. LAFCO staff projects that the City's population will reach 10,809 by 2040.

#### 2. The City is financially stable.

Capitola's financial performance has experienced a surplus in five of the last six years. With the exception of FY 2019-20, audited financial statements from 2015 to 2021 indicate that the City's annual surplus ranged from \$118,000 to \$5 million. As of June 30, 2021, the City was operating with a net position of approximately \$33 million.

#### 3. The City's website needs to be updated.

Capitola's website has an assortment of useful information; however, many webpages are outdated, have broken links, or no longer in use. Governmental transparency is more prevalent now than ever before. The City should regularly maintain and update its website. It may be beneficial for the City to develop a plan to keep its website up-to-date and also consider addressing certain outdated webpages.

#### 4. The City should consider adopting a new five-year capital improvement plan.

The City prepared a five-year capital improvement plan (CIP) back in 2014. This plan identified projects between FY 2014-15 to FY 2018-19 that would repair or improve various areas in Capitola, including but not limited to existing roads, parks, and recreational facilities. The plan also identified the funding source for each project. However, LAFCO's analysis determined that a new five-year CIP plan has not been adopted. Additionally, the projects identified in the City's website are not as organized when compared with the previous CIP plan. It may be beneficial for the City to adopt a new five-year CIP plan or implement some other transparent method to keep the residents aware of future projects and their associated timeframe, location, and cost.

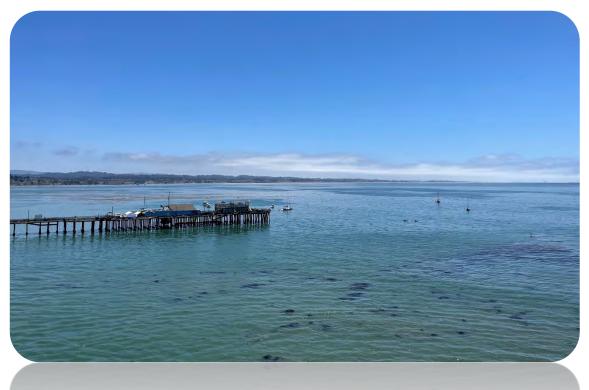
#### 5. The City's sphere of influence is larger than its jurisdictional boundary.

Capitola's original sphere boundary was established on June 18, 1975. At present, the current sphere goes beyond City limits and includes 2,200 parcels totaling 622 acres. The last sphere update occurred in August 2017. The City should develop a plan to determine when these areas should be annexed into Capitola. If no plan is submitted prior to their next service review cycle, then the Commission should consider reducing the sphere boundary to better reflect the City's future growth. LAFCO staff is not recommending any changes to its existing sphere at this time.

#### **Recommended Actions**

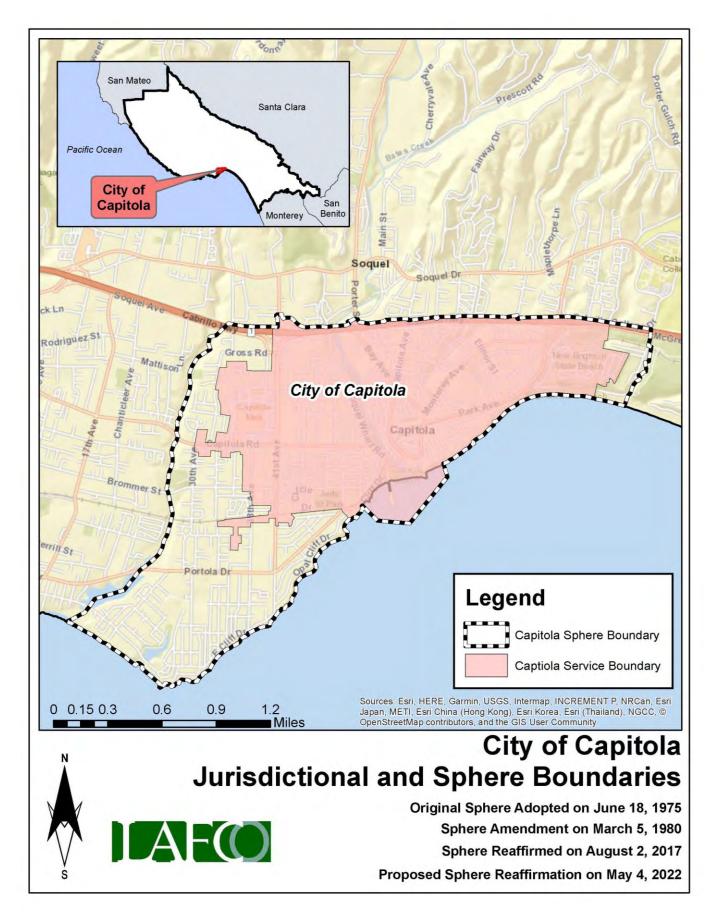
Based on the analysis and findings in the 2022 Service and Sphere of Influence Review for the City of Capitola, the Executive Officer recommends that the Commission:

- Find, pursuant to Section 15061(b)(3) of the State CEQA Guidelines, that LAFCO determined that the sphere of influence review is not subject to the environmental impact evaluation process because it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment and the activity is not subject to CEQA;
- 2. Determine, pursuant to Government Code Section 56425, that LAFCO is required to develop and determine a sphere of influence for the City of Capitola, and review and update, as necessary;
- 3. Determine, pursuant to Government Code Section 56430, that LAFCO is required to conduct a service review before, or in conjunction with an action to establish or update a sphere of influence; and
- 4. Adopt LAFCO Resolution (No. 2022-06) approving the 2022 Service and Sphere of Influence Review for the City of Capitola with the following conditions:
  - a. Reaffirm the City's current sphere of influence with the condition that the City develop an annexation plan before the next service review cycle (May 2027); and
  - b. Direct the Executive Officer to distribute a copy of this adopted service and sphere review to the City of Capitola and any other interested or affected agency identified in the service review.



City of Capitola – Administrative Version

#### Figure 1: Vicinity Map



#### History

Capitola was incorporated as a city on January 11, 1949 and is currently a small community that encompasses an area of approximately two square miles with a population of approximately 10,000. **Appendix A** provides a timeline of all the boundary changes approved by LAFCO (27 boundary changes in total). The last boundary change involving the City was back in 1984. Capitola is coastal community on the northern edge of Monterey Bay, as shown on page 5. At present, the City has a number of land use designations including single family residential, mixed use village, community commercial, and open space. **Appendix B** provides the City's latest zoning map.

#### Services & Operations

The City provides a number of municipal services, specifically police protection, street, park and facilities maintenance, recreation, building, planning, zoning, administrative, and financial services for the Capitola community. Additional local agencies provide other public services to the Capitola community, such as Central Fire District for fire protection, the City of Santa Cruz and Soquel Creek Water District for water service, and the Santa Cruz County Sanitation District for sewer service. The following pages summarize the six key city departments: (1) City Administration, (2) Community Development, (3) Finance, (4) Police, (5) Public Works, and (6) Recreation.

#### **City Administration**

The City Manager's Department is responsible for the overall administration of the City. Working closely with the City Council, this department's priority is to assist them with policy legislation and direct policy implementation. This is accomplished through a number of methods, including but not limited to, community outreach efforts, recruiting and retaining skilled and knowledgeable employees, creating and maintaining a working environment that fosters creativity and innovation, and prioritizing scarce resources. An example of the City's outreach to its constituents is their newsletters. "Capitola Waves" is a bi-monthly newsletter produced by the City Clerk's Office to keep residents informed about recent council action, upcoming events, and other City business. The February 2022 Issue is shown in **Appendix C**.

#### **Community Development**

The Community Development Department is dedicated to providing responsive, highquality services and programs which enhance the quality of life for the City's residents, businesses, and visitors. The Community Development Department includes the Building and Planning divisions and administers the land use policies and standards adopted by the City Council, including the General Plan, Local Coastal Program, Zoning Code, Design Guidelines, Building Codes, and affordable housing policies.

#### Housing Element Update

The 2015-2023 Housing Element was adopted by the Capitola City Council on November 25, 2015 and certified by the California Department of Housing and Community Development (HCD) on February 4, 2016. The Housing Element identifies current issues

relating to housing and the policies and programs that will be used to address them. A portion of the Housing Element is dedicated to identifying opportunity sites that will satisfy the Regional Housing Needs Allocation (RHNA) requirement from the State HCD.

The State HCD requires that each local jurisdiction plan for a certain number of housing units that are affordable to all income groups (from extremely low income to above moderate income). By virtue of having a certified Housing Element, the City of Capitola is eligible to receive grant monies from the State that could help fund housing related projects and programs that benefit members of the community.

#### Affordable Housing Projects

The City partners with non-profit housing providers and other organizations to implement various housing projects intended to preserve, improve, and/or increase the supply of affordable housing within the City. These projects often involve grant funding from state or federal agencies. The housing created or preserved is usually available to qualified households only, which may include low, very low, and/or moderate income households. Some projects are reserved for specific clientele, such as the elderly, disabled persons, or families with children. Since 2010, the City completed 4 separate projects, as shown in **Table 1**:

		Pasie II. Anorausie fredeling Projecte Completed								
Project	Location	Housing Amount	Date Completed							
Bay Avenue Senior Apartments Rehabilitation	750 Bay Avenue	96 Units	2011							
Castle Mobile Estates Non-Profit Acquisition	1099 38 <sup>th</sup> Ave	108	2011							
Capitola Beach Villas	1066 41 <sup>st</sup> Ave	8 Affordable Units	2013							
Tera Commons	1506 Tera Court	1	2019							

#### Table 1: Affordable Housing Projects Completed

#### Finance

The Finance Department encourages innovation and promotes learning and growth in the individual, the team, and the organization. Their goals are to provide timely, value added information and excellent service to their constituents. Based on LAFCO's review of the City's website, annual budgets and audited financial statements are available from 2012 to present. Additional information is also available on the City's website including financial reports, fee schedules, and access to financial transactions analyzed by the State Controller's Office. A detailed evaluation of the City's financial performance is covered on page 10 of this report.

#### Police

The Capitola Police Department is committed to enhancing public safety through various Crime Prevention initiatives, proactive enforcement, public education and our various Community Policing programs. The Police Department has expanded programs and initiatives, which are part of its Community Oriented Policing & Problem Solving model, its Reserve Program and the Department's Volunteers in Policing Program (VIP).

Each of these programs supplements public safety services to the community at a time when the challenges to local law enforcement agencies are at an all-time high and funding has been critically impacted. At present, the City's police services are funded by Measure F. In 2016, City residents passed Measure F to extend the temporary quarter of one percent sales tax for an additional ten years. The City is committed to using this funding source not only to provide law enforcement but also to protect the wharf and beach from storms and rising sea levels, and improve sidewalks, parks, and bike safety.

#### Public Works

The Public Works Department is composed of two division: (1) Operations, and (2) Engineering & Administration. Operations which has responsibilities for maintaining streets, parks, facilities, including Capitola Wharf, and the city fleet and equipment. Engineering and Administration is responsible for implementing a Capital Improvement Program, budgeting, permitting and overall administration of programs for the Department. including stormwater pollution prevention and pavement management.

While staffing is predominantly funded by the City General fund, funding sources for projects, programs and maintenance are also provided by Measure F, grants, and regional and state tax measures. In 2021 Public Works completed the largest capital project in the City's history when the new Capitola Branch Library building was completed and opened to the public. Public works is currently working on a multi-million dollar project to improve Capitola Wharf resiliency and public access.

#### Recreation

The City's mission is to provide quality public spaces and experiences that build a healthy community, foster equality, and better the environment. Capitola has created recreational and cultural opportunities for its residents and visitors. Based on LAFCO's analysis, the City offers adult and youth classes, afterschool recreation programs, adult sports, junior lifeguard programs, and even a virtual recreation center during the pandemic lockdown. Through strategic partnerships with the Soquel Union Elementary School District (SUESD), the City offers resident rates for all Recreation programing to City residents, as well as SUESD residents.

#### **Population and Growth**

The Association of Bay Area Governments (ABAG) and the Association of Monterey Bay Area Governments (AMBAG) provide population projections for cities and counties in the Coastal Region. In general, the Coastal Region is anticipated to have a slow growth over the next twenty years. Based on staff's analysis, the population for the City of Capitola in 2020 was estimated to be around 10,000.

**Table 2** shows the City's anticipated population over the next twenty years. The City's average rate of change is 1.48%. Under this rate, projections indicate that the entire population of Capitola will be approximately 10,800 by the year 2040.

	2020	2025	2030	2035	2040	Average Rate of Change
Santa Cruz County (unincorporated area)	136,891	137,896	139,105	140,356	141,645	0.86%
City of Capitola	10,194	10,312	10,451	10,622	10,809	1.48%

Table 2: Projected Population

Source: AMBAG 2018 Regional Growth Forecast

#### **Disadvantaged Unincorporated Communities**

State law requires LAFCO to identify and describe all "disadvantaged unincorporated communities" (DUCs) located within or contiguous to existing spheres of influence for cities and special districts that provide fire protection, sewer, and/or water services. DUCs are defined as inhabited unincorporated areas within an annual median household income that is 80% or less than the statewide annual median household income.

