



**LOCAL AGENCY FORMATION COMMISSION
OF SANTA CRUZ COUNTY**

701 Ocean Street, #318-D
Santa Cruz, CA 95060
Phone Number: (831) 454-2055
Website: www.santacruzlafco.org
Email: info@santacruzlafco.org

REGULAR MEETING AGENDA

Wednesday, March 5, 2025 at 9:00 a.m.

(hybrid meeting may be attended remotely or in-person)

Attend Meeting by Internet: <https://us02web.zoom.us/j/84543003276>
(Password 452077)

Attend Meeting by Conference Call: Dial 1-669-900-6833 or 1-253-215-8782
(Webinar ID: 845 4300 3276)

Attend Meeting In-Person: **Board of Supervisors Chambers**
(701 Ocean Street, Room 525, Santa Cruz CA 95060)

HYBRID MEETING PROCESS

Santa Cruz LAFCO has established a hybrid meeting process in accordance with Assembly Bill 2449:

- a) Commission Quorum: State law indicates that a quorum must consist of Commissioners in person pursuant to AB 2449.
- b) Public Comments: For those wishing to make public comments remotely, identified individuals will be given up to three (3) minutes to speak. Staff will inform the individual when one minute is left and when their time is up. For those attending the meeting remotely, please click on the “Raise Hand” button under the “Reactions Tab” to raise your hand. For those joining via conference call, pressing *9 will raise your hand. The three (3) minute limit also applies to virtual public comments.
- c) Accommodations for Persons with Disabilities: Santa Cruz LAFCO does not discriminate on the basis of disability, and no person shall, by reason of a disability, be denied the benefits of its services, programs, or activities. If you are a person with a disability and wish to attend the meeting, but require special assistance in order to participate, please contact the staff at (831) 454-2055 at least 24 hours in advance of the meeting to make the appropriate arrangements. Persons with disabilities may also request a copy of the agenda in an alternative format.

1. ROLL CALL

2. EXECUTIVE OFFICER'S MESSAGE

The Executive Officer may make brief announcements in the form of a written report or verbal update, and may not require Commission action.

a. Hybrid Meeting Process

The Commission will receive an update on the hybrid meeting process.

Recommended Action: No action required; Informational item only.

3. ADOPTION OF MINUTES

The Commission will consider approving the minutes from the February 5, 2025 Regular LAFCO Meeting.

Recommended Action: Approve the minutes as presented with any desired changes.

4. ORAL COMMUNICATIONS

This is an opportunity for members of the public to address the Commission on items not on the agenda, provided that the subject matter is within the jurisdiction of the Commission and that no action may be taken on an off-agenda item(s) unless authorized by law.

5. PUBLIC HEARINGS

Public hearing items require expanded public notification per provisions in State law, directives of the Commission, or are those voluntarily placed by the Executive Officer to facilitate broader discussion.

a. Fiscal Year End Audit Report (FY 2023-24)

The Commission will consider the audited financial statements drafted by Davis Farr, LLP.

Recommended Action: Adopt the audit for Fiscal Year 2023-24.

b. CSA 9 Service & Sphere Review

The Commission will consider the adoption of a service and sphere of influence review for County Service Area 9 and its six zones.

Recommended Actions:

- 1) Find, pursuant to Section 15061(b)(3) of the State CEQA Guidelines, that LAFCO determined that the service and sphere of influence review is not subject to the environmental impact evaluation process because it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment and the activity is not subject to CEQA;
- 2) Determine, pursuant to Government Code Section 56425, that LAFCO is required to develop and determine a sphere of influence for the District, and review and update, as necessary;
- 3) Determine, pursuant to Government Code Section 56430, that LAFCO is required to conduct a service review before, or in conjunction with an action to establish or update a sphere of influence; and

- 4) Adopt LAFCO Resolution (No. 2025-01) approving the 2025 Service and Sphere of Influence Review for County Service Area 9 with the following conditions:
 - a. Reaffirm the sphere boundary for CSA 9 with the condition that the County complete the following actions by March 2030: (1) create a plan identifying the capital improvement projects or potential infrastructure repairs for CSA 9 and all its zones, and (2) conduct an analysis to determine when and how existing benefit assessments for CSA 9 and its zones should be increased in order to raise adequate funding for scheduled and future improvements;
 - b. Present a status update to the Commission on CSA 9's capital improvement plan and benefit assessment analysis on March 4, 2026;
 - c. Consider the dissolution of Zone F due to inactivity. The dissolution of a zone of benefit does not require LAFCO action, but rather, an adoption of a resolution by the County Board of Supervisors; and
 - d. Direct the Executive Officer to distribute a copy of the adopted service and sphere review to CSA 9 representatives and any other interested or affected parties, including but not limited to the County Public Works Department, the County Administrative Office, and the four cities (Capitola, Santa Cruz, Scotts Valley, and Watsonville).

6. OTHER BUSINESS

Other business items involve administrative, budgetary, legislative, or personnel matters and may or may not be subject to public hearings.

a. Shared Services Agreement – Monterey LAFCO

The Commission will consider providing temporary administrative support to Monterey LAFCO on an as-needed basis.

Recommended Action: Adopt the draft contract approving the temporary assistance to Monterey LAFCO.

b. Employee Performance Evaluation

The Commission will consider adjusting staff's salary based on their annual performance evaluation.

Recommended Action: Adopt the draft resolution (No. 2025-02) approving the salary adjustment for LAFCO's Executive Officer and Analyst.

c. Legislative Update

The Commission will receive a status update on the new legislative session and legislative-related activities of LAFCO interest.

Recommended Action: No action required; Informational item only.

d. CALAFCO Update

The Commission will receive an update on the status of the California Association of Local Agency Formation Commission (CALAFCO).

Recommended Action: No action required; Informational item only.

7. WRITTEN CORRESPONDENCE

LAFCO staff receive written correspondence and other materials on occasion that may or may not be related to a specific agenda item. Any correspondence presented to the Commission will also be made available to the general public. Any written correspondence distributed to the Commission less than 72 hours prior to the meeting will be made available for inspection at the hearing and posted on LAFCO's website.

8. PRESS ARTICLES

LAFCO staff monitors newspapers, publications, and other media outlets for any news affecting local cities, districts, and communities in Santa Cruz County. Articles are presented to the Commission on a periodic basis.

a. Press Articles during the Months of January and February

The Commission will receive an update on recent LAFCO-related news occurring around the county and throughout California.

Recommended Action: No action required; Informational item only.

9. COMMISSIONERS' BUSINESS

This is an opportunity for Commissioners to comment briefly on issues not listed on the agenda, provided that the subject matter is within the jurisdiction of the Commission. No discussion or action may occur or be taken, except to place the item on a future agenda if approved by a Commission majority. The public may address the Commission on these informational matters.

10. ADJOURNMENT

LAFCO's next regular meeting is scheduled for Wednesday, April 2, 2025 at 9:00 a.m.

ADDITIONAL NOTICES:

Campaign Contributions

State law (Government Code Section 84308) requires that a LAFCO Commissioner disqualify themselves from voting on an application involving an "entitlement for use" (such as an annexation or sphere amendment) if, within the last twelve months, the Commissioner has received \$250 or more in campaign contributions from an applicant, any financially interested person who actively supports or opposes an application, or an agency (such as an attorney, engineer, or planning consultant) representing an applicant or interested participant. The law also requires any applicant or other participant in a LAFCO proceeding to disclose the amount and name of the recipient Commissioner on the official record of the proceeding. The Commission prefers that the disclosure be made on a standard form that is filed with LAFCO staff at least 24 hours before the LAFCO hearing begins. If this is not possible, a written or oral disclosure can be made at the beginning of the hearing. The law also prohibits an applicant or other participant from making a contribution of \$250 or more to a LAFCO Commissioner while a proceeding is pending or for 3 months afterward. Disclosure forms and further information can be obtained from the LAFCO office at Room #318-D, 701 Ocean Street, Santa Cruz, CA 95060 (phone 831-454-2055).

Contributions and Expenditures Supporting and Opposing Proposals

Pursuant to Government Code Sections §56100.1, §56300(b), §56700.1, §59009, and §81000 et seq., and Santa Cruz LAFCO's Policies and Procedures for the Disclosures of Contributions and Expenditures in Support of and Opposition to proposals, any person or combination of persons who directly or indirectly contributes a total of \$1,000 or more or expends a total of \$1,000 or more in support of or opposition to a LAFCO Proposal must comply with the disclosure requirements of the Political Reform Act (Section 84250). These requirements contain provisions for making disclosures of contributions and expenditures at specified intervals. Additional information may be obtained at the Santa Cruz County Elections Department, 701 Ocean Street, Room 210, Santa Cruz, CA 95060 (phone 831-454-2060). More information on the scope of the required disclosures is available at the web site of the Fair Political Practices Commission: www.fppc.ca.gov. Questions regarding FPPC material, including FPPC forms, should be directed to the FPPC's advice line at 1-866-ASK-FPPC (1-866-275-3772).

Accommodating People with Disabilities

The Local Agency Formation Commission of Santa Cruz County does not discriminate on the basis of disability, and no person shall, by reason of a disability, be denied the benefits of its services, programs or activities. The Commission meetings are held in an accessible facility. If you wish to attend this meeting and will require special assistance in order to participate, please contact the LAFCO office at 831-454-2055 at least 24 hours in advance of the meeting to make arrangements. For TDD service, the California State Relay Service 1-800-735-2929 will provide a link between the caller and the LAFCO staff.

Late Agenda Materials

Pursuant to Government Code Section 54957.5 public records that relate to open session agenda items that are distributed to a majority of the Commission less than seventy-two (72) hours prior to the meeting will be available to the public at Santa Cruz LAFCO offices at 701 Ocean Street, #318-D, Santa Cruz, CA 95060 during regular business hours. These records, when possible, will also be made available on the LAFCO website at www.santacruzlafco.org. To review written materials submitted after the agenda packet is published, contact staff at the LAFCO office or in the meeting room before or after the meeting.



**LOCAL AGENCY FORMATION COMMISSION
OF SANTA CRUZ COUNTY**

DRAFT MINUTES

LAFCO REGULAR MEETING AGENDA

Wednesday, February 5, 2025

Start Time - 9:00 a.m.

1. ROLL CALL

Chair John Hunt called the meeting of the Local Agency Formation Commission of Santa Cruz County (LAFCO) to order at 9:06 a.m. and welcomed everyone in attendance. He asked the staff to conduct the roll call.

The following Commissioners were present:

- Commissioner Jim Anderson
- Commissioner Roger Anderson
- Commissioner Manu Koenig (*Vice Chair*)
- Commissioner Rachél Lather
- Alternate Commissioner Kimberly De Serpa
- Alternate Commissioner John Hunt (*Chair*)
- Alternate Commissioner Fred Keeley

Alternate Commissioners Kimberley De Serpa and Fred Keeley were voting members in the absence of Commissioners Justin Cummings and Eduardo Montesino, respectively.

The following LAFCO staff members were present:

- LAFCO Analyst, Francisco Estrada
- Legal Counsel, Joshua Nelson
- Executive Officer, Joe Serrano

2. EXECUTIVE OFFICER'S MESSAGE

2a. Virtual Meeting Process

Executive Officer Joe Serrano indicated that the meeting was being conducted through a hybrid approach with Commissioners and staff attending in-person while members of the public have the option to attend virtually or in-person.

2b. Welcome Recently Appointed Commissioners

Mr. Serrano also gave a warm welcome to the newest members of the LAFCO Commission, Capitola Mayor Joe Clarke (Regular City Member) and Santa Cruz County Supervisor Kimberley De Serpa (Alternate County Member).

Chair John Hunt moved on to the next agenda item.

3. ADOPTION OF MINUTES

Chair John Hunt requested public comments on the draft minutes. **Executive Officer Joe Serrano** noted no public comment on the item. **Chair John Hunt** closed public comments.

Chair John Hunt called for a motion. **Commissioner Roger Anderson** motioned for approval of the November 6th Meeting Minutes and **Commissioner Jim Anderson** seconded the motion.

Chair John Hunt called for a voice vote on the approval of the draft minutes.

MOTION: Roger Anderson
SECOND: Jim Anderson
FOR: Jim Anderson, Roger Anderson, Fred Keeley, Manu Koenig, and Rachél Lather.
AGAINST: None
ABSTAIN: Kimberly De Serpa

MOTION PASSES: 5-0-1

4. ORAL COMMUNICATIONS

Chair John Hunt requested public comments on any non-agenda items. **Executive Officer Joe Serrano** indicated that there was no request to address the Commission on the item.

Chair John Hunt closed public comments and moved on to the next agenda item.

5. SPECIAL PRESENTATIONS

5a. Scotts Valley Fire Protection District – “Life After Dissolution”

Chair John Hunt requested staff to provide a post-reorganization update between the Scotts Valley Fire Protection District (SVFPD) and the Branciforte Fire Protection District (BFPD) approved by the Commission in August 2023.

Executive Officer Joe Serrano provided background information on the multi-year reorganization process and introduced **Mark Correia**, SVFPD Fire Chief, who explained that the purpose of his presentation was to provide the Commission with an update and share the lessons learned from the reorganization. Chief Correia provided an overview of the districts and explained that as a new fire chief in 2023, his responsibility was to implement the policies that had already been adopted by the districts and LAFCO during the reorganization process, as well as dealing with the unintended consequences that

arose from the action. Chief Correia went on to provide updates to the Commission on the transition for BFPD staff that joined SVFPD, annual incident data report, the levels of service, response times, the role of the advisory commission, the last election cycle and potential redistricting, the future of the BFPD fire station, the status of Measure T, and long-term funding options for the provision of fire protection services to the Branciforte community. Looking back, Chief Correia mentioned that the lessons learned include managing the speed of the process, better aligning auditing and budgeting processes, conducting efficient community outreach, the importance of community identify, and telling “the story” of the good work being done by all interested parties.

Chair John Hunt requested public comments on the item. **Executive Officer Joe Serrano** indicated that there was one request to address the Commission on the item.

Larry Pageler, a member of the Branciforte Advisory Committee, reemphasized the importance of community identity, explained the decision to repeal Measure T, spoke on the benefits of having advanced life support (ALS) services, addressed concerns with response times, and the challenges of conducting community outreach.

Executive Officer Joe Serrano emphasized the importance and success of the reorganization process, which required collaboration and alignment with the affected agencies and the public.

Chair John Hunt closed public comments and opened the floor for Commission discussion. **Commissioner Jim Anderson** expressed his appreciation for the role Chief Mark Correia and Branciforte residents played in the reorganization process.

Commissioner Manu Koenig had a question for **Larry Pageler** regarding the response by the community following the reorganization. Mr. Pageler mentioned that his overall impression is that Branciforte residents are satisfied with the current level of service being provided by SVFPD. Mr. Koenig had a follow-up question about the fire station. Mr. Pageler explained the importance of the fire station as a safe and cultural asset for the community. **Chief Mark Correia** added that the plan is to improve the meeting space at the fire station for long term use.

Marilyn Kuskht, a member of the Branciforte Advisory Committee, explained the strategies employed to conduct community outreach for the reorganization process. Mr. Pageler added the importance of a donation made by a local family to support fire services in the area.

Commissioner Manu Koenig had questions on Measure T and Measure Q. **Chief Mark Correia** explained that although there is always a need for more funding, it made more sense to repeal the parcel tax to also support future bond initiatives, and he shared plans and concerns about applying for Measure Q wildfire resilience funding.

Commissioner Roger Anderson had a question about the rising cost of insurance. **Chief Mark Correia** explained the importance of the Branciforte station when it comes to responding to local and regional emergencies. Chief Correia discussed the current insurance status of the fire station and described it as a “moving target” issue. **Commissioner Jim Anderson** added that once the Branciforte residents experience the benefits of ALS services provided by SVFPD, it will grow in popularity. **Chief Mark**

Correira agreed and reemphasized the continuing rising cost of providing ongoing and efficient fire protection services.

Chair John Hunt had a question on the response times to the Branciforte area since the reorganization. **Chief Mark Correira** explained that response times continue to adhere to state standards for 80 percent of the service area, although the physical environment makes reaching some areas in Branciforte difficult at times. Prior to the reorganization, BFPD had one full-time fire fighter responding to all emergencies.

Commissioner Kimberley De Serpa asked a question on the status of BFPD staff that joined the SVFPD. **Chief Mark Correira** stated that BFPD staff will be provided with the same training opportunities offered to their SVFPD colleagues.

Executive Officer Joe Serrano thanked Chief Mark Correira for his work and the work of his fire district. **Chair John Hunt** closed the special presentation and moved on to the next special presentation item.

5b. Big Basin Water Company – Moonshot Missions Report

Chair John Hunt requested staff to provide an update on the Big Basin Water Company and Moonshot Missions' recent analysis report of the private water provider.

Executive Officer Joe Serrano provided background information on the Big Basin Water Company (BBWC), a private water company that is currently overseen by court receivership, and subsequent analysis produced by the nonprofit organization Moonshot Missions. Mr. Serrano then introduced **Reshet S. Gebremariam**, Utility Technical Advisor and **Andy Koester**, Managing Director, who provided additional context information on the nonprofit agency, and explained why they came to provide a brief technical update on the private water system to the Commission. After conducting an initial thorough assessment, Moonshot Missions built on the LAFCO Governance Options Report to develop a roadmap for residents of Big Basin to move forward by identifying and prioritizing projects to upgrade the private water system. Ms. Gebremariam added that the system is in the process of completing a comprehensive pipe inventory, but the lack of maintenance programs has not allowed administrators to detect leaks, inspect valves, or establish cross-connection control. Due to its physical location, the private water system is susceptible to future fires and recommendations include developing a fire action plan. Since taking over in 2023, the Court-Receiver has made significant progress on stabilizing the system and its operations by replacing damaged infrastructure, but the report notes that staffing capacity is limited and is unable to provide for engineering support, technical or operational assistance, fiscal management, or legal counsel. Financially, Big Basin has been running deficits in 2021 and 2022, and the system has been operating on below basic cost-of-service principles, maintaining low cash reserves and has been unable to finance much needed infrastructure upgrades. In terms of governance options, annexation into the San Lorenzo Valley Water District (SLVWD) was the preferred option based on factors such as technical capacity, operations experience, customer satisfaction, access to capital funding and financing, accountability, transparency, and retail water management experience. Moonshot Missions staff also ranked alternative governance options for the water system that they hope will allow the Court-Receiver to move forward.

Chair John Hunt requested public comments on the item. **Executive Officer Joe Serrano** noted two requests to address the Commission on the item.

Becky Steinbruner, a member of the public, had a question about SLVWD's openness to annexing the BBWC, and wanted to know how many homes in the area have been rebuilt since the CZU fires. **Reshet S. Gebremariam**, Utility Technical Advisor, explained that SLVWD is willing to move forward with the project if funding is available.

Julie Jennings, a member of the public, asked about the results from the community survey conducted by the Court-Receiver and implications for potential funding opportunities. **Reshet S. Gebremariam**, Utility Technical Advisor, indicated that the income survey is in the final review phase, and she expects the results to be shared in a few weeks. She also mentioned that if the income survey reveals that the Big Basin community is considered to be a disadvantaged area, it will open up additional funding opportunities. The potential funding would be used for immediate system improvements and to fund the process to annex BBWC into SLVWD. **Executive Officer Joe Serrano** added that the Court-Receiver has made significant progress in developing an inventory of system users, in making important internal infrastructure improvements, and has transferred oversight of the sewer system to the County, although an ongoing provider of water services still needs to be identified, as well as developing a plan to fund these services.

Commissioner Roger Anderson requested a link to review the report. **Executive Officer Joe Serrano** indicated that the report is available online on the LAFCO website and he would also send the Commissioners a copy of the report and presentation.

Commissioner Rachél Lather had a question on water rights. **Reshet S. Gebremariam**, Utility Technical Advisor, responded that there are water rights to a few creeks and a list with more information was included in the report as a memo. Ms. Lather followed up with a question on the use of the water rights. Ms. Gebremariam explained that the water rights are quite valuable for a few reasons. Ms. Lather also asked about the possibility of adding a recommendation for BBWC to develop an asset management program. Ms. Gebremariam mentioned that because of the complete inventory list developed by the Court-Receiver along with Moonshot Mission's assessment, it was concluded that a recommendation to establish an asset management program was warranted. Ms. Lather had a question about potentially raising the rates. Ms. Gebremariam stated that one of their recommendations was to increase the rates to breakeven, but the priority is keeping the system operational long term, which will also help efforts to secure funding if they are determined to be a disadvantaged area.

Commissioner Jim Anderson shared that he has discussed with representatives the openness of SLVWD to take over two private water systems in the Big Basin area. **Executive Officer Joe Serrano** clarified that there are still many steps to be taken, but potential annexation of the small private water systems can serve as precursor to the annexation of BBWC.

Commissioner Manu Koenig asked about capital improvement investments. **Reshet Gebremariam**, Utility Technical Advisor, stated that Moonshot Missions has been working with SLVWD to assess the funding gap needed to improve the state of the system, which could be \$15-20 million or higher. Mr. Koenig asked a follow-up question

on the number of parcels in the service area. Ms. Gebremariam responded that there are around 500 parcels in the service area. Mr. Koenig asked if addressing the funding gap could be a multi-step process. **Executive Officer Joe Serrano** stated that analysis still needs to be conducted now to determine what the next step is in the reorganization process.

Commissioner Roger Anderson inquired if there is an inventory list of struggling private water systems in the county. **Executive Officer Joe Serrano** stated that there is an inventory list that monitors private water systems throughout the state.

Chair John Hunt thanked the presenters and moved on to the next agenda item.

6. PUBLIC HEARINGS

Chair John Hunt noted that there was no public hearing item for Commission consideration today.

7. OTHER BUSINESS

7a. Appoint New Chair and Vice Chair

Chair John Hunt requested staff to provide a presentation on the process to appoint a Chair and Vice Chair for the 2025 calendar year.

Executive Officer Joe Serrano explained that in accordance with the Commission's Meeting Rules Policy, the Commission appoints a new Chair and Vice Chair at the first meeting of each year. Mr. Serrano noted that the new officers' terms will begin on March 5, 2025. Mr. Serrano also indicated that there is no rule of succession or rotation, however, the acting Vice Chair has historically been elected as the new Chair. Staff is recommending that the Commission discuss and appoint a new Chair and Vice Chair.

Chair John Hunt requested public comments on the item. **Executive Officer Joe Serrano** noted no request to address the Commission on the item. **Chair John Hunt** closed public comment and opened the floor to Commissioners.

Commissioner Jim Anderson made the motion to nominate **Commissioner Manu Koenig** as LAFCO Chair for the 2025 calendar year and **Commissioner Roger Anderson** seconded the motion.

Chair John Hunt called for a voice vote on the motion: **Appoint Commissioner Manu Koenig to serve as LAFCO Chair for the 2025 calendar year.**

MOTION: Jim Anderson

SECOND: Roger Anderson

FOR: Jim Anderson, Roger Anderson, Kimberley De Serpa, Fred Keeley, Manu Koenig, and Rachél Lather.

AGAINST: None

ABSTAIN: None

MOTION PASSES: 6-0

Chair John Hunt requested a nomination for Vice Chair. **Commissioner Manu Koenig** nominated **Commissioner Rachél Lather** to serve as LAFCO Vice Chair for the 2025 calendar year and **Commissioner Kimberly De Serpa** seconded the motion.

Chair John Hunt called for a voice vote on the motion: **Appoint Commissioner Rachél Lather to serve as LAFCO Vice Chair for the 2025 calendar year.**

MOTION: Manu Koenig
SECOND: Kimberly De Serpa
FOR: Jim Anderson, Roger Anderson, Kimberley De Serpa, Fred Keeley, Manu Koenig, and Rachél Lather.
AGAINST: None
ABSTAIN: None

MOTION PASSES: 6-0

7b. CSA 38 Service & Sphere Review Update

Chair John Hunt requested staff to provide a presentation regarding recommended action identified in CSA 38's service and sphere review adopted in 2024.

Executive Officer Joe Serrano indicated that the Commission requested the County to develop a webpage dedicated to CSA 38's information regarding governance, finances, and operations. Mr. Serrano noted that a CSA 38 webpage is now available on the County's website, and therefore, no further action is required by the Commission.

Chair John Hunt requested public comments on the CSA 38 update. **Executive Officer Joe Serrano** indicated that there was no request to address the Commission on the item.

Chair John Hunt closed public comments and moved on to the next agenda item.

7c. UC Berkeley Water Report & Potential Legislative Action

Chair John Hunt requested staff to provide a presentation regarding a statewide effort to empower LAFCOs to assist on water-related issues throughout California.

Executive Officer Joe Serrano informed the Commission that last year, UC Berkeley developed a report focusing on the LAFCO's role in county water consolidations. The report mentioned what LAFCOs have been doing, highlighted the work of Santa Cruz LAFCO, and concluded that LAFCOs need additional tools to address the statewide water issue affecting many disadvantaged communities. The report has led to an effort to develop a legislative bill to provide LAFCOs with more tools to address water-related issues, to reemphasize the role of service and sphere reviews, and reorganize private water systems to be under the purview of LAFCO.

Chair John Hunt requested public comments on the item. **Executive Officer Joe Serrano** noted no request to address the Commission on the item.

Chair John Hunt closed public comments and opened the floor for Commission discussion. **Commissioner Rachél Lather** commented on the need to support mobile home parks.

Commissioner Manu Koenig asked for clarification on LAFCO's role in potential oversight of mobile park homes. **Executive Officer Joe Serrano** explained the proposed bill aims to delegate oversight of mobile park homes that provide water services to LAFCOs in order to ensure that those entities are properly overseen by a local governmental body. Mr. Serrano added that he is still learning the bill's objectives but believes that LAFCO has a role to play in this area.

Chair John Hunt requested a motion approving staff recommendation. **Commissioner Manu Koenig** motioned for approval of staff recommendation and **Commissioner Rachél Lather** seconded the motion.

Chair John Hunt called for a voice vote on the motion based on the staff recommendation: **Direct staff to continue working with the stakeholder group.**

MOTION: Manu Koenig
SECOND: Rachél Lather
FOR: Jim Anderson, Roger Anderson, Kimberley De Serpa, Fred Keeley, Manu Koenig, and Rachél Lather.
AGAINST: None
ABSTAIN: None

MOTION PASSES: 6-0

7d. Comprehensive Quarterly Report – Second Quarter (FY 2024-25)

Chair John Hunt requested staff to provide a presentation on the quarterly report.

LAFCO Analyst Francisco Estrada noted that this report is meant to keep the Commission apprised about all LAFCO-related activities, including the status of active proposals, the schedule of upcoming service reviews, the current financial performance of LAFCO's adopted budget, and other projects. Mr. Estrada covered these areas and indicated that the second quarter ended with approximately 35% of the anticipated expenses spent and with approximately \$459,000 in reserves. **Executive Officer Joe Serrano** also provided an update on issues relating to CALAFCO.

Chair John Hunt requested public comments on the item. **Executive Officer Joe Serrano** noted no requests to address the Commission on this item.

Chair John Hunt closed public comments and opened the floor for Commission discussion. **Commissioner Rachél Lather** inquired about the annual conference. **Executive Officer Joe Serrano** informed the Commission that the annual conference is still scheduled to occur later this year in San Diego.

Commissioner Roger Anderson added that all should be done to keep the CALAFCO family from splintering and highlighted the benefits of the agency. **Executive Officer Joe Serrano** has hopes that the issues can be resolved between the member agencies.

Chair John Hunt moved to the next item since no Commission action was required.

8. WRITTEN CORRESPONDENCE

Chair John Hunt inquired whether there was any written correspondence submitted to LAFCO. **Executive Officer Joe Serrano** indicated that no written correspondence had been submitted. **Chair John Hunt** moved to the next item since no Commission action was required.

9. PRESS ARTICLES

Chair John Hunt requested staff to provide a presentation on the press articles. **Executive Officer Joe Serrano** indicated that this item highlights LAFCO-related articles recently circulated in local newspapers. **Chair John Hunt** moved to the next item since no Commission action was required.

10. COMMISSIONERS' BUSINESS

Chair John Hunt inquired whether any Commissioner would like to share any information. **Executive Officer Joe Serrano** indicated that there were no requests to share information. **Chair John Hunt** moved to the next item since no Commission action was required.

11. CLOSED SESSION

Chair John Hunt indicated that a closed session will be held to cover the performance evaluation of LAFCO staff. **Executive Officer Joe Serrano** noted that LAFCO's legal counsel will host the closed session in a separate meeting room and requested that the Commission reconvene to the regular LAFCO meeting once the closed session is concluded.

12. ANNOUNCEMENTS FROM CLOSED SESSION

Chair John Hunt reconvened the meeting and deferred to legal counsel for any reportable action. **Legal Counsel Joshua Nelson** noted that there was no reportable action.

13. ADJOURNMENT

Chair John Hunt adjourned the Regular Commission Meeting at 11:31 a.m. for the next regular LAFCO meeting scheduled for Wednesday, March 5, 2025 at 9:00 a.m.

MANU KOENIG, CHAIRPERSON

Attest:

FRANCISCO ESTRADA, LAFCO ANALYST



Santa Cruz Local Agency Formation Commission

Date: March 5, 2025
To: LAFCO Commissioners
From: Joe Serrano, Executive Officer
Subject: **Fiscal Year End Audit Report (FY 2023-24)**

SUMMARY OF RECOMMENDATION

Last year, several LAFCOs issued a joint Request for Proposals for auditing services. Four bids were submitted and after conducting interviews, Santa Cruz LAFCO selected Davis Farr LLP as its independent auditor. The Commission approved the contract with the auditing firm on June 5, 2024¹. Under the agreement, Davis Farr LLP will conduct six audits from FY 2023-24 to FY 2028-29. This report will focus on the first audit completed by Davis Farr LLP regarding LAFCO’s most recent fiscal year (FY 2023-24).

It is recommended that the Commission adopt the audit for Fiscal Year 2023-24.

EXECUTIVE OFFICER’S REPORT:

Santa Cruz LAFCO will now be subject to independent financial audits on an annual basis. This year marks the first time Santa Cruz LAFCO will conduct an independent audit, with five more to be subsequently developed by Davis Farr LLP. Staff is satisfied with the quality of the work produced by Davis Farr LLP and today is presenting the Commission with the final audit and supporting letters for FY 2023-24. **Attachment 1** provides a copy of the full audit. In addition, the auditing firm provided LAFCO with a letter (**Attachment 2**) indicating that they found no significant issues with LAFCO’s finances or internal operations.