In 2017, the California statewide median household income was \$67,169, and 80% of that was \$53,735. LAFCO staff utilized the ArcGIS mapping program to locate any potential DUCs in the County. Based on the criteria set forth by SB 244, staff's analysis indicates that there are no disadvantaged unincorporated communities within or surrounding the City of Capitola.

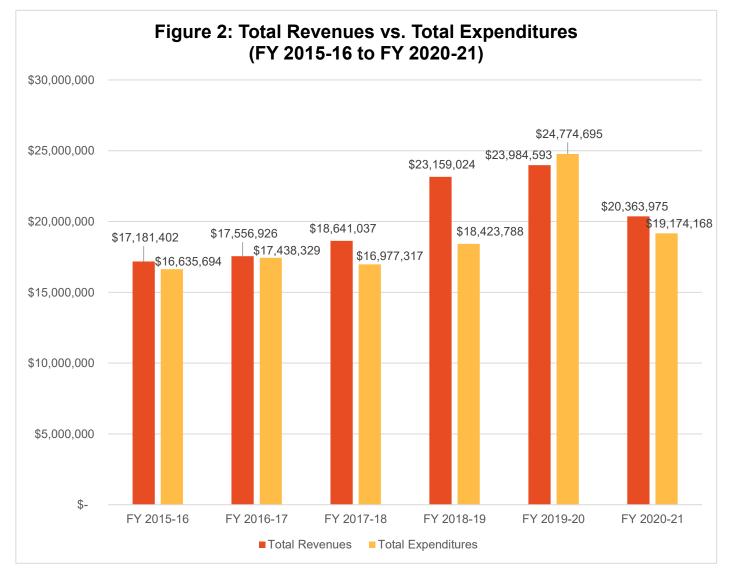


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#### **FINANCES**

This section will highlight the City's financial performance during the most recent fiscal years. Fiscal Year 2020-21 is the latest audited financial statement available. LAFCO evaluated the City's financial health from 2015 to 2021. A comprehensive analysis of the City's financial performance during the past six years is shown in **Tables 6 and 7** on pages 14 and 15. LAFCO extracted the financial data from the City's Comprehensive Annual Financial Reports located on the City's website<sup>1</sup>.

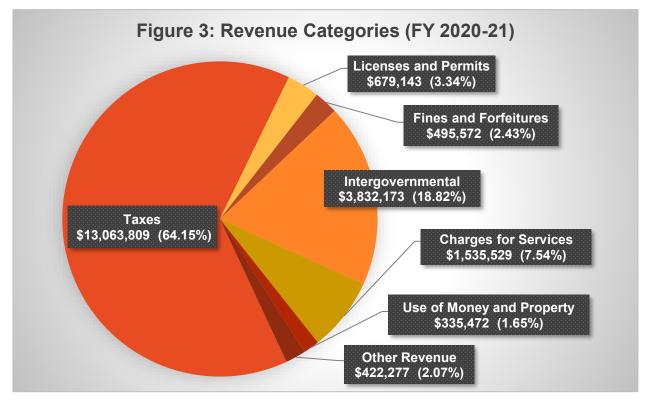
At the end of Fiscal Year 2020-21, total revenue collected was approximately \$20.4 million, representing a 15% decrease from the previous year (\$24 million in FY 19-20). Total expenses for FY 2020-21 were approximately \$19.2 million, which decreased from the previous year by 23% (\$25 million in FY 18-19). Excluding FY 2019-20, the City has ended each fiscal year with a surplus since 2015, as shown in **Figure 2**. LAFCO staff believes that this positive trend may continue based on the six-year performance and the current management practices.



<sup>1</sup> CAFRS Webpage: https://www.cityofcapitola.org/finance/page/comprehensive-annual-financial-reports.

#### Revenues

The City provides various municipal services to the Capitola community. The City's revenue stream can be categorized into seven groups: (1) Taxes, (2) Licenses and Permits, (3) Fines and Forfeitures, (4) Intergovernmental, (5) Charges for Services, (6) Use of Money and Property, and (7) Other Revenue. The primary source of revenue comes from taxes (64%), as shown in **Figure 3**.



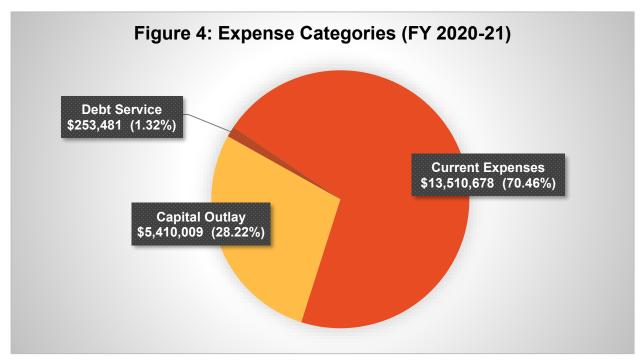
#### Assets

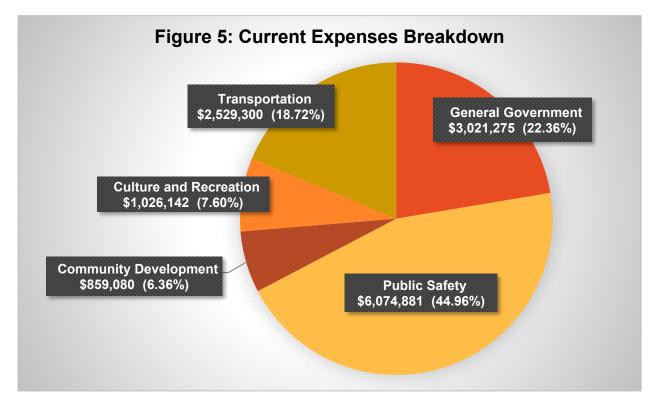
The City's financial assets are comprised of cash or items that will eventually be turned into cash. Land for resale and long-term investments are examples of items that will eventually be turned into cash. Capitola has approximately \$60 million in total assets. Almost 45% of the City's total assets is cash on hand. A breakdown of the City's total assets in shown in **Table 3**.

	Amount (\$)	Percentage (%)				
Cash & Investments (Receivables)	\$26,419,144	44%				
Non-Depreciable (Land & Construction)	\$21,464,381	36%				
Depreciable (Equipment & Building)	<u>\$12,482,983</u>	<u>21%</u>				
Total Assets	\$60,366,508	100%				

#### Expenditures

The City's expenses can be categorized into three groups: (1) Current Expenses, (2) Capital Outlay, and (3) Debt Service. The primary expenditure is current expenses (70%), as shown in **Figure 4**. Current expenses covers five key costs – General Government, Public Safety, Community Development, Culture and Recreation, and Transportation. As the **Figure 5** shows, public safety is the highest cost when compared to the other current expenses during FY 2020-21 (\$6 million; 45%).





#### Liabilities

The City's liabilities are financial obligations from past events or transactions. This can take the form of future payments to vendors, future provision of services, or future transfer of assets. Examples of liabilities include outstanding principal balances on bond issues, future costs for capital projects, or pension payments for retirees. Capitola has approximately \$32 million in total liabilities. A breakdown of the City's total liabilities in shown in **Table 4**.

	Amount (\$)	Percentage (%)
Current Liability		
Interest Payable	\$29,843	0.09%
Accrued Liabilities	\$199,933	0.63%
Unearned Revenue	\$203,914	0.64%
Deposits Payable	\$360,525	1.13%
Accounts Payable	\$428,695	1.34%
Non-Current Liability		
Due Within One Year	\$496,959	1.56%
Due In More Than One Year	\$2,379,116	7.45%
Net Other Post-Employ Liability	\$1,731,223	5.42%
Net Pension Liability	<u>\$26,111,558</u>	<u>81.75%</u>
Total Liabilities	\$31,941,766	100%

Table 4:	Total Lia	bilities (F	Y 2020	)-21)
				· - · · /

#### **Net Position**

As of June 30, 2021, the total net position balance ended with approximately \$33 million. The following table highlights the fund balance from 2015 to 2021. As shown in **Table 5**, the City's net position balance experienced an increase each year. This healthy balance of \$33 million will be critical in the event that Capitola faces unintended expenses, major capital improvement projects, or emergency repairs.

	FY 15-16 (Audited)	FY 16-17 (Audited)	FY 17-18 (Audited)	FY 18-19 (Audited)	FY 19-20 (Audited)	FY 20-21 (Audited)
Net Investments in Capital Assets	\$13,153,957	\$14,457,242	\$15,772,831	\$18,563,270	\$27,367,459	\$32,052,715
Restricted Funds	\$6,952,986	\$9,096,369	\$11,741,946	\$14,896,470	\$14,492,914	\$12,055,063
Unrestricted Funds	<u>\$(8,884,398)</u>	<u>\$(9,882,948)</u>	<u>\$(11,536,353)</u>	<u>\$(10,563,261)</u>	<u>\$(12,886,505)</u>	<u>\$(10,987,243)</u>
<b>Total Net Position</b>	\$11,222,545	\$13,670,663	\$15,978,424	\$22,896,479	\$28,973,868	\$33,120,535
Difference (\$)		\$2,448,118	\$2,307,761	\$6,918,055	\$6,077,389	\$4,146,667
Difference (%)		22%	17%	43%	27%	14%

Table 5: Net Position (2014 to 2021)

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
REVENUES						
Taxes	\$ 12,250,386	\$ 12,436,392	\$ 12,416,283	\$ 13,096,704	\$ 12,306,921	\$ 13,063,809
Licenses and Permits	\$ 671,238	\$    625,895	\$ 766,229	\$ 662,807	\$ 726,314	\$ 679,143
Fines and Forfeitures	\$ 655,644	\$ 560,155	\$ 557,617	\$ 521,938	\$ 519,855	\$ 495,572
Intergovernmental	\$ 786,683	\$ 1,475,324	\$ 2,250,130	\$ 6,029,916	\$ 7,521,295	\$ 3,832,173
Charges for Services	\$ 2,165,269	\$ 1,969,889	\$ 2,006,939	\$ 2,019,594	\$ 1,959,188	\$ 1,535,529
Use of Money and Property	\$ 324,441	\$ 375,754	\$ 237,383	\$ 450,099	\$ 699,199	\$ 335,472
Other Revenue	\$ 327,741	\$ 113,517	\$ 406,456	\$ 377,966	\$ 251,821	\$ 422,277
Total Revenues	<u>\$17,181,402</u>	<u>\$17,556,926</u>	<u>\$18,641,037</u>	<u>\$23,159,024</u>	<u>\$23,984,593</u>	<u>\$20,363,975</u>
EXPENDITURES						
Current:						
General Government	\$ 2,712,115	\$ 3,152,917	\$ 2,823,776	\$ 2,818,807	\$ 2,965,343	\$ 3,021,275
Public Safety	\$ 6,134,276	\$ 6,495,287	\$ 6,333,360	\$ 6,551,598	\$ 6,467,497	\$ 6,074,881
Community Development	\$ 1,004,921	\$ 976,403	\$ 967,038	\$ 913,460	\$ 963,218	\$ 859,080
Culture and Recreation	\$ 1,038,543	\$ 1,137,013	\$ 1,154,073	\$ 1,129,581	\$ 1,710,433	\$ 1,026,142
Transportation	\$ 2,744,295	\$ 2,636,712	\$ 2,851,632	\$ 2,980,820	\$ 2,713,506	\$ 2,529,300
Capital Outlay	\$ 2,074,063	\$ 2,113,307	\$ 1,923,769	\$ 3,770,307	\$ 9,697,902	\$ 5,410,009
Debt Service:						
Principal	\$ 764,184	\$ 788,107	\$ 828,701	\$ 181,599	\$ 186,167	\$ 186,836
Interest and Fiscal Charges	\$ 163,297	\$ 138,583	\$ 94,968	\$ 77,616	\$ 70,629	\$ 66,645
Total Expenditures	<u>\$16,635,694</u>	<u>\$17,438,329</u>	<u>\$16,977,317</u>	<u>\$18,423,788</u>	<u>\$24,774,695</u>	<u>\$19,174,168</u>
OTHER FINANCING SOURCES (USES)						
Transfers In	\$ 2,784,355	\$ 1,815,374	\$ 2,864,670	\$ 1,675,583	\$ 1,733,806	\$ 323,968
Transfers Out	\$ (2,784,355)	\$ (1,815,374)	\$ (2,864,670)	\$ (1,675,583)	\$ (1,733,806)	\$ (323,968)
Total Other Financing Sources (Uses)	<u>\$ -</u>					
Surplus/(Deficit)	<u>\$ 545,708</u>	<u>\$ 118,597</u>	<u>\$ 1,663,720</u>	<u>\$ 4,735,236</u>	<u>\$ (790,102)</u>	<u>\$ 1,189,807</u>
FUND BALANCE						
Beginning of Year	\$ 9,405,494	\$ 9,951,202	\$ 18,427,416	\$ 20,091,136	\$ 24,826,372	\$ 24,036,270
End of Year	\$ 9,951,202	\$10,069,799	\$20,091,136	\$24,826,372	\$24,036,270	<u>\$25,226,077</u>

#### Table 6: Total Revenue & Expenditure (FY 2015-16 to FY 2020-21)

Footnotes:

(1) FY 2017-18's beginning of year fund balance was adjusted to include \$8,357,617 in loan receivables

(2) FY 2019-20's capital outlay increased due to costs assocaited with scheduled capital projects

Restricted Cash and Investments         S <t< th=""><th></th><th>FY 2015-16</th><th>FY 2016-17</th><th>FY 2017-18</th><th>FY 2018-19</th><th>FY 2019-20</th><th>FY 2020-21</th></t<>		FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Retricted Cash and Investments S · S · S 0.035 S 807,088 S 916,861 S 1.01 Courts Recevolve S 151,023 S 404,041 S · S · S · S · S · S · S · S · S · S							
Accounts Receivable         \$         \$             27,222          \$             202,227          \$             127,010          \$             1          \$          \$            Prepaid lems         \$             2,037,24          \$             11,063          \$         \$          \$          \$          \$          \$          \$          \$			. , ,				\$ 15,463,411
Due from Successor Agency         S         S         S         S         S         S         S           Propabil Items         S         9.007         7.416.15         S         11.066         S				. ,			\$ 1,015,55
Spegal luma         S         9,307         S         2,4161         S         11,068         S         S           whanes to Other Funds         S         2,665,327         S         2,01724         S         S         S,872,923         S,802,003         S,870,0357         S,872,023         S,872,927         S,652,923         S,872,927         S,652,923         S,872,927         S,652,923         S,872,927         S,652,923         S,872,923         S,672,923         S,672,923         S,652,923         S,872,923         S,672,923         S,672,923         S,672,923         S,672,923         S,682,923         S,4883,729         S,4173,738         S,4174,753,739         S,4174,753,739         S,4174,754,739         S,4174,754,739         S,4174,754,739         S,4274,743,749				•	. ,	. ,	
Due from Othere Governments       \$ 2,663,521       \$ 2,017,924       \$ 1,932,922       \$ 2,056,340       \$ 1,496,597       \$ 1,93         Warners to Othere Funds       \$ -       > -       > -       > -       \$ ->							
advances to Other Funds         \$				. ,			•
Lons Recevable         S. 7.984.451         S. 8.200.812         S. 8.287.823         S. 8.278.923         S. 6.279         S. 6.595           Sub-total         \$19,905.024         \$19,926.121         \$21,626.778         \$26,648.552         \$26,337,662         \$22,6413           Non-Depreciable         \$4,883.789         \$4,883.789         \$4,883.789         \$4,883.785         \$4,014.01         \$4,170.592         \$1,017.035         \$1,027.135         \$3,091.85         \$1,371.255         \$1,027.135         \$1,292.725         \$1,007.922 </td <td></td> <td></td> <td></td> <td>. , ,</td> <td></td> <td></td> <td>. , ,</td>				. , ,			. , ,
Sub-total         \$19,805,624         \$19,926,121         \$21,626,778         \$26,648,552         \$26,837,682         \$26,414           Non-Depreciable         S         4,883,780         \$         4,883,7	Advances to Other Funds						
Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Non-Depreciable         Sub-total         Sub-total <t< td=""><td>Loans Receivable</td><td>\$ 7,984,451</td><td>\$ 8,230,081</td><td>\$ 8,700,857</td><td>\$ 8,587,823</td><td>\$ 8,729,973</td><td>\$ 6,596,98</td></t<>	Loans Receivable	\$ 7,984,451	\$ 8,230,081	\$ 8,700,857	\$ 8,587,823	\$ 8,729,973	\$ 6,596,98
Land       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,843,709       \$ 1,444,9433       \$ 16,598         Sub-total       \$ 6,934,880       \$ 5,956,605       \$ 7,275,664       \$ 10,327,608       \$ 1,377,608       \$ 1,377,808       \$ 2,398,108       \$ 2,39         Equipment       \$ 3,354,307       \$ 3,344,605       \$ 3,955,265       \$ 4,014,001       \$ 4,170,592       \$ 2,392,108       \$ 2,398,108       \$ 2,39       \$ 4,313       \$ 1,370,518       \$ 3,393,303,91       \$ 3,077,322       \$ 3,328,399,955       \$ 47,475,916       \$ 5,077,375       \$ 3,393       \$ 10,493,559       \$ 0,070,322       \$ 2,24,21         Sub-total       S 3,01,101       \$ 11,270,368       \$ 3,361,677       \$ 6,021,815       \$ 5,286,191       \$ 5,190,778       \$ 5,24         Sub-total       S 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,286,191       \$ 5,197,78       \$ 1,02         Total Asset       S 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,286,191       \$ 5,197,773       \$ 4,22         Curral Labilities       S 295,021       \$ 3,061,970       \$ 5,127,777	Sub-total	\$19,805,624	\$19,926,121	\$21,626,778	\$26,648,552	\$26,337,682	\$26,419,144
Land       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,883,709       \$ 4,843,709       \$ 1,444,9433       \$ 16,598         Sub-total       \$ 6,934,880       \$ 5,956,605       \$ 7,275,664       \$ 10,327,608       \$ 1,377,608       \$ 1,377,808       \$ 2,398,108       \$ 2,39         Equipment       \$ 3,354,307       \$ 3,344,605       \$ 3,955,265       \$ 4,014,001       \$ 4,170,592       \$ 2,392,108       \$ 2,398,108       \$ 2,39       \$ 4,313       \$ 1,370,518       \$ 3,393,303,91       \$ 3,077,322       \$ 3,328,399,955       \$ 47,475,916       \$ 5,077,375       \$ 3,393       \$ 10,493,559       \$ 0,070,322       \$ 2,24,21         Sub-total       S 3,01,101       \$ 11,270,368       \$ 3,361,677       \$ 6,021,815       \$ 5,286,191       \$ 5,190,778       \$ 5,24         Sub-total       S 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,286,191       \$ 5,197,78       \$ 1,02         Total Asset       S 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,286,191       \$ 5,197,773       \$ 4,22         Curral Labilities       S 295,021       \$ 3,061,970       \$ 5,127,777							
Construction in Progress         \$ 2,051,091         \$ 2,231,865         \$ 5,444,019         \$ 14,494,833         \$ 16,593           Sub-total         \$ 6,934,880         \$ 5,805,606         \$ 7,275,654         \$ 10,327,608         \$ 3,978,622         \$ 21,467           Depreciable         \$ 3,554,307         \$ 3,494,695         \$ 3,965,265         \$ 4,014,001         \$ 4,170,592         \$ 4,21           Building and Improvements         \$ 2,382,272         \$ 2,392,733         \$ 2,284,102           Sub-total         \$ 9,011,014         \$ 11,270,355         \$ 5,04,973         \$ 3,01,973         \$ 5,124,673         \$ 5,124,673           DEFERENC         \$ 3,551,85         \$ 3,616,979         \$ 6,201,815         \$ 5,286,106         \$ 5,197,763         \$ 5,248,6197         \$ 6,223,693,67         \$							
Sub-total         \$ 6,934,880         \$ 5,805,605         \$ 7,275,654         \$ 10,327,808         \$ 19,378,622         \$ 22,464           Depreciable         \$         3,354,307         \$ 3,494,695         \$ 3,965,265         \$ 4,014,001         \$ 4,170,592         \$ 4,211           Building and Improvements         \$ 2,332,272         \$ 2,332,272         \$ 2,339,163         \$ 2,339,163         \$ 3,071,373         \$ 212,127         \$ 2,339,163         \$ 3,071,373         \$ 212,127         \$ 2,339,173         \$ 2,071,272         \$ 2,339,173         \$ 2,071,272         \$ 2,339,173         \$ 2,071,272         \$ 2,339,173         \$ 2,070,272         \$ 2,339,173         \$ 2,071,272         \$ 2,398,173         \$ 5,077,565         \$ 5,077,565         \$ 5,077,516         \$ 5,077,211,733         \$ (212,172         \$ 2,398,173         \$ 5,077,211,733         \$ (212,172         \$ 2,398,173         \$ 10,070,322         \$ \$ 2,48           Total Assets         \$ 3,515,151         \$ 3,016,979         \$ 6,218,15         \$ 5,296,191         \$ 5,385,146         \$ 6,366,417         \$ 5,266           Total Assets         \$ 3,72,82,035         \$ 4,06,90,62         \$ 4,6127,870         \$ 5,385,146         \$ 5,365,417         \$ 5,366,417         \$ 5,266           Total Deferend Outflows of Resources         \$ 373,800         \$ 4,26,291	Land						\$ 4,883,78
Depreciable         Final Action         Final Action         Final Action         Final Action           Equipment         \$3,554,307         \$3,494,695         \$3,952,225         \$2,392,272         \$2,292,272         \$2,392,272         \$2,232,272         \$2,282,272         \$2,272,723         \$2,272,717         \$2,272,717         \$2,272,717         \$2,272,717         \$2,272,723         \$2,274,725         \$1,077,79         \$1,077,79	Construction in Progress		<u>\$ 921,817</u>	\$ 2,391,865	\$ 5,444,019	<u>\$ 14,494,833</u>	\$ 16,580,59
Equipment         \$ 355.4307         \$ 3,966,565         \$ 4,014,001         \$ 4,17,092         \$ 4,213           Building and Improvements         \$ 2,392,272         \$ 2,424,275         \$ 2,424,275         \$ 2,424,275         \$ 2,52,61,62         \$ 5,72,61,62         \$ 5,72,61,62         \$ 5,22,61,62         \$ 5,27,61,72	Sub-total	\$ 6,934,880	\$ 5,805,606	\$ 7,275,654	\$10,327,808	\$19,378,622	\$21,464,38
squpment         \$ 355.407         \$ 3.966,625         \$ 4.014.001         \$ 4.17.092         \$ 4.21           Building and Improvements         \$ 2.392,272         \$ 2.211,733         \$ 5.272         \$ 2.302,723         \$ 2.211,733         \$ 2.221,723         \$ 2.221,725         \$ 2.472         \$ 5.296,102         \$ 5.57,86,622         \$ 5.57,86,622         \$ 5.296,113         \$ 5.	No						
Sulding and Improvements       \$ 2,392,272       \$ 2,321,333       \$ 2,21,1733       \$ 2,21,1733       \$ 2,21,1733       \$ 2,22,11,733       \$ 2,22,425       \$ 2,392,072       \$ 2,296,021       \$ 5,296,012       \$ 5,172,679       \$ 1,001       \$ 5,296,012       \$ 5,172,679       \$ 2,102,677       \$ 1,021       \$ 2,22,553       \$ 2,23,642       \$ 2,22,553       \$ 2,23,642       \$ 2,23,6533 <td></td> <td>¢ 2554207</td> <td>¢ 2 404 605</td> <td>¢ 2005 205</td> <td>¢ 4.044.004</td> <td>¢ 4470 500</td> <td>¢ 4047.04</td>		¢ 2554207	¢ 2 404 605	¢ 2005 205	¢ 4.044.004	¢ 4470 500	¢ 4047.04
nfrastructure       \$ 26 665.811       \$ 29,721,424       \$ 29,844.093       \$ 30,391.991       \$ 30,71,232       \$ 33,99         Accumulated Depreciation       \$ (23,001,396)       \$ (24,338,035)       \$ (25,264,043)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,298,708)       \$ (27,211,733)       \$ (26,266,266)       \$ (20,181)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (27,812,806)       \$ (26,816,806)       \$ (27,812,806) <td< td=""><td>• •</td><td></td><td></td><td></td><td></td><td></td><td>\$ 4,217,84</td></td<>	• •						\$ 4,217,84
Accumulated Depreciation         \$(23,601,396)         \$(24,338,035)         \$(25,264,043)         \$(26,295,708)         \$(27,211,733)         \$(28,12           Sub-total         \$9,011,014         \$11,270,356         \$10,937,533         \$10,499,556         \$10,070,322         \$24,487           fotal Assets         \$235,751,518         \$37,002,083         \$39,839,965         \$47,475,916         \$55,786,626         \$60,396           Persion Related         \$1,530,518         \$3,616,979         \$6,201,815         \$5,296,191         \$5,190,738         \$5,44           Orbal Deferred Outflows of Resources         \$1,530,518         \$3,616,979         \$6,201,815         \$5,296,102         \$62,153,043         \$6,66,277         \$1,777,739         \$42           Cotal Deferred Outflows of Resources         \$37,282,036         \$46,619,062         \$46,127,870         \$52,861,062         \$62,153,043         \$6,627           DUFLOW OR RESOURCES         \$37,282,036         \$426,291         \$412,432         \$6,25,880         \$1,777,739         \$42           Carcured Liabilities         \$738,908         \$426,291         \$412,432         \$6,25,880         \$1,777,739         \$42           Carcured Liabilities         \$729,502         \$3,60,575         \$3,32,406         \$2,34,435         \$3,50,575         \$4,3	* .						\$ 2,398,16
Sub-total         \$ 9,011,024         \$ 11,270,355         \$ 10,937,533         \$ 10,499,555         \$ 10,070,322         \$ 12,483           Total Assets         \$ 335,751,518         \$ 37,002,083         \$ 39,839,965         \$ 47,475,916         \$ 555,786,626         \$ \$ 60,387           DEFERRED OUTFLOWS OF RESOURCES         \$         \$         \$         \$         \$ \$ 6,201,815         \$ \$ 5,296,191         \$ \$ 5,190,738         \$ \$ 5,24           OPEB Related         \$         \$ \$ .50,578,626         \$ \$ 6,261         \$ \$ 5,385,146         \$ \$ 6,366,417         \$ \$ 6,261           OTTAL ASSETS AND DEFERRED         \$ 37,282,035         \$ 40,619,062         \$ 426,217,870         \$ \$ 52,861,062         \$ \$ 62,17,173         \$ 422           Current Liabilities         \$ 738,908         \$ 426,291         \$ 412,432         \$ 6,258,00         \$ 1,777,79         \$ 422           Accound Inputtives         \$ 29,241         \$ 336,512         \$ 33,240         \$ 29,443         \$ 2           Uncarrent Liabilities         \$ 738,908         \$ 426,291         \$ 412,432         \$ 6,255,55         \$ 33,546         \$ 34,2479         \$ 33,655,55         \$ 33,546         \$ 36,6527           Uncarrent Liabilities         \$ 738,908         \$ 426,291         \$ 412,432         \$ 6,255,55         \$ 33,546							\$ 33,990,29
Total Assets         \$35,751,518         \$37,002,083         \$39,839,965         \$47,475,916         \$55,786,626         \$60,364           DFEFRRED OUTFLOWS OF RESOURCES         \$1,530,518         \$3,616,979         \$6,201,815         \$5,296,191         \$5,109,738         \$5,5,276,625         \$5,1,775,775         \$5,1,075,775         \$5,107           PDEB Related         \$5,-5         \$6,201,815         \$5,286,1062         \$5,286,107         \$5,626,627           TOTAL ASSETS AND DEFERRED         \$37,282,036         \$40,619,062         \$46,127,870         \$52,861,062         \$62,2153,043         \$66,627           TOTAL ASSETS AND DEFERRED         \$37,282,036         \$40,619,062         \$44,127,870         \$52,861,062         \$62,153,043         \$66,627           CARCounts Payable         \$7,70,98         \$4,26,291         \$4,12,432         \$6,25,880         \$1,777,739         \$4,22           Accounds Payable         \$7,1004         \$5,1592         \$3,3627         \$3,23,405         \$2,943         \$2,943         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,43         \$2,29,44         \$2,29,44         \$2,29,44	Accumulated Depreciation						\$(28,123,32