Key Takeaway

While the auditor identified no corrections or recommendations, the audit made clear that LAFCO must now consider increasing its future allocations and discontinue the practice of relying on reserves to balance upcoming budgets. The audited financial statements noted that in FY 2023-24, LAFCO’s total revenues were \$452,562 and total expenses were \$514,514 – which results in a deficit of approximately \$62,000. However, this financial gap has always been offset by LAFCO’s healthy reserves. This has been a historical practice, but reserves are reaching a point where they can no longer subsidize the difference on an annual basis. Reserves are typically meant for unexpected expenditures rather than for regular operations. Therefore, staff will be proposing an increase to the funding allocations for member agencies in the next draft budget for FY 2025-26 to minimize (and ultimately discontinue) the reliance of the Commission’s reserves.

¹ 6/5/24 LAFCO Report: https://santacruzlafco.org/wp-content/uploads/2024/05/6a.0-Audit-Firm-Selection-Staff-Report_Hyperlinked.pdf

CONCLUSION

With the completion of the FY 2023-24 audit, we will soon be looking to get started with our next audit (FY 2024-25). Staff would like to extend their appreciation to the auditing firm for their professionalism, timeliness, and patience as we successfully completed Santa Cruz LAFCO's first independent audit. In conclusion, staff is recommending that the Commission approve the audit for FY 2023-24.

Respectfully Submitted,



Joe A. Serrano
Executive Officer

Attachments:

1. FY 2023-24 Audit
2. Independent Auditor's Report

**SANTA CRUZ LOCAL AGENCY
FORMATION COMMISSION**

Basic Financial Statements

Year ended June 30, 2024

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Basic Financial Statements

Year ended June 30, 2024

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Independent Auditor's Report

Board of Commissioners
Santa Cruz Local Agency Formation Commission
Santa Cruz, California

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the governmental activities and each major fund of the Santa Cruz Local Agency Formation Commission (the "Commission"), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Commission as of June 30, 2024, and the respective changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Commission and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

The Commission's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Commission's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Commission's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis, Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund, the Schedule of the Plan's Proportionate Share of the Net Pension Liability and the Schedule of Plan Contributions* be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 20, 2025 on our consideration of the Commission’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Commission’s internal control over financial reporting and compliance.

DavisFarrLLP

Irvine, California
February 20, 2025

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Management's Discussion and Analysis

Year ended June 30, 2024

This section of the Santa Cruz Local Agency Formation Commission's (the Commission) basic financial statements presents our analysis of the Commission's financial performance during the year ended June 30, 2024, and other significant conditions and events. This section should be read in conjunction with the financial statements which follow. The fiscal year ended June 30, 2024 is the first year of implementation of the Management's Discussion and Analysis and as such includes information only related to the year then ended. In future years, when prior-year information is available, a comparative analysis of data will be presented.

Using the Accompanying Financial Statements

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances. Also included in the accompanying report are fund financial statements. For governmental activities, the fund financial statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the Commission's operations in more detail than the government-wide statements by providing information about the Commission's most significant revenues and expenditures.

OVERVIEW OF THE FINANCIAL STATEMENTS

The annual report consists of two parts - *management's discussion and analysis* (this section), and the *basic financial statements*. The basic financial statements include two kinds of statements that present different views of the Commission.

The first two statements are *government-wide financial statements* that provide both *long-term* and *short-term* information about the Commission's overall financial status. The remaining statements are *fund financial statements* that focus on *individual parts* of the Commission, reporting the Commission's operations in *more detail* than the government-wide statements. The financial statements also include *notes* that explain some of the information in the financial statements and provide more detailed data.

Reporting the Commission as a Whole

The accompanying **government-wide financial statements** include two statements that present financial data for the Commission as a whole. One of the most important questions asked about the Commission's finances is, "Is the Commission as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include *all* assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Commission's net position and changes in net position. You can think of the Commission's net position - the difference between assets and liabilities - as one way to measure the Commission's financial health, or *financial position*.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Management's Discussion and Analysis

Year ended June 30, 2024

Over time, *increases and decreases* in the Commission's net position are one indicator of whether its *financial health* is improving or deteriorating. You will need to consider other non-financial factors, such as changes in the Commission's revenues, to assess the *overall health* of the Commission.

Reporting the Commission's Major Funds

The **fund financial statements** provide detailed information about the Commission's most significant funds - not the Commission as a whole. Some funds are required to be established by State law or by bond covenants. However, the Commission establishes other special funds to help it control and manage money for particular purposes or to show that it is meeting administrative responsibilities for using certain revenues.

Governmental fund - All of the Commission's basic services are reported in a governmental fund, which focuses on how money flows into and out of that fund and the balances left at year-end that are available for spending. This fund is reported using an accounting method called *modified accrual* accounting, which measures cash and all other *current financial* assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the Commission's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Commission's programs. We describe the relationship or differences between *governmental activities* (reported in the Statement of Net Position and the Statement of Activities) and *governmental funds* in a reconciliation following the fund financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

A summary of the government-wide *Statement of Net Position* follows:

Table 1
Statement of Net Position
June 30, 2024

Current Assets:	
Cash and investments	\$ 300,693
Total assets	<u>300,693</u>
Deferred outflow of resources	<u>305,963</u>
Liabilities:	
Current liabilities	33,237
Non-current liabilities	<u>685,838</u>
Total liabilities	<u>719,075</u>
Deferred inflows of resources	<u>29,175</u>
Net position:	
Unrestricted	<u>(141,594)</u>
Total net position	<u>\$ (141,594)</u>

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Management's Discussion and Analysis

Year ended June 30, 2024

GOVERNMENT-WIDE FINANCIAL STATEMENTS (CONTINUED)

A closer examination reveals that Net Position between the years decreased by \$61,952.

A summary of the government-wide *Statement of Activities* follows:

**Table 2
Statement of Activities
Year Ended June 30, 2024**

	<u>2024</u>
Revenues:	
Apportionments	\$ 419,265
Charges for Services	13,911
Investment Income and Other Revenues	<u>19,386</u>
Total revenues	<u>452,562</u>
Expenses:	
General Government	<u>514,514</u>
Total expenditures	<u>514,514</u>
Changes in net position	(61,952)
Beginning net position	<u>(79,642)</u>
Ending net position	<u>\$ (141,594)</u>

The increase or decrease in net position can provide an indication as to whether the overall financial position of the Commission improved or deteriorated during the year. In fiscal year 2024, the Commission saw a decrease in financial position.

GENERAL FUND BUDGET

Major deviations between the budget of the General Fund and its actual operating results were as follows:

- Total general fund revenues were higher due to increases in planning study service revenue and investment income.
- Several pension and retiree, health year-end calculations, are not budgeted for as they are prepared at the governmental-wide level and not the fund level.
- Total expenditure was lower than budgeted by approximately \$157,077, mainly due to cost savings on contracted services, training, and travel.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Management's Discussion and Analysis

Year ended June 30, 2024

LONG-TERM LIABILITIES

Net Pension Liability	\$676,972
Compensated Absences	<u>29,554</u>
Total Liabilities	<u>\$706,526</u>

The compensated absences liability represents the value of unused vacation pay that employees have accrued as of the end of the fiscal year. Additional information on long-term liabilities may be found in Note 4 and 5 of the notes to financial statements.

CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the County and local agencies with a general overview of the Commission's finances and show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Joe Serrano, Executive Director, at (831) 454-2055.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Statement of Net Position

June 30, 2024

	<u>Governmental Activities</u>
Assets:	
Cash and investments (note 3)	\$ 300,693
Total assets	<u>300,693</u>
Deferred outflow of resources:	
Deferred amounts from pension (note 5)	<u>305,963</u>
Total deferred outflow of resources	<u>305,963</u>
Liabilities:	
Current Liabilities	
Accounts payable	6,559
Accrued liabilities	5,990
Compensated absences (note 4)	<u>20,688</u>
Total current liabilities	<u>33,237</u>
Non-current liabilities	
Compensated absences (note 4)	8,866
Net pension liability (note 5)	<u>676,972</u>
Total non-current liabilities	<u>685,838</u>
Total liabilities	<u>719,075</u>
Deferred inflow of resources:	
Deferred amounts from pension (note 7)	<u>29,175</u>
Total deferred inflow of resources	<u>29,175</u>
Net position:	
Unrestricted	<u>(141,594)</u>
Total net position	<u>\$ (141,594)</u>

See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Statement of Activities

Year ended June 30, 2024

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>		<u>Net (Expense) Revenue and Changes in Net Position</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	
Governmental activities:				
General government	\$ 514,514	13,911	-	-
Total governmental activities	<u>\$ 514,514</u>	<u>13,911</u>	<u>-</u>	<u>-</u>
		General revenues:		
		Apportionments		419,265
		Investment income		17,331
		Other revenues		<u>2,055</u>
		Total general revenues		<u>438,651</u>
		Change in net position		(61,952)
		Net position, beginning of year		<u>(79,642)</u>
		Net position, end of year		<u>\$ (141,594)</u>

See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Balance Sheet - Governmental Fund

June 30, 2024

	<u>Assets</u>	<u>General Fund</u>
Cash		\$ 300,693
Total assets		<u>\$ 300,693</u>
<u>Liabilities and Fund Balance</u>		
Liabilities:		
Accounts payable		\$ 6,559
Accrued liabilities		<u>5,990</u>
Total liabilities		<u>12,549</u>
Fund balance:		
Unassigned		<u>288,144</u>
Total fund balance		<u>288,144</u>
Total liabilities and fund balance		<u>\$ 300,693</u>

See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION
Reconciliation of the Balance Sheet of Governmental Fund
to the Statement of Net Position

June 30, 2024

Fund balances of governmental funds		\$ 288,144
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Amounts reported for governmental activities in the Statement of Net Position are different because:

Long-Term Liability Transactions

Long-term liabilities are not due and payable in the current period and, accordingly, are not reported in the government fund statements:

Net pension liability		(676,972)
Compensated absences		(29,554)

Deferred Outflows and Inflows of Resources

Certain deferred outflows and inflows of resources are not due and payable in the current period and are not current assets or financial resources, therefore these items are not reported in the governmental funds:

Deferred outflows - pensions		305,963
Deferred inflows - pensions		<u>(29,175)</u>

Net position of governmental activities		<u>\$ (141,594)</u>
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See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

**Statement of Revenues, Expenditures, and Changes in
Fund Balance - Governmental Fund**

Year ended June 30, 2024

Revenues:		
Apportionments	\$	419,265
Charges for services		13,911
Investment income		17,331
Other revenue		<u>2,055</u>
Total revenues		<u>452,562</u>
Expenditures:		
General government:		
Salaries and benefits		424,172
Service and supplies		90,190
Travel and training		3,355
Rent		<u>656</u>
Total expenditures		<u>518,373</u>
Excess (deficiency) of revenues over/(under) expenditures		<u>(65,811)</u>
Net change in fund balance		(65,811)
Fund balances at beginning of year		<u>353,955</u>
Fund balances at end of year	\$	<u><u>288,144</u></u>

See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

**Reconciliation of the Statement of Revenues, Expenditures, and
Change in Fund Balance of Governmental Fund to the Statement of Activities**

Year ended June 30, 2024

Net changes in fund balances - total governmental funds \$ (65,811)

Amounts reported for governmental activities in the Statement of Activities
are different because:

Long-Term Liability Transactions

Some expenses reported in the Statement of Activities do not require the use
of current financial resources:

Net change in compensated absences (3,631)

Pension expense reported in the governmental funds include the actual
contributions made in the fiscal year. Pension expense reported in the
Statement of Activities includes the changes in the liabilities and related
deferred outflows/inflows of resources.

Net change in net pension liability and related deferred outflow/inflow 7,490

Change in net position of governmental activities \$ (61,952)

See accompanying notes to the basic financial statements

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(1) Nature of Organization

The Santa Cruz Local Agency Formation Commission (the Commission) is an independent agency created in 1963, by the state legislature. The Commission works closely with citizens, the county, cities and special districts on a variety of issues concerning the organization of local governments, jurisdiction changes, and public services. The Commission's statutory purpose includes discouraging urban sprawl, preserving agricultural land, and encouraging orderly boundaries based upon local circumstances and conditions, and promoting adequate public services. From its creation in 1963 to June 30, 2001, the County of Santa Cruz funded the Commission. Beginning July 1, 2001, the *Cortese/Knox/Hertzberg Local Reorganization Act* redefined the Commission's responsibilities and established a new funding method and process. The Commission, after accounting for charges and services, is now funded in equal thirds by (1) the County of Santa Cruz (2) the cities and (3) the independent special districts in Santa Cruz. The Commission adopts its annual budget by June 15 of each year and transmits it to each of the member organizations.

(2) Summary of Significant Accounting Policies

The financial statements of the Santa Cruz Local Agency Formation Commission (Commission) have been prepared in conformity with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

(a) Basis of Accounting and Measurement Focus

The *basic financial statements* of the Commission are composed of the following:

- (a) Government-wide financial statements
- (b) Fund financial statements
- (c) Notes to the basic financial statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the Commission.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a function or segment. Program revenues include charges for services that are restricted to meeting the operational or capital requirements of a particular function or segment. Use of money and other items not properly included among program revenues are reported instead as general revenues.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(2) Summary of Significant Accounting Policies (Continued)

Government-wide financial statements are presented using the *economic resources measurement focus* and the *accrual basis of accounting*. Under the economic resources measurement focus, all (both current and long-term) economic resources and obligations of the reporting government are reported in the government-wide financial statements. *Basis of accounting* refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Under the *accrual basis of accounting*, revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33.

Amounts paid to acquire capital assets are capitalized as assets in the government-wide financial statements, rather than reported as expenditures.

In the fund financial statements, governmental funds are presented using the *modified accrual basis of accounting*. Revenues are recognized when they become *measurable* and *available* as net current assets. *Measurable* means that the amounts can be estimated or otherwise determined. *Available* means that the amounts were collected during the reporting period or soon enough thereafter to be available to finance the expenditures accrued for the reporting period. The Commission uses an availability period of 60 days for all revenues.

Charges for services and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period to the extent normally collected within the availability period.

Other revenue items are considered to be measurable and available when cash is received from the government.

In the fund financial statements, governmental funds are presented using the *current financial resources measurement focus*. This means that only current assets and current liabilities are generally included on their balance sheets. The reported fund balance (net current assets) is considered to be a measure of "available spendable resources." Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

Due to the nature of their spending measurement focus, expenditure recognition for governmental fund types excludes amounts represented by noncurrent liabilities. Since they do not affect net current position, such long-term amounts are not recognized as governmental fund type expenditures or fund liabilities.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(2) Summary of Significant Accounting Policies (Continued)

Amounts expended to acquire capital assets are recorded as *expenditures* in the year that resources were expended, rather than as fund assets. The proceeds of long-term debt are recorded as *other financing sources* rather than as a fund liability. Amounts paid to reduce long-term indebtedness are reported as fund expenditures.

Net Position Flow Assumption – When an expenditure is incurred for purposes for which both restricted and unrestricted net position is available, the Commission’s policy is to apply restricted fund balance first.

Fund Balance Flow Assumption – When an expenditure is incurred for purposes for which committed, assigned or unassigned fund balances are available, the Commission’s policy is to apply committed fund balance first, then assigned fund balance, and finally unassigned fund balance.

Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as a separate column in the fund financial statements.

(b) Fund Classifications

Fund balances are reported in the fund statements in the following classifications:

Restricted Fund Balance – This includes amounts that can be spent only for specific purposes stipulated by constitution, external resource providers, or through enabling legislation. If the Commission action limiting the use of funds is included in the same action (legislation) that created (enables) the funding source, then it is restricted.

Assigned Fund Balance – this includes amounts that are designated or expressed by the Commission but does not require a formal action like a resolution or ordinance. The Commission may delegate the ability of an employee or committee to assign uses of specific funds, for specific purposes. Such delegation of authority has not yet been granted.

Unassigned Fund Balance – this includes the remaining spendable amounts which are not included in one of the other classifications.

The Commission reports the following major governmental fund:

The General Fund is used to account for resources traditionally associated with the organization, which are not required legally or by sound financial management to be accounted for in another fund.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(2) Summary of Significant Accounting Policies (Continued)

(c) Cash and Cash equivalents

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the government. Investments are reported in the accompanying balance sheet at fair value.

(d) Fair Value Measurements

Certain assets and liabilities are required to be reported at fair value. The fair value framework provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of fair value hierarchy are described as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly and fair value is determined through the use of models or other valuation methodologies including:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in markets that are inactive;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement. These unobservable inputs reflect the Commission's own assumptions about the inputs market participants would use in pricing the asset or liability (including assumptions about risk). These unobservable inputs are developed based on the best information available in the circumstances and may include the Commission's own data.

(e) Member Allocations of Cost

All member organizations are required to pay an allocation of costs of the annual Commission's budget.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(2) Summary of Significant Accounting Policies (Continued)

(f) Compensated Absences

The Commission offers employees paid time off benefits for vacation and sick leave.

Vacation Accrual

Regular full-time employees will accrue vacation according to continuous years of service in accordance with the schedule below.

<u>Years of Service Completed</u>	<u>Vacation Days Accrual per Year</u>
1 to 14 years	16
15+ years	31

(g) Net Position

Net position represents the difference between assets and liabilities and is classified into three components as follows:

Net investment in capital assets – This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net investment in capital assets excludes unspent debt proceeds.

Restricted – This component of net position consists of assets which are legally restricted by outside parties for use for a specific purpose.

Unrestricted – This component of net position consists of net position that does not meet the definition of “restricted” or “net investment in capital assets”. Designated net position represents unrestricted assets which are segregated by the Commission for specific future uses.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(2) Summary of Significant Accounting Policies (Continued)

(h) Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Commission's California Public Employees' Retirement System (CalPERS) plan (Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as it is reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Valuation Date (VD)	June 30, 2022
Measurement Date (MD)	June 30, 2023
Measurement Period (MP)	July 1, 2022 to June 30, 2023

(i) Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Commission reports deferred outflows related to pensions resulting from actuarial calculations.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Commission reports deferred inflows related to pensions resulting from actuarial calculations.

(j) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from those estimates.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(3) Cash and investments

The Commission maintains all of its cash in the Santa Cruz County Treasury. The County Treasurer pools and invests the Commission's cash with other funds under its control. Interest earned on pooled investments is apportioned quarterly into participating funds based upon each fund's average daily balance.

Cash and investments held at June 30, 2024 consisted of the following:

County Treasurer Pooled Investments	\$ 300,653
Petty Cash	<u>40</u>
Total Cash and Investments	<u>\$ 300,693</u>

Investment Authorized by the California Government Code and the Entity's Investment Policy

The Commission's investment policy only authorizes investment in the local government investment pool administered by the County of Santa Cruz.

The Commission's investment policy does not contain any specific provisions intended to limit the Commission's exposure to interest rate risk, credit risk, and concentration of credit risk.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

Custodial Credit Risk

The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the Commission's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for investments. With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities through the use of mutual funds or government investment pools (such as Santa Cruz County Investment Pool)

Credit Risk

Generally, credit risk is the risk that the issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the California Government Code and the Commission's investment policy, and the actual rating as of the year end for each investment type.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(3) Cash and investments (Continued)

<u>Investment Type</u>	<u>Amount</u>	<u>Minimum Legal Rating</u>	<u>Not Rated</u>
Santa Cruz County Investment Pool	\$ 300,693	N/A	\$ 300,693
Total	<u>\$ 300,693</u>		<u>\$ 300,693</u>

Concentration of Credit Risk

The investment policy of the Commission contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by the California Government Code. All of the Commission’s cash is held in the Santa Cruz County Investment Pool.

Investment in Santa Cruz County Investment Pool

The Commission is a participant in the Santa Cruz County Investment Pool that is regulated by the California Government Code. The fair value of the Commission’s investment in this pool is reported in the accompanying financial statements at the amounts based upon the Commission’s pro-rata share of the fair value provided by the Santa Cruz County Investment Pool for the entire Santa Cruz County Investment Pool portfolio. The balance available for withdrawal is based on the accounting records maintained by the Santa Cruz Investment Pool.

(4) Long-Term Liabilities

The following is a summary of changes in long-term liabilities for the year ended June 30, 2024:

	<u>Balance July 1, 2023</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2024</u>	<u>Due Within One Year</u>
Compensated Absences	<u>\$ 25,923</u>	<u>12,914</u>	<u>(9,283)</u>	<u>29,554</u>	<u>20,688</u>

(5) Retirement Plan

Plan Description

All qualified employees are eligible to participate in the Commission’s 2.0% at 55 (Miscellaneous Plan) Employee Pension Plan, cost-sharing multiple employer defined benefit pension plan administered by the California Public Employees’ Retirement System (CalPERS). Benefit provisions under the Plan is established by State statute and Commission resolution. CalPERS issues publicly available reports that include a full description of the pension plan regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(5) Retirement Plan (Continued)

Benefits Provided

CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full-time employment. Classic members with five years of total service are eligible to retire at age 50 with statutorily reduced benefits. All members are eligible for non-duty disability benefits after ten years of service.

The death benefit is one of the following: the Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost-of-living adjustments for the plan are applied as specified by the Public Employees' Retirement Law.

The Plan's provisions and benefits in effect at the measurement date June 30, 2023, are summarized as follows:

Benefit Formula	2% at 55
Benefit Vesting Schedule	5 years of service
Required Employee Contribution Rates	6.92%
Required Employer Contribution Rates	10.87%

Contributions

Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on July 1 following notice of a change in the rate. The total plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The Commission is required to contribute the difference between the actuarially determined rate and the contribution rate of employees. Commission contribution rates may change if plan contracts are amended. Payments made by the employer to satisfy contribution requirements that are identified by the pension plan terms as plan member contributions requirements are classified as plan member contributions. For the fiscal year ended June 30, 2024, the Commission's contribution to the Plan was \$112,667.

The Commission reported a net pension liability for its proportionate share of the net pension liability of \$676,972 as of June 30, 2024. The Commission's net pension liability is measured as the proportionate share of the net pension liability. The net pension liability of the Plan at June 30, 2024 was measured as of June 30, 2023. The total pension liability at June 30, 2023 for the Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2022. The Commission's proportion of the net pension liability was based on a projection of the Commission's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(5) Retirement Plan (Continued)

The Commission's proportionate share of the net pension liability for the Plan was as follows:

Proportion - June 30, 2023	0.01407%
Proportion - June 30, 2024	<u>0.01354%</u>
Change - Increase (Decrease)	-0.00053%

For the year ended June 30, 2024, the Commission recognized a pension expense of \$105,177.

At June 30, 2024, the Commission reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Pension Contributions Subsequent to Measurement Date	\$ 112,667	\$ -
Changes of Assumptions	40,872	-
Differences Between Actual and Expected Experience	34,583	(5,365)
Difference between employer's contribution and proportionate share of contribution	8,233	(4,512)
Net difference between projected and actual earnings on pension plan investments	109,608	-
Adjustments due to difference in proportions	-	<u>(19,298)</u>
Total	<u>\$ 305,963</u>	<u>\$ (29,175)</u>

The \$112,667 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as noted below:

<u>Fiscal Year Ending June 30,</u>	<u>Deferred Outflows (Inflows) of Resources</u>
2025	\$ 47,500
2026	31,676
2027	81,801
2028	3,144
2029	-
Thereafter	-

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(5) Retirement Plan (Continued)

Amortization of Deferred Outflows and Deferred Inflows of Resources

Under GASB 68, gains and losses related to changes in total pension liability and fiduciary net pension are recognized in pension expense systematically over time.

The first amortized amounts are recognized in pension expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to pensions and are to be recognized in future pension expenses.

The amortization period differs depending on the source of the gain or loss:

Net Difference between projected and actual earnings on pension plan investments	5 year straight-line amortization
All other amounts	Straight-line amortization over the expected average remaining service lifetime (EARSL) of all members that are provided with benefits (active, inactive, and retired) as of the beginning of the measurement period

Actuarial Assumptions

The collective total pension liability for the June 30, 2023 measurement period was determined by an actuarial valuation as of June 30, 2022, with update procedures used to roll forward the total pension liability to June 30, 2023. The collective total pension liability was based on the following assumptions:

Valuation Date	June 30, 2022
Measurement Date	June 30, 2023
Actuarial Cost Method	Entry-Age Actuarial Cost Method
Actuarial Assumptions	
Discount Rate	6.90%
Inflation	2.30%
Projected Salary Increase	Varies by entry age and service
Mortality ¹	Derived using CalPERS' Membership Data for all Funds
Post Retirement Benefit Increase	Contract COLA up to 2.30% until Purchasing Power Protection Allowance Floor on Purchasing Power applies

¹The mortality table was developed based on CalPERS-specific data. The rates incorporate Generational Mortality to capture ongoing mortality improvement using 80% of Scale MP 2020 published by the Society of Actuaries. For more details, please refer to the 2021 experience study report that can be found on the CalPERS website.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(5) Retirement Plan (Continued)

Discount Rate

The discount rate used to measure the total pension liability was 6.90%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The table on the next page present the Commission's proportionate share of the net pension liability for the Plan, calculated using the discount rate for the Plan, as well as what the Commission's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate.

	<u>1% Decrease</u> <u>(5.90%)</u>	<u>Discount Rate</u> <u>(6.90%)</u>	<u>1% Increase</u> <u>(7.90%)</u>
Net Pension Liability	\$ 998,007	\$ 676,972	\$ 412,732

Long-Term Expected Rate of Return

In determining the long-term expected rate of return, CalPERS took into account long-term market return expectations as well as the expected pension fund cash flows. Projected returns for all asset classes are estimated and combined with risk estimates, are used to project compound (geometric) returns over the long term. The discount rate used to discount liabilities was informed by the long-term projected portfolio return.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to the Basic Financial Statements

Year ended June 30, 2024

(Continued)

(5) Retirement Plan (Continued)

The expected real rates of return by asset class are as follows:

<u>Asset Class</u>	<u>Assumed Asset Allocation</u>	<u>Real Return (a), (b)</u>
Global Equity - Cap-weighted	30.00%	4.54%
Global Equity - Non-cap weighted	12.00%	3.84%
Private Equity	13.00%	7.28%
Treasury	5.00%	0.27%
Mortgage-backed Securities	5.00%	0.50%
Investment Grade Corporates	10.00%	1.56%
High Yield	5.00%	2.27%
Emerging Market Debt	5.00%	2.48%
Private Debt	5.00%	3.57%
Real Assets	15.00%	3.21%
Leverage	<u>-5.00%</u>	-0.59%
Total	<u>100.00%</u>	

(a) An expected inflation of 2.30% used for this period.

(b) Figures are based on the 2022 Asset Liability Management study.

Pension Plan Fiduciary Net Position

Detailed information about the Plan’s fiduciary net position is available in the separately issued CalPERS financial reports.

(6) Risk Management

The Commission is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets; error and omissions; injuries to employees; and natural disasters. The Commission has purchased various insurance policies to manage the potential liabilities that may occur from the previously named sources. In addition, the Commission has an agreement with the County of Santa Cruz (the County) in which the Commission shall be included in the County’s risk pool, and the County shall provide liability insurance, defense, and indemnification to the Commission and its officers. There have been no claims in the last two fiscal years, and there were no reductions in the Commission’s insurance coverage during the year ending June 30, 2024.

(7) Related Party Transactions

The Commission and the County entered into a County Services Agreement to provide workers' compensation insurance, employee benefits administration, payroll, information technology support, and billing and collection services. The total amount paid by the Commission to the County for the year ended June 30, 2024 was \$54,758.

REQUIRED SUPPLEMENTARY INFORMATION

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Schedule of the Plan's Proportionate Share of Net Pension Liability

Last Ten Years*

Measurement Date	<u>06/30/23</u>
Proportion of the Collective Net Pension Liability	0.0105%
Proportionate Share of the Collective Net Pension Liability	\$ 676,972
Covered Payroll	\$ 242,238
Proportionate Share of the Collective Net Pension Liability as percentage of covered payroll	279.47%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	0.01%

Notes to Schedule:

Benefit Changes: There were no changes in benefits.

Changes in Assumptions: The discount rate was reduced from 7.15% to 6.90% as of June 30, 2021.

*Fiscal year ending June 30, 2024 (measurement date June 30, 2023) was the first year the commission was audited. Therefore, only one year is shown.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Schedule of Plan Contributions

Last Ten Years*

Fiscal Year	06/30/24	06/30/23
Actuarially Determined Contribution	\$ 112,667	81,710
Contributions in Relation to the Actuarially Determined Contribution	112,667	81,710
Contribution Deficiency (Excess)	\$ -	-
 Covered Payroll	 \$ 242,238	 171,912
 Contributions as a Percentage of Covered Payroll	 46.51%	 47.53%

Notes to Schedule:

Fiscal Year End: 06/30/24

Valuation Date: 06/30/21

Actuarial Assumptions:

Actuarial Cost Method Entry Age Actuarial Cost Method

Asset Valuation Method Market Value

Discount Rate 6.90%, net of investment expenses

Administrative Expenses Rates have been loaded by 3% to account for the expected administrative expenses allocated to members.

Cost-of Living 2.75%

Salary Increase 2019 Scale (Service based, includes wage inflation at 3%)

Mortality The PEPRAs contribution rates are based on 50% of the actual Normal Cost. Thus, the mortality rates are the same as those used in the actuarial valuation (Public General 2010 Above-Median Income and Public Safety 2010 Mortality Tables with generational mortality improvements projected from 2010 using Projection Scale MP-2019).

*Fiscal year ending June 30, 2024 (measurement date June 30, 2023) was the first year the commission was audited. Therefore, only two years are shown.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

**Schedule of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual - General Fund**

Year ended June 30, 2024

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
Revenues:				
Apportionments	\$ 419,265	419,265	419,265	-
Planning studies services	-	-	13,911	13,911
Investment income	1,500	1,500	17,331	15,831
Other revenue	-	-	2,055	2,055
Total revenues	<u>420,765</u>	<u>420,765</u>	<u>452,562</u>	<u>31,797</u>
Expenditures:				
General government:				
Salaries and benefits	421,750	421,750	424,172	(2,422)
Service and supplies	233,750	233,750	90,190	143,560
Travel and training	10,550	10,550	3,355	7,195
Utilities	9,400	9,400	656	8,744
Total expenditures	<u>675,450</u>	<u>675,450</u>	<u>518,373</u>	<u>157,077</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(254,685)</u>	<u>(254,685)</u>	<u>(65,811)</u>	<u>188,874</u>
Net change in fund balances	(254,685)	(254,685)	(65,811)	188,874
Fund balances at beginning of year	<u>353,955</u>	<u>353,955</u>	<u>353,955</u>	-
Fund balances at end of year	<u>\$ 99,270</u>	<u>99,270</u>	<u>288,144</u>	<u>188,874</u>

See accompanying notes to required supplementary information.