DeFERRED OUTFLOWS OF RESOURCES         S         1,530,518         \$ 3,616,979         \$ 6,201,815         \$ 5,296,191         \$ 5,190,738         \$ 5,24           DPEB Related         \$         -         \$ 6,080,0         \$ 88,955         \$ 1,175,679         \$ 1,000         \$ 6,287,900         \$ 5,385,146         \$ 6,664,17         \$ 6,267,900         \$ 5,385,146         \$ 6,664,17         \$ 6,267,900         \$ 5,385,146         \$ 5,666,427         \$ 6,287,900         \$ 5,385,146         \$ 5,666,427         \$ 5,2861,062         \$ 562,153,043         \$ \$ 566,627           TOTAL ASSETS AND DEFERRED         \$ 37,282,036         \$ 426,291         \$ 412,432         \$ 622,153,043         \$ \$ 66,627           LABILITIES	Sub-total	\$ 9,011,014	<u>\$11,270,356</u>	\$10,937,533	\$10,499,556	\$10,070,322	\$12,482,98
DeFERRED OUTFLOWS OF RESOURCES         S         1,530,518         \$ 3,616,979         \$ 6,201,815         \$ 5,296,191         \$ 5,190,738         \$ 5,24           DPEB Related         \$         -         \$ 6,080,0         \$ 88,955         \$ 1,175,679         \$ 1,000         \$ 6,287,900         \$ 5,385,146         \$ 6,664,17         \$ 6,267,900         \$ 5,385,146         \$ 6,664,17         \$ 6,267,900         \$ 5,385,146         \$ 5,666,427         \$ 6,287,900         \$ 5,385,146         \$ 5,666,427         \$ 5,2861,062         \$ 562,153,043         \$ \$ 566,627           TOTAL ASSETS AND DEFERRED         \$ 37,282,036         \$ 426,291         \$ 412,432         \$ 622,153,043         \$ \$ 66,627           LABILITIES							
Pension Related       \$ 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,296,191       \$ 5,190,738       \$ 5,24         Total Deferred Outflows of Resources       \$ 1,530,518       \$ 3,616,979       \$ 6,287,905       \$ 5,385,146       \$ 6,366,417       \$ 6,266         TOTAL ASSETS AND DEFERRED DOUTFLOWS OF RESOURCES       \$ 37,282,036       \$ 440,619,062       \$ 46,127,870       \$ 52,861,062       \$ 62,153,043       \$ 66,627         LABILITIES       Current Liabilities       \$ 295,021       \$ 360,914       \$ 412,432       \$ 6,25,880       \$ 1,777,739       \$ 42         Accounds Payable       \$ 738,908       \$ 426,291       \$ 412,432       \$ 6,25,880       \$ 1,777,739       \$ 42         Accounds Payable       \$ 738,908       \$ 426,291       \$ 412,432       \$ 6,25,880       \$ 1,777,739       \$ 42         Accounds Payable       \$ 71,004       \$ 51,592       \$ 33,627       \$ 32,3740       \$ 29,843       \$ 29,843       \$ 29,843       \$ 29,843       \$ 22,835,515       \$ 33,406       \$ 36,553       \$ 335,406       \$ 1,759,99       \$ 490         Due In More Than One Year       \$ 8 84,563       \$ 8,92439       \$ 2,252,553       \$ 2,266,8339       \$ 2,271,72,08       \$ 1,732,208       \$ 1,732,208       \$ 1,732,208       \$ 1,732,208       \$ 1,732,208       \$	Total Assets	<u>\$35,751,518</u>	<u>\$37,002,083</u>	\$39,839,965	<u>\$47,475,916</u>	<u>\$55,786,626</u>	<u>\$60,366,50</u>
Pension Related       \$ 1,530,518       \$ 3,616,979       \$ 6,201,815       \$ 5,296,191       \$ 5,190,738       \$ 5,24         PEB Related       \$							
SpPEB Related         S         S         S         S         S         S         S         S         S         1,175,679         S         1,011           Total Deferred Outflows of Resources         \$1,530,518         \$3,616,979         \$6,6287,905         \$5,385,146         \$6,366,417         \$5,266,418         \$5,277,725         \$4,2790         \$5,378,578         \$4,219,717         \$5,385,716         \$5,366,51         \$2,236,51         \$3,234,06         \$5,366,51         \$2,231,255         \$5,22,668         \$1,759,59         \$4,920         \$1,920,920         \$1,920,920         \$5,307,376         \$1,502,927         \$4,2920         \$2,236,551 <td></td> <td>ć 1 520 510</td> <td>¢ 2.616.070</td> <td>¢ 6 201 015</td> <td>Ć F 206 101</td> <td>ć 5 100 720</td> <td>Ć 5 2 4 0 4 2</td>		ć 1 520 510	¢ 2.616.070	¢ 6 201 015	Ć F 206 101	ć 5 100 720	Ć 5 2 4 0 4 2
Total Deferred Outflows of Resources         \$ 1,530,518         \$ 3,616,979         \$ 6,287,905         \$ 5,385,146         \$ 6,366,417         \$ 6,267           TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES         \$37,282,036         \$40,619,062         \$46,127,870         \$52,861,062         \$62,153,043         \$66,627           Current Liabilities         \$738,908         \$ 426,291         \$ 412,432         \$ 625,880         \$ 1,777,739         \$ 42           Accrued Liabilities         \$ 295,021         \$ 360,914         \$ 401,845         \$ 415,771         \$ 183,867         \$ 19,283         \$ 2           Unearned Revenue         \$ 333,581         \$ 37,502         \$ 33,827         \$ 33,627         \$ 423,976         \$ 4,400         \$ 20           Deposits Payable         \$ 1,813,439         \$ 1,550,297         \$ 1,569,266         \$ 1,854,520         \$ 2,331,255         \$ 1,227           Non-Current Liabilitizes         \$ 22,235,263         \$ 2,2365,266         \$ 1,572,208         \$ 1,572,208         \$ 1,572,208         \$ 1,572,208         \$ 1,572,208         \$ 2,30,736         \$ 2,27,96,423         \$ 2,26,56,416         \$ 30,713           Due In More Than One Year         \$ 19,689,723         \$ 22,235,766         \$ 22,357,765         \$ 22,357,765         \$ 22,365,661         \$ 22,148,410         \$ 2,6148,410 </td <td></td> <td>1 77</td> <td>. , ,</td> <td></td> <td></td> <td></td> <td></td>		1 77	. , ,				
Star. 282,036         \$40,619,062         \$46,127,870         \$52,861,062         \$62,153,043         \$66,627           LABILITIES         Current Liabilities         \$738,908         \$42,6291         \$412,432         \$625,880         \$1,777,739         \$42           Accounts Payable         \$738,908         \$426,291         \$412,432         \$625,880         \$1,777,739         \$42           Accounts Payable         \$738,908         \$426,291         \$412,432         \$625,880         \$1,777,739         \$42           Accounts Payable         \$738,908         \$426,291         \$412,432         \$625,880         \$1,777,739         \$42           Accounts Payable         \$738,976         \$335,817         \$335,817         \$423,405         \$29,843         \$2           Unearned Revenue         \$335,817         \$375,602         \$378,575         \$423,976         \$1,844,520         \$2,331,255         \$1,227           Non-Current Liabilities         \$1,813,439         \$1,550,297         \$1,569,266         \$1,854,520         \$2,331,255         \$1,227           Non-Current Liabilities         \$262,353,535         \$22,363,591         \$2,4148,410         \$2,611           Sub-total         \$20,642,865         \$82,293,296         \$3,007,360         \$2,214,264,814         <	OPEB Related						
Sat/282,036         Sat/282,037         Sat/292,038         Sat/278,037         Sat/278,037         Sat/278,037         Sat/278,037         Sat/278,037	<b>Total Deferred Outflows of Resources</b>	<u>\$ 1,530,518</u>	\$ 3,616,979	\$ 6,287,905	\$ 5,385,146	\$ 6,366,417	\$ 6,261,26
Sat/282,036         Sat/282,037         Sat/292,038         Sat/278,037         Sat/278,037         Sat/278,037         Sat/278,037         Sat/278,037							
DUTFLOWS OF RESOURCES         Image: Current Liabilities         Solution		\$37.282.036	\$40.619.062	\$46.127.870	\$52.861.062	\$62.153.043	\$66,627,77
Current Liabilities         r	OUTFLOWS OF RESOURCES	<u>,.</u>	<u>, .,,</u>	<u> </u>		<u> </u>	1
Current Liabilities         r							
Accounts Payable       \$ 738,908       \$ 426,291       \$ 412,432       \$ 625,880       \$ 1,777,739       \$ 422         Accound Liabilities       \$ 295,021       \$ 360,914       \$ 411,845       \$ 415,771       \$ 183,867       \$ 19         Interest Payable       \$ 71,004       \$ 51,592       \$ 33,627       \$ 422,943       \$ 29,843       \$ 20         Unearned Revenue       \$ 383,581       \$ 375,602       \$ 378,575       \$ 423,976       \$ 4,400       \$ 200         Deposits Payable       \$ 324,925       \$ 335,898       \$ 342,790       \$ 356,553       \$ 335,406       \$ 366         Sub-total       \$ 1,813,439       \$ 1,550,297       \$ 1,569,269       \$ 1,854,520       \$ 2,331,255       \$ 1,222         Non-Current Liabilities       \$ 19,689,723       \$ 22,932,296       \$ 3,007,360       \$ 2,796,423       \$ 2,663,839       \$ 2,37         Net Other Postemployment Liability       \$ -       \$ -       \$ 604,437       \$ 584,737       \$ 1,572,208       \$ 1,572,208       \$ 1,572,208       \$ 1,773,994       \$ 2,418,410       \$ 226,113         Sub-total       \$ 20,0544,286       \$ 223,355,266       \$ 227,635,911       \$ 2,2104,572       \$ 1,403       \$ 2,611       \$ 2,104,572       \$ 1,403         Sub-total       \$ 1,806,463							
Accrued Liabilities       \$ 295,021       \$ 360,914       \$ 401,845       \$ 415,771       \$ 183,867       \$ 19         Interest Payable       \$ 71,004       \$ 51,592       \$ 33,627       \$ 423,976       \$ 423,975       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 423,976       \$ 15,72,088       \$ 2,377       \$ 15,72,208       \$ 1,572,208       \$ 1,572,208       \$ 1,572,208       \$ 1,572,208       \$ 2,4148,410       \$ 26,111       \$ 50,1715       \$ 524,148,410							
Interest Payable       \$ 71,004       \$ 51,592       \$ 33,627       \$ 32,340       \$ 29,843       \$ 22         Unearned Revenue       \$ 383,581       \$ 376,572       \$ 423,976       \$ 4,400       \$ 20         Deposits Payable       \$ 324,925       \$ 335,898       \$ 342,790       \$ 356,553       \$ 335,406       \$ 36         Sub-total       \$ 1,813,439       \$ 1,550,297       \$ 1,569,269       \$ 1,854,520       \$ 2,331,255       \$ 1,223         Non-Current Liabilities	Accounts Payable		. ,	. ,			. ,
Unearned Revenue       \$ 383,581       \$ 375,602       \$ 378,575       \$ 423,976       \$ 4,400       \$ 20         Deposits Payable       \$ 324,925       \$ 335,898       \$ 342,790       \$ 335,553       \$ 335,406       \$ 365         Sub-total       \$ 1,813,439       \$ 1,550,297       \$ 1,569,269       \$ 1,854,520       \$ 2,331,255       \$ 1,222         Non-Current Liabilities        \$ 19,689,723       \$ 252,553       \$ 252,686       \$ 175,959       \$ 4,90         Due Within One Year       \$ 19,689,723       \$ 22,932,296       \$ 3,007,360       \$ 2,786,423       \$ 2,663,839       \$ 2,2611         Net Pension Liability       \$ -       \$ -       \$ 604,437       \$ 584,737       \$ 24,148,410       \$ 26,11         Sub-total       \$ 20,544,286       \$23,885,735       \$ 26,219,616       \$ 22,357,725       \$ 22,355,266       \$ 2,112,626       \$ 2,104,572       \$ 1,40         Sub-total       \$ 20,544,286       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,60         OPEB Related       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,60         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,222       \$ 1,5772,831       \$ 18,563,270 <td></td> <td></td> <td>. ,</td> <td></td> <td>. ,</td> <td></td> <td>. ,</td>			. ,		. ,		. ,
Deposits Payable         \$ 324,925         \$ 335,898         \$ 342,790         \$ 356,553         \$ 335,406         \$ 366           Sub-total         \$ 1,813,439         \$ 1,550,297         \$ 1,569,269         \$ 1,854,520         \$ 2,331,255         \$ 1,222           Non-Current Liabilities         Image: Construct of the construction of the constructio							
Sub-total       \$ 1,813,439       \$ 1,550,297       \$ 1,569,269       \$ 1,854,520       \$ 2,331,255       \$ 1,222         Non-Current Liabilities	Unearned Revenue			\$ 378,575			. ,
Non-Current Liabilities         Image: Second s	Deposits Payable	<u>\$ 324,925</u>	\$ 335,898	\$ 342,790	\$ 356,553	\$ 335,406	<u>\$</u> 360,52
Due Within One Year       \$ 854,563       \$ 892,439       \$ 252,553       \$ 252,686       \$ 175,959       \$ 49         Due In More Than One Year       \$ 19,689,723       \$ 22,993,296       \$ 3,007,360       \$ 2,796,423       \$ 2,663,839       \$ 2,37         Net Other Postemployment Liability       \$ -       \$ -       \$ 604,437       \$ 584,737       \$ 1,572,208       \$ 1,73         Net Pension Liability       \$ -       \$ -       \$ 22,355,266       \$ 22,363,591       \$ 22,4148,410       \$ 26,611         Sub-total       \$ 20,544,286       \$ 23,885,735       \$ 26,6219,616       \$ 25,997,437       \$ 28,560,416       \$ 30,718         Total Liabilities       \$ 22,357,725       \$ 22,356,032       \$ 27,788,885       \$ 27,851,957       \$ 30,891,671       \$ 31,943         DEFERRED INFLOWS OF RESOURCES       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,40         OPEB Related       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,28,7504       \$ 1,563         Net Investment in Capital Assets       \$ 13,153,957       \$ 1,41457,242       \$ 1,5772,831       \$ 18,563,270       \$ 2,7367,459       \$ 32,057         Restricted For:       \$       \$       \$ 97,821       \$ 7,939	Sub-total	\$ 1,813,439	\$ 1,550,297	\$ 1,569,269	\$ 1,854,520	\$ 2,331,255	\$ 1,222,91
Due Within One Year       \$ 854,563       \$ 892,439       \$ 252,553       \$ 252,686       \$ 175,959       \$ 49         Due In More Than One Year       \$ 19,689,723       \$ 22,993,296       \$ 3,007,360       \$ 2,796,423       \$ 2,663,839       \$ 2,37         Net Other Postemployment Liability       \$ -       \$ -       \$ 604,437       \$ 584,737       \$ 1,572,208       \$ 1,73         Net Pension Liability       \$ -       \$ -       \$ 22,355,266       \$ 22,363,591       \$ 22,4148,410       \$ 26,611         Sub-total       \$ 20,544,286       \$ 23,885,735       \$ 26,6219,616       \$ 25,997,437       \$ 28,560,416       \$ 30,718         Fotal Liabilities       \$ 22,357,725       \$ 22,356,032       \$ 27,788,885       \$ 27,851,957       \$ 30,891,671       \$ 31,943         DEFERRED INFLOWS OF RESOURCES       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,40         OPEB Related       \$ 1,805,303       \$ -       \$ -       \$ -       \$ 182,932       \$ 1.67         Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1.563         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18							