SANTA CRUZ LOCAL AGENCY FORMATION COMMISSION

Notes to Required Supplementary Information

Year ended June 30, 2024

(1) Budgetary Reporting

The Commission established accounting control through formal adoption of an annual budget for the General Fund. The budget is prepared on a basis consistent with generally accepted accounting principles. The adopted budget can be amended by the Commission to change both appropriations and estimated revenues as unforeseen circumstances come to management's attention. Increases and decreases in revenue and appropriations and transfers between funds require the Commission's approval. However, the Executive Officer may authorize changes within funds. Expenditures may not exceed total appropriations at the individual fund level. It is the practice of the Commission's management to review the budget monthly and provide quarterly updates to the Commission.

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Commissioners
Santa Cruz Local Agency Formation Commission
Santa Cruz, California

Independent Auditor's Report

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Santa Cruz Local Agency Formation Commission (the "Commission"), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Commission's basic financial statements, and have issued our report thereon dated February 20, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Commission's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Commission's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

DavisFarrLLP

Irvine, California
February 20, 2025



Davis Farr LLP

18201 Von Karman Avenue | Suite 1100 | Irvine, CA 92612

Main: 949.474.2020 | Fax: 949.263.5520

Board of Commissioners
 Santa Cruz Local Agency Formation Commission
 Santa Cruz, California

We have audited the financial statements of the governmental activities, each major fund, of the Santa Cruz Local Agency Formation Commission (the "Commission") as of and for the year ended June 30, 2024, and have issued our report thereon dated February 20, 2025. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit

As communicated in our engagement letter dated July 24, 2024, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of the Commissions solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

Compliance with All Ethics Requirements Regarding Independence

The engagement team, others in our firm, as appropriate, our firm, have complied with all relevant ethical requirements regarding independence under the American Institute of Certified Public Accountants ("AICPA") independence standards, contained in the Code of Professional Conduct.

We identified independence threats related to the preparation of financial statements and proposing journal entries. We have applied certain safeguards to reduce the threats to an acceptable level, including using an independent party within the firm to perform a quality

control review of the financial statements and obtaining confirmation from the Commission management that their review of the financial statements included comparing the financial statements and footnotes to the underlying accounting records.

Significant Risks Identified

We have identified the following significant risks:

- Initial audit – The Commission has not previously been audited. We performed testing over opening balances.
- Implementation of new accounting standards. We reviewed applicability of new accounting standards to the Commission and determined that both GASB 87 and GASB 96 are not applicable to the Commission as of June 30, 2024

Qualitative Aspects of the Entity’s Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by the Commission is included in Note 2 to the financial statements. There has been no initial selection of accounting policies and no changes in significant accounting policies or their application during 2023. No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management’s current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management’s current judgments.

The most sensitive accounting estimates affecting the financial statements is:

- Management’s estimate of the Net Pension Liability and related Deferred Inflows and Outflows is based on information provided by actuarial reports. We evaluated the key factors and assumptions used to develop the Net Pension Liability and related Deferred Inflows and Outflows and determined that it is reasonable in relation to the basic financial statements taken as a whole and in relation to the applicable opinion units.

Financial Statement Disclosures

Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the Commission’s financial statements relate to the Pension Plan disclosures in Note 6 to the financial statements.

The financial statement disclosures are neutral, consistent, and clear.

Significant Unusual Transactions

For the purposes of this communication, professional standards require us to disclose to you significant unusual transactions identified during our audit. Our audit procedures did not identify any significant unusual transactions.

Identified or Suspected Fraud

We have not identified or obtained information indicating fraud may have occurred.

Significant Difficulties Encountered during the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards also require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole and each applicable opinion unit. There were no uncorrected financial statement misstatements whose effects in the current and prior periods, as determined by management, are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. Uncorrected misstatements or matters underlying those uncorrected misstatements could potentially cause future-period financial statements to be materially misstated, even though the uncorrected misstatements are immaterial to the financial statements currently under audit.

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. We identified the following misstatement as a result of our audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole or applicable opinion units:

- \$27,259 prior period correction to correctly accrue revenue applicable to year ended June 30, 2023.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to the Commission's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management, which are included in the letter dated February 20, 2025.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with the Commission, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, significant events or transactions that occurred during the year, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as the Commission's auditors.

Our responsibility also includes communicating to you any information which we believe is a material misstatement of fact. Nothing came to our attention that caused us to believe that such information, or its manner of presentation, is materially inconsistent with the information, or manner of its presentation, appearing in the financial statements.

This report is intended solely for the information and use of the Board of Commissioners and management of the Commission and is not intended to be and should not be used by anyone other than these specified parties.

DavisFarrLLP

Irvine, California
February 20, 2025



Date: March 5, 2025
To: LAFCO Commissioners
From: Joe Serrano, Executive Officer
Subject: **County Service Area 9 Service & Sphere Review**

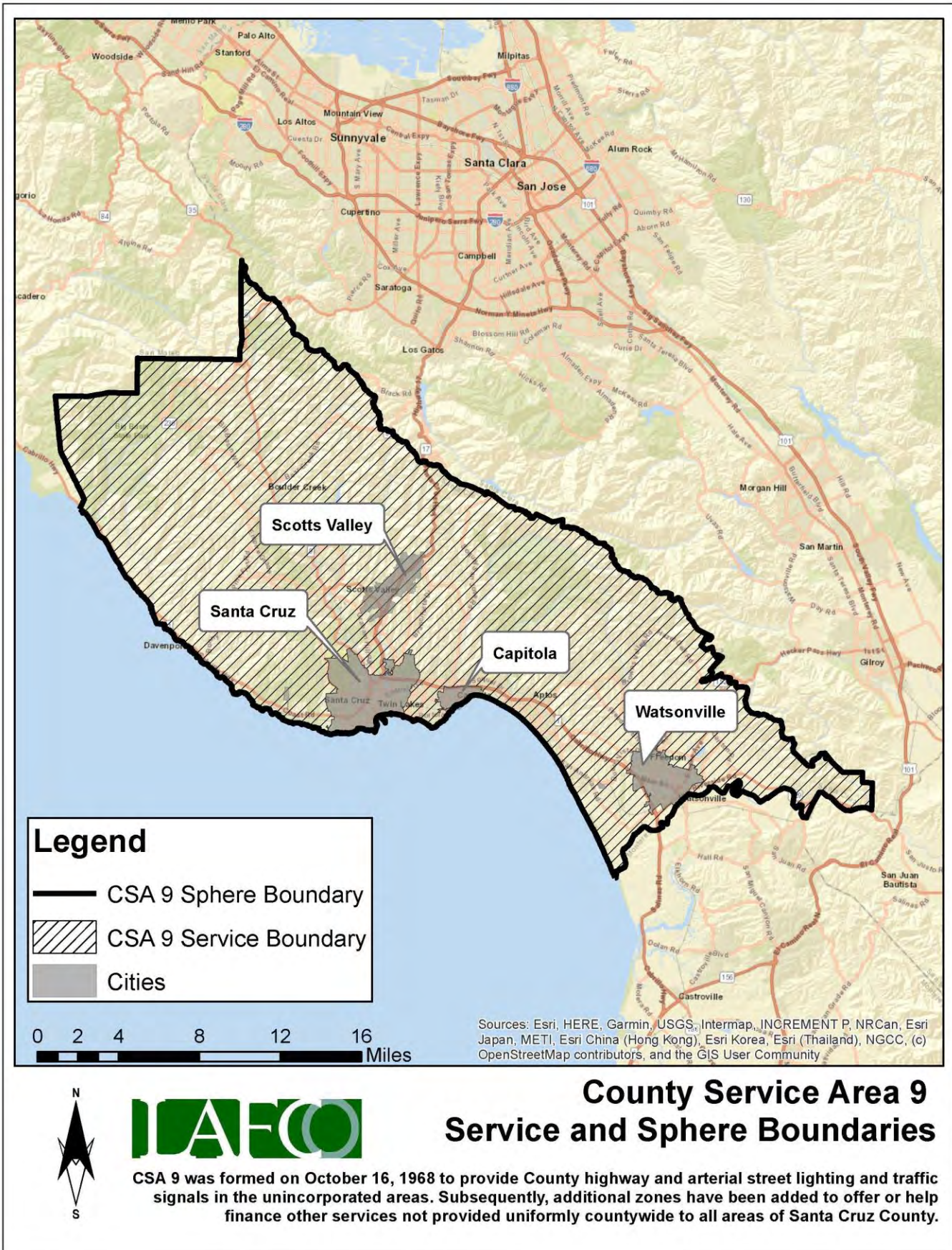
SUMMARY OF RECOMMENDATION

LAFCO periodically performs municipal service reviews and sphere of influence updates for each agency subject to LAFCO’s boundary regulations. As part of the Commission’s Multi-Year Work Program, LAFCO staff has drafted a service and sphere review for County Service Area 9 and scheduled a public hearing. **Figure A** on page 2 shows the jurisdictional and sphere boundaries of CSA 9.

It is recommended that the Commission take the following actions:

1. Find, pursuant to Section 15061(b)(3) of the State CEQA Guidelines, that LAFCO determined that the service and sphere of influence review is not subject to the environmental impact evaluation process because it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment and the activity is not subject to CEQA;
2. Determine, pursuant to Government Code Section 56425, that LAFCO is required to develop and determine a sphere of influence for County Service Area 9, and review and update, as necessary;
3. Determine, pursuant to Government Code Section 56430, that LAFCO is required to conduct a service review before, or in conjunction with an action to establish or update a sphere of influence; and
4. Adopt LAFCO Resolution (No. 2025-01) approving the 2025 Service and Sphere of Influence Review for County Service Area 9 with the following conditions:
 - a. Reaffirm the sphere boundary for CSA 9 with the condition that the County complete the following actions by March 2030: (1) create a plan identifying the capital improvement projects or potential infrastructure repairs for CSA 9 and all its zones, and (2) conduct an analysis to determine when and how existing benefit assessments for CSA 9 and its zones should be increased in order to raise adequate funding for scheduled and future improvements;
 - b. Present a status update to the Commission on CSA 9’s capital improvement plan and benefit assessment analysis on March 4, 2026;
 - c. Consider the dissolution of Zone F due to inactivity. The dissolution of a zone of benefit does not require LAFCO action, but rather, an adoption of a resolution by the County Board of Supervisors; and
 - d. Direct the Executive Officer to distribute a copy of the adopted service and sphere review to CSA 9 representatives and any other interested or affected parties, including but not limited to the County and the four cities.

Figure A: CSA 9 Vicinity Map



EXECUTIVE OFFICER'S REPORT:

LAFCO staff has prepared a service and sphere review for the CSA (refer to **Attachment 1**). Key findings and recommendations are presented in the *Executive Summary* of the attached report. The review also includes an analysis of the CSA's ongoing operations, current financial performance, existing governance structure, ability to provide services, and its importance within its jurisdictional area. The attached report concludes with determinations required by State law. This staff report summarizes the service and sphere review's findings, as shown in the following page.

Purpose & Key Findings

The goal of this analysis is to accomplish the Commission's direction to complete a service and sphere review for the CSA under the Multi-Year Work Program and fulfill the service and sphere determinations under the Cortese-Knox-Hertzberg Act. The following are the main conclusions of the report:

1. The CSA provides services in sub-areas within the county.

CSA 9 was formed in October 1968 to provide public works services to areas throughout the entire county. Since then, the Public Works Department has created six different zones to offer further services to communities, including but not limited to streetlighting, road maintenance, and landfill services. While LAFCOs do not have authority over a zone, it is important to evaluate the operations and financial health of these zones to fully understand the opportunities and challenges facing CSA 9.

2. The CSA continues to face financial constraints.

CSA 9's primary source of revenue is from charges for services, also referred to as benefit assessments. Based on LAFCO's analysis, CSA 9 has experienced a deficit in four of its last five fiscal years (FY 19-20 to FY 2023-24). Additionally, the six zones have also experienced their own annual deficits. LAFCO has determined that these shortfalls may be attributed to the existing benefit assessment that has not been adjusted accordingly. In other words, the benefit assessments for CSA 9 and its zones have not changed in the past decade. In some cases, assessments for certain CSA 9 zones have remained the same since their original adoption.

3. The CSA has a few capital improvement projects scheduled for the next 5 years.

The County adopted a five-year capital improvement plan on June 2, 2020. The purpose of this plan was to identify and prioritize needs and project costs for planned improvements to the infrastructure serving affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change. A total of five capital improvement projects relating to CSA 9 were scheduled to be completed during FY 2020-21 to FY 2024-25. However, these projects only involve CSA 9 and Zone C. All other zones did not have any scheduled improvement projects.

4. CSA 9 requires improvement in governmental transparency.

State law now requires all independent special districts to maintain and operate a website by January 1, 2020. CSA 9 is a dependent special district, and therefore, not subject to this statutory requirement. However, LAFCO encourages the County to offer more information about CSA 9 on their website to ensure residents have the opportunity to participate in the CSA's decision-making process and future actions. This is important since CSA 9 and its zones provide various services with different benefit assessments throughout the county – without accessible information, it may be difficult for the public and constituents to understand the purpose of CSA 9 and the distinguished zones.

5. The CSA currently has a countywide sphere.

Santa Cruz LAFCO designated the first sphere of influence for CSA 9 in November 1985. The CSA's sphere of influence is the entire County of Santa Cruz, including all unincorporated and incorporated areas. The sphere boundary has remained unchanged since its original adoption. Spheres of influence are not required to be adopted for zones within a county service area. Staff is recommending that the sphere for CSA 9 be reaffirmed with several conditions. These conditions are explained in the recommended actions section of the service and sphere review.

Environmental Review

LAFCO staff has conducted an environmental review for the report in accordance with the California Environmental Quality Act (CEQA). Staff has determined that the service and sphere review is exempt because it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment, and the activity is not subject to CEQA (Section 15061[b][3]). A Notice of Exemption, as shown in **Attachment 2**, will be recorded after Commission action.

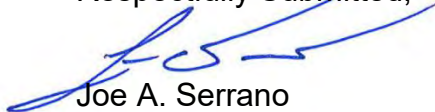
Grand Jury Request

The Santa Cruz County Civil Grand Jury issued a road-related report in 2024 titled "*Santa Cruz County Local Roads: A smooth path through paradise or a hell of a road.*" The report included a request for LAFCO to conduct a service and sphere review of CSA 9, specifically Zone D, by March 15, 2025¹. The analysis of CSA 9 and its six zones fulfills the Grand Jury's request. A copy of the adopted service and sphere review will be submitted to LAFCO before the March deadline.

Agency Coordination and Public Notice

A hearing notice for this draft service review was published in the February 11th issue of the Santa Cruz Sentinel (**Attachment 3**). The draft service and sphere review is attached to this staff report. An administrative draft of the report was shared with county representatives of CSA 9 including Matt Machado, the Deputy Chief Administrative Officer and Director of Community Development & Infrastructure. This allowed the CSA an opportunity to review LAFCO staff's findings and provide corrections and/or feedback before the report was finalized. The assistance of Mr. Machado and their staff in completing this service review was greatly appreciated. In conclusion, staff is recommending that the Commission adopt the attached resolution (**Attachment 4**) approving the service and sphere review.

Respectfully Submitted,



Joe A. Serrano
Executive Officer

Attachments:

1. Service and Sphere Review – Administrative Draft
2. Environmental Determination – Categorical Exemption
3. Public Hearing Notice
4. Draft Resolution No. 2025-01

cc: Matt Machado, Community Development & Infrastructure (County Public Works)
Mike Weatherford, Santa Cruz County Civil Grand Jury

¹ 8/7/24 LAFCO Report: https://santacruzlafco.org/wp-content/uploads/2024/07/6c.0-Grand-Jury-Response-Staff-Report_Hyperlinked.pdf
CSA 9 Service & Sphere Review Staff Report

County Service Area 9

Service and Sphere of Influence Review



Draft Version (February 26, 2025)

Local Agency Formation Commission of Santa Cruz County

701 Ocean Street, Room 318-D Santa Cruz, CA 95060

Website: www.santacruzlafco.org

Phone: (831) 454-2055



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EXECUTIVE SUMMARY

Introduction

This Service and Sphere of Influence Review provides information about the services and boundaries regarding County Service Area 9 (“CSA 9”). The report will be used by the Local Agency Formation Commission (LAFCO) to conduct a statutorily required review and update process. The Cortese-Knox-Hertzberg Act requires that LAFCO conduct periodic reviews and updates of Spheres of Influence for all cities and special districts in Santa Cruz County (Government Code Section 56425). It also requires LAFCO to conduct a review of municipal services before adopting sphere updates (Government Code Section 56430). The last service review for CSA 9 was adopted on August 5, 2020.

The service review process does not require LAFCO to initiate changes of organization based on service review conclusions or findings; it only requires that LAFCO make determinations regarding the delivery of public services in accordance with Government Code Section 56430. However, LAFCO, local agencies, and the public may subsequently use the determinations and related analysis to consider whether to pursue changes in service delivery, government organization, or spheres of influence.

Service and sphere reviews are informational documents and are generally exempt from environmental review. LAFCO staff has conducted an environmental review of the Districts’ existing spheres of influence pursuant to the California Environmental Quality Act (CEQA) and determined that this report is exempt from CEQA. Such exemption is due to the fact that it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment (Section 15061[b][3]).

Structure of Report

This **Executive Summary** presents a brief overview of the service review, key findings, and recommended actions. The **Profile Chapters** contain individual evaluations of CSA 9 and its six zones of benefit - highlighting specific characteristics, ongoing operations, current fiscal health, ability to provide services, and its importance within its jurisdictional area.

The CSA 9 profile chapter includes statutory determinations required for all service and sphere of influence reviews pursuant to the Cortese-Knox-Hertzberg Act. Appendices with sources used to conduct the service review concludes the report.

Grand Jury Request

The Civil Grand Jury is part of the judicial branch of local government. Consisting of Santa Cruz County citizens, it is both an arm of the court and an entirely independent body. The primary function of the Civil Grand Jury is to examine all aspects of local governments (ex. the County, cities, special districts and joint power authorities) to see that the public monies are being handled judiciously and that all accounts are properly audited. This goal is accomplished by developing several reports on an annual basis. In 2024, the Grand Jury published a report titled “*Santa Cruz County Local Roads: A smooth path through paradise or a hell of a road*” which focused on the current road conditions in unincorporated Santa Cruz County. The Grand Jury has asked LAFCO to provide

comments on this report, which was completed on August 8, 2024. In addition, the Grand Jury requested that LAFCO issue a new service and sphere review for CSA 9 with detailed data for Zone D by March 15, 2025. The service review for CSA 9 was initially scheduled for publication in August 2025 but was moved to March to accommodate the Grand Jury's request. This service review fulfills the request from the Grand Jury.

Legal Authority

CSA 9 is governed by the County Service Area Law (Government Code Section 25210 et seq.). The Legislature finds and declares all of the following:

- a) Population growth and development in unincorporated areas result in new and increased demands for public facilities and services that promote the public peace, health, safety, and general welfare.
- b) The residents and property owners in unincorporated areas should have reasonable methods available so that they can finance and provide these needed public facilities and services.
- c) The residents and property owners in some unincorporated areas may propose the incorporation of new cities or annexations to existing cities as a way to fulfill these demands for public facilities and services.
- d) In other unincorporated areas, independent special districts with directly elected or appointed governing boards can fulfill these demands for public facilities and services.
- e) County boards of supervisors need alternative organizations and methods to finance and provide needed public facilities and services to the residents and property owners of unincorporated areas.
- f) In enacting the County Service Area Law by this chapter, it is the intent of the Legislature to continue a broad statutory authority for county boards of supervisors to use county service areas as a method to finance and provide needed public facilities and services.
- g) Further, it is the intent of the Legislature that county boards of supervisors, residents, and property owners use the powers and procedures provided by the County Service Area Law to meet the diversity of local conditions, circumstances, and resources.

CSA Zones of Benefit

State law indicates that LAFCOs have purview over cities and special districts, including county services areas. However, in accordance with Government Code Section 56036(b)(10), LAFCOs do not have authority over a zone of any special district. This service review is intended to provide information about CSA 9 and its zones, with the understanding that boundary changes to Zones A-F can only occur from actions taken by the County.

Service Provision

CSA 9 was formed on October 16, 1968 to provide public works services to the unincorporated county area and the City of Scotts Valley. Originally, CSA 9 provided county highway and arterial street lighting and traffic signal service to the unincorporated areas. Subsequently, additional zones have been established to fully or partially finance other services not provided uniformly countywide to all incorporated and unincorporated areas of Santa Cruz County. The zones include:

Table 1: CSA 9 Zones (6 in total)

CSA 9 Zones	Services	Location
Zone A	Street Lighting	Specific unincorporated residential and commercial areas throughout the County
Zone B	School Crossing Guard Program	Live Oak Elementary School District
Zone C	Landfill and Resource Recovery	City of Scotts Valley and the entire unincorporated County area
Zone D	Road Maintenance	Three sub-zones (North, Central, and South)
Zone E	Street and Landscaping Maintenance	Former Live Oak/Soquel Redevelopment Area
Zone F	Public Parking and Landscaping Maintenance	Soquel Village

Population & Growth

The Association of Monterey Bay Area Governments (AMBAG) indicates that the unincorporated areas within Santa Cruz County will experience a slow growth over the next fifteen years. The 2018 AMBAG Regional Growth Forecast Report states that the population in unincorporated territory will grow at a rate of approximately 1% every five years. Based on this anticipated growth rate, LAFCO staff calculated the estimated population for CSA 9 and its zones from 2020 to 2040, as shown below:

Table 2: Population Estimates

	2020	2025	2030	2035	2040
CSA 9	149,036	150,110	151,387	152,704	154,063
CSA 9 (Zone A)	56,107	56,668	57,234	57,807	58,385
CSA 9 (Zone B)	23,678	23,915	24,154	24,396	24,640
CSA 9 (Zone C)	149,036	150,110	151,387	152,704	154,063
CSA 9 (Zone D)	136,566	137,932	139,311	140,704	142,111
CSA 9 (Zone E)	35,409	35,763	36,120	36,481	36,846
CSA 9 (Zone F)	19	19	20	20	20

Funding Source

County Public Work services are primarily funded through assessments. The following table summarizes the current annual service rates. A full review of all charges for services is discussed in the *Profile Chapters* within the report.

Table 3: Annual Service Rates by Parcels (FY 2024-25 Data)

	Improved Land	Vacant Land	Single Family	Multi Family/Unit	Mobile Home	Commercial Use	School/Church/Agriculture
CSA 9	\$16.60	\$8.30	-	-	-	-	-
Zone A	-	\$2.35	\$4.70	\$2.82	\$2.82	\$4.70	-
Zone B	<i>Funded by Property Taxes</i>						
Zone C	-	\$113.90	\$56.94	\$28.48	-	\$113.90	\$113.90
Zone D	\$56.40	\$28.20	-	-	-	-	-
Zone E	-	\$1.54	\$3.08	\$1.85	-	\$1.85-\$3.08	-
Zone F	<i>Funded by Licenses, Permits, and Franchises</i>						

Footnote: The existing assessments have remained the same for the past decade (FY 15-16 to FY 24-25).

Financial Health

CSA 9 and its six zones are primarily funded through benefit assessments. **Table 4** highlights whether CSA 9 and its zones had enough revenue to cover annual expenses for FY 2023-24. A full review of all revenue funds for each zone during the past six years is discussed in the *Profile Chapters* within this report.

Table 4: Total Revenue vs. Total Expense (FY 2023-24)

CSA 9 (Six Zones)	Total Revenue	Total Expense	Surplus/(Deficit)
CSA 9	\$1,227,171	\$1,322,758	-\$95,587
Zone A	\$887,507	\$406,682	\$480,825
Zone B	\$30,185	\$13,750	\$16,435
Zone C	\$27,632,969	\$22,877,516	\$4,755,453
Zone D	\$2,601,835	\$2,602,323	-\$488
Zone E	\$38,755	\$27,775	\$10,980
Zone F	<i>Inactive zone since FY 2022-23</i>		

Footnote: Surplus/(Deficit) amounts are before any year-end adjustments

Proposition 218 Limitations

Prop 218 was approved by the state's voters in November 1996 and applied to each of California's nearly 7,000 cities, counties, special districts, schools, community college districts, redevelopment agencies, and regional organizations. The intent of Prop 218 was to ensure that all taxes and most charges on property owners are subject to voter approval. In addition, Prop 218 attempted to curb some perceived abuses in the use of assessments and property-related fees, specifically the use of these revenue-raising tools to pay for general governmental services rather than property-related services.

Since CSA 9 and most of its zones predate Prop 218, including but not limited to Zone D, there is a concern that increasing the current Charges for Services, and subjecting the CSA to Prop 218, could risk the electorate eliminating the CSA altogether. Additionally, a Prop 218 assessment requires a local agency to demonstrate that assessed properties receive special benefit and that the amount of an assessment is proportional to, and no greater than, the special benefit conferred. A CSA zone may be funded by an assessment. The assessment for a CSA zone can only recover the capital cost of a public improvement, the maintenance and operation expenses of a public improvement, or the cost of the service that is being funded by the assessment revenues. Only special benefits are assessable; thus, Proposition 218 requires local governments to:

- Identify all parcels that will receive a special benefit;
- Determine the proportionate special benefit derived by each parcel; and
- Separately identify any general benefits.

The assessed parcels must receive a "special benefit" from the public improvement or service that is distinct from the benefit to the general public. Proposition 218 defines "special benefit" as "a particular and distinct benefit over and above general benefits conferred on real property located in the district or to the public at large. General enhancement of property value does not constitute 'special benefit.'" A local government's assessment power cannot be used for general benefit services.

Disadvantaged Unincorporated Communities

State law requires LAFCO to identify and describe all “disadvantaged unincorporated communities” (DUCs) located within or contiguous to the existing spheres of influence of cities and special districts that provide fire protection, sewer, and/or water services. DUCs are defined as inhabited unincorporated areas with an annual median household income that is 80% or less than the statewide annual median household income.

In 2020, the California statewide annual median household income was \$78,672, and 80% of that was \$62,938. LAFCO staff utilized the ArcGIS mapping program to locate potential DUCs in Santa Cruz County. It is important to note that CSA 9 and its six zones are not subject to SB 244 because it does not provide water, sewer, or fire service, and therefore, no further analysis is required.

Sphere of Influence

City and special district spheres of influence define the probable physical boundaries and service area of a local agency, as determined by the Commission (Government Code Section 56076). The law requires that spheres be updated at least once every five years, either concurrently or subsequently to the preparation of Municipal Service Reviews. Spheres are determined and amended solely at the discretion of the Commission. In determining the sphere of influence for each local agency, the Commission is required by Government Code Section 56425(e) to consider certain factors, including:

- ❖ The present and planned uses in the area, including agricultural and open-space lands;
- ❖ The present and probable need for public facilities and services in the area;
- ❖ The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide;
- ❖ The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency; and
- ❖ An update on a sphere of influence for a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, that occurs pursuant to subdivision (g) on or after July 1, 2012, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.

Santa Cruz LAFCO adopted the first sphere of influence for CSA 9 on November 20, 1985. The CSA's sphere of influence covers the entire County of Santa Cruz, including the four cities. **Figure 1** on page 12 shows the current service and sphere boundary for CSA 9. LAFCO staff is recommending that the sphere for CSA 9 be reaffirmed with the condition that the County complete the following by March 2030:

- 1) Identify capital improvement projects or potential infrastructure repairs for CSA 9 and all zones; and
- 2) Conduct an analysis to determine when and how should existing benefit assessments for CSA 9 and its zones need to be increased in order to raise adequate funding for the scheduled future improvements.

Key Findings

The following are key findings of the 2025 Service and Sphere Review for CSA 9:

1. The CSA provides services in sub-areas within the county.

CSA 9 was formed in October 1968 to provide public works services to areas throughout the entire county. Since then, the Public Works Department has created six different zones to offer further services to communities, including but not limited to streetlighting, road maintenance, and landfill services. While LAFCOs do not have authority over a zone, it is important to evaluate the operations and financial health of these zones to fully understand the opportunities and challenges facing CSA 9.

2. The CSA continues to face financial constraints.

CSA 9's primary source of revenue is from charges for services, also referred to as benefit assessments. Based on LAFCO's analysis, CSA 9 has experienced a deficit in four of its last five fiscal years (FY 19-20 to FY 2023-24). Additionally, the six zones have also experienced their own annual deficits. LAFCO has determined that these shortfalls may be attributed to the existing benefit assessment that has not been adjusted accordingly. In other words, the benefit assessments for CSA 9 and its zones have not changed in the past decade. In some cases, assessments for certain CSA 9 zones have remained the same since their original adoption.

3. The CSA has a few capital improvement projects scheduled for the next 5 years.

The County adopted a five-year capital improvement plan on June 2, 2020. The purpose of this plan was to identify and prioritize needs and project costs for planned improvements to the infrastructure serving affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change. A total of five capital improvement projects relating to CSA 9 were scheduled to be completed during FY 2020-21 to FY 2024-25. However, these projects only involve CSA 9 and Zone C. All other zones did not have any scheduled improvement projects.

4. CSA 9 requires improvement in governmental transparency.

State law now requires all independent special districts to maintain and operate a website by January 1, 2020. CSA 9 is a dependent special district, and therefore, not subject to this statutory requirement. However, LAFCO encourages the County to offer more information about CSA 9 on their website to ensure residents have the opportunity to participate in the CSA's decision-making process and future actions. This is important since CSA 9 and its zones provide various services with different benefit assessments throughout the county – without accessible information, it may be difficult for the public and constituents to understand the purpose of CSA 9 and the distinguished zones.

5. The CSA currently has a countywide sphere.

Santa Cruz LAFCO designated the first sphere of influence for CSA 9 in November 1985. The CSA's sphere of influence is the entire County of Santa Cruz, including all unincorporated and incorporated areas. The sphere boundary has remained unchanged since its original adoption. Spheres of influence are not required to be adopted for zones within a county service area. Staff is recommending that the sphere for CSA 9 be reaffirmed with several conditions. These conditions are explained in the recommended actions section of the service and sphere review.

Recommended Actions

Based on the analysis and findings in the 2025 Service and Sphere of Influence Review for County Service Area 9, the Executive Officer recommends that the Commission:

1. Find that pursuant to Section 15061(b)(3) of the State CEQA Guidelines, LAFCO determined that the sphere of influence review is not subject to the environmental impact evaluation process because it can be seen with certainty that there is no possibility the activity in question may have a significant effect on the environment and the activity is not subject to CEQA;
2. Determine, pursuant to Government Code Section 56425, the Local Agency Formation Commission of Santa Cruz County is required to develop and determine a sphere of influence for County Service Area 9, and review and update, as necessary;
3. Determine, pursuant to Government Code Section 56430, the Local Agency Formation Commission of Santa Cruz County is required to conduct a service review before, or in conjunction with an action to establish or update a sphere of influence; and
4. Adopt a Resolution (LAFCO No. 2025-01) approving the 2025 Service and Sphere of Influence Review for County Service Area 9 with the following conditions:
 - a. Reaffirm the sphere boundary for CSA 9 with the condition that the County complete the following actions by March 2030: (1) create a plan identifying the capital improvement projects or potential infrastructure repairs for CSA 9 and all its zones, and (2) conduct an analysis to determine when and how existing benefit assessments for CSA 9 and its zones should be increased in order to raise adequate funding for scheduled and future improvements;
 - b. Present a status update to the Commission on CSA 9's capital improvement plan and benefit assessment analysis on March 4, 2026;
 - c. Consider the dissolution of Zone F due to inactivity. The dissolution of a zone of benefit does not require LAFCO action, but rather, an adoption of a resolution by the County Board of Supervisors; and
 - d. Direct the Executive Officer to distribute a copy of the adopted service and sphere review to CSA 9 representatives and any other interested or affected parties, including but not limited to the County Public Works Department, the County Administrative Office, and the four cities (Capitola, Santa Cruz, Scotts Valley, and Watsonville).

COUNTY SERVICE AREA 9

District Overview

County Service Area 9 was formed on October 16, 1968 to provide public works services to the unincorporated areas in Santa Cruz County. Originally, CSA 9 provided County highway and arterial street lighting and traffic signal service in the unincorporated areas. CSA 9's service area includes the City of Scotts Valley and the entire unincorporated area in Santa Cruz County. Additional zones have been created to fully or partially finance other services not provided uniformly countywide to all incorporated and unincorporated areas of the county. For purposes of this report, the six zones are analyzed separately. This chapter will focus on CSA 9 and its designated services. **Appendix 1** provides a copy of CSA 9's 1968 formation resolution.

Population & Growth

Official growth projections are not available for CSA 9. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County and Scotts Valley are approximately 138,000 and 12,000, respectively. Under this slow growth model, LAFCO staff projects that CSA 9's entire population in 2040 will be approximately 154,000. The projected population growth for CSA 9 are as follows:

Table 5: Projected Population

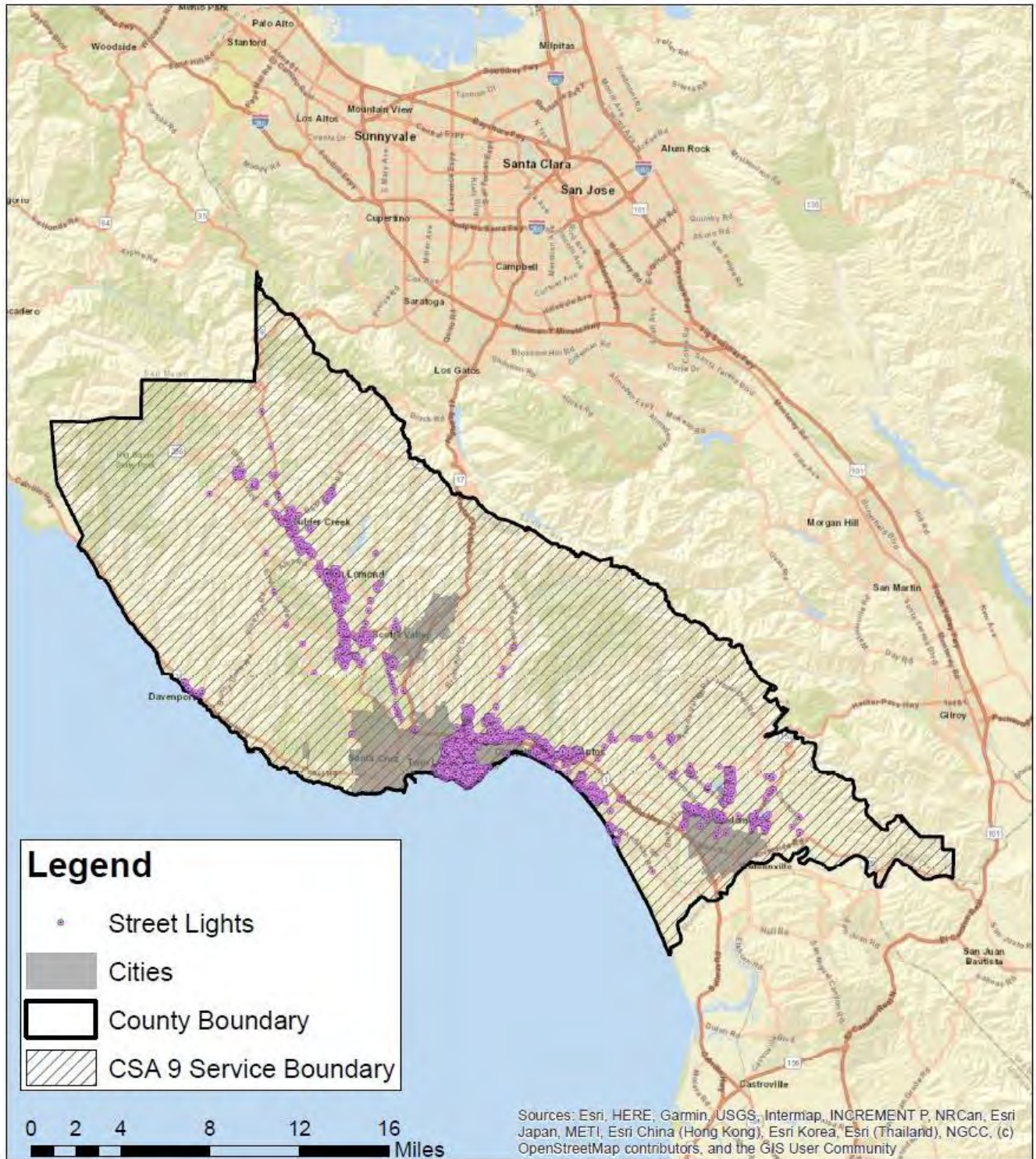
	2020	2025	2030	2035	2040
Santa Cruz County (unincorporated area)	136,891	137,896	139,105	140,356	141,645
City of Scotts Valley	<u>12,145</u>	<u>12,214</u>	<u>12,282</u>	<u>12,348</u>	<u>12,418</u>
County Service Area 9	149,036	150,110	151,387	152,704	154,063

Source: AMBAG 2018 Regional Growth Forecast

Services & Operations

CSA 9 provides highway (ex. Highway 9) and arterial street (ex. Soquel Drive) lighting and traffic signal service countywide, excluding the Cities of Capitola, Santa Cruz, and Watsonville. **Figure 1**, on page 12, provides a map of the CSA. Currently, there are 480 highway lighting, 180 arterial street lighting, and 47 traffic signals managed and operated by the County under CSA 9.

Figure 1: CSA 9 Vicinity Map



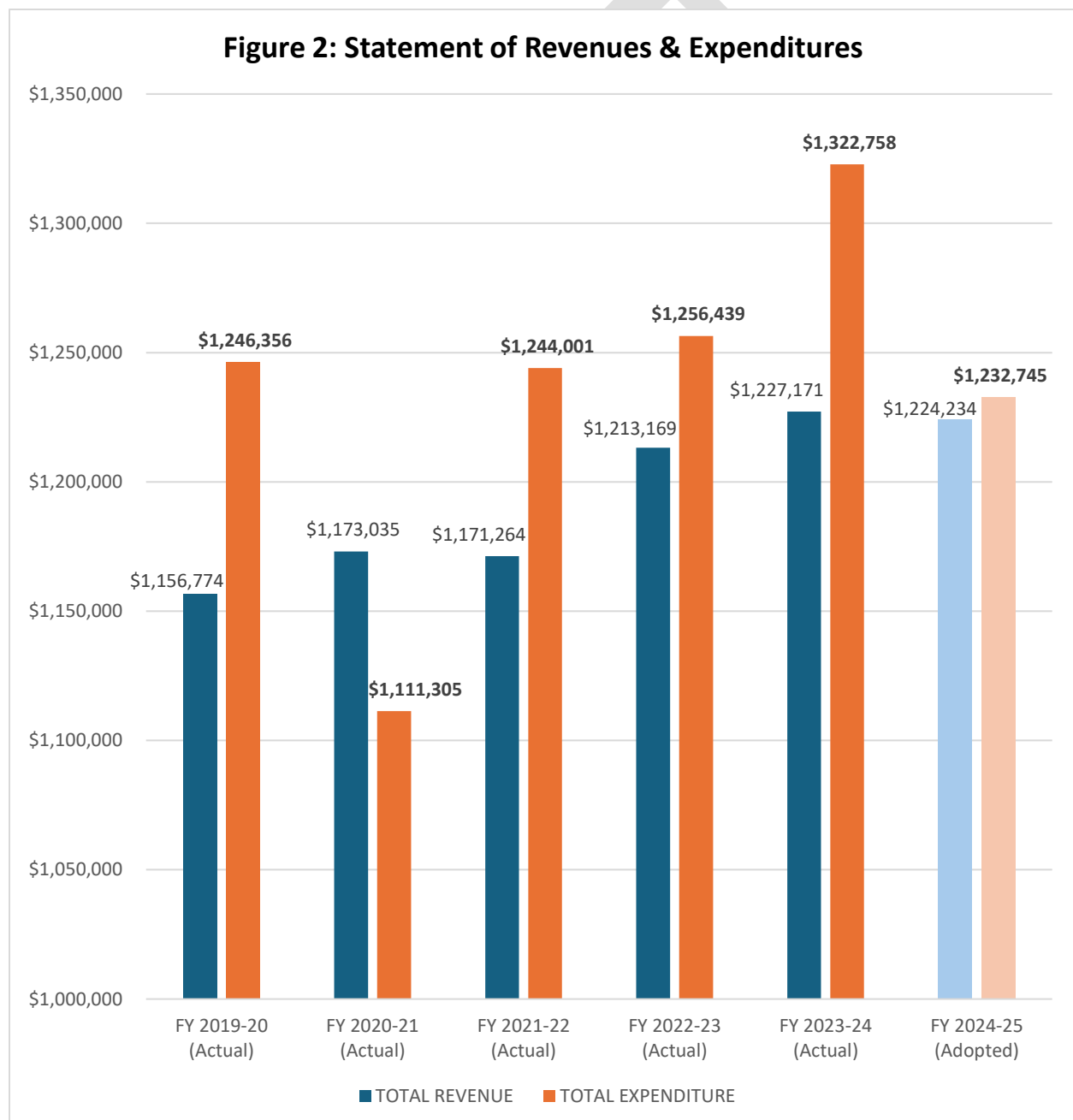
County Service Area 9 Service and Sphere Boundaries

CSA 9 was formed on October 16, 1968 to provide County highway and arterial street lighting and traffic signals in the unincorporated areas. Currently, there are 480 highway lighting, 180 arterial street lighting, and 47 traffic signals managed and operated by the County under CSA 9.

Finances

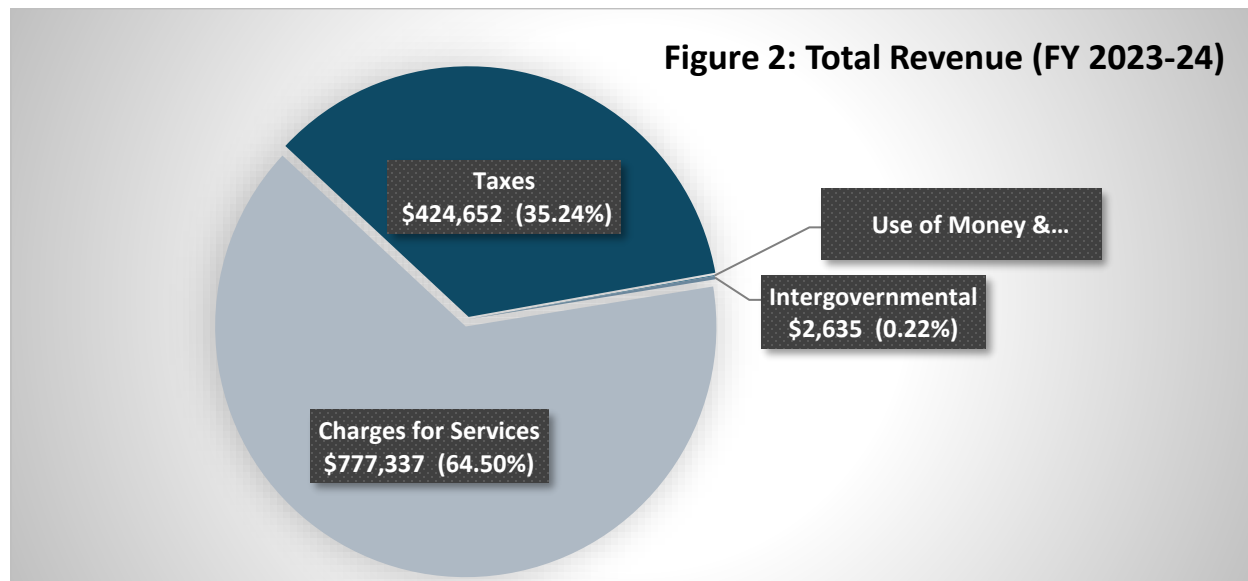
This section will highlight the District’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of the District’s financial performance during the past five years, including the latest adopted budget, is shown in **Table 7**, on page 15.

At the end of Fiscal Year 2023-24, total revenue collected was approximately \$1.23 million, representing a 1.15% increase from the previous year (\$1.21 million in FY 22-23). Total expenses for FY 2023-24 were approximately \$1.32 million, which increased from the previous year by 5.28% (\$1.26 million in FY 22-23). As shown in the figure below, CSA 9 has ended the fiscal year in a deficit four times since FY 2019-20. Based on the most recently available adopted budget, LAFCO staff believes this negative trend will continue.



Revenue

CSA 9's primary source of revenue is from Charges for Services. In FY 2023-24, Charges for Services totaled approximately \$777,000, which represents 63% of the CSA's entire revenue stream. Other revenue sources include Property Taxes (\$424,652), Miscellaneous (\$21,976), Use of Money and Property (\$571), and Intergovernmental Funds (\$2,635). **Figure 3** provides a breakdown for each revenue stream.



Charges for Services

Pursuant to Santa Cruz County Code Section 4.26, the Director of Public Works shall annually compute the benefit assessment/service charge rates for all CSAs and submit a report to the Board of Supervisors describing each parcel of real property receiving the special benefit and the amount of the benefit assessment for each parcel for the forthcoming fiscal year. **Table 6** shows the adopted assessments for CSA 9 for the past decade. As shown below, the charges for services have remained unchanged since 2015.

Table 6: Charges for Services

Parcel	FY 2015-16 to FY 2023-24 (Actual)	FY 2024-25 (Adopted)
Improved	\$16.60	\$16.60
Unimproved	\$8.30	\$8.30

Based on staff's analysis, benefit assessments have never been increased. The County Board of Supervisors adopted the same benefit assessment levels for FY 2024-25 on May 14, 2024. Increasing the benefit assessment rates may help address the anticipated deficit for FY 2024-25 and future budgets.

Expenditure

CSA 9's total expenditures can be categorized into two budgetary groups: Services and Supplies and Fixed Assets. However, in FY 2023-24, Services and Supplies represented 100% of the CSA's entire operational expenses. **Table F** on page 15 provides an overview of all revenues and expenditures from FY 2019-20 to FY 2024-25.

Table 7: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
<u>Taxes</u>						
Property Tax - Current Secured-Gen	\$ 311,701	\$ 326,582	\$ 338,940	\$ 363,764	\$ 382,639	\$ 364,417
Residual Distribution	\$ 33,520	\$ 23,846	\$ 20,606	\$ 28,331	\$ 27,000	\$ 17,426
Property Tax - Current Unsecured-Gen	\$ 6,154	\$ 5,592	\$ 6,324	\$ 6,749	\$ 7,639	\$ 13,358
Property Tax - Prior Unsecured-Gen	\$ 619	\$ 1,172	\$ 727	\$ 672	\$ 904	\$ 956
Penalties for Delinquent Taxes	\$ 60	\$ 51	\$ 22	\$ 70	\$ 82	\$ 103
Redemption Penalties for Delinquent Taxes	\$ 56	\$ 84	\$ 41	\$ 59	\$ 81	\$ 63
Supplemental Property Tax - Current Secured	\$ 6,175	\$ 3,990	\$ 11,815	\$ 11,314	\$ 4,898	\$ 9,131
Supplemental Property Tax - Current Unsecured	\$ 81	\$ 176	\$ 146	\$ 483	\$ 359	\$ 445
Supplemental Property Tax - Prior Secured	\$ 443	\$ 471	\$ 191	\$ 644	\$ 754	\$ 1,024
Supplemental Property Tax - Prior Unsecured	\$ 180	\$ 72	\$ 83	\$ 127	\$ 226	\$ 136
In-Lieu Taxes Other	\$ 110	\$ 105	\$ 85	\$ 67	\$ 70	\$ -
Total Taxes	\$ 359,099	\$ 362,141	\$ 378,980	\$ 412,280	\$ 424,652	\$ 407,059
<u>Revenue from Use of Money & Property</u>						
Interest	\$ 3,573	\$ 722	\$ 737	\$ 2,391	\$ 571	\$ 1,309
Total Revenue from Use of Money & Property	\$ 3,573	\$ 722	\$ 737	\$ 2,391	\$ 571	\$ 1,309
<u>Intergovernmental Revenues</u>						
St-Homeowners' Property Tax Relief	\$ 1,778	\$ 1,764	\$ 1,740	\$ 1,767	\$ 1,839	\$ 1,767
St-Other Tax Relief Subventions	\$ 143	\$ 228	\$ 259	\$ 187	\$ 224	\$ 292
Fed-Hazard Elimination Safety	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contribution From Other Government Agencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
St-Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RDA Pass-Throughs	\$ 683	\$ 625	\$ 1,127	\$ 1,015	\$ 572	\$ 948
Total Intergovernmental Revenues	\$ 2,604	\$ 2,617	\$ 3,126	\$ 2,969	\$ 2,635	\$ 3,007
<u>Charges for Services</u>						
Other Road & Street Services	\$ 783,299	\$ 779,955	\$ 778,404	\$ 778,240	\$ 777,337	\$ 778,281
Total Charges for Services	\$ 783,299	\$ 779,955	\$ 778,404	\$ 778,240	\$ 777,337	\$ 778,281
<u>Miscellaneous Revenues</u>						
Other Revenue	\$ 8,199	\$ 27,600	\$ 10,017	\$ 17,289	\$ 21,976	\$ 34,578
Total Misc. Revenues	\$ 8,199	\$ 27,600	\$ 10,017	\$ 17,289	\$ 21,976	\$ 34,578
TOTAL REVENUE	\$ 1,156,774	\$ 1,173,035	\$ 1,171,264	\$ 1,213,169	\$ 1,227,171	\$ 1,224,234
EXPENDITURE						
<u>Services and Supplies</u>						
DPW Services-General Money	\$ 1,069,036	\$ 1,003,735	\$ 1,153,529	\$ 1,213,452	\$ 1,325,586	\$ 1,222,745
Total Services and Supplies	\$ 1,069,036	\$ 1,003,735	\$ 1,153,529	\$ 1,213,452	\$ 1,325,586	\$ 1,222,745
<u>Fixed Assets</u>						
Building and Improvements	\$ 177,320	\$ 107,570	\$ 90,472	\$ 42,987	\$ (2,828)	\$ 10,000
Total Fixed Assets	\$ 177,320	\$ 107,570	\$ 90,472	\$ 42,987	\$ (2,828)	\$ 10,000
<u>Other Financing Uses</u>						
Operating Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURE	\$ 1,246,356	\$ 1,111,305	\$ 1,244,001	\$ 1,256,439	\$ 1,322,758	\$ 1,232,745
Surplus/(Deficit)	\$ (89,582)	\$ 61,730	\$ (72,737)	\$ (43,270)	\$ (95,587)	\$ (8,511)

Governance

CSA 9 is a dependent special district governed by the County Board of Supervisors. All CSAs are formed and operate pursuant to the County Service Area Law (Government Code Section 25210 et seq.). County Supervisors receive no additional compensation for their CSA responsibilities. Santa Cruz County staff from the Public Works Department manages the services related to CSA 9.

Local Accountability & Structure

The current Board is as follows:

Table 8: Board of Directors

Board Member	Supervisory District	Term of Office
Manu Koenig	First District (Live Oak, Soquel, Summit, Santa Cruz Gardens, Carbonera, and parts of Scotts Valley & Capitola)	First Elected: 2020 Next Election: Primary 2028
Kimberly De Serpa	Second District (Aptos, Freedom, Corralitos, La Selva Beach, and parts of Capitola & Watsonville)	First Elected: 2024 Next Election: Primary 2028
Justin Cummings	Third District (Santa Cruz, Bonny Doon, North Coast)	First Elected: 2022 Next Election: Primary 2026
Felipe Hernandez	Fourth District (Pajaro Valley, Watsonville)	First Elected: 2022 Next Election: Primary 2026
Monica Martinez	Fifth District (San Lorenzo Valley, most of Scotts Valley, parts of Santa Cruz, and Paradise Park)	First Elected: 2024 Next Election: Primary 2028

The Board of Directors meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean Street, Room 525. Meetings generally begin at 9:00am. Public notice is provided through posting. The County contracts for independent audits.

Management Efficiencies

CSAs designate two authorized representatives to act as liaisons to the Department of Public Works for any matter pertaining to their CSA operations. Once a year, the CSA must hold a meeting of affected property owners to establish benefit assessment rates and a work program. The Board of Supervisors then sets the rates and approves the CSA's annual budget. The benefit assessments are collected through property tax bills in December and April each year. As previously mentioned, the benefit assessments have remained unchanged for over a decade.

Capital Improvement Plan

The County recently adopted a five-year capital improvement plan specifically for roads, drainage, sanitations, roadside betterments, parks and county facilities (refer to **Appendix 3**). The purpose of a Capital Improvement Plan (CIP) is to identify and prioritize needs and project costs for planned improvements to the infrastructure that will serve the affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change. A total of 5 capital improvement projects relating to CSA 9 are scheduled to be completed between FY 2020-21 to FY 2024-25. The following summarizes the scheduled projects:

Table 9: Capital Improvement Projects

	Project Type	Project Location	Expected Cost Amount	Estimated Completion Date
CSA 9				
Project #1	Road	Aptos	\$7,392,194	2020
Project #2	Traffic Safety	Soquel	\$1,094,113	2024
CSA 9 (Zone C)				
Project #3	Landfill	San Andreas	\$1,013,300	2020
Project #4	Landfill	San Andreas	\$6,000,000	2021
Project #5	Landfill	San Andreas	\$22,083,806	2025
CSA 9 (Other Zones)				
CSA (Zone B)	No projects scheduled between 2020 to 2025			
CSA (Zone D)	No projects scheduled between 2020 to 2025			
CSA (Zone E)	No projects scheduled between 2020 to 2025			
CSA (Zone F)	No projects scheduled between 2020 to 2025			

1. CSA 9 – Road Project in Aptos: Phase I includes road construction and roadside improvements on Soquel Drive and Trout Gulch Road with a new traffic signal at Soquel Drive/Trout Gulch Road, modified railroad crossing over Trout Gulch Road, new bus pullout on Soquel Drive, drainage improvements, ADA-compliant pedestrian improvements, and new bike lanes on Trout Gulch Road.

Phase II will include additional road construction and roadside improvements on Soquel Drive from Trout Gulch Road to Aptos Creek Bridge, adding a new traffic signal at Soquel Drive / Aptos Creek Road, a new railroad crossing over Aptos Creek Road, and a sidewalk and bike lanes on Soquel Drive.

2. CSA 9 – Traffic Safety Project in Soquel: This project involves the installation of a traffic signal to improve traffic flow at the intersection of Soquel Drive at Robertson Street in the Town of Soquel. The intersection currently has a three-way stop traffic control sign. Along with signal installation there will also be improvements to curb ramps and roadway striping. The project will improve traffic flow operations as well as pedestrian access through the area.
3. CSA 9 (Zone C) – Landfill Project in San Andreas (Project 1 of 3): Design and installation of a landfill gas mini-flare for burning of landfill gases. The City of Watsonville will be sharing 1/3 of the costs for this project as part of their existing agreement with the Buena Vista Landfill. This project number is also used for the maintenance of the existing landfill gas system.

The new flare will supplement the landfill gas control and conveyance system by adding a third gas destruction device that will work in concert with the co-gen facility and existing flare. It will help to better extract gas from the landfill and control surface emissions and the subsurface migration of gas per Federal and State compliance requirements. This in turn will minimize staff time required to monitor gas probes and costs associated with mitigating and implementing gas migration corrective measures.

4. CSA 9 (Zone C) – Landfill Project in San Andreas (Project 2 of 3): Design and construction of a compost facility at the Buena Vista Landfill. State law mandates that by 2021, all residents and businesses must compost food scraps. In order to comply, the County must locate a facility that can accept and process the anticipated volumes from Santa Cruz County households and businesses.
5. CSA 9 (Zone C) – Landfill Project in San Andreas (Project 3 of 3): Design and construction of a transfer station at the Buena Vista Landfill. The most recent aerial survey shows that the Buena Vista Landfill is estimated to be filled to capacity within twelve years at the current rate of disposal. The County does not have any further space to construct a new module, and a transfer station is necessary to ensure that the County will have a local facility to sort and process materials from its residents and businesses.

LAFCO Staff Recommendation: *It may be beneficial for the County to identify capital improvement projects or potential infrastructure repairs involving all zones in order to raise enough capital and have an adequate amount of funding earmarked for future improvements or needs.*

Opportunities & Challenges

Both independent and dependent special districts are tasked with operating in an efficient and transparent manner on a regular basis. LAFCO staff has taken the position that public agencies should always prepare and consider future opportunities and potential challenges in order to properly provide and sustain adequate services to their constituents. The following section explores possible actions that should be considered by the CSA.

Website Requirements

Senate Bill 929 was signed into law in September 2018 and requires all independent special districts to have and maintain a website by January 1, 2020. SB 929 identifies several components that must be found within an agency's website. Additionally, the Special District Leadership Foundation (SDLF), an independent, non-profit organization formed to promote good governance and best practices among California's special districts, has also outlined recommended website elements as part of its District Transparency Certificate of Excellence. This program was created as an effort to promote transparency in the operations and governance of special districts to the public.

Based on SB 929's criteria and the recommendations set by the SDLF, LAFCO conducted a thorough review of the CSA's website (even though said law only applies to independent special districts). **Table 10** summarizes staff's findings on whether the website meets the statutory requirements. At present, the CSA does not meet the statutory requirements set under SB 929 and SDLF's website transparency criteria. In fact, LAFCO found minimal information about CSA 9 on the County's website. The financial information used to conduct LAFCO's analysis for this service review was available within the County's budget and audit webpages, but were retrieved after a thorough examination of the fiscal documentations. There is currently no financial information available exclusively for CSA 9 at this time. It is LAFCO's recommendation that the County provide more information for CSA 9. This recommendation is consistent with previous requests for other CSAs within Santa Cruz County.

Table 10: Website Transparency

Website Components	Checkmark (Yes)
Required Items (SB 949 Criteria and SDLF Benchmarks)	
1. Names and Contact Information of Board Members*	
2. Board Member Term Limits	
3. Names of Key Staff, including General Manager	
4. Contact Information for Staff	✓
5. Election/Appointment Procedure & Deadlines	
6. Board Meeting Schedule*	
7. Mission Statement	
8. Description of District's Services/Functions and Service Area	
9. Authorizing Statute/Enabling Act	
10. Adopted District Budgets*	
11. Financial Audits*	
12. Archive of Board Meeting Agendas & Minutes*	
13. Link to State Controller's Webpages for District's reported Board Member and Staff Compensation	

14. Link to State Controller's Webpages for District's reported Financial Transaction Report	
15. Reimbursement & Compensation Policy / Annual Policies	
16. Home Page Link to Agendas/Board Packets	
17. SB 272 - Compliance-Enterprise Catalogs	
18. Machine Readable/Searchable Agendas	
19. Recipients of Grant Funding or Assistance	
20. Link or Copies of LAFCO's Service & Sphere Reviews	✓
Total Score (out of a possible 20)	2 (10%)
Additional Items (SDLF's Recommended Elements)	
1. Board Member Ethics Training Certificates	
2. Picture, Bio, and Email Addresses of Board Members	
3. Last Three Years of Audits	
4. Financial Reserves Policy	
5. Online/Downloadable Public Records Act Request Form	
6. Audio or Video Recordings of Board Meetings	
7. Map of District Boundaries/Service Area	
8. Link to CSDA Mapping Program	
9. General Description of Special Districts or Link to www.districtmakethedifference.org	
10. Link to Most Recently Filed to FPPC Forms	
Total Score (out of a possible 10)	0 (0%)

*Footnote: Senate Bill 929 Statutory Requirements

LAFCO Staff Recommendation: While CSA 9 is not subject to SB 929, LAFCO encourages more transparency from CSA 9 by sharing online information on how residents can participate in the CSA's decision-making process and future actions regarding CSA 9 and its zones.