Due In More Than One Year       \$ 19,689,723       \$ 22,993,296       \$ 3,007,360       \$ 2,796,423       \$ 2,663,839       \$ 2,37         Net Other Postemployment Liability       \$ -       \$ -       \$ 604,437       \$ 584,737       \$ 1,572,208       \$ 1,73         Net Pension Liability       \$ -       \$ -       \$ 20,355,266       \$ 22,363,591       \$ 24,148,410       \$ 26,61,10         Sub-total       \$ 20,544,286       \$ 23,885,735       \$ 26,219,616       \$ 25,997,437       \$ 28,560,416       \$ 30,718         Fotal Liabilities       \$ 22,357,725       \$ 22,357,725       \$ 22,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,400         DEFERRED INFLOWS OF RESOURCES       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,400         DPEB Related       \$ 1,805,303       \$ -       \$ -       \$ 182,932       \$ 166         Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,563         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,057         Restricted For:       -       -       -       \$ 13,153       \$ 11,419,897							
Net Other Postemployment Liability       \$       -       \$       604,437       \$       584,737       \$       1,572,208       \$       1,73         Net Pension Liability       \$       -       \$       22,355,266       \$       22,363,591       \$       24,148,410       \$       26,111         Sub-total       \$20,544,286       \$23,885,735       \$       \$26,219,616       \$       \$25,997,437       \$<							
Net Pension Liability       \$       .       \$ 22,355,266       \$ 22,363,591       \$ 24,148,410       \$ 26,111         Sub-total       \$ 20,544,286       \$ 23,885,735       \$ 26,219,616       \$ 25,997,437       \$ 28,560,416       \$ 30,718         Total Liabilities       \$ 22,357,725       \$ 25,436,032       \$ 27,788,885       \$ 27,851,957       \$ 30,891,671       \$ 31,943         DEFERRED INFLOWS OF RESOURCES       \$       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,400         OPEB Related       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,600         OPEB Related       \$ 1,805,303       \$ -       \$ -       \$ -       \$ -       \$ 182,932       \$ 1.600         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,050         Public Safety       \$ 97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 97         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 144,20,337       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 144,92,914       \$ 120,55<	Due In More Than One Year	\$ 19,689,723	\$ 22,993,296	\$ 3,007,360	\$ 2,796,423	\$ 2,663,839	\$ 2,379,11
Sub-total       \$20,544,286       \$23,885,735       \$26,219,616       \$25,997,437       \$28,560,416       \$30,718         Total Liabilities       \$22,357,725       \$22,357,725       \$22,788,885       \$27,788,885       \$27,851,957       \$30,891,671       \$31,941         DEFERRED INFLOWS OF RESOURCES         Pension Related       \$1,896,463       \$1,512,367       \$2,360,561       \$2,112,626       \$2,104,572       \$1,400         OPEB Related       \$1,805,303       \$-       \$-       \$-       \$182,932       \$160         Total Deferred Inflows of Resources       \$3,701,766       \$1,512,367       \$2,360,561       \$2,112,626       \$2,287,504       \$15,563         Net Investment in Capital Assets       \$13,153,957       \$14,457,242       \$15,772,831       \$18,563,270       \$27,367,459       \$32,055         Restricted For:       -       -       -       \$2,104,572       \$97,821       \$7,939       \$10,101       \$16,593       \$71,562       \$97,921         Culture and Recreation       \$13,135       \$118,537       \$419,897       \$629,511       \$2,5967       \$91         Culture and Recreation       \$6,599,379       \$8,810,793       \$11,190,893       \$14,104,838       \$14,220,537       \$10,82         Culture and Recreatio	Net Other Postemployment Liability	\$ -	\$ -	\$ 604,437	\$ 584,737	\$ 1,572,208	\$ 1,731,22
Total Liabilities       \$22,357,725       \$25,436,032       \$27,788,885       \$27,851,957       \$30,891,671       \$31,941         DEFERRED INFLOWS OF RESOURCES         Pension Related       \$1,896,463       \$1,512,367       \$2,360,561       \$2,112,626       \$2,104,572       \$1,400         OPEB Related       \$1,805,303       \$-       \$-       \$-       \$182,932       \$160         OPEB Related       \$1,805,303       \$-       \$-       \$2,112,626       \$2,287,504       \$182,932       \$160         OPEB Related       \$1,805,303       \$-       \$-       \$       \$2,112,626       \$2,287,504       \$182,932       \$160         Net Investment in Capital Assets       \$13,153,957       \$14,457,242       \$15,772,831       \$18,563,270       \$27,367,459       \$32,050         Restricted For:       97,821       \$7,939       \$10,101       \$16,593       \$71,562       \$97         Public Safety       \$97,821       \$7,939       \$10,101       \$16,593       \$71,562       \$97         Cuture and Recreation       \$6,599,379       \$8,810,793       \$11,190,893       \$14,104,838       \$14,220,537       \$10,82         Cuture and Recreation       \$142,651       \$159,100       \$121,055       \$145,528       \$174,848<	Net Pension Liability	\$ -	\$-	\$ 22,355,266	\$ 22,363,591	\$ 24,148,410	\$ 26,111,55
DEFERRED INFLOWS OF RESOURCES           Pension Related         \$ 1,896,463         \$ 1,512,367         \$ 2,360,561         \$ 2,112,626         \$ 2,104,572         \$ 1,400           OPEB Related         \$ 1,805,303         \$ -         \$ -         \$ -         \$ 182,932         \$ 160           Total Deferred Inflows of Resources         \$ 3,701,766         \$ 1,512,367         \$ 2,360,561         \$ 2,112,626         \$ 2,287,504         \$ 1,563           NET POSITION         \$ 13,153,957         \$ 14,457,242         \$ 15,772,831         \$ 18,563,270         \$ 27,367,459         \$ 32,055           Restricted For:         \$ 97,821         \$ 7,939         \$ 10,101         \$ 16,593         \$ 71,562         \$ 97           Public Safety         \$ 97,821         \$ 17,939         \$ 10,101         \$ 16,593         \$ 71,562         \$ 97           Community Development         \$ 6,599,379         \$ 8,810,793         \$ 11,190,893         \$ 14,104,838         \$ 14,220,537         \$ 10,82           Culture and Recreation         \$ 142,651         \$ 159,100         \$ 121,055         \$ 145,528         \$ 174,848         \$ 211           Total Restricted         \$ 6,952,986         \$ 9,096,369         \$ 11,741,946         \$ 14,896,470         \$ 14,492,914         \$ 12,055           <	Sub-total	\$20,544,286	\$23,885,735	\$26,219,616	\$25,997,437	\$28,560,416	\$30,718,85
DEFERRED INFLOWS OF RESOURCES           Pension Related         \$ 1,896,463         \$ 1,512,367         \$ 2,360,561         \$ 2,112,626         \$ 2,104,572         \$ 1,400           DPEB Related         \$ 1,805,303         \$ -         \$ -         \$ -         \$ 182,932         \$ 160           Total Deferred Inflows of Resources         \$ 3,701,766         \$ 1,512,367         \$ 2,360,561         \$ 2,112,626         \$ 2,287,504         \$ 1,563           NET POSITION         \$ 13,153,957         \$ 14,457,242         \$ 15,772,831         \$ 18,563,270         \$ 27,367,459         \$ 32,055           Restricted For:         \$ 97,821         \$ 7,939         \$ 10,101         \$ 16,593         \$ 71,562         \$ 97           Public Safety         \$ 97,821         \$ 7,939         \$ 10,101         \$ 16,593         \$ 71,562         \$ 97           Community Development         \$ 6,599,379         \$ 8,810,793         \$ 11,190,893         \$ 14,104,838         \$ 14,220,537         \$ 10,82           Culture and Recreation         \$ 142,651         \$ 159,100         \$ 121,055         \$ 145,528         \$ 174,848         \$ 211           Total Restricted         \$ 6,952,986         \$ 9,096,369         \$ 11,741,946         \$ 14,896,470         \$ 14,492,914         \$ 12,055 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Pension Related       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,400         DPEB Related       \$ 1,805,303       \$ -       \$ -       \$ -       \$ 1,82,932       \$ 160         Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,563         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,055         Restricted For:       -	Total Liabilities	\$22,357,725	\$25,436,032	\$27,788,885	\$27,851,957	\$30,891,671	\$31,941,76
Pension Related       \$ 1,896,463       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,104,572       \$ 1,400         DPEB Related       \$ 1,805,303       \$ -       \$ -       \$ -       \$ 182,932       \$ 160         Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,563         VET POSITION       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,055         Restricted For:       -       97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 97         Public Safety       \$ 97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 97         Community Development       \$ 6,599,379       \$ 8,810,793       \$ 11,100,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 211         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Jnrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)							
DPEB Related       \$ 1,805,303       \$ -       \$ -       \$ -       \$ 182,932       \$ 165         Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,565         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,055         Restricted For:       -       5       -       5       1.65       -       5       1.65       5       1.56       5 <t< td=""><td></td><td>A 4 995 131</td><td>A</td><td>A 2000</td><td>A</td><td>é a : a :</td><td>A</td></t<>		A 4 995 131	A	A 2000	A	é a : a :	A
Total Deferred Inflows of Resources       \$ 3,701,766       \$ 1,512,367       \$ 2,360,561       \$ 2,112,626       \$ 2,287,504       \$ 1,565         NET POSITION         Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,055         Restricted For:                > 97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 99         Transportation       \$ 113,135       \$ 118,537       \$ 419,897       \$ 629,511       \$ 25,967       \$ 91         Community Development       \$ 6,599,379       \$ 8,810,793       \$ 11,190,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 219         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Unrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,98         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479<							\$ 1,402,46
NET POSITION         Image: Second secon							
Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,05.         Restricted For:       97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 97         Public Safety       \$ 113,135       \$ 118,537       \$ 419,897       \$ 629,511       \$ 25,967       \$ 91         Community Development       \$ 6,599,379       \$ 8,810,793       \$ 11,100,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 211         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Jurrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,98         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120	Total Deferred Inflows of Resources	\$ 3,701,766	\$ 1,512,367	\$ 2,360,561	\$ 2,112,626	\$ 2,287,504	\$ 1,565,46
Net Investment in Capital Assets       \$ 13,153,957       \$ 14,457,242       \$ 15,772,831       \$ 18,563,270       \$ 27,367,459       \$ 32,05.         Restricted For:							
Restricted For:       1							
Public Safety       \$ 97,821       \$ 7,939       \$ 10,101       \$ 16,593       \$ 71,562       \$ 99         Transportation       \$ 113,135       \$ 118,537       \$ 419,897       \$ 629,511       \$ 25,967       \$ 91         Community Development       \$ 6,599,379       \$ 8,810,793       \$ 111,109,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 211         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Jurrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,98         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120		\$ 13,153,957	\$ 14,457,242	\$ 15,772,831	\$ 18,563,270	\$ 27,367,459	\$ 32,052,71
Transportation       \$ 113,135       \$ 118,537       \$ 419,897       \$ 629,511       \$ 25,967       \$ 910         Community Development       \$ 6,599,379       \$ 8,810,793       \$ 11,190,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 211         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Jurestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,980)         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120				<b>.</b>			
Community Development       \$ 6,599,379       \$ 8,810,793       \$ 11,190,893       \$ 14,104,838       \$ 14,220,537       \$ 10,82         Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 213         Fotal Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Jurrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,987)         Fotal Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120							
Culture and Recreation       \$ 142,651       \$ 159,100       \$ 121,055       \$ 145,528       \$ 174,848       \$ 211         Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,055         Junestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,987)         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120	Transportation	Ş 113,135					
Total Restricted       \$ 6,952,986       \$ 9,096,369       \$ 11,741,946       \$ 14,896,470       \$ 14,492,914       \$ 12,051         Unrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,981)         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120		4		\$ 11,190,893	\$ 14,104,838		\$ 10,821,15
Unrestricted       \$ (8,884,398)       \$ (9,882,948)       \$ (11,536,353)       \$ (10,563,261)       \$ (12,886,505)       \$ (10,98         Total Net Position       \$ 11,222,545       \$ 13,670,663       \$ 15,978,424       \$ 22,896,479       \$ 28,973,868       \$ 33,120						¢ 17/0/0	\$ 218,05
State         \$11,222,545         \$13,670,663         \$15,978,424         \$22,896,479         \$28,973,868         \$33,120	Community Development Culture and Recreation		\$ 159,100				
	Community Development Culture and Recreation	\$ 142,651	\$ 159,100	\$ 121,055			
	Community Development Culture and Recreation Total Restricted	\$ 142,651 \$ 6,952,986	\$ 159,100 \$ 9,096,369	\$ 121,055 \$ 11,741,946	\$ 14,896,470	\$ 14,492,914	\$ 12,055,06
TOTAL LIABILITIES DEEERRED	Community Development Culture and Recreation Total Restricted Unrestricted	\$         142,651           \$         6,952,986           \$         (8,884,398)	\$         159,100           \$         9,096,369           \$         (9,882,948)	\$ 121,055 \$ 11,741,946 \$(11,536,353)	\$ 14,896,470 \$(10,563,261)	\$ 14,492,914 \$(12,886,505)	\$ 12,055,063 \$(10,987,243
\$37,282,036 \$40,619,062 \$46,127,870 \$52,861,062 \$62,153,043 \$66,62	Community Development Culture and Recreation Total Restricted Unrestricted	\$         142,651           \$         6,952,986           \$         (8,884,398)	\$         159,100           \$         9,096,369           \$         (9,882,948)	\$ 121,055 \$ 11,741,946 \$(11,536,353)	\$ 14,896,470 \$(10,563,261)	\$ 14,492,914 \$(12,886,505)	\$ 12,055,063 \$(10,987,243 <b>\$ 33,120,535</b>