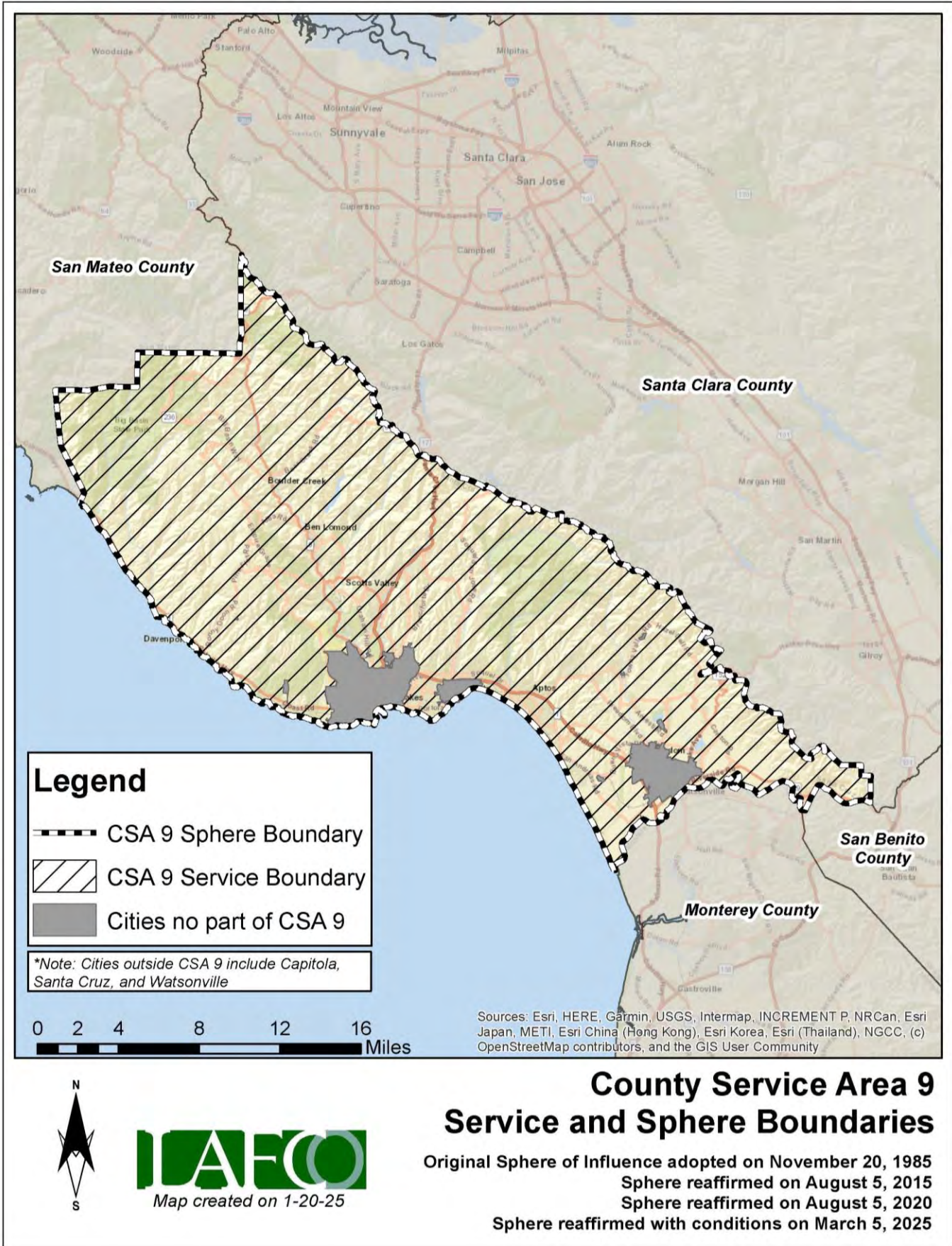
Sphere of Influence

Santa Cruz LAFCO adopted the first sphere of influence for CSA 9 on November 20, 1985. During the original designation, the Commission adopted a sphere that included the entire County of Santa Cruz (all incorporated and unincorporated areas). CSA 9's sphere of influence was subject to the following conditions:

1. Municipal annexations to cities which do not utilize CSA 9 services shall be accompanied by simultaneous detachments from CSA 9; and
2. If any city chooses not to participate in CSA 9 at the time any land is annexed to the city, that land will be automatically taken out of the sphere of CSA 9.

The current sphere boundary has remained unchanged since the 1985 adoption. **Figure 3** on page 21 shows the current sphere of influence boundary for CSA 9, which was reaffirmed in August 2020. LAFCO staff is recommending that the sphere boundary be reaffirmed with two conditions: (1) identify capital improvement projects or potential infrastructure repairs for CSA 9 and all zones, and (2) conduct an analysis to determine when and how should existing benefit assessments for CSA 9 and its zones need to be increased in order to raise adequate funding for the scheduled future improvements.

Figure 3: CSA 9's Sphere of Influence



CSA Summary

County Service Area 9	
Formation	California Government Code, section 25210 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Greg Martin, Senior Civil Engineer
Employees	4 full-time Public Works employees assigned to CSA 9
Facilities	N/A
District Area	Entire County, excluding the Cities of Capitola, Santa Cruz and Watsonville (Approximately 425 square miles)
Sphere of Influence	Coterminous with County Limits (i.e. no sphere beyond existing jurisdictional boundary)
FY 2024-25 Budget	Total Revenue = \$224,234 Total Expenditure = \$1,232,745 Projected Surplus/(Deficit) = (\$8,511)
Contact Information	Mailing Address: 701 Ocean Street, Room 410, Santa Cruz CA 95060 Phone Number: (831) 454-2160 Email Address: greg.martin@santacruzcountyca.us Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

Service & Sphere Determinations

The following service and sphere review determinations fulfill the requirements outlined in the Cortese-Knox-Hertzberg Act.

Service Determinations

Government Code Section 56430 requires LAFCO to conduct a service review before, or in conjunction with, an action to establish or update a sphere of influence. Written statements of determination must be prepared with respect to each of the following:

1. Growth and population projections for the affected area.

CSA 9's service area includes the City of Scotts Valley and the entire unincorporated area in Santa Cruz County. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County and Scotts Valley are approximately 139,000 and 12,300, respectively. Under this slow growth model, LAFCO staff projects that CSA 9's entire population in 2040 will be approximately 154,000.

2. The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence.

CSA 9 is not subject to SB 244 because it does not provide water, sewer, or fire service.

3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence.

The County recently adopted a five-year capital improvement plan (CIP) specifically for roads, drainage, sanitations, roadside betterments, parks and county facilities. This CIP includes scheduled projects for CSA 9. The purpose of a CIP is to identify and prioritize needs and project costs for planned improvements to the infrastructure that will serve the affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change.

4. Financial ability of agencies to provide services.

CSA 9's primary source of revenue is from Charges for Services. Other funding sources include Property Taxes, Use of Money and Property, and Intergovernmental Funds. Once a year, the CSA must hold a meeting of affected property owners to establish benefit assessment rates and a work program. CSA 9 experienced a deficit four times between 2019 to 2023. The most recent adopted budget indicates that a deficit may also occur.

5. Status of, and opportunities for, shared facilities.

The County is the lead agency for the development and administration of the Countywide Integrated Waste Management Plan.

6. Accountability for community service needs, including governmental structure and operational efficiencies.

CSA 9 services are addressed by the County Board of Supervisors during regular meetings. The rate structures for CSA 9 and its zones are reviewed annually based on available financing and projected maintenance needs. Rate changes are implemented through public process that includes voter or landowner approval.

7. Any other matter related to effective or efficient service delivery, as required by commission policy.

No additional local LAFCO policies are specifically relevant to this service review.

Sphere Determinations

Government Code Section 56425 requires LAFCO to periodically review and update spheres in concert with conducting municipal service reviews. Spheres are used as regional planning tools to discourage urban sprawl and encourage orderly growth. Written statements of determination must be prepared with respect to each of the following:

1. The present and planned land uses in the area, including agricultural and open-space lands.

The present and planned uses in the County are for a range of urban and rural uses. The general plans for the County and the four cities anticipate growth centered on the existing urban areas and for maintenance of agricultural production, rural residential uses, and environmental protection in the rural areas.

2. The present and probable need for public facilities and services in the area.

CSA 9 performs a series of Public Works services that are provided to sub-areas of the County. These services are highway lighting, neighborhood street lighting, landfill operations, recycling, unincorporated road maintenance, school crossing guards, streetscape maintenance, and parking maintenance.

3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.

The services provided by CSA 9 are generally adequate. County roads are in fair condition in most areas; however, the County lacks sufficient funding to improve the roads.

4. The existence of any social or economic communities of interest in the area if the Commission determines that they are relevant to the agency.

CSA Law allows the County to establish zones for each of the services provided by CSA 9. In that manner, the communities of interest are the areas desiring each service. Cities can be added to a CSA zone only if authorized by resolution of the affected City Council.

5. For an update of a sphere of influence of a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, that occurs pursuant to subdivision (g) on or after July 1, 2012, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.

CSA 9 does not provide services related to sewers, municipal and industrial water, or structural fire protection. Therefore, this determination is not applicable.

CSA 9 (Zone A)

Zone Overview

CSA 9's Zone A was formed on December 23, 1969. This zone was created to provide for the costs associated with the installation and maintenance of residential and commercial street lighting for over 141 miles of the unincorporated county road network. Zone A is specific to unincorporated residential and commercial areas that choose to have streetlights, as shown in **Figure 4** on page 26. Zone A pays for the installation and maintenance of streetlights within this zone. Neighborhood street lighting is funded through an assessment charge that is collected on the property tax bill. **Appendix 4** provides a copy of the 1969 formation resolution.

The County currently provides street lighting to portions of Felton, Ben Lomond, Brookdale, and Boulder Creek as well as Davenport, Live Oak, Aptos, Seascapes, La Selva Beach, Freedom, and Corralitos. The original street lighting districts are listed in Table I below:

Table 11: Original Lighting Districts

Number	Name	Number	Name
1	East Twin Lakes	9	Boulder Creek-Brookdale
2	Davenport	10	Pleasure Point
3	Felton	11	Broadview
4	Twin Lakes	12	Santa Cruz Gardens
5	Capitola	13	Freedom
6	Soquel	14	Interlochen
7	Pacific West-Meadowood	15	Ben Lomond
8	Bear Creek	16	Aptos Beach Pines

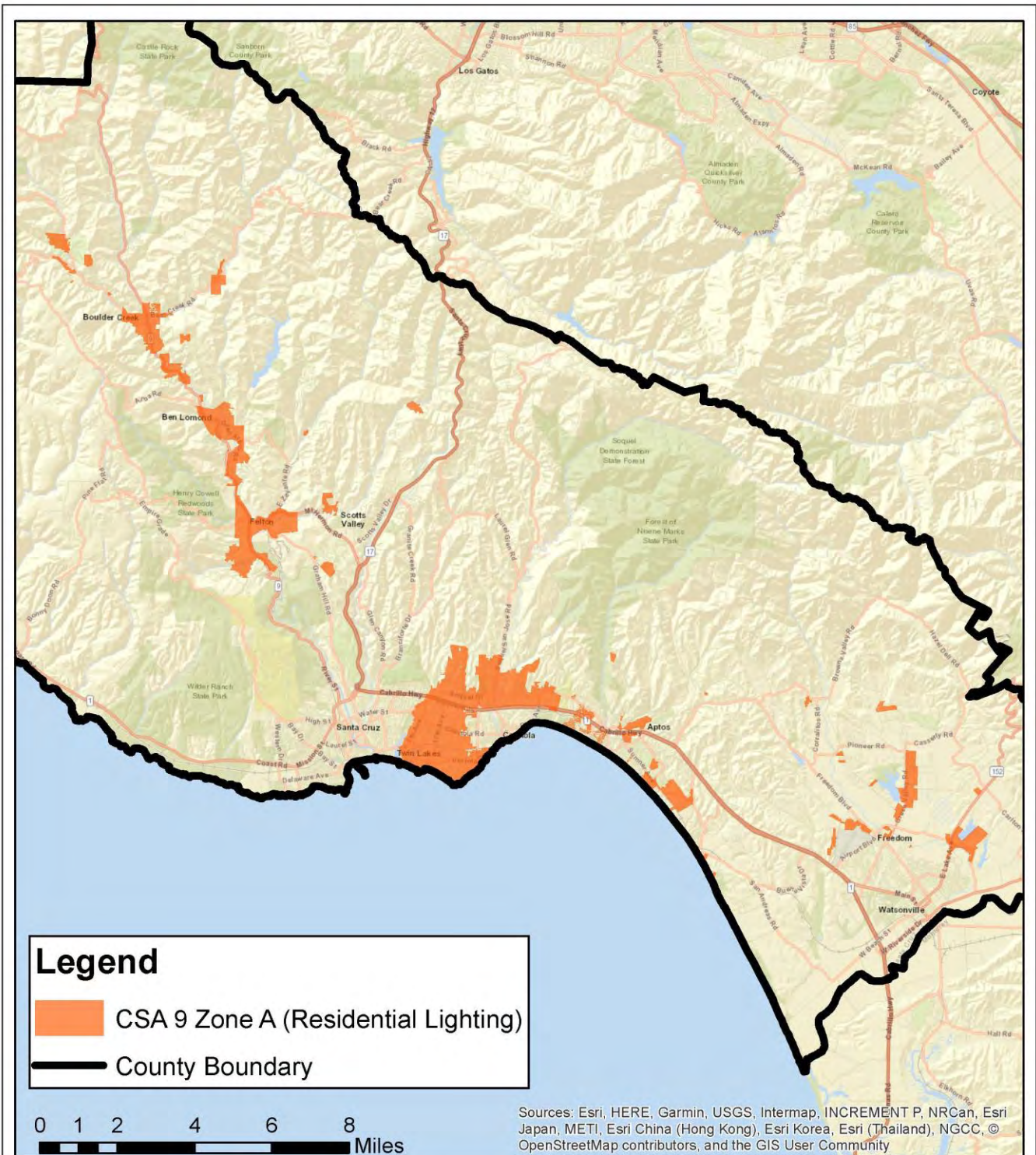
Population & Growth

Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 138,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone A's population in 2040 will be approximately 58,400. The projected population growth for CSA 9's Zone A are as follows:

Table 12: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone A)	56,107	56,668	57,234	57,807	58,385

Figure 4: CSA 9 (Zone A) Vicinity Map



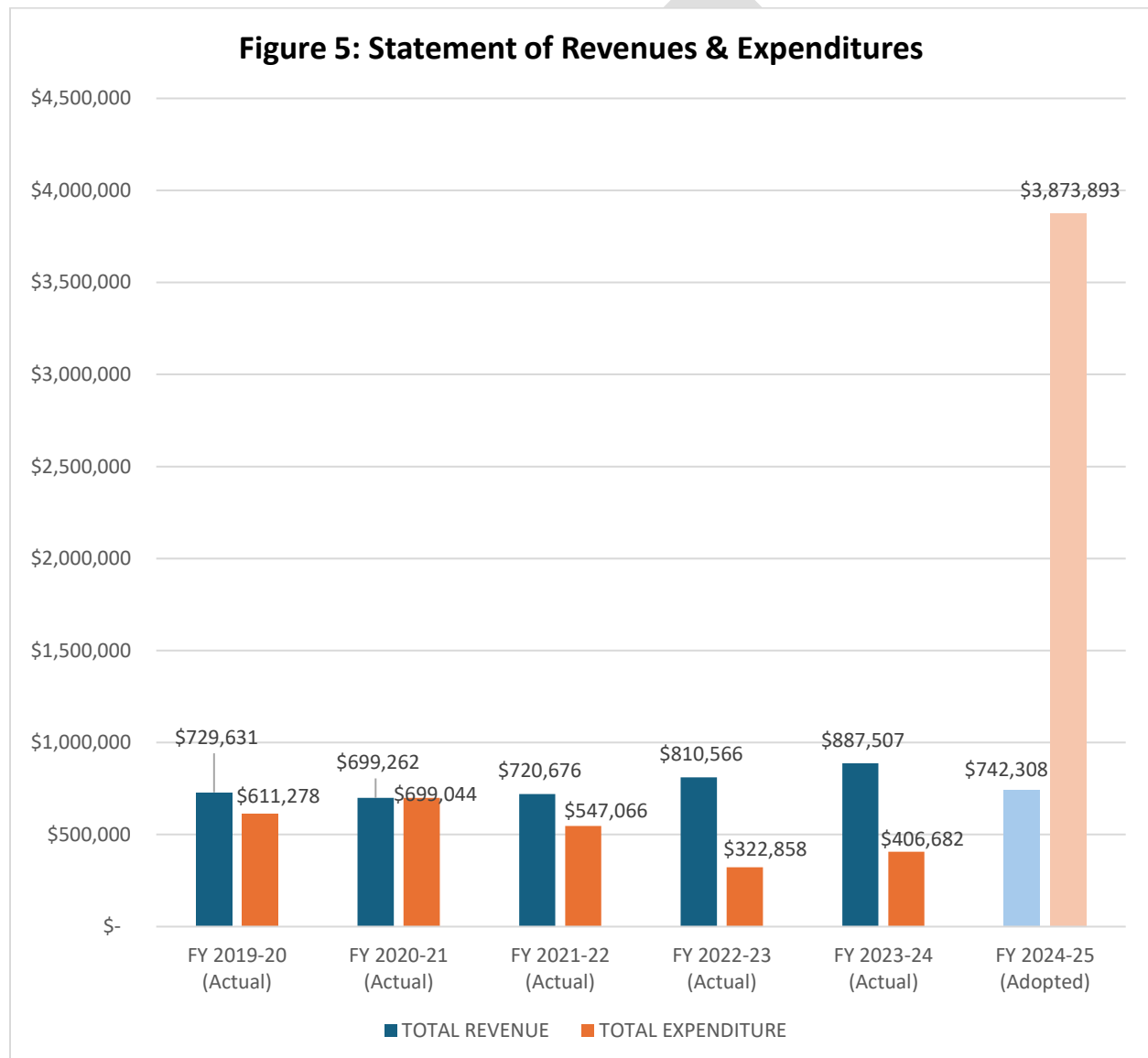
County Service Area 9 Zone A (Residential Lighting)

Pursuant to Government Code Section 25210, zones can be established within a CSA without LAFCO approval. Therefore, a sphere is not required for this zone.

Finances

This section will highlight the Zone A’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of Zone A’s financial performance during the past five years is shown in **Table 14**, on page 29.

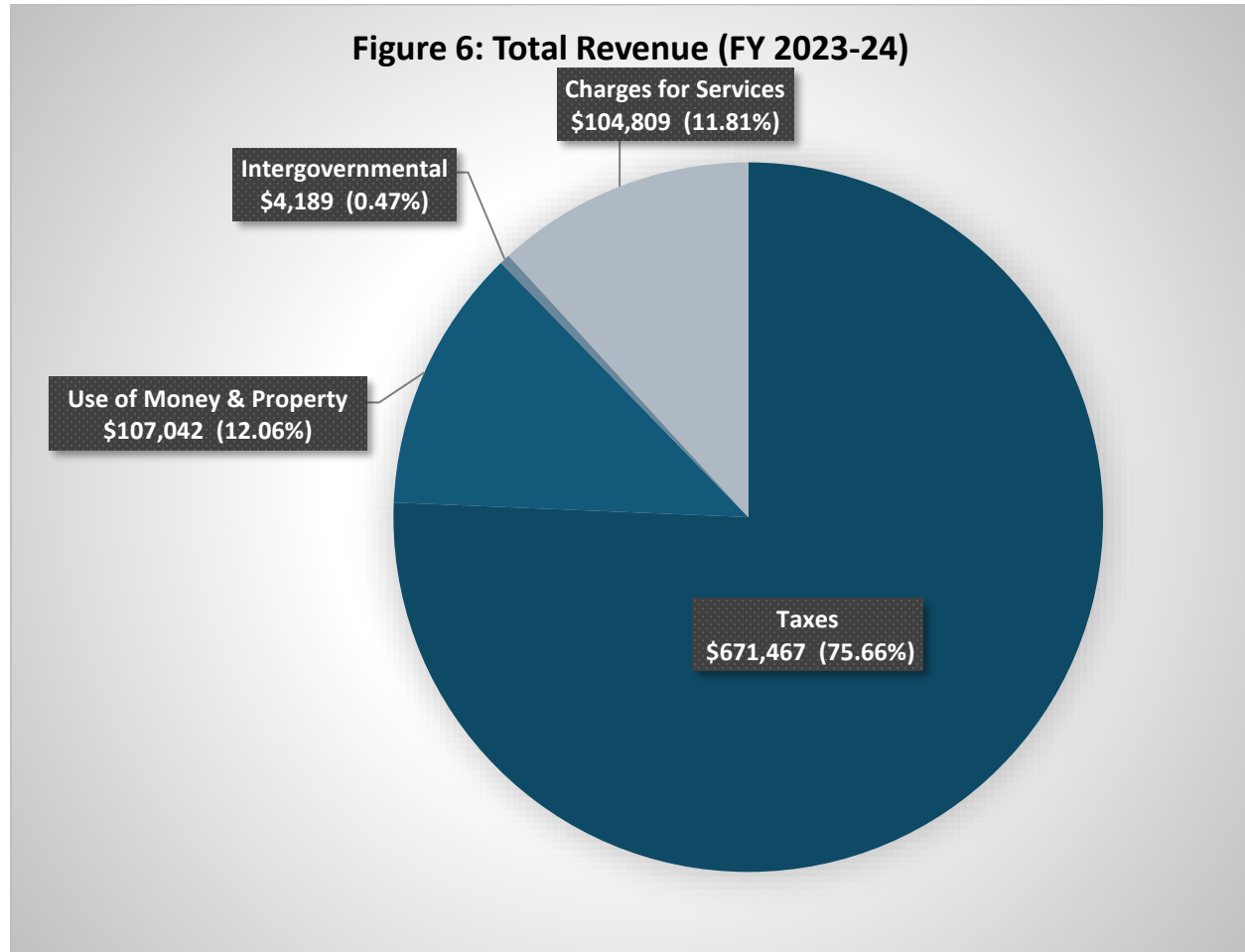
At the end of Fiscal Year 2023-24, total revenue collected was approximately \$887,000, representing a 9% increase from the previous year (\$811,000 in FY 22-23). Total expenses for FY 2023-24 were approximately \$407,000, which increased from the previous year by 26% (\$323,000 in FY 22-23). As shown in the figure below, Zone A has ended the fiscal year in a surplus since 2019 (FY 19-20 and 23-24). However, based on the most recently available adopted budget, the Zone will experience a significant financial shortfall.



**Footnote: FY 2024-25 Budget includes a significant increase in two key budget line items: Services & Supplies and Appropriations for Contingencies. Upcoming costs include streetlighting improvements throughout the county.*

Revenue

Zone A's primary source of revenue is from property taxes. In FY 2023-24, taxes collected was approximately \$671,000 which represents 76% of the Zone's entire revenue stream. Other revenue sources include Charges for Services (\$105,000), Use of Money and Property (\$107,000), and Intergovernmental Funds (\$4,000). **Figure 6** provides a breakdown for each revenue stream.



Charges for Services

Based on staff analysis, benefit assessments have never been increased for the zone. Below shows the rates during the past decade. The County Board of Supervisors adopted the same benefit assessment levels for FY 2024-25 on May 14, 2024. Increasing the benefit assessment rates may help address the anticipated deficit for FY 2024-25 and future budgets.

Table 13: Charges for Services

Parcel	FY 2015-2016 to FY 2023-24 (Actual)	FY 2024-25 (Adopted)
Vacant	\$2.35	\$2.35
Single Family	\$4.70	\$4.70
Mobile Home	\$2.82	\$2.82
Commercial	\$4.70	\$4.70
Multi-Unit	\$2.82	\$2.82

Expenditure

Zone A's total expenditures can be categorized into two budgetary groups: Services and Supplies and Fixed Assets. However, in FY 2023-24, Services and Supplies represented 100% of the zone's entire operational expenses. **Table 14** provides an overview of all revenues and expenditures from FY 2019-20 to FY 2024-25.

Table 14: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
<u>Taxes</u>						
Property Tax - Current Secured-Gen	\$ 471,178	\$ 493,679	\$ 512,893	\$ 547,333	\$ 575,304	\$ 576,094
Residual Distribution	\$ 89,358	\$ 64,547	\$ 55,275	\$ 76,013	\$ 72,348	\$ -
Property Tax - Current Unsecured-Gen	\$ 9,275	\$ 8,428	\$ 9,543	\$ 10,126	\$ 11,454	\$ 22,377
Property Tax - Prior Unsecured-Gen	\$ 937	\$ 1,766	\$ 1,096	\$ 1,010	\$ 1,356	\$ 1,525
Penalties for Delinquent Taxes	\$ 103	\$ 89	\$ 39	\$ 120	\$ 141	\$ 195
Redemption Penalties for Delinquent Taxes	\$ 98	\$ 146	\$ 72	\$ 102	\$ 139	\$ 153
Supplemental Property Tax - Current Secured	\$ 10,718	\$ 6,905	\$ 20,461	\$ 19,537	\$ 8,421	\$ 7,059
Supplemental Property Tax - Current Unsecur	\$ 141	\$ 305	\$ 254	\$ 835	\$ 618	\$ 472
Supplemental Property Tax - Prior Secured	\$ 770	\$ 815	\$ 330	\$ 1,114	\$ 1,297	\$ 1,937
Supplemental Property Tax - Prior Unsecured	\$ 313	\$ 125	\$ 143	\$ 219	\$ 389	\$ 249
In-Lieu Taxes Other	\$ 45	\$ 41	\$ 21	\$ -	\$ -	\$ -
Total Taxes	\$ 582,936	\$ 576,846	\$ 600,127	\$ 656,409	\$ 671,467	\$ 610,061
<u>Revenue from Use of Money & Property</u>						
Interest	\$ 36,435	\$ 12,617	\$ 9,297	\$ 43,650	\$ 107,042	\$ 25,000
Total Revenue from Use of Money & Property	\$ 36,435	\$ 12,617	\$ 9,297	\$ 43,650	\$ 107,042	\$ 25,000
<u>Intergovernmental Revenues</u>						
St-Homeowners' Property Tax Relief	\$ 2,687	\$ 2,665	\$ 2,671	\$ 2,660	\$ 2,762	\$ 829
RDA Pass-Throughs	\$ 1,635	\$ 1,636	\$ 2,473	\$ 2,211	\$ 1,427	\$ 1,575
Total Intergovernmental Revenues	\$ 4,322	\$ 4,301	\$ 5,144	\$ 4,871	\$ 4,189	\$ 2,404
<u>Charges for Services</u>						
Other Road & Street Services	\$ 105,938	\$ 105,498	\$ 106,108	\$ 105,636	\$ 104,809	\$ 104,843
Total Charges for Services	\$ 105,938	\$ 105,498	\$ 106,108	\$ 105,636	\$ 104,809	\$ 104,843
<u>Other Financing Sources</u>						
Operating Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 729,631	\$ 699,262	\$ 720,676	\$ 810,566	\$ 887,507	\$ 742,308
EXPENDITURE						
<u>Salaries & Employee Benefits</u>						
Regular Pay -Permanent	\$ -	\$ -	\$ (2,436)	\$ 2,436	\$ -	\$ -
Social Security	\$ -	\$ -	\$ (181)	\$ 181	\$ -	\$ -
PERS	\$ -	\$ -	\$ (665)	\$ 665	\$ -	\$ -
Employee Insurance & Benefits	\$ -	\$ -	\$ (888)	\$ 888	\$ -	\$ -
Total Salaries & Employee Benefits	\$ -	\$ -	\$ (4,170)	\$ 4,170	\$ -	\$ -
<u>Services and Supplies</u>						
DPW Services-General Money	\$ 611,225	\$ 699,080	\$ 451,254	\$ 318,688	\$ 406,682	\$ 2,369,021
Total Services and Supplies	\$ 611,225	\$ 699,080	\$ 451,254	\$ 318,688	\$ 406,682	\$ 2,369,021
<u>Fixed Assets</u>						
Building and Improvements	\$ 53	\$ (36)	\$ (18)	\$ -	\$ -	\$ 10,000
Total Fixed Assets	\$ 53	\$ (36)	\$ (18)	\$ -	\$ -	\$ 10,000
<u>Other Financing Uses</u>						
Operating Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Appropriation for Contingencies</u>						
Appropriation for Contingencies	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 1,494,872
Total Appropriation for Contingencies	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 1,494,872
TOTAL EXPENDITURE	\$ 611,278	\$ 699,044	\$ 547,066	\$ 322,858	\$ 406,682	\$ 3,873,893
Surplus/(Deficit)	\$ 118,353	\$ 218	\$ 173,610	\$ 487,708	\$ 480,825	\$(3,131,585)

Zone Summary

CSA 9 (Zone A)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Greg Martin, Senior Civil Engineer
Employees	2 full-time Public Works employees assigned to Zone A
Facilities	Approximately 2,900 streetlights associated with Zone A
Zone Area	CSA 9 Zone A provides residential street lighting in portions of Felton, Ben Lomond, Brookdale and Boulder Creek as well as Davenport, Live Oak, Aptos, Seascape, La Selva Beach, Freedom and Corralitos.
Sphere of Influence	N/A
FY 2024-25 Budget	<p>Total Revenue = \$742,308</p> <p>Total Expenditure = \$3,873,893</p> <p>Projected Surplus/(Deficit) = (\$3,131,585)</p>
Contact Information	<p>Mailing Address: 701 Ocean Street, Santa Cruz CA 95060</p> <p>Phone Number: (831) 454-2160</p> <p>Email Address: greg.martin@santacruzcountyca.us</p> <p>Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx</p>
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

CSA 9 (Zone B)

Zone Overview

CSA 9's Zone B was formed on March 7, 1972. Zone B provides partial funding for the school crossing guard program in the Live Oak Elementary School District, as shown in **Figure 7** on page 32. This program pre-dates Proposition 13, and therefore, the County passes through the program's share of the 1% property tax. **Appendix 5** provides a copy of the 1972 formation resolution.

Population & Growth

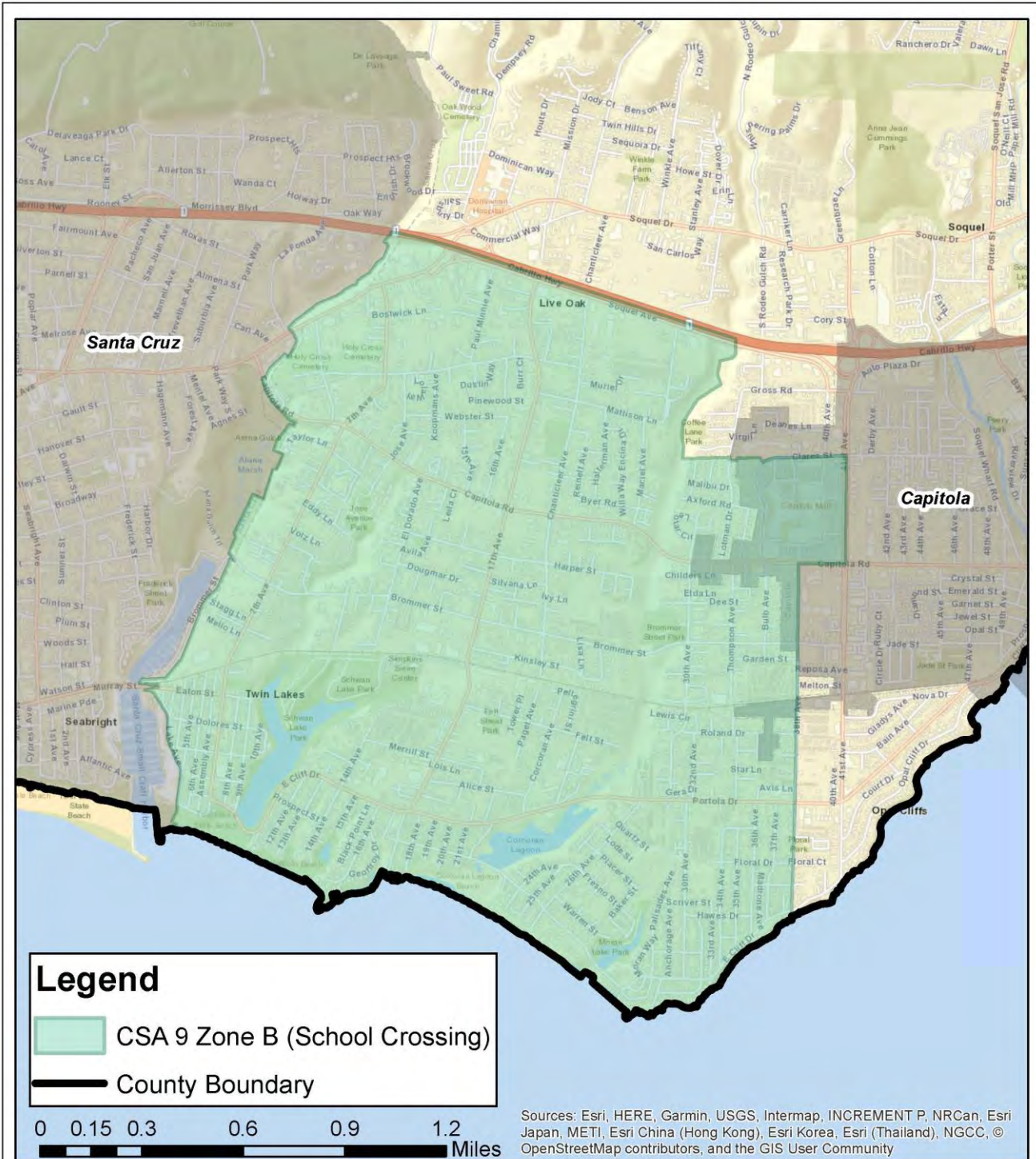
Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 138,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone B's population in 2040 will be approximately 25,000. The projected population growth for CSA 9's Zone B are as follows:

Table 15: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone B)	23,678	23,915	24,154	24,396	24,640

Add Photo Here

Figure 7: CSA 9 (Zone B) Vicinity Map



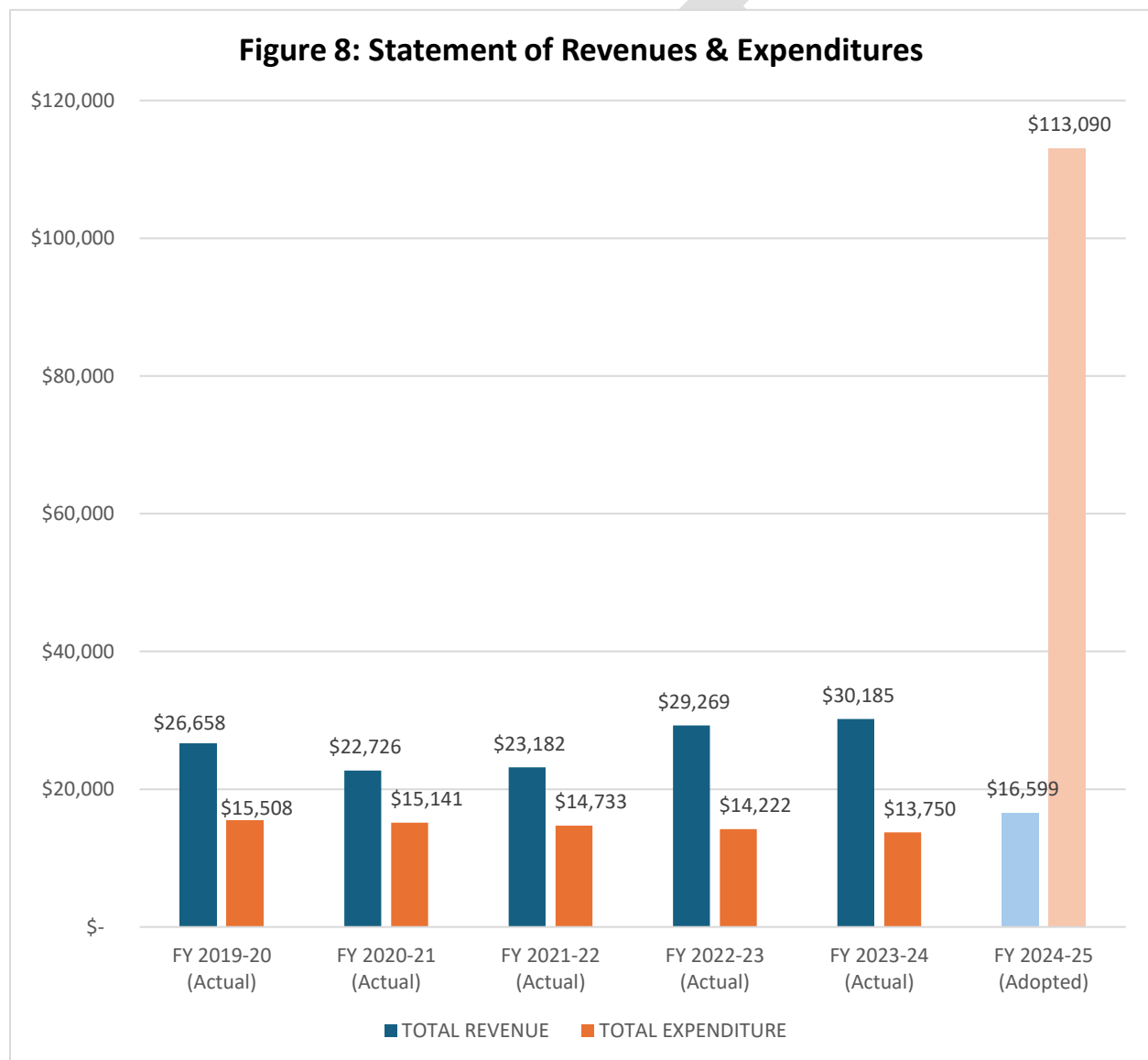
County Service Area 9 Zone B (School Crossing)

Pursuant to Government Code Section 25210, zones can be established within a CSA without LAFCO approval. Therefore, a sphere is not required for this zone.

Finances

This section will highlight the Zone B’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of Zone B’s financial performance during the past five years is shown in **Table 16**, on page 35.

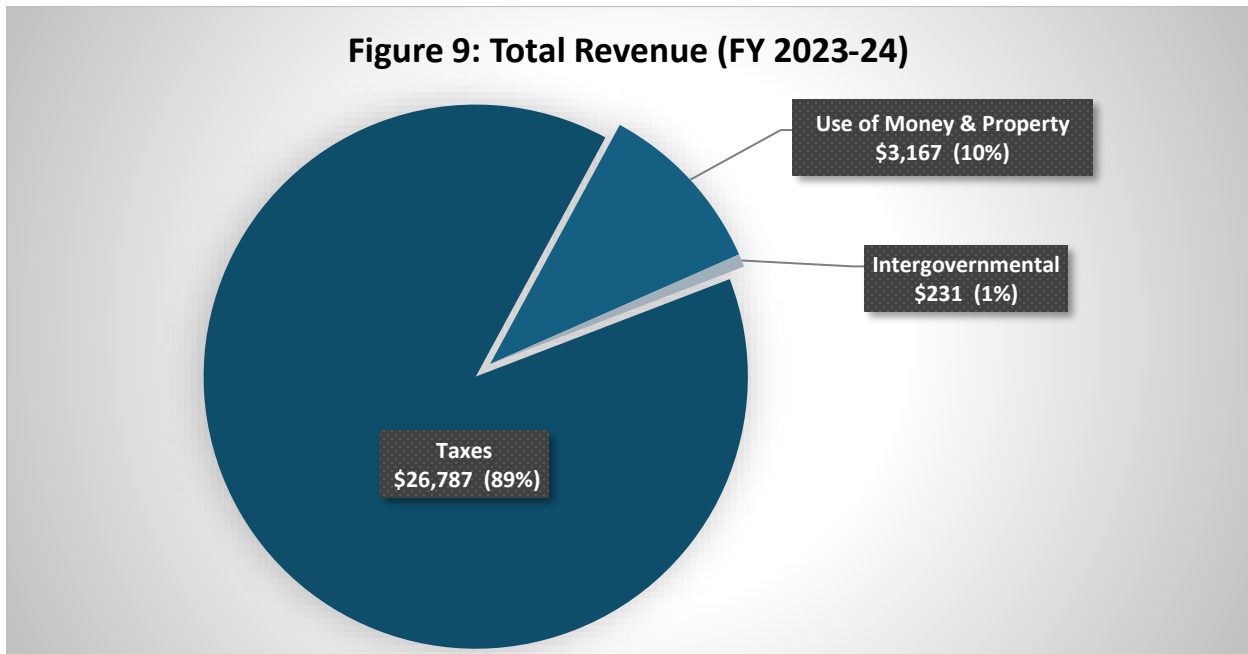
At the end of Fiscal Year 2023-24, total revenue collected was approximately \$30,200, representing a 3% increase from the previous year (\$29,300 in FY 22-23). Total expenses for FY 2023-24 were approximately \$13,800, which decreased from the previous year by 3% (\$14,200 in FY 22-23). As shown in the figure below, Zone B has ended each fiscal year with a surplus since 2019. However, based on the most recently available adopted budget, the Zone will experience a significant financial shortfall.



**Footnote: FY 2024-25 Budget includes a significant increase in two key budget line items: Services & Supplies and Contributions to Other Agencies. Upcoming costs will address the rising expenses to fulfill the school crossing guard program.*

Revenues

Zone B's primary source of revenue is from property taxes. Unlike CSA 9 and the other zones, Zone B does not collect any benefit assessments. In FY 2023-24, taxes collected were approximately \$27,000 which represents 89% of the Zone's entire revenue stream. Other revenue sources include Use of Money and Property (\$3,200), and Intergovernmental Funds (\$231). **Figure 9** provides a breakdown for each revenue stream.



Expenditures

Zone B's total expenditures can be categorized into two budgetary groups: Services and Supplies and Contributions to Other Agencies. **Figure 10** shows that in FY 2023-24, Contributions to other agencies represent 98% of the Zone's entire operational expenses. The remaining expenditures are based on services and supplies.

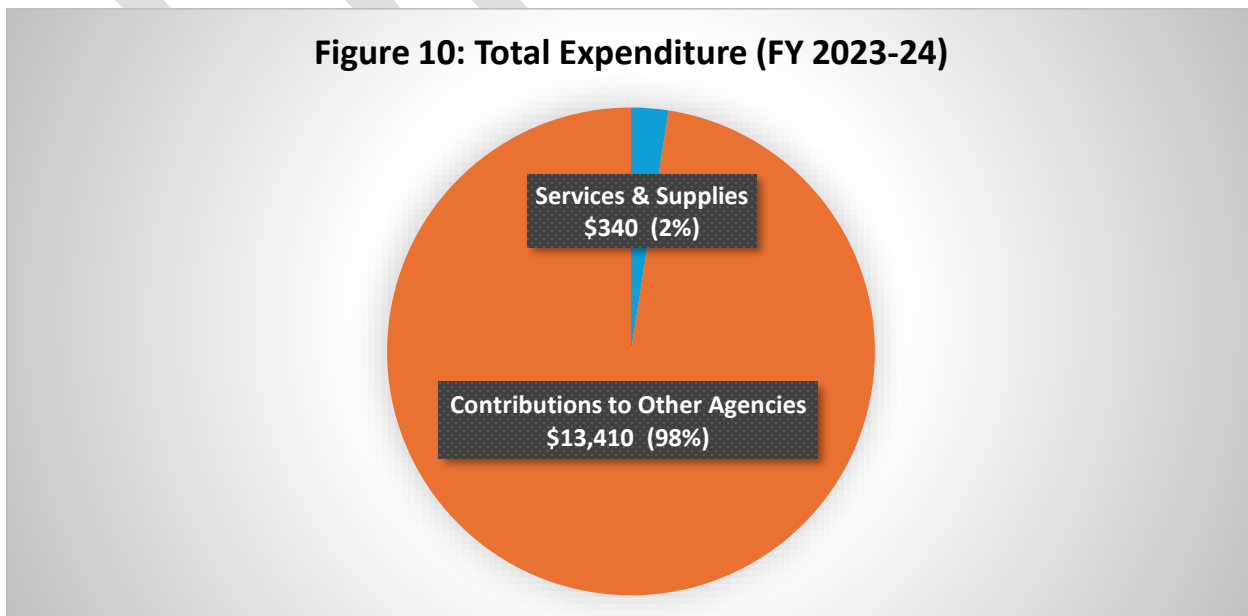


Table 16: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
<u>Taxes</u>						
Property Tax - Current Secured-Gen	\$ 9,753	\$ 10,486	\$ 11,293	\$ 12,749	\$ 13,280	\$ 13,256
Residual Distribution	\$ 14,822	\$ 10,897	\$ 9,571	\$ 13,156	\$ 12,542	\$ -
Property Tax - Current Unsecured-Gen	\$ 190	\$ 177	\$ 209	\$ 234	\$ 263	\$ 513
Property Tax - Prior Unsecured-Gen	\$ 18	\$ 37	\$ 24	\$ 23	\$ 31	\$ 35
Penalties for Delinquent Taxes	\$ 6	\$ 5	\$ 2	\$ 7	\$ 9	\$ 12
Redemption Penalties for Delinquent Taxes	\$ 6	\$ 9	\$ 4	\$ 6	\$ 8	\$ 9
Supplemental Property Tax - Current Secured	\$ 638	\$ 414	\$ 1,231	\$ 1,191	\$ 513	\$ 430
Supplemental Property Tax - Current Unsecured	\$ 9	\$ 18	\$ 15	\$ 51	\$ 38	\$ 29
Supplemental Property Tax - Prior Secured	\$ 46	\$ 49	\$ 20	\$ 68	\$ 79	\$ 118
Supplemental Property Tax - Prior Unsecured	\$ 19	\$ 8	\$ 9	\$ 13	\$ 24	\$ 15
In-Lieu Taxes Other	\$ 26	\$ 23	\$ 12	\$ -	\$ -	\$ -
Total Taxes	\$ 25,533	\$ 22,123	\$ 22,390	\$ 27,498	\$ 26,787	\$ 14,417
<u>Revenue from Use of Money & Property</u>						
Interest	\$ 842	\$ 361	\$ 358	\$ 1,357	\$ 3,167	\$ 2,182
Total Revenue from Use of Money & Property	\$ 842	\$ 361	\$ 358	\$ 1,357	\$ 3,167	\$ 2,182
<u>Intergovernmental Revenues</u>						
St-Homeowners' Property Tax Relief	\$ 57	\$ 58	\$ 51	\$ 63	\$ 65	\$ -
RDA Pass-Throughs	\$ 226	\$ 184	\$ 383	\$ 351	\$ 166	\$ -
Total Intergovernmental Revenues	\$ 283	\$ 242	\$ 434	\$ 414	\$ 231	\$ -
TOTAL REVENUE	\$ 26,658	\$ 22,726	\$ 23,182	\$ 29,269	\$ 30,185	\$ 16,599
EXPENDITURE						
<u>Services and Supplies</u>						
DPW Services-General Money	\$ 508	\$ 141	\$ 187	\$ 140	\$ 340	\$ 49,955
Total Services and Supplies	\$ 508	\$ 141	\$ 187	\$ 140	\$ 340	\$ 49,955
<u>Other Charges</u>						
Contribution to Other Agencies	\$ 15,000	\$ 15,000	\$ 14,546	\$ 14,082	\$ 13,410	\$ 63,135
Total Other Charges	\$ 15,000	\$ 15,000	\$ 14,546	\$ 14,082	\$ 13,410	\$ 63,135
<u>Appropriation for Contingencies</u>						
Appropriation for Contingencies		\$ -	\$ -	\$ -	\$ -	\$ -
Total Appropriation for Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURE	\$ 15,508	\$ 15,141	\$ 14,733	\$ 14,222	\$ 13,750	\$ 113,090
Surplus/(Deficit)	\$ 11,150	\$ 7,585	\$ 8,449	\$ 15,047	\$ 16,435	\$ (96,491)

Zone Summary

CSA 9 (Zone B)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Christine Hicks, Admin Service Manager
Employees	1 full-time Public Works employee assigned to Zone B
Facilities	N/A
Zone Area	Live Oak Elementary School District (appx. 3 square miles)
Sphere of Influence	N/A
FY 2024-25 Budget	<p>Total Revenue = \$16,599</p> <p>Total Expenditure = \$113,090</p> <p>Projected Surplus/(Deficit) = (\$96,491)</p>
Contact Information	<p>Mailing Address: 701 Ocean Street, Santa Cruz CA 95060</p> <p>Phone Number: (831) 454-2160</p> <p>Email Address: christine.hicks@santacruzcountyca.us</p> <p>Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx</p>
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

CSA 9 (Zone C)

Zone Overview

CSA 9's Zone C was formed on June 15, 1982. The purpose of the zone is to provide additional extended service for refuse disposal in CSA 9. Today, Zone C operates the Buena Vista Landfill and the related recycling and resource recovery activities, as shown in **Figure 11** on page 38. It also maintains the closed Ben Lomond Landfill, and operates the Ben Lomond Transfer Station. Zone C supports administration of the refuse and recycling franchise collection program, landfill environmental compliance programs, refuse abatement programs, and waste reduction and recycling programs. **Appendix 6** provides a copy of the 1982 formation resolution.

Population & Growth

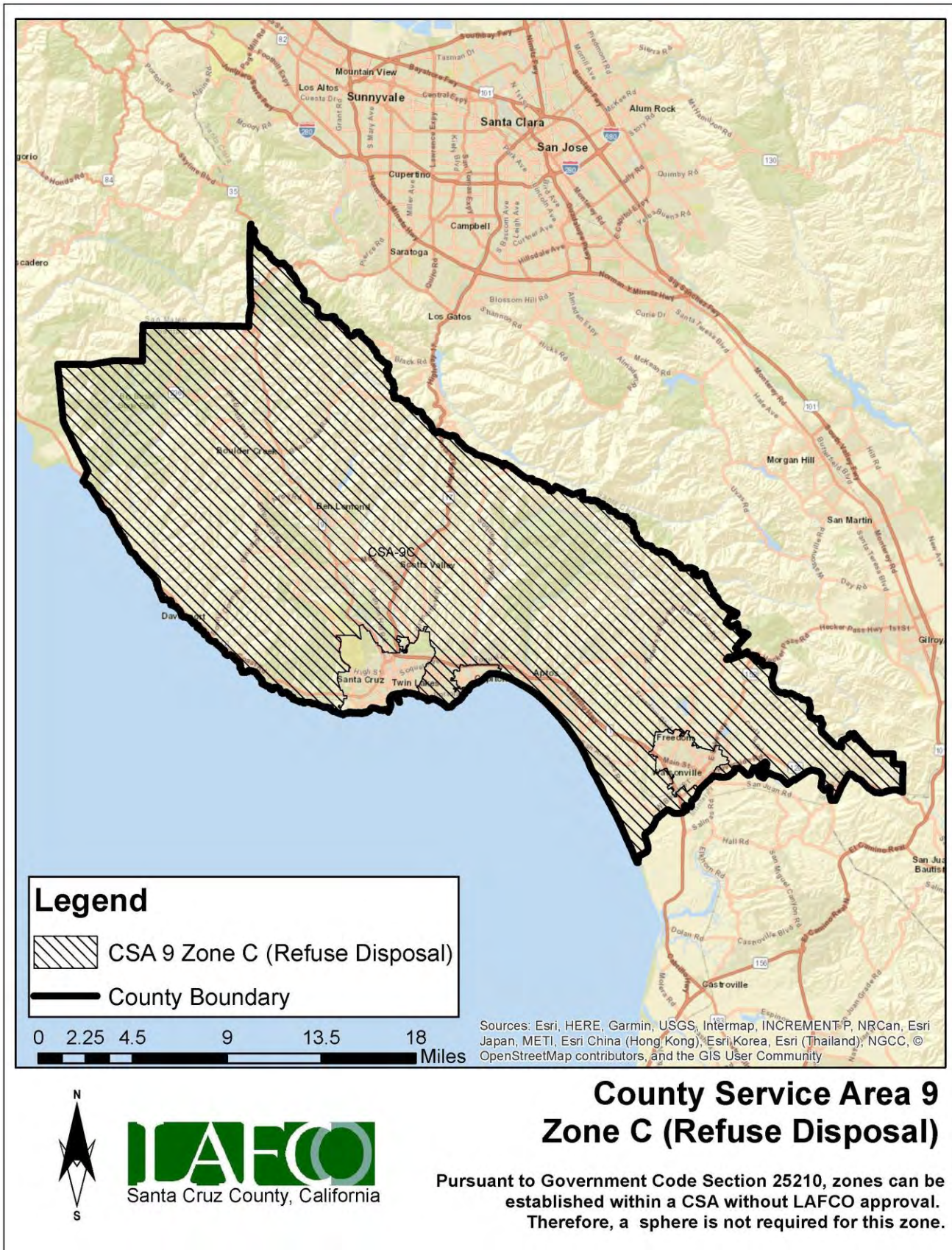
Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 138,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone C's population in 2024 will be approximately 154,000. The projected population growth for CSA 9's Zone C are as follows:

Table 17: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone C)	149,036	150,110	151,387	152,704	154,000



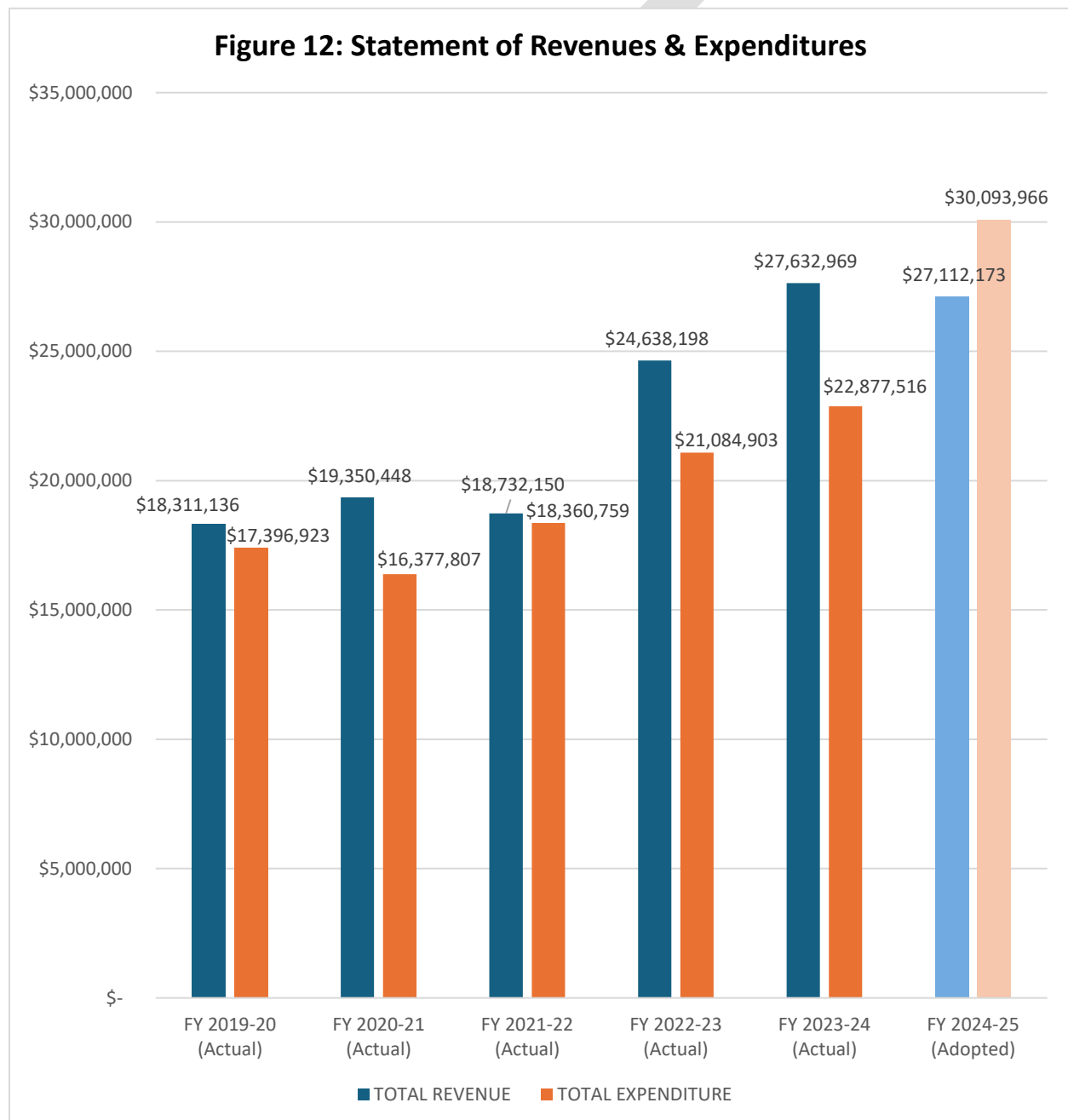
Figure 11: CSA 9 (Zone C) Vicinity Map



Finances

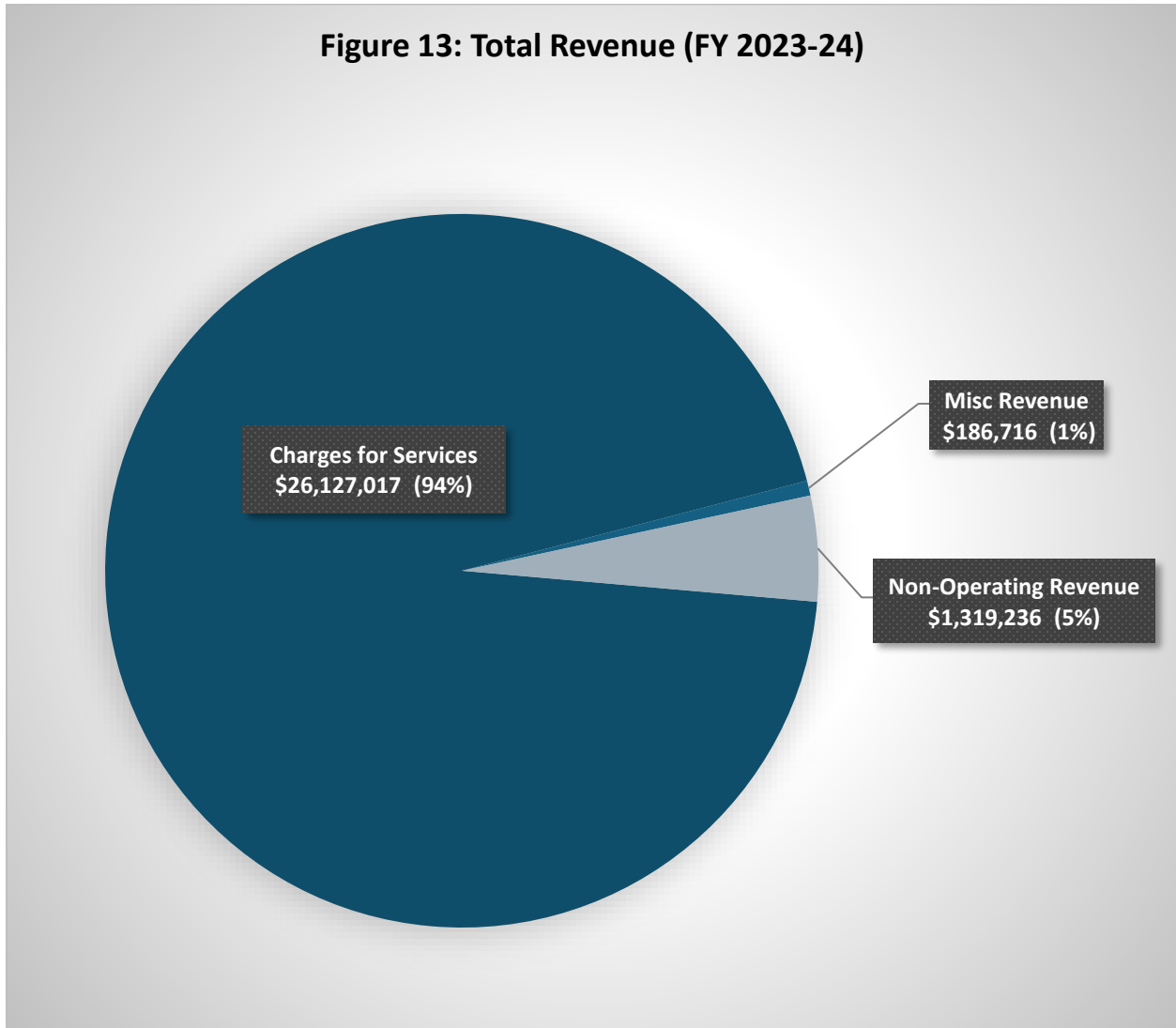
This section will highlight the Zone C’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of Zone C’s financial performance during the past five years is shown in **Table 19**, on page 42.

At the end of Fiscal Year 2023-24, total revenue collected was approximately \$28 million, representing a 12% increase from the previous year (\$24.6 million in FY 22-23). Total expenses for FY 2023-24 were approximately \$23 million, which increased from the previous year by 9% (\$21.1 million in FY 22-23). As shown in the figure below, Zone C has ended in a surplus each fiscal year since 2019. However, based on the most recently available adopted budget, this positive trend may not continue due to rising costs.



Revenues

Zone C's primary source of revenue is from Charges for Services. In FY 2023-24, Charges for Services totaled approximately \$26 million, which represents 94% of the Zone's entire revenue stream. Other revenue sources include Non-Operating Revenue (\$1.3 million) and Miscellaneous Revenue (\$187,000). **Figure 13** provides a breakdown for each revenue stream.