#### Table 7: Total Assets & Liabilities (FY 2015-16 to FY 2020-21)

City of Capitola – Administrative Version

#### GOVERNANCE

#### Legal Authority

The City of Capitola operates under Title 4: Government of Cities (Section 34000 et seq. of the California Government Code) for the purpose of establishing and enforcing local ordinances in the Capitola community. The California Constitution gives cities the power to become charter cities. The distinction between general law and charter cities is that charter cities have superseding authority over certain "municipal affairs." Examples of municipal affairs include election matters, land use designations, and budgetary practices. Cities that have not adopted a charter are general law cities, such as Capitola. General law cities are bound by the State's general law, even with respect to municipal affairs. Based on LAFCO staff's analysis, there are 482 cities in California – 361 or 75% are general law cities and 121 or 25% are charter cities.

#### Local Accountability & Structure

The City of Capitola is governed by an elected five-member City Council. The Council is responsible for the establishment of policy relative to Capitola's mission, goals, and operations. The Council has the authority to establish all laws and regulations with respect to municipal affairs, subject to limitations of the City Municipal Code and State legislation. The City Council's current composition is as follows:

Board Member	Term of Office				
Sam Storey, Mayor	First Elected: 2006 Current Term Ends: 2022				
Margaux Keiser, Vice Mayor	First Elected: 2020 Current Term Ends: 2024				
Jacques Bertrand, Council Member	First Elected: 2014 Current Term Ends: 2022				
Yvette Brooks, Council Member	First Elected: 2018 Current Term Ends: 2022				
Kristen Brown (née Petersen), Council Member	First Elected: 2016 Current Term Ends: 2024				

#### Table 8: Capitola City Council

The City Council appoints a City Manager to serve as the City's chief administrative officer. The City Manager administers the day-to-day operations of the City in accordance with policies and procedures established by the City Council. Capitola currently employs a full-time staff of approximately 68 employees, as shown in **Table 9** on page 17. The City Council meets regularly, meetings are publicly noticed, and citizens are encouraged to attend. Council meetings are typically held on the second and fourth Thursday of each month at 7:00 p.m. The City's administrative offices and chambers are located at 420 Capitola Avenue in Capitola. Despite the ongoing pandemic, the City has held virtual public meetings to continue operations and receive Council direction.

#### City of Capitola – Administrative Version

	un- i inte	Employee	5 (1 1 2014		515-13	
Department	2016	2017	2018	2019	2020	2021
General Government						
City Manager	7.65	6.50	6.50	6.00	7.50	7.50
Finance	4.50	4.50	3.75	3.75	3.75	3.75
City Attorney	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	0.00
Sub-total	13.15	12.00	11.25	10.75	11.25	11.25
Police						
Chief, Captain, Sgts.	6.00	6.00	6.00	7.00	7.00	7.00
Officers	16.00	16.00	16.00	15.00	15.00	15.00
CSOs	2.00	2.00	2.00	2.00	2.00	2.00
Parking Enforcement	3.00	3.00	3.00	2.00	2.00	2.00
Administrative	<u>4.65</u>	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>
Sub-total	31.65	31.50	31.50	30.50	30.50	30.50
Public Works						
Streets	9.00	11.00	12.00	11.50	10.00	10.00
Parks	4.00	4.00	3.00	3.00	3.00	3.00
Fleet Maintenance	<u>1.25</u>	<u>1.00</u>	<u>1.00</u>	<u>1.50</u>	<u>2.00</u>	<u>2.00</u>
Sub-total	14.25	16.00	16.00	16.00	15.00	15.00
Recreation						
Supervisor	2.00	2.50	2.50	2.50	1.00	1.00
Other: Full Year	<u>2.75</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>4.00</u>	4.00
Sub-total	4.75	3.75	3.75	3.75	5.00	5.00
Building		·	· · · · · · · · · · · · · · · · · · ·			
Sub-total	2.00	2.00	2.00	3.00	3.00	3.00
Total	69.30	68.75	68.00	67.00	67.75	67.75

Table 9: Full-Time E	mnlovees	(FY 2014-15 to	FY 2018-19)
	IIIPIOyees	(1 1 2014-13 10	1 1 2010-13)

#### **Opportunities and Challenges**

Capitola has been a City for 73 years and it has endured significant events such as economic recessions and natural disasters. The City is still experiencing another round of economic downturn and natural disasters in the form of the COVID pandemic. Such unanticipated events place a pressure test on local agencies, including cities. While cities struggle to maintain the same level of service to its residents, there are also opportunities during these challenging times. The following sections explore opportunities that Capitola can incorporate to maximize efficiencies, increase strategic partnerships, and/or identify possible cost-savings for the City's residents.

#### Capital Improvement Plan

The purpose of a Capital Improvement Plan (CIP) is to identify and prioritize needs and project costs for planned improvements to the infrastructure that will serve the affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change. The City prepared a five-year capital improvement project (CIP) back in 2014. This plan identified projects between FY 2014-15 to FY 2018-19 that would repair or improve various areas in Capitola, including but not limited to existing roads, parks, and recreational facilities. The plan also identified the funding source for each project. However, LAFCO's analysis determined that a new five-year CIP plan has not been adopted. The projects identified in the City's website are not as organized when compared with the previous CIP plan. It may be beneficial for the City to adopt a new five-year CIP plan to ensure that the residents are aware of future projects and their associated timeframe, location, and cost.

#### Website Update

Governmental transparency is more prevalent now than ever before. Local agencies' websites should include, at minimum, contact information, financial reports, meeting agendas/minutes, and other useful resources that are easily accessible by the public. It is also important that websites are updated regularly. Based on staff's analysis, the City's website has an assortment of useful information, however, many webpages are outdated, have broken links, or no longer in use. It may be beneficial for the City to update or revamp its webpages accordingly and include additional information, such as LAFCO's service and sphere reviews.

#### **Boards & Committees**

Community input is critical for cities to succeed. It is LAFCO's understanding that the City of Capitola appoints its citizens on an array of boards, commissions, and committees to assist and advise in formulating policies. These advisory bodies provide feedback that may help the City make significant decisions. In total, the City has one board (Historical Museum Board), three Commissions (Art & Cultural, Environment, and Planning), and two committees (Architectural & Site Review and Finance Advisory). **Appendix D** provides a list of the boards, their members, and their respective term limits. While LAFCO commends the City for encouraging community participation, it was difficult to determine what goals and projects each board is working on or has accomplished. It may be beneficial for the City to consider revamping how these boards are tracked.

#### **Shared Services**

While the City is financially stable, it faced a budget shortfall in 2020 due to the coronavirus-related economic pressure that all local agencies endured. The City was able to balance the budget by cutting certain spending, including a lifeguard contract with the City of Santa Cruz's Marine Safety Division. Plans to reinitiate this and other cut programs and contracts have been a challenge. LAFCO encourages the City to continue exploring cost-saving opportunities and ways to improve the overall delivery of services. One option is considering the formation of a joint powers agreement (JPA) for marine safety with the County and other local agencies. The City is already in multiple JPAs with the County, cities, and other municipalities for library and animal services.

#### SPHERE OF INFLUENCE

#### **Cortese-Knox-Hertzberg Act**

City and special district spheres of influence define the probable physical boundaries and service area of a local agency, as determined by the Commission (Government Code Section 56076). The law requires that spheres be updated at least once every five years either concurrently or subsequent to the preparation of Municipal Service Reviews. Spheres are determined and amended solely at the discretion of the Commission. In determining the sphere of influence for each local agency, the Commission is required by Government Code Section 56425(e) to consider certain factors, as analyzed on page 24.

#### **Current & Proposed Sphere Boundary**

Santa Cruz LAFCO adopted the City's first sphere of influence on June 18, 1975. The current sphere includes areas outside the City's jurisdictional boundary. The last sphere update occurred in August 2017 as part of a previous service and sphere review cycle. **Figure 6** on page 20 shows the 2,200 parcels (totaling 622 acres) within the City's sphere.

#### Police Services Within Sphere Boundary

It was determined that approximately 6,200 incidents were responded by the Santa Cruz County Sherriff's Department within the sphere boundary during the 2021 calendar year. This information was provided in collaboration with the City and the Santa Cruz Regional 9-1-1 (also known as NetCom). Based on the number of calls and the close proximity to the City, it is staff's determination that it may be more efficient for the City to provide police services within the sphere boundary following annexation(s). This transfer of responsibility will allow the County Sherriff's Department to focus its resources in other unincorporated areas.

#### **Annexation Plan**

The City should develop a plan to determine when the areas within its sphere boundary should be annexed into Capitola. If no plan is submitted prior to their next service review cycle (May 2027), then the Commission should consider reducing the sphere boundary to better reflect the City's future growth. In the interim, LAFCO staff is recommending that the sphere boundary be reaffirmed, as shown in **Figure 7** on page 21.

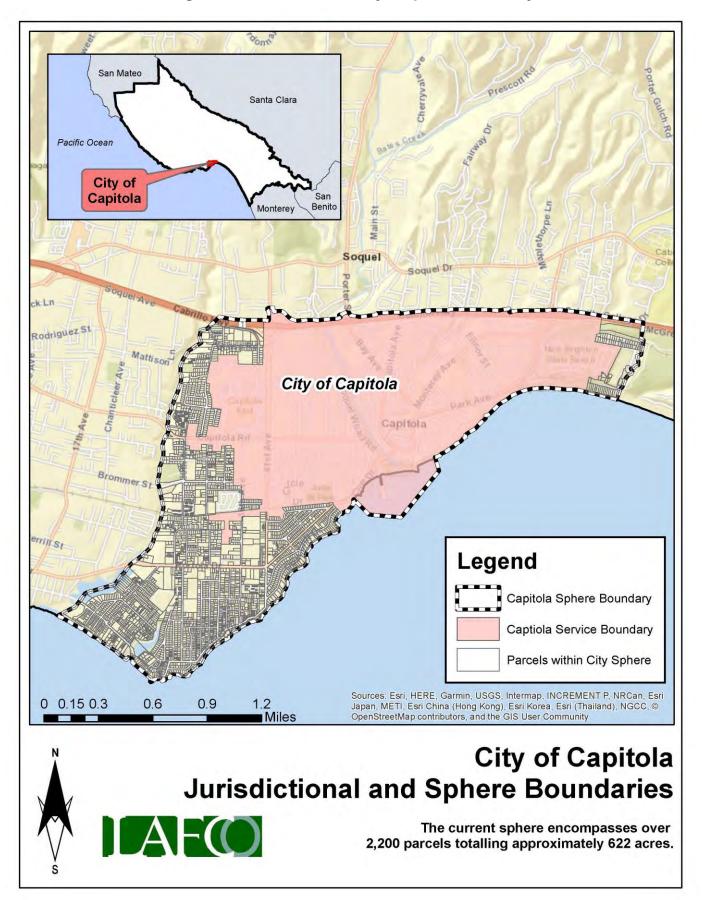


Figure 6: Parcels within City's Sphere Boundary

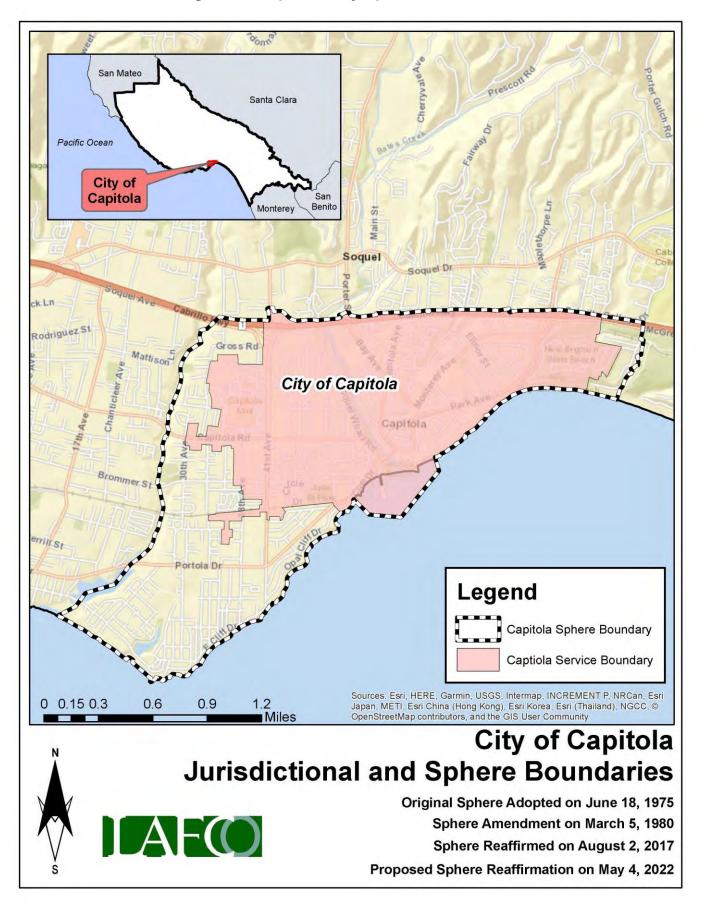


Figure 7: Proposed City Sphere Reaffirmation

#### CITY SUMMARY

City of Capitola			
Formation	California Government Code, section 34000 et seq.		
Board of Directors	Five members, elected at-large to four-year terms		
Contact Person	Jamie Goldstein, City Manager		
Employees	Approximately 68 Full-Time Employees		
City Area	2 square miles		
Sphere of Influence	Larger than the City (i.e., sphere boundary goes beyond existing City limits)		
FY 2020-21 Audit	Total Revenue = \$20,363,975 Total Expenditure = \$19,174,168 Net Position (Ending Balance) = \$33,120,535		
Contact Information	Mailing Address: 420 Capitola Avenue, Capitola, CA 95010 Phone Number: (831) 440-5600 Email Address: jgoldstein@ci.capitola.ca.us Website: https://www.cityofcapitola.org/		
Public Meetings	Meetings are typically held on the second and fourth Thursday o each month at 7:00 p.m.		
Mission and Vision	Mission: "Our mission as the employees of the City of Capitola is to provide high quality service for our residents, visitors, businesses & employees." Vision: "Our vision is to be recognized as a model organization that provides excellent and responsive public service that values the people it employs and the community we serve and to always perpetuate a strong work ethic that fosters pride in the work that we do. We will maintain the highest trust and confidence of our City Council and our Community."		

#### SERVICE AND SPHERE REVIEW DETERMINATIONS

The following service and sphere review determinations fulfill the requirements outlined in the Cortese-Knox-Hertzberg Act.

#### **Service Provision Determinations**

Government Code Section 56430 requires LAFCO to conduct a municipal service review before, or in conjunction with, an action to establish or update a sphere boundary. Written statements of determination must be prepared with respect to each of the following:

1. Growth and population projections for the affected area.

The City currently provides various municipal services to a population of approximately 10, 000. A slow growth is projected to occur for the next twenty years. LAFCO staff estimates that the entire population of Capitola will reach 10,800 by 2040.

- **2.** The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence. LAFCO did not identify any DUCs within or contiguous to the City's sphere boundary.
- 3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence.

The City General Plan within its jurisdictional limits designates areas for residential, commercial, and other city-related zoning.

4. Financial ability of agencies to provide services.

Capitola is financially stable. Audited financial statements from Fiscal Years 2015-16 to 2020-21 indicate that the City has ended in a surplus in five of the last six years. As of June 30, 2021, the City is operating with a net position of approximately \$33 million.

5. Status of, and opportunities for, shared facilities.

LAFCO has recommended that the City continue exploring for collaborative efforts with neighboring agencies to improve efficiencies.

6. Accountability for community service needs, including governmental structure and operational efficiencies.

LAFCO has recommended that the City adopt a new five-year capital improvement plan, similar to the one completed in 2014.

7. Any other matter related to effective or efficient service delivery, as required by commission policy.

No additional local LAFCO policies are specifically relevant to this service review.

#### Sphere of Influence Determinations

Government Code Section 56425 requires LAFCO to periodically review and update spheres of influence in concert with conducting municipal service reviews. Spheres are used as regional planning tools to discourage urban sprawl and encourage orderly growth. Written statements of determination must be prepared with respect to each of the following:

1. The present and planned land uses in the area, including agricultural and openspace lands.

The present and planned land uses are based on the City's general plan which ranges from urban to rural uses. General plans anticipate growth centered on existing urban areas and the maintenance of open space, residential uses, and environmental protection. Planned land uses within the applicable general plans are a mix of urban and residential, public recreation, and open-space lands.

- 2. The present and probable need for public facilities and services in the area. Capitola has identified and prioritized its infrastructure needs in various projects. LAFCO has recommended that the City adopt a new five-year capital improvement plan, similar to the one completed in 2014.
- 3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.

Capitola provides various types of municipal services, including but not limited to law enforcement and public works. In 2021, the City's population was estimated to be 10,200. LAFCO staff projects that the City's population will reach 10,800 by 2040.

4. The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency.

Capitola appoints its citizens on an array of boards, commissions, and committees to assist and advise in formulating policies. These advisory bodies provide feedback that may help the City make significant decisions. In total, the City has one board (Historical Museum Board), three Commissions (Art & Cultural, Environment, and Planning), and two committees (Architectural & Site Review and Finance Advisory).

5. For an update of a sphere of influence of a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, that occurs pursuant to subdivision (g) on or after July 1, 2012, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.

LAFCO did not identify any DUCs within the City's sphere boundary. It is important to note that the City does not provide water, sewer, or fire protection to its constituents. Those services are provided by independent special districts in the area.

#### APPENDICES

#### Appendix A: Past Boundary Changes (1964 to Present)

Appendix B: Zoning Map (as of June 9, 2021)

Appendix C: "Capitola Waves" – City Newsletter (Feb. 2022 Edition)

Appendix D: List of Current Boards, Commissions, and Committees



City of Capitola – Administrative Version

## **APPENDIX A:**

## Past Boundary Changes (1964 to Present)

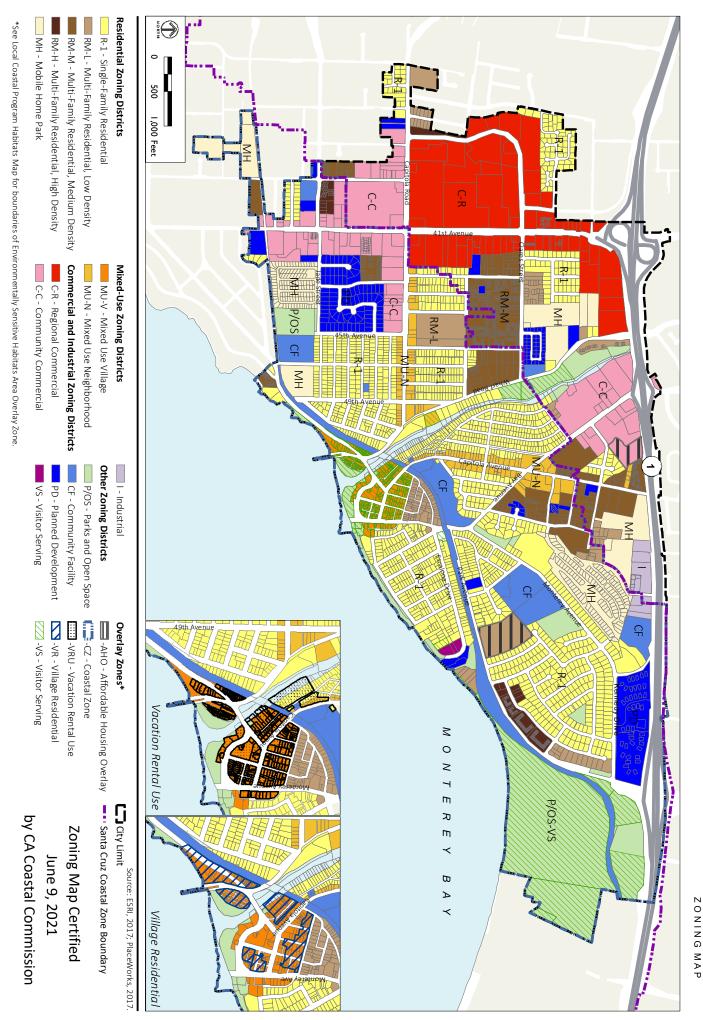
### **City's Past Boundary Changes**

Project Number	Proposal Title	Action Date
N/A	City Incorporation	1/11/1949
7	41st Ave. No. 11 Annexation	2/18/1964
61	41st Ave. No. 12 Annexation	11/17/1965
153	38th Ave. Annexation No. 3	4/16/1969
193	41st Ave. Annexation	12/17/1969
225	38th Ave. Annexation	7/15/1970
275	38th Ave. Annexation	4/21/1971
291	Capitola Heights No. 4 Annexation	9/15/1971
308	42nd Ave. Annexation	2/16/1972
326	Clares St. Annexation	7/21/72 & 2/21/73
339	Clares St. Annexation	9/20/1972
414	Resolution acknowledging receipt of Capitola General Plan	3/5/1975
417	Capitola SOI Determination	6/18/1975
421	Sutter Hill Annexation	6/18/1975
435	Clares St. Annexation	9/3/1975
447-A	Capitola Rd. Annexation	3/3/1976
448-A	Brommer St. Annexation	5/5/1976
450	Capitola Heights Annexation	1/7/1976
526	Derby / Trotter Annexation	7/12/1978