Charges for Services

Based on staff's analysis, benefit assessments have never been increased for the zone. **Table P** on page 41 shows the rates during the past decade. The County Board of Supervisors adopted the same benefit assessment levels for FY 2024-25 on May 14, 2024. Increasing the benefit assessment rates may help address the anticipated deficit for FY 2024-25 and future budgets.

Table 18: Charges for Services

Parcel	FY 2015-16 to FY 2023-24 (Actual)	FY 2024-25 (Adopted)
Single Family	\$56.94	\$56.94
Apartment/MH	\$28.48	\$28.48
Comm/School/Church	\$113.90	\$113.90
Agricultural	\$113.90	\$113.90
Vacant	\$0	\$0

Expenditures

Zone C’s total expenditures can be categorized into three budgetary groups: Services and Supplies, Non-Operating Expenses, and Other Charges. **Figure 14** shows that in FY 2023-24, Services and Supplies represent 91% of the Zone’s entire operational expenses.

Figure 14: Total Expenditure (FY 2023-24)

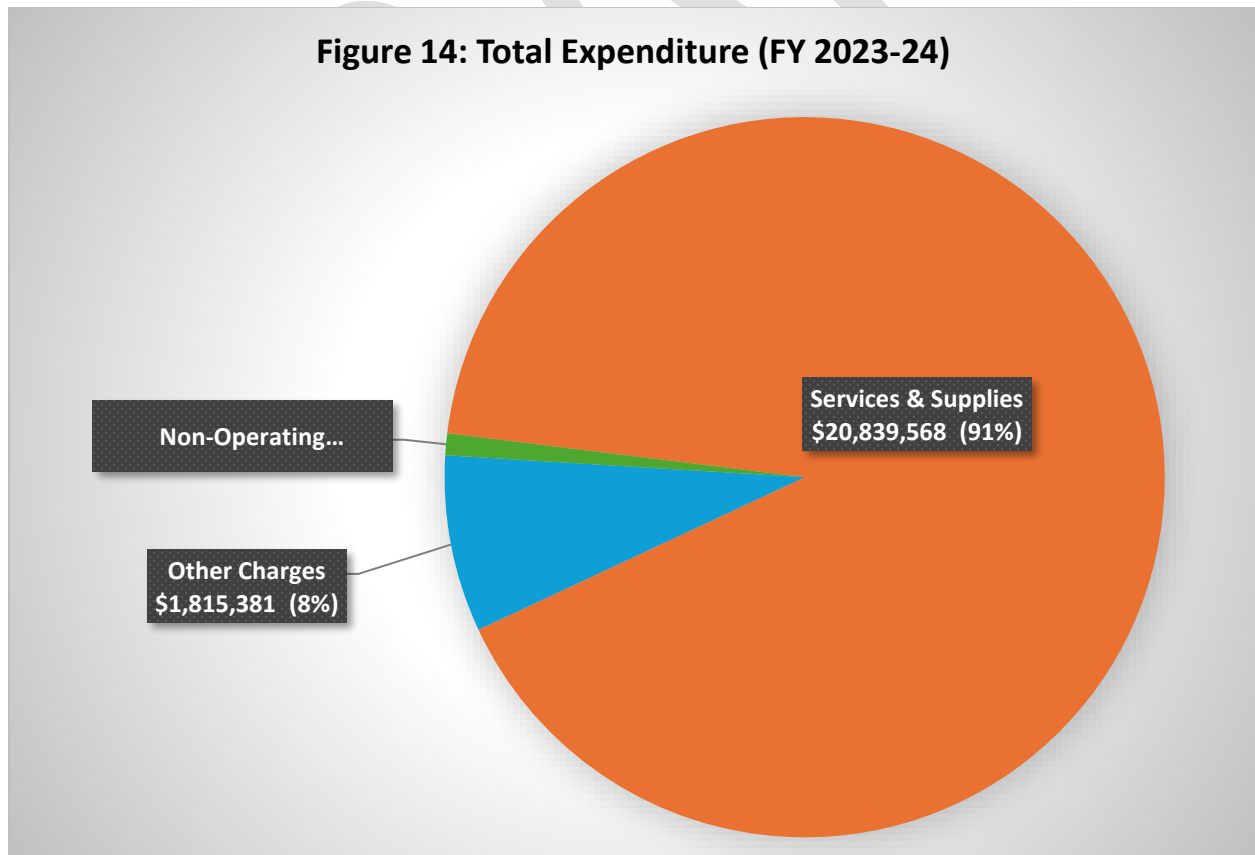


Table 19: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
<u>Taxes</u>						
Penalties for Delinquent Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redemption Penalties for Delinquent Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Charges for Services</u>						
Garbage Collection-San Andreas	\$ -	\$ 1,080	\$ -	\$ 5,410	\$ -	
Encroachment Fees	\$ -	\$ 16	\$ -	\$ -	\$ 355	\$ -
Refuse Disposal Fees	\$10,341,838	\$11,087,818	\$ 9,747,610	\$10,275,576	\$12,393,260	\$11,300,000
Other Waste Hauler Payments	\$ 3,674,519	\$ 4,225,346	\$ 4,442,498	\$ 5,104,872	\$ 4,937,789	\$ 5,247,104
District Service Charges	\$ 3,224,988	\$ 3,222,498	\$ 3,190,712	\$ 3,189,411	\$ 3,187,543	\$ 3,190,110
District Service Charges Others	\$ -	\$ -	\$ -	\$ 4,887,508	\$ 5,554,419	\$ 6,239,356
Other Charges Current Services	\$ 86,259	\$ 98,836	\$ 71,544	\$ 57,336	\$ 53,651	\$ 50,000
Total Charges for Services	\$17,327,604	\$18,635,594	\$17,452,364	\$23,520,113	\$26,127,017	\$26,026,570
<u>Miscellaneous Revenues</u>						
Other Court Fees & Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Charges - Prop FD Revenue SH	\$ -	\$ -	\$ 1,781	\$ -	\$ -	\$ -
Cost Recovery-Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NSF Checks	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Revenue	\$ 448,046	\$ 256,845	\$ 554,557	\$ 210,730	\$ 186,716	\$ 120,000
Total Miscellaneous Revenues	\$ 448,046	\$ 256,845	\$ 556,338	\$ 210,730	\$ 186,716	\$ 120,000
<u>Non-Operating Revenues</u>						
Interest	\$ 136,619	\$ 55,837	\$ 49,523	\$ 259,441	\$ 514,835	\$ 225,000
Interest - Non County Treasurer	\$ -	\$ -	\$ -	\$ 1	\$ 20,084	\$ -
St-Other	\$ 99,029	\$ 74,506	\$ 186,105	\$ 76,846	\$ 375,490	\$ 220,184
Contribution from Other Government Agencies	\$ 299,838	\$ 307,929	\$ 477,820	\$ 571,067	\$ 391,852	\$ 520,419
Gain on Sale of Fixed Asset	\$ -	\$ -	\$ 10,000	\$ -	\$ 16,975	\$ -
Aid from Other Government Districts/JPA/PFA	\$ -	\$ 19,737	\$ -	\$ -	\$ -	\$ -
SLS of Fixed Assets-Non Taxable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Non-Operating Revenues	\$ 535,486	\$ 458,009	\$ 723,448	\$ 907,355	\$ 1,319,236	\$ 965,603
<u>Other Financing Sources</u>						
Operating Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$18,311,136	\$19,350,448	\$18,732,150	\$24,638,198	\$27,632,969	\$27,112,173
EXPENDITURE						
<u>Services and Supplies</u>						
Maint-Office Equipment-Services	\$ 10	\$ 133	\$ -	\$ -	\$ -	\$ -
DPW Services-General Money	\$15,110,519	\$14,280,360	\$16,304,845	\$17,641,475	\$20,839,568	\$25,683,390
Total Services and Supplies	\$15,110,529	\$14,280,493	\$16,304,845	\$17,641,475	\$20,839,568	\$25,683,390
<u>Other Charges</u>						
Closure & Postclosure Care Exp	\$ -	\$ -	\$ -	\$ -	\$ 8,205	\$ -
Depreciation Auto	\$ 177,010	\$ 217,167	\$ 229,470	\$ 144,217	\$ 178,351	\$ 220,000
Depreciation Equipment	\$ 389,908	\$ 413,879	\$ 483,441	\$ 510,341	\$ 576,591	\$ 550,000
Depreciation Structure & Imp	\$ 1,112,880	\$ 1,078,343	\$ 1,115,800	\$ 1,125,750	\$ 1,052,234	\$ 1,100,000
Contribution to Other Funds	\$ 356,999	\$ 142,449	\$ -	\$ -	\$ -	\$ -
Total Other Charges	\$ 2,036,797	\$ 1,851,838	\$ 1,828,711	\$ 1,780,308	\$ 1,815,381	\$ 1,870,000
<u>Non-Operating Expenses</u>						
Interest on Cops	\$ 203,014	\$ 203,990	\$ 190,722	\$ 177,146	\$ 165,116	\$ 175,500
Interest on Lease Purchases	\$ 46,583	\$ 41,486	\$ 36,481	\$ 31,600	\$ 57,451	\$ 45,076
Loss on Disp of Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Non-Operating Expenses	\$ 249,597	\$ 245,476	\$ 227,203	\$ 208,746	\$ 222,567	\$ 220,576
<u>Other Financing Uses</u>						
Operating Transfer Out	\$ -			\$ 37,499	\$ -	\$ 2,320,000
OP/TR Out-TO 131215 CERTS	\$ -			\$ 1,416,875	\$ -	\$ -
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ 1,454,374	\$ -	\$ 2,320,000
TOTAL EXPENDITURE	\$17,396,923	\$16,377,807	\$18,360,759	\$21,084,903	\$22,877,516	\$30,093,966
Surplus/(Deficit)	\$ 914,213	\$ 2,972,641	\$ 371,391	\$ 3,553,295	\$ 4,755,453	\$ (2,981,793)

Footnote: Surplus/(Deficit) Amount are before year-end adjustments

Zone Summary

CSA 9 (Zone C)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Kasey Kolassa, Recycling & Solid Waste Services Manager
Employees	53 staff members
Facilities	2 facilities (Buena Vista Landfill, 150 Rountree Lane, Watsonville and Ben Lomond Transfer Station, 9835 Newell Creek Road, Ben Lomond)
Zone Area	Entire County, excluding the Cities of Capitola, Santa Cruz and Watsonville (Approximately 425 square miles)
Sphere of Influence	N/A
FY 2024-25 Budget	<p>Total Revenue = \$27,112,173</p> <p>Total Expenditure = \$30,093,966</p> <p>Projected Surplus/(Deficit) = (\$2,981,793)</p>
Contact Information	<p>Mailing Address: 701 Ocean Street, Room 410, Santa Cruz CA 95060</p> <p>Phone Number: (831) 454-2377</p> <p>Email Address: Kasey.Kolassa@santacruzcountyca.gov</p> <p>Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx</p>
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

CSA 9 (Zone D)

Zone Overview

CSA 9's Zone D was formed on June 30, 1983. Zone D provides some supplemental funding for county road maintenance through an assessment charge. In August 1983, the County also established three sub-zones (D1, D2, and D3) to establish storm damage repair and reconstruction of county roads as an additional extended service in CSA 9, as shown in **Figure 15** on page 45. The Board of Supervisors determined that the sub-zones' service charges would vary based on the extent of benefit derived from such service provided to parcels within the sub-zones. **Appendix 7** provides a copy of the 1983 formation resolutions.

Population & Growth

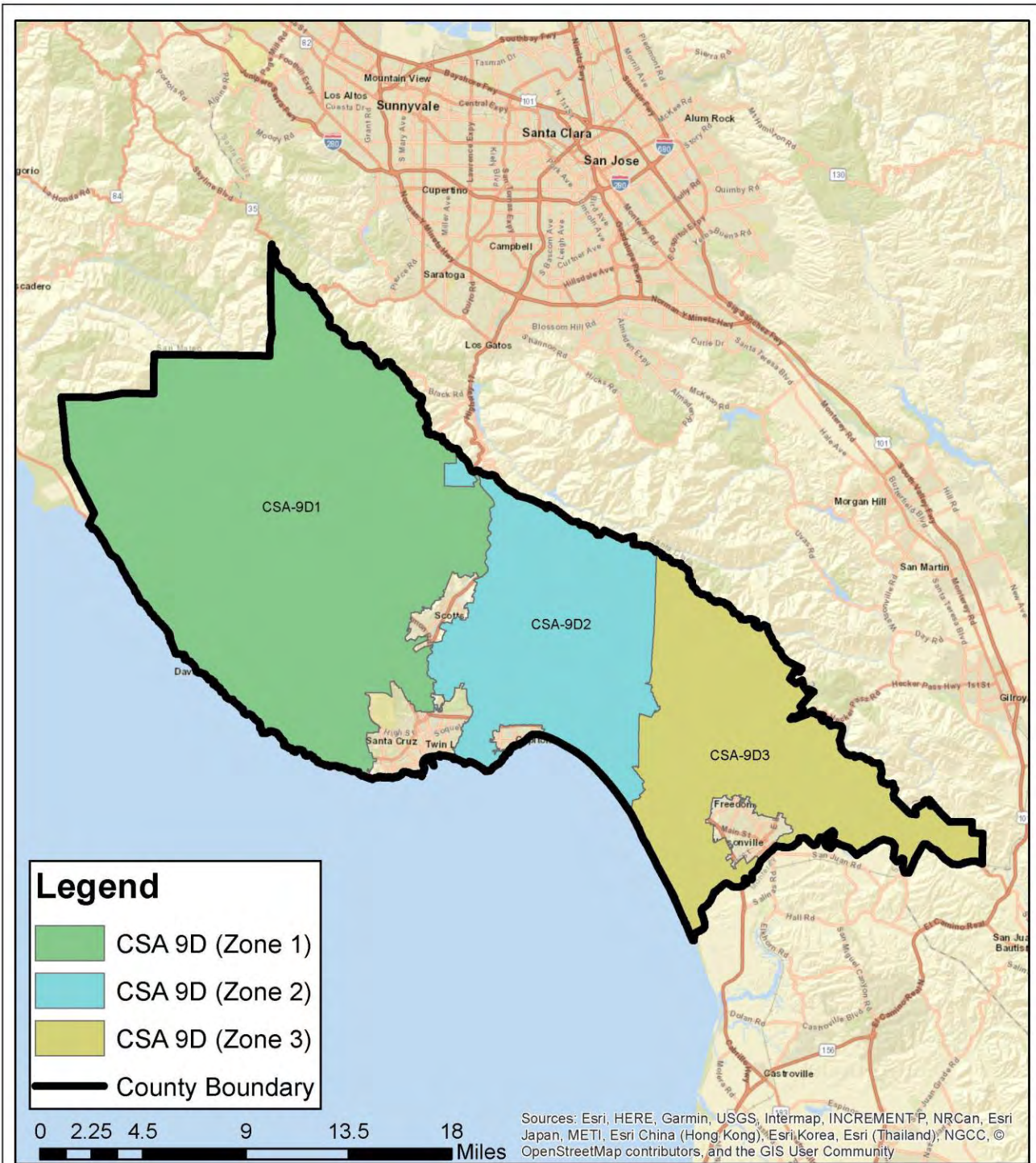
Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 138,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone D's population in 2040 will be approximately 142,000. The projected population growth for CSA 9's Zone D are as follows:

Table 20: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone D)	136,566	137,932	139,311	140,704	142,111



Figure 15: CSA 9 (Zone D) Vicinity Map



Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, © OpenStreetMap contributors, and the GIS User Community



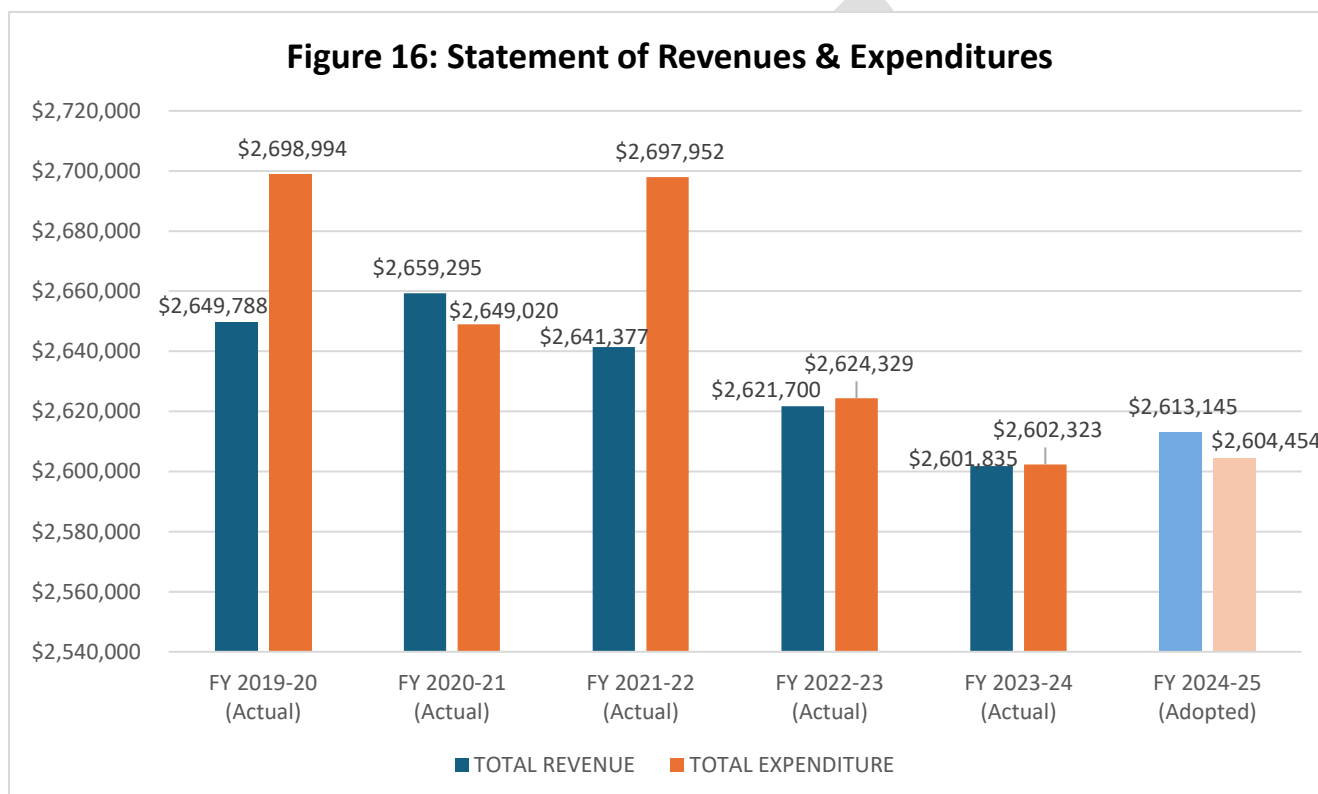
County Service Area 9 Zone D (Road Repair)

Pursuant to Government Code Section 25210, zones can be established within a CSA without LAFCO approval. Therefore, a sphere is not required for this zone.

Finances

This section will highlight Zone D’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of the Zone D’s financial performance during the past five years is shown in **Table 22**, on page 47.

At the end of Fiscal Year 2023-24, total revenue collected was approximately \$2.6 million, representing a slight decrease from the previous year (\$2.62 million in FY 22-23). Total expenses for FY 2023-24 were approximately \$2.6 million, which decreased from the previous year by 1% (\$2.62 million in FY 22-23). As shown in **Figure 16**, Zone D has ended in a deficit in four of the last five fiscal years.



Revenues

Zone D’s sole source of revenue is from Charges for Services. In FY 2023-24, Charges for Services totaled approximately \$2.6 million, which represents 100% of the Zone’s entire revenue stream.

Charges for Services

Based on staff’s analysis, benefit assessments have never been increased for the zone. **Table 21** shows the rates during the past decade. The County Board of Supervisors adopted the same benefit assessment levels for FY 2024-25 on May 14, 2024. Increasing the benefit assessment rates may help to address future rising costs.

Table 21: Charges for Services

Parcel	FY 2015-16 to FY 2023-24 (Actual)	FY 2024-25 (Adopted)
Improved	\$56.40	\$56.40
Unimproved	\$28.20	\$28.20

Expenditures

Zone D's total expenditures can be categorized into one budgetary group: Services and Supplies. **Table 22** shows that services and supplies continues to represent the zone's primary expenditure during the last five fiscal years.

Table 22: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
Revenue from Use of Money & Property						
Interest	\$ (12,093)	\$ 193	\$ (3,756)	\$ (14,370)	\$ (32,588)	\$ (26,000)
Total Revenue from Use of Money & Property	\$ (12,093)	\$ 193	\$ (3,756)	\$ (14,370)	\$ (32,588)	\$ (26,000)
Charges for Services						
Other Road & Street Services	\$ 2,661,881	\$2,659,102	\$ 2,645,133	\$2,636,070	\$2,634,423	\$ 2,639,145
Total Charges for Services	\$ 2,661,881	\$2,659,102	\$ 2,645,133	\$2,636,070	\$2,634,423	\$ 2,639,145
TOTAL REVENUE	\$ 2,649,788	\$2,659,295	\$ 2,641,377	\$2,621,700	\$2,601,835	\$ 2,613,145
EXPENDITURE						
Services and Supplies						
DPW Services-General Money	\$ 2,698,994	\$2,649,020	\$ 2,697,952	\$2,624,329	\$2,602,323	\$ 2,604,454
Total Services and Supplies	\$ 2,698,994	\$2,649,020	\$ 2,697,952	\$2,624,329	\$2,602,323	\$ 2,604,454
TOTAL EXPENDITURE	\$ 2,698,994	\$2,649,020	\$ 2,697,952	\$2,624,329	\$2,602,323	\$ 2,604,454
Surplus/(Deficit)	\$ (49,206)	\$ 10,275	\$ (56,575)	\$ (2,629)	\$ (488)	\$ 8,691

Financial Health of Sub-Zones

As previously mentioned, Zone D consists of three sub-zones (Zones 1, 2, and 3). **Tables 23-25** on pages 48 and 49 provides a breakdown of the revenues and expenditures for each zone. As the tables show, each sub-zone has experienced at least one annual deficit during the last five fiscal years.

Table 23: CSA 9D (Zone 1) Financial Performance (FY 2019-20 to FY 2024-25)

CSA 9D (ZONE 1)	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
Revenue from Use of Money & Property						
Interest						
Total Revenue from Use of Money & Property	\$ (5,882)	\$ 193	\$ (1,184)	\$ (4,853)	\$ (11,706)	\$ (10,000)
Charges for Services						
Other Road & Street Services						
Total Charges for Services	\$ 860,198	\$ 857,504	\$ 840,958	\$ 842,426	\$ 841,922	\$ 841,923
TOTAL REVENUE	\$ 854,316	\$ 857,697	\$ 839,774	\$ 837,573	\$ 830,216	\$ 831,923
EXPENDITURE						
Services and Supplies						
DPW Services-General Money						
Total Services and Supplies	\$ 852,830	\$ 821,577	\$ 877,613	\$ 829,179	\$ 826,639	\$ 845,917
TOTAL EXPENDITURE	\$ 852,830	\$ 821,577	\$ 877,613	\$ 829,179	\$ 826,639	\$ 845,917
Surplus/(Deficit)	\$ 1,486	\$ 36,120	\$ (37,839)	\$ 8,394	\$ 3,577	\$ (13,994)

Table 24: CSA 9D (Zone 2) Financial Performance (FY 2019-20 to FY 2024-25)

CSA 9D (ZONE 2)	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
Revenue from Use of Money & Property						
Interest						
Total Revenue from Use of Money & Property	\$ (4,499)	\$ 656	\$ (1,936)	\$ (7,268)	\$ (14,586)	\$ (15,000)
Charges for Services						
Other Road & Street Services						
Total Charges for Services	\$ 1,398,017	\$1,398,110	\$ 1,400,174	\$1,391,988	\$1,392,567	\$ 1,393,220
TOTAL REVENUE	<u>\$ 1,393,518</u>	<u>\$1,398,766</u>	<u>\$ 1,398,238</u>	<u>\$1,384,720</u>	<u>\$1,377,981</u>	<u>\$ 1,378,220</u>
EXPENDITURE						
Services and Supplies						
DPW Services-General Money						
Total Services and Supplies	\$ 1,361,240	\$1,425,648	\$ 1,420,914	\$1,383,820	\$1,382,427	\$ 1,361,610
TOTAL EXPENDITURE	<u>\$ 1,361,240</u>	<u>\$1,425,648</u>	<u>\$ 1,420,914</u>	<u>\$1,383,820</u>	<u>\$1,382,427</u>	<u>\$ 1,361,610</u>
Surplus/(Deficit)	\$ 32,278	\$ (26,882)	\$ (22,676)	\$ 900	\$ (4,446)	\$ 16,610

Table 25: CSA 9D (Zone 3) Financial Performance (FY 2019-20 to FY 2024-25)

CSA 9D (ZONE 3)	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
Revenue from Use of Money & Property						
Interest						
Total Revenue from Use of Money & Property	\$ (1,712)	\$ (656)	\$ (636)	\$ (2,249)	\$ (6,296)	\$ (1,000)
Charges for Services						
Other Road & Street Services						
Total Charges for Services	\$ 403,666	\$ 403,488	\$ 404,001	\$ 401,656	\$ 399,934	\$ 404,002
TOTAL REVENUE	<u>\$ 401,954</u>	<u>\$ 402,832</u>	<u>\$ 403,365</u>	<u>\$ 399,407</u>	<u>\$ 393,638</u>	<u>\$ 403,002</u>
EXPENDITURE						
Services and Supplies						
DPW Services-General Money						
Total Services and Supplies	\$ 484,924	\$ 401,795	\$ 399,425	\$ 411,330	\$ 393,257	\$ 396,927
TOTAL EXPENDITURE	<u>\$ 484,924</u>	<u>\$ 401,795</u>	<u>\$ 399,425</u>	<u>\$ 411,330</u>	<u>\$ 393,257</u>	<u>\$ 396,927</u>
Surplus/(Deficit)	\$ (82,970)	\$ 1,037	\$ 3,940	\$ (11,923)	\$ 381	\$ 6,075

Zone Summary

CSA 9 (Zone D)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Steve Weisner, Assistant Director
Employees	56 full-time Public Works employees assigned to Zone D
Facilities	3 facilities (Brommer Yard – 2700 Brommer Street, Santa Cruz; Wilson Yard – 198 Grimmer Road, Watsonville; and Felton Yard – 201 Hihn Street, Felton)
Zone Area	Entire County, excluding all four cities (appx. 420 square miles)
Sphere of Influence	N/A
FY 2024-25 Budget	<p>Total Revenue = \$2,613,145</p> <p>Total Expenditure = \$2,604,454</p> <p>Projected Surplus/(Deficit) = \$8,691</p>
Contact Information	<p>Mailing Address: 701 Ocean Street, Room 410, Santa Cruz CA 95060</p> <p>Phone Number: (831) 454-2160</p> <p>Email Address: Steve.Wiesner@santacruzcounty.us</p> <p>Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx</p>
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

CSA 9 (Zone E)

Zone Overview

CSA 9's Zone E was formed on November 5, 1991. Zone E provides streetscape maintenance services in the former Live Oak/Soquel Redevelopment Area, as shown in **Figure 17** on page 51. The zone maintains over 1,800 street trees, plus landscaping areas via a contract with a private landscaping contractor. **Appendix 8** provides a copy of the 1991 formation resolution.