Project Number	Proposal Title	Action Date
541	Derby Trotter Detachment of Special Districts	2/7/1979
570	Capitola City SOI Revision	3/5/1980
618	41st Ave./Clares Reorganization	6/2/1982
632	Capitola Reorganization	12/19/1983
674	McGregor Dr. Reorganization	6/6/1984
676	Deanes Lane Reorganization (Clares & 40th)	8/1/1984
683	38th Ave. Reorganization	12/5/1984
684	Deanes Lane II Reorganization (Clares St.)	12/5/1984
686	47th Ave. / Surf & Sand Reorganization	12/5/1984

## **APPENDIX B:**

# Zoning Map (as of June 9, 2021)



CITY OF CAPITOLA

## **APPENDIX C:**

# "Capitola Waves" City Newsletter (Feb. 2022 Edition)

FEBRUARY 2022 ISSUE 2



# **Capitola Waves**

The City of Capitola Bi-Monthly E-Newsletter



#### **INSIDE THIS ISSUE:**

Latest Council Action Career Opportunities Budget Season Info Youth Welcome Cloverleaf Clean Up

### **CA Response to COVID-19**

On February 17, California state government released the SMARTER Plan, the next phase of COVID-19 response. The Plan focusses on how to manage the presence of COVID-19 in the foreseeable future as the state moves forward. For more information, click <u>here</u>.

The three biggest goals of the SMARTER Plan are to 1) Minimize the strain on our healthcare system; 2) Keep staff and the public safe; and 3) Keep businesses open and schools in person.

Strategies to accomplish these goals include increasing vaccination rates, especially among children; tracking cases to address spikes; and quickly matching patients up with effective treatments.

To read the detailed plan, click here or visit www.covid19.ca.gov

## Latest Council Action

Review City News & Council Decisions

The following is a summarized list of the action taken by City Council during the General Government section of the agenda of the **Thursday, February 24**, City Council meeting:

1) Presentation on Wharf Resiliency and Public Access Improvements Phase 2 - Council received a report on the Wharf Resiliency Project and will discuss funding during upcoming budget workshops.

2) Street Resurfacing Project Agreement with the County of Santa Cruz - The City will enter an agreement with the County for the resurfacing of roads located within City limits.

3) Computer Network Infrastructure Upgrade and Maintenance - Council approved negotiating a contract for new City computer network infrastructure.

**4) Allocation of Opioid Settlement Funding -**Council approved allocating the funding to Santa Cruz County.



Next Council Meeting: Thursday, March 10 @ 7PM

## Join Our Team!

We're Hiring!

Read full job descriptions and download an application by clicking <u>here</u>.

#### Full Time/Career:

- Police Officer/Police Trainee
- Building Inspector I/II
- Recreation Coordinator (30 hours/week)
- Public Works Maintenance Worker I/II

#### Seasonal/Part Time:

- Recreation Program Assistant Coordinator (part time)
- Recreation Leader I
- Recreation Leader II
- Recreation Program Assistant Coordinator
- Beach Lifeguard/Junior Lifeguard Instructor
- Junior Guard Assistant Coordinator/ Lifeguard



### Budget Season Approaches

#### Prepping for FY 2022-23 Budget Starts Now!

The budget adoption process begins with a **special meeting on Tuesday, March 1 at 5pm**, via Zoom, when Council will determine goals and priorities for Fiscal Year 2022-23. The schedule for upcoming special budget workshop meetings is set to be adopted on March 1; once approved, meeting dates will be published on our website.

### Youth Members Welcome!

Gain Leadership Skills & Experience

Many know that the City of Capitola has several advisory bodies that serve to assist and advise in formulating policy on specific topics and local issues; but did you know that advisory bodies accept youth members?

The City of Capitola is happy to welcome area students to participate in local government! There are now expanded opportunities for youth to participate as non-voting members of several of its advisory bodies. Applicants must live within the Soquel Union Elementary School District or attend Soquel, Harbor, or Aptos High School, and be accompanied to the meetings by an adult if under age 18.

The following groups are accepting youth members:

- Art & Cultural Commission
- Commission on the Environment
- Historical Museum Board
- Finance Advisory Committee

For more information and an application, click **here**.





### Cloverleaf Cleanup Successful

Thank you Partners!

On Wednesday, February 16, through a collaboration with Caltrans, California Highway Patrol, the Homeless Persons Health Project, Santa Cruz County Mental Health, and Capitola Police, the SR-1/41st Avenue cloverleaf was abated and the materials left there disposed of.

The efforts were not met with any resistance and the appropriate outreach and resources were provided. This area is owned by the State and is managed by Caltrans.

As we move away from this clean-up, the California Highway Patrol has extended their legal authority to Capitola Police officers, who can then proactively address any issues in the area. Capitola officers have begun patrolling the cloverleaf, so it does not become a further nuisance.



## **APPENDIX D:**

# List of Current Boards, Commissions, and Committees

#### **CITY OF CAPITOLA**

#### 2021 Local Appointments List of Boards, Commissions, and Committees

#### NOTICE TO THE PUBLIC

#### [Chapter 11, §54972 of the California Government Code]

NOTICE IS HEREBY GIVEN that the City of Capitola encourages public participation in local government through its advisory bodies. These boards, commissions, and committees deal with a variety of issues and make recommendations to the City Council. All persons interested in serving on any committee shall submit to the City Clerk a boards and commissions application.

Name of Board/Commission/ Committee – Membership Information	Community Members & Terr	m Expiratio	ns
<ul> <li>Architectural and Site Review Committee</li> <li>▲ ■</li> <li>This committee helps to maintain the character and integrity of neighborhoods in the City by promoting excellence of development.</li> <li>3-6 Members*</li> <li>2-Year Term</li> <li>Membership: Professionals appointed by the Mayor: 1 architect, 1 landscape architect and 1 historian. *The Committee may also include alternates to the various positions. Members are not required to be City residents.</li> <li>Meets: 2<sup>nd</sup> &amp; 4<sup>th</sup> Wednesday of each month at 3:30 p.m. in the City Hall Community Room</li> </ul>	Incumbents with Expiring Terms Frank Phanton [Architect] Carolyn Swift [Historian] Vacant [Landscape Architect] Daniel Gomez [Alternate Architect] Daniel Townsend [Alternate Architect] Vacant [Alternate Landscape Architect]	Appointed 1/10/19 1/10/19 2/28/19 2/28/19	Expires 12/31/20 12/31/20 12/31/20 12/31/20 12/31/20
<ul> <li>Art &amp; Cultural Commission ▲ ●</li> <li>Commission members have an interest in promoting the arts and public art projects within the City.</li> <li>9 Members</li> <li>2-Year Term</li> <li>Membership: 1 City Council member; 1 Planning</li> <li>Commissioner; 1 artist/arts organization</li> <li>representative; 1 arts professional and 5 at-large</li> <li>members. Members are preferably residents of</li> <li>Capitola who are 18 years of age or older and</li> <li>may be reappointed for successive 2-year terms</li> <li>with a maximum of 3 terms.</li> </ul> <u>Meets</u> : 2 <sup>nd</sup> Tuesday of each month at 6:30 p.m. in the City Hall Council Chambers	Incumbents with Expiring Terms Mary Beth Cahalen [At Large Member] Laura Alioto [At Large Member] Laurie Hill [At Large Member] Susan McPeak [At Large Member] James Wallace [At Large Member] Kelly Mozumder [Artist] Roy Johnson [Art Professional]	Appointed 12/19/19 12/10/20 12/19/19 12/10/20 12/19/19 12/10/20 12/10/20	Expires 12/31/21 12/31/22 12/31/21 12/31/22 12/31/22 12/31/22 12/31/22

▲ = Members are required to File Statements of Economic Interest, Form 700

■ = Members are required to complete AB 1234 Ethics Training

• = Committee also may include non-voting youth members

#### 2020 CAPITOLA BOARD, COMMISSION & COMMITTEE APPOINTMENT LIST

Name of Board/Commission/ Committee – Membership Information	Community Members & Term Expirations	
<ul> <li>Commission on the Environment ●</li> <li>Commission members have an interest in protecting and enhancing the City's natural environment.</li> <li>5 Members</li> <li>2-Year Term</li> <li>Membership: 1 City Council member and 1 appointee from each of the remaining 4 City Council members. Members are preferably residents of Capitola who are 18 years of age or older.</li> <li>Meets: A minimum of 4 times a year as needed on the 4<sup>th</sup> Wednesday of a month at 6 p.m. in the City Hall Community Room</li> </ul>	Incumbents with Expiring TermsAppointedCathlin Atchison [Council Appointee]1/10/19Peter Wilk [Council Appointee]1/10/19Michelle Beritzhoff-Law1/10/19[Council Appointee]1/10/19Meredith Keet [Council Appointee]2/28/19Jacques Bertrand [Council Rep]1/10/19	Expires 12/31/20 12/31/20 12/31/20 12/31/20 12/31/20
<ul> <li>Finance Advisory Committee ●</li> <li>The Committee provides financial and budget alternatives and advice to the City Council.</li> <li>7 Members</li> <li>2-Year Term</li> <li>Membership: Mayor and Vice Mayor (or other appointed Council Members); 1 appointee from each of the remaining 3 City Council members, and a Capitola Businessperson/Capitola Resident representing the business community as recommended by the Capitola Soquel Chamber of Commerce. Council appointees must be City residents.</li> <li>Meets: 3<sup>rd</sup> Tuesday of every other month at 6 p.m. in the City Hall Council Chambers</li> </ul>	Incumbents with Expiring Terms Appointed Marilyn Warter [Council Appointee] 1/10/19 Laura Alioto [Council Appointee] ? Paul Estey [Council Appointee] 1/10/19 Pete Cullen [Business Representative?]+ 1/23/20 + Appointee replaced a resignation; serving the or term length	12/31/20 12/31/20 12/31/20 12/31/20

- ▲ = Members are required to File Statements of Economic Interest, Form 700
- = Members are required to complete AB 1234 Ethics Training
- = Committee also may include non-voting youth members

#### 2020 CAPITOLA BOARD, COMMISSION & COMMITTEE APPOINTMENT LIST

Name of Board/Commission/ Committee – Membership Information	Community Members & Term Expirations	
<ul> <li>Historical Museum Board ●</li> <li>Board members have an interest in preservation and promotion of the City's history and oversee operations of the Historical Museum.</li> <li>7 Members</li> <li>3-Year Term</li> <li>Membership: Preferably City residents, 18 years of age or older.</li> <li><u>Meets</u>: 1<sup>st</sup> Thursday of each month at 5:30 p.m. in the Community Room</li> </ul>	Incumbents with Expiring Terms Emmy Mitchell-Lynn Pam Greeninger Niels Kisling Dean Walker David Peyton Brian Legakis Gordon van Zuiden	Appointed Expires 6/27/19 6/9/22 6/14/18 6/10/21 6/27/19 6/9/22 7/25/19 6/9/22 6/14/18 6/10/21 8/9/18 6/10/21 6/27/19 6/9/22
<ul> <li>Planning Commission ▲ ■</li> <li>The Commission issues development permits on behalf of the City Council and advises the City Council on land use and policy issues.</li> <li>5 Members</li> <li>2 -Year Terms</li> <li>Membership: 5 individual council appointees.</li> <li><u>Meets</u>: 1<sup>st</sup> Thursday of each month at 7 p.m. in the City Hall Council Chambers</li> </ul>	Incumbents with Expiring Terms Edward Newman [Council Appointee] Courtney Christiansen [Council Appoint Mick Routh [Council Appointee] Susan Westman [Council Appointee] Peter Wilk [Council Appointee]	Appointed Expires 12/10/20 12/31/22 ee] 12/10/20 12/31/22 12/10/20 12/31/22 12/10/20 12/31/22 12/10/20 12/31/22

Additionally, the City may appoint community members to represent it on the boards of other agencies. Interested persons are encouraged to visit the City's website at www.CityofCapitola.org

Posted December 18, 2010 Chloé Woodmansee, City Clerk 420 Capitola Avenue, Capitola, CA 95010 (831) 475-7300 <u>cwoodmansee@ci.capitola.ca.us</u>

[This Local Appointments List shall remain posted until 12/31/21]

- ▲ = Members are required to File Statements of Economic Interest, Form 700
- = Members are required to complete AB 1234 Ethics Training
- = Committee also may include non-voting youth members