Population & Growth

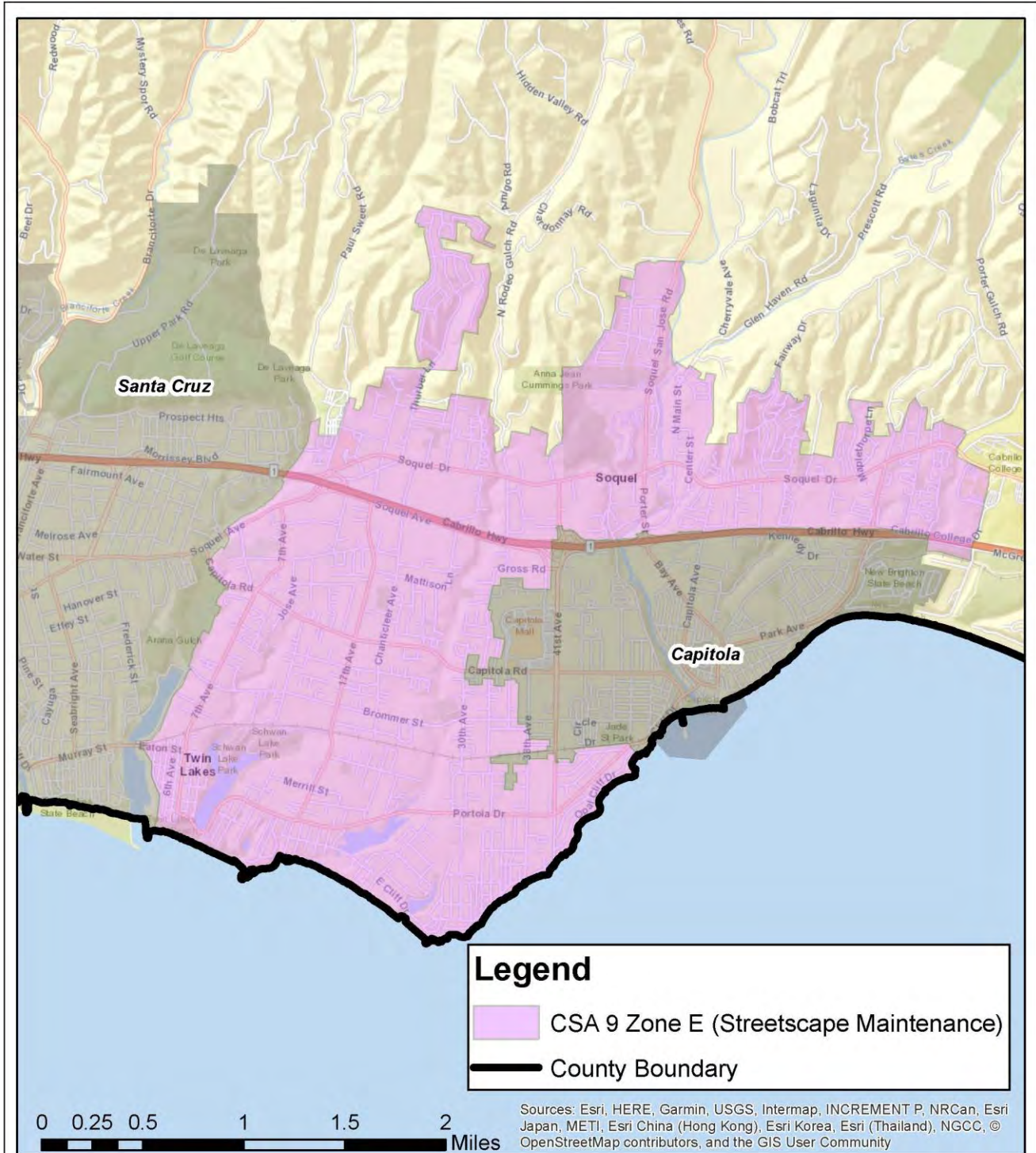
Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 138,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone E's population in 2040 will be approximately 37,000. The projected population growth for CSA 9's Zone E are as follows:

Table 26: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone E)	35,409	35,763	36,120	36,481	36,846



Figure 17: CSA 9 (Zone E) Vicinity Map



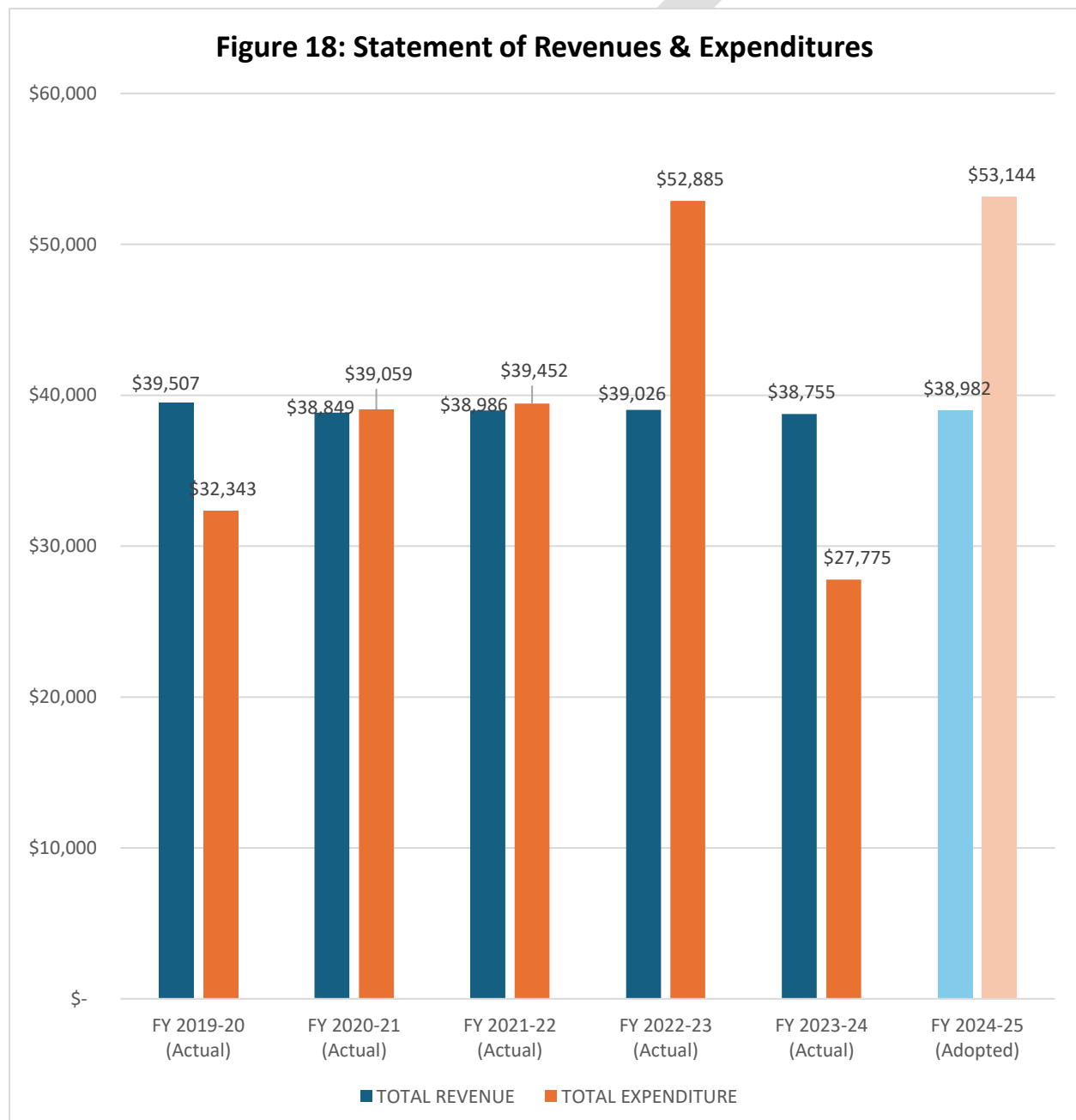
County Service Area 9 Zone E (Streetscape Maintenance)

Pursuant to Government Code Section 25210, zones can be established within a CSA without LAFCO approval. Therefore, a sphere is not required for this zone.

Finances

This section will highlight the Zone E’s audited financial performance during the most recent fiscal years. Fiscal Year 2023-24 is the latest audited financial statement available. A comprehensive analysis of the Zone E’s financial performance during the past five years is shown in **Table 28**, on page 53.

At the end of Fiscal Year 2023-24, total revenue collected was approximately \$38,800, representing a 1% decrease from the previous year (\$39,000 in FY 22-23). Total expenses for FY 2023-24 were approximately \$28,000, which decreased from the previous year by 47% (\$52,885 in FY 22-23). As shown in the figure below, Zone E has ended the fiscal year in a deficit in three out of the last five fiscal years. Based on the most recently available adopted budget, LAFCO staff believes this negative trend will



continue.

Revenues

Zone E's primary source of revenue is from Charges for Services. In FY 2023-24, charges for services totaled approximately \$38,000 which represents 99% of the Zone's entire revenue stream. Other revenue sources include Use of Money and Property (\$359).

Charges for Services

Based on staff's analysis, benefit assessments have never been increased for the zone. **Table 27** shows the rates during the past decade. The County Board of Supervisors adopted the same benefit assessment levels for FY 2024-25 on May 14, 2024. Increasing the benefit assessment rates may help address the anticipated deficit for FY 2024-25 and future budgets.

Table 27: Charges for Services

Parcel	FY 2015-16 to FY 23-24 (Actual)	FY 2024-25 (Adopted)
Single-Family	\$3.08	\$3.08
Multi-Family	\$1.85	\$1.85
Vacant	\$1.54	\$1.54

Expenditures

Zone E's total expenditures can be categorized into one budgetary group: Services and Supplies. **Table 28** shows that services and supplies continues to represent the zone's primary expenditure during the last five fiscal years.

Table 28: Total Revenues & Expenditures

	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE						
Revenue from Use of Money & Property						
Interest	\$ 230	\$ 105	\$ 98	\$ 44	\$ 359	\$ 150
Total Revenue from Use of Money & Property	\$ 230	\$ 105	\$ 98	\$ 44	\$ 359	\$ 150
<u>Charges for Services</u>						
District Service Charges	\$ 38,717	\$ 38,744	\$ 38,888	\$ 38,832	\$ 38,396	\$ 38,832
Total Charges for Services	\$ 38,717	\$ 38,744	\$ 38,888	\$ 38,832	\$ 38,396	\$ 38,832
<u>Miscellaneous Revenues</u>						
Other Revenue	\$ 560	\$ -	\$ -	\$ 150	\$ -	\$ -
Total Miscellaneous Revenues	\$ 560	\$ -	\$ -	\$ 150	\$ -	\$ -
TOTAL REVENUE	\$ 39,507	\$ 38,849	\$ 38,986	\$ 39,026	\$ 38,755	\$ 38,982
EXPENDITURE						
<u>Services and Supplies</u>						
DPW Services-General Money	\$ 32,343	\$ 39,059	\$ 39,452	\$ 52,885	\$ 27,775	\$ 53,144
Total Services and Supplies	\$ 32,343	\$ 39,059	\$ 39,452	\$ 52,885	\$ 27,775	\$ 53,144
TOTAL EXPENDITURE	\$ 32,343	\$ 39,059	\$ 39,452	\$ 52,885	\$ 27,775	\$ 53,144
Surplus/(Deficit)	\$ 7,164	\$ (210)	\$ (466)	\$ (13,859)	\$ 10,980	\$ (14,162)

Zone Summary

CSA 9 (Zone E)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	Alex Sandoval, Road Superintendent
Employees	2 full-time Public Works employees assigned to Zone E
Facilities	N/A
Zone Area	Live Oak/Soquel Redevelopment Area (appx. 6 square miles)
Sphere of Influence	N/A
FY 2024-25 Budget	<p>Total Revenue = \$38,982</p> <p>Total Expenditure = \$53,144</p> <p>Projected Surplus/(Deficit) = (\$14,162)</p>
Contact Information	<p>Mailing Address: 701 Ocean Street, Room 410, Santa Cruz CA 95060</p> <p>Phone Number: (831) 454-2347</p> <p>Email Address: alex.sandoval@santacruzcountyca.us</p> <p>Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx</p>
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

CSA 9 (Zone F)

Zone Overview

CSA 9's Zone F was formed on May 10, 2016 following action by the County and LAFCO. The County of Santa Cruz owns four public parking lots in Soquel Village. From 1996 - 2010, maintenance and operation of the lots were financed by the Soquel Village Parking and Business Improvement Area (SVPBIA). In 2010, Proposition 26 redefined many fees as taxes and County Counsel determined a business-based assessment fee could be considered a tax. In 2011, the County terminated the assessment fees and used the SVPBIA capital fund balance to minimally maintain these parking lots. Those funds were exhausted, and a new funding structure was needed.

On April 14, 2015, the County Board of Supervisors adopted a resolution requesting LAFCO to activate CSA 9's latent powers which would allow the provisions of new services, specifically:

- Operation and maintenance of street lighting and landscaping services on County owned or operated properties; and
- Parking enforcement to permit enforcement of time restrictions within County owned or operated parking lots.

LAFCO approved these latent powers for CSA 9 on May 12, 2015. Following LAFCO action, the Board of Supervisors officially created a new zone within CSA 9, entitled CSA 9 Zone F (Soquel Village Parking District). **Figure 19** on page 56 shows the vicinity map of Zone F. **Appendix 9** provides a copy of the 2016 formation resolution.

Population & Growth

Official growth projections are not available for CSA 9 or its zones. In general, unincorporated areas in Santa Cruz County are projected to have slow growth over the next fifteen years. Based on the Association of Monterey Bay Area Government's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County is approximately 135,000 and is expected to grow by 1% each year. Under this slow growth model, LAFCO staff projects that Zone F's population in 2040 will be approximately 20. The projected population growth for CSA 9's Zone F are as follows:

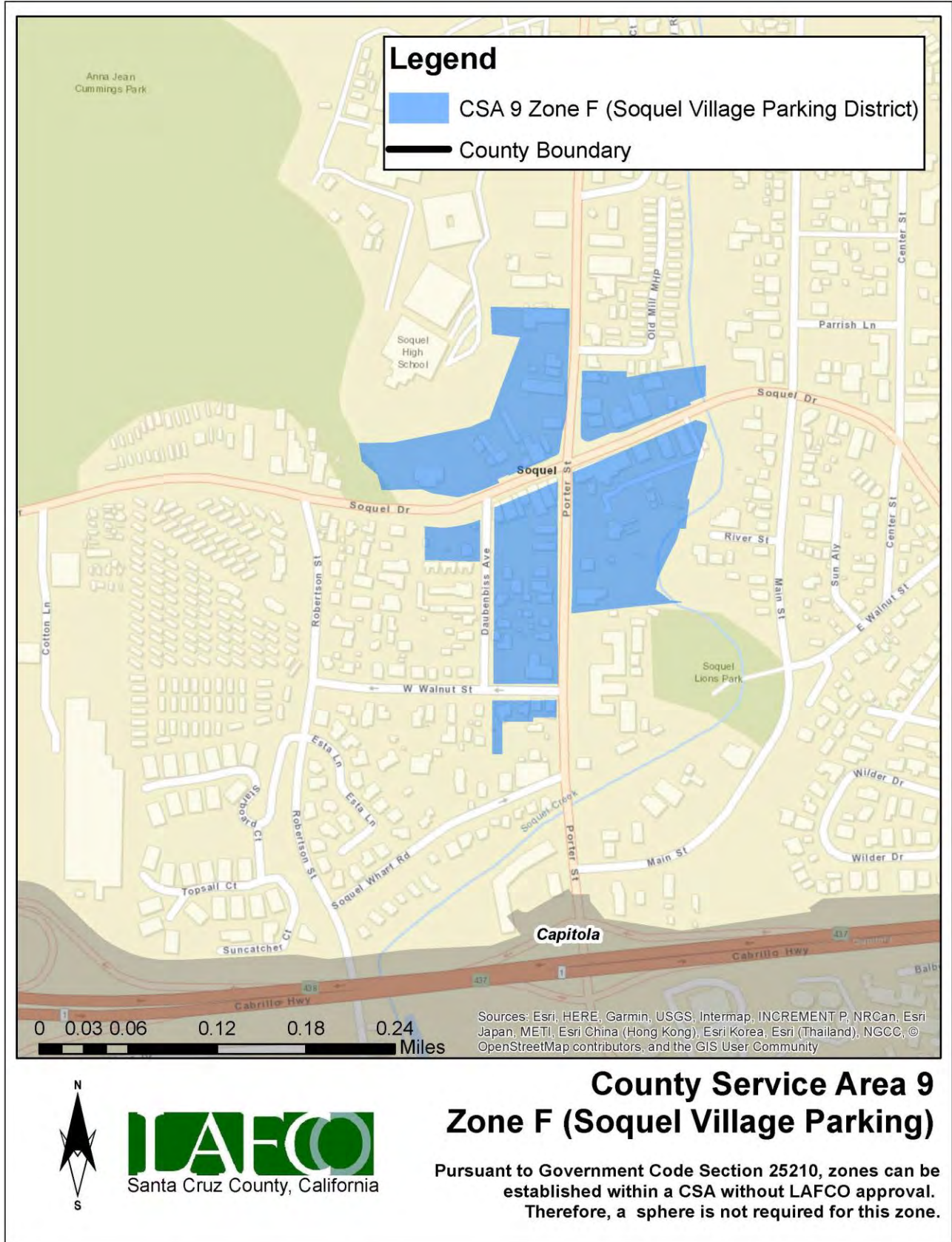
Table 29: Projected Population

	2020	2025	2030	2035	2040
CSA 9 (Zone F)	19	19	20	20	20

Financial Performance

Zone F was formed in 2016; however, it stopped service delivery and budgeting at the end of Fiscal Year 2021-22. The zone has remained inactive for over two years now. It is LAFCO's recommendation that the County consider dissolving the zone if it does not plan on using it in the foreseeable future. It is important to note that the dissolution of a zone is not subject to LAFCO action. Zones of benefit may be created and/or dissolved through the adoption of a resolution by the County Board of Supervisors. Therefore, the County should reevaluate the purpose of Zone F and determine whether it should remain in place.

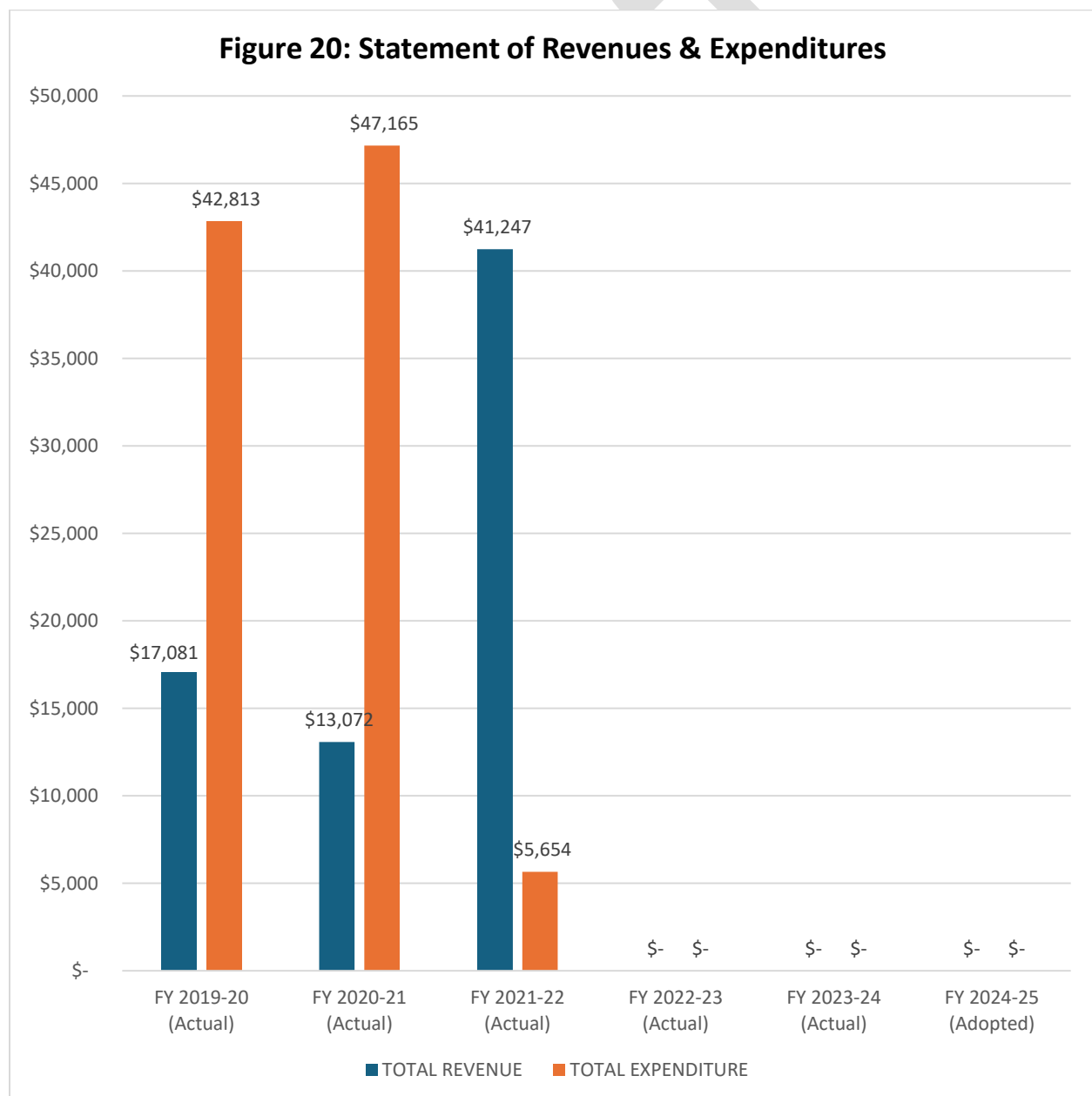
Figure 19: CSA 9 (Zone F) Vicinity Map



Finances

This section will highlight Zone F's audited financial performance during the most recent fiscal years. It is LAFCO's understanding that Zone F has been inactive since FY 2022-23. Fiscal Year 2021-22 is the latest audited financial statement available. A comprehensive analysis of the Zone F's financial performance during the past five years is shown in **Table 30**, on page 58.

At the end of Fiscal Year 2021-22, total revenue collected was approximately \$41,000, representing a 216% increase from the previous year (\$13,000 in FY 20-21). Total expenses for FY 2021-22 were approximately \$6,000, which decreased from the previous year by 88% (\$47,000 in FY 20-21). As shown in the figure below, Zone F ended in a surplus in FY 2021-22. However, the County has stopped providing services under Zone F since FY 2022-23. No funding has been collected, nor has any budgets been adopted since then.



Financial Performance

As previously stated, Zone F was formed in 2016. Table 30 shows the financial performance of Zone F during its entire existence. During the last six fiscal years, Zone F experienced an annual deficit when active. Its primary source of revenue was fees from permits which fluctuated each year.

Table 30: Total Revenues & Expenditures

	FY 2016-17 (Actual)	FY 2017-18 (Actual)	FY 2018-19 (Actual)	FY 2019-20 (Actual)	FY 2020-21 (Actual)	FY 2021-22 (Actual)	FY 2022-23 (Actual)	FY 2023-24 (Actual)	FY 2024-25 (Adopted)
REVENUE									
<u>Licenses, Permits, and Franchises</u>									
Road Privileges & Permits	\$ 3,950	\$ 30,639	\$ 33,888	\$ 16,326	\$ 12,817	\$ 42,953			
Total Licenses, Permits and Franchises	\$ 3,950	\$ 30,639	\$ 33,888	\$ 16,326	\$ 12,817	\$ 42,953	\$ -	\$ -	\$ -
<u>Fines, Forfeitures and Assessments</u>									
Parking Meter Fines	\$ -	\$ 8,868	\$ 29,253	\$ 251	\$ 331	\$ (1,572)			
Total Fines, Foreitures, and Assessments	\$ -	\$ 8,868	\$ 29,253	\$ 251	\$ 331	\$ (1,572)	\$ -	\$ -	\$ -
<u>Revenue from Use of Money & Property</u>									
Interest	\$ 6	\$ 232	\$ 169	\$ 504	\$ (76)	\$ (134)			
Total Revenue from Use of Money & Property	\$ 6	\$ 232	\$ 169	\$ 504	\$ (76)	\$ (134)	\$ -	\$ -	\$ -
<u>Charges for Services</u>									
Job Cost Billings Only	\$ 6,360	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Charges for Services	\$ 6,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Miscellaneous Revenues</u>									
Other Revenue	\$ (12,528)	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Miscellaneous Revenues	\$ (12,528)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Other Financing Sources</u>									
Operating Transfer In	\$100,000	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Other Financing Sources	\$100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 97,788	\$ 39,739	\$ 63,310	\$ 17,081	\$ 13,072	\$ 41,247	\$ -	\$ -	\$ -
EXPENDITURE									
<u>Services and Supplies</u>									
DPW Services-General Money	\$ 1,655	\$ 69,666	\$ 42,028	\$ 42,813	\$ 47,165	\$ 5,654			
Total Services and Supplies	\$ 1,655	\$ 69,666	\$ 42,028	\$ 42,813	\$ 47,165	\$ 5,654	\$ -	\$ -	\$ -
<u>Fixed Assets</u>									
Equipment	\$ 63,201	\$ 53	\$ -	\$ -	\$ -	\$ -			
Total Fixed Assets	\$ 63,201	\$ 53	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Other Financing Uses</u>									
Operating Transfer Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURE	\$ 64,856	\$ 69,719	\$ 42,028	\$ 42,813	\$ 47,165	\$ 5,654	\$ -	\$ -	\$ -
Surplus/(Deficit)	\$ 32,932	\$ (29,980)	\$ 21,282	\$ (25,732)	\$ (34,093)	\$ 35,593	\$ -	\$ -	\$ -

Zone Summary

CSA 9 (Zone F)	
Formation	California Government Code, section 25210.1 et seq. (County Service Area Law)
Board of Directors	5 members, elected at-large to four-year terms
Contact Person	N/A
Employees	4 full-time Public Works employees assigned to Zone F
Facilities	Brommer Yard – 2700 Brommer Street, Santa Cruz CA
Zone Area	Soquel Village Area (appx. 0245 square miles or 16 acres)
Sphere of Influence	N/A
FY 2024-25 Budget	Total Revenue = \$0 Total Expenditure = \$0 Projected Surplus/(Deficit) = 0 **Zone F has been inactive since FY 2022-23
Contact Information	Mailing Address: 701 Ocean Street, Room 410, Santa Cruz CA 95060 Phone Number: N/A Email Address: N/A Website: https://www.dpw.co.santa-cruz.ca.us/Home/CSAs.aspx
Public Meetings	The Board regularly meets on most Tuesdays in the Board of Supervisors' Chambers, 701 Ocean St, Rm. 525. Meetings generally begin at 9:00 am.

APPENDICES

Appendix 1: LAFCO Comment Letter to Grand Jury (August 8, 2024)

Appendix 2: CSA 9 Formation Resolution

Appendix 3: Countywide Capital Improvement Plan (2020 - 2025)

Appendix 4: Zone A Formation Resolution

Appendix 5: Zone B Formation Resolution

Appendix 6: Zone C Formation Resolution

Appendix 7: Zone D Formation Resolution

Appendix 8: Zone E Formation Resolution

Appendix 9: Zone F Formation Resolution

APPENDIX 1:

LAFCO Comment Letter to County Grand Jury (August 8, 2024)



August 8, 2024

The Honorable Judge Katherine Hansen
 Santa Cruz Courthouse
 701 Ocean Street
 Santa Cruz, CA 95060

Subject: LAFCO Response to the Grand Jury’s “Our Water Account Is Overdrawn – Beyond Conservation: Achieving Drought Resilience” Report

Dear Honorable Judge Hansen:

Thank you for this opportunity to comment on the Grand Jury’s report titled “*Santa Cruz County Local Roads: A smooth path through paradise or a hell of a road.*” This report reviewed the current road conditions in unincorporated Santa Cruz County and requested that the Local Agency Formation Commission (“LAFCO”) provide comments. LAFCO’s statutory authority is derived from the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code section 56000, et seq.).

Among LAFCO’s purposes are: Discouraging urban sprawl, preserving open space and prime agricultural lands, efficiently providing government services, and encouraging the orderly formation and development of local agencies based upon local conditions and circumstances (Government Code Section 56301). The Cortese-Knox-Hertzberg Act identifies factors that must be considered, and determinations that must be made, as part of LAFCO’s review of boundary changes and service reviews. These provisions of law are the legislative basis for LAFCO’s locally adopted Policies and Procedures Relating to Spheres of Influence and Changes of Organization. These policies establish guidelines for the Commission and staff to follow. The adopted policies are available on LAFCO’s website: <https://santacruzlafco.org/about/policies-procedures/>.

In order to fulfill the request to provide comments on the Grand Jury’s report, LAFCO’s comments will be based on the direction found in the Cortese-Knox-Hertzberg Act and the Commission’s adopted policies.

1. Finding (F6): The County of Santa Cruz has failed to perform resurfacing maintenance on many of the smaller unincorporated local roads, resulting in higher failure rates and at least a 10 times increased maintenance cost when and if those roads are resurfaced.

DISAGREE: It is LAFCO’s understanding that the County relies on Measure D funds to repair and maintain publicly accessible roads throughout Santa Cruz County. Based on LAFCO’s research, the County has completed over 200 road projects (totaling over 44 miles), which were funded or partially funded by Measure D during the last six years (2018-2023)¹. Below is a breakdown of the completed road projects found on the County’s website:

County Road Projects (2018 – 2023)		
Year	Road Projects	Length (miles)
2018	28	6.56
2019	33	5.59
2020	30	6.26
2021	37	6.44
2022	36	8.31
2023	44	10.88
Total	208	44.04

¹ <https://cdi.santacruzcountyca.gov/Portals/35/CDI/PublicWorks/Transportation/Completed%20Resurfacing%20Projects%20%282018-2023%29.pdf>

2. **Finding (F10): Minor progress has been made in seeking and securing additional funding sources. The additional funding is far short of what is needed to maintain and repair the road network.**

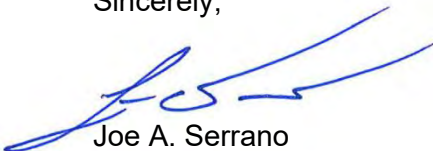
PARTIALLY AGREE: It is LAFCO's understanding that the County has been proactive in exploring funding opportunities. However, there is a lack of transparency on how these efforts are initiated, what funding sources are available, and why certain revenues are granted or denied. It would be beneficial for the County to provide this information on their website to increase public awareness.

3. **Recommendation (R4): The Grand Jury recommends that LAFCO issue a new County Service Area 9 Service and Sphere of Influence Review incorporating detailed data of expenditures for each 9D zone by March 15, 2025. (F6, F10).**

HAS NOT YET BEEN IMPLEMENTED BUT WILL BE IN THE FUTURE: State law requires LAFCO to conduct service and sphere reviews at least every five years for each city and special district in Santa Cruz County, including CSA 9. The last statutorily required analysis of CSA 9 was completed in August 2020. While the next service and sphere review for CSA 9 is tentatively scheduled for August 2025, LAFCO will move the date to March 2025 to comply with the Grand Jury's request. LAFCO's regular meetings are typically held on the first Wednesday of each month. Therefore, LAFCO's evaluation of CSA 9 and its zones (including 9D) will be considered by the Commission on March 5, 2025. The adopted version of the report will be sent to the Grand Jury before the March 25th deadline.

I want to thank you once again for the opportunity to comment on the Grand Jury's recent road report. LAFCO also develops reports that monitors the efficient and effective delivery of municipal services by local agencies in Santa Cruz County. These reports are available on LAFCO's website: <https://santacruzlafco.org/reviews/>. I encourage the Grand Jury to review our reports and continue collaborating with LAFCO on these important issues. Feel free to contact me if you have any questions. I can be reached by email (joe@santacruzlafco.org) or by phone (831-454-2055).

Sincerely,



Joe A. Serrano
Executive Officer

APPENDIX 2:

CSA 9 FORMATION RESOLUTION (NO. 693-69)

File copy

BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 693-69

On the motion of Supervisor McCallie
duly seconded by Supervisor Forbus
the following resolution is adopted:

RESOLUTION ESTABLISHING COUNTY HIGHWAY
SAFETY SERVICE AREA NO. 9

WHEREAS, a Resolution Initiating Proceedings for the Formation of a County Service Area for Street and Highway Lighting and for Highway Safety Programs in the County of Santa Cruz was heretofore filed with the Executive Officer of the Local Agency Formation Commission, and

WHEREAS, the Local Agency Formation Commission, by Resolution No. 184 - LATCO, approved said formation, and

WHEREAS, this Board, by its Resolution No. 616-69, adopted October 28, 1969, declared its intention to establish a county service area in a certain area of the unincorporated territory of Santa Cruz County and with proper notice, set Tuesday, December 2, 1969, at 11:30 A.M., as the date for hearing on said matter, and

WHEREAS, the hearing was held at the time and place fixed, and no protests were received.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED:

1. That the Board of Supervisors of Santa Cruz County, California, does hereby so declare and determine that the County Highway Safety Service Area No. 9 be and it hereby is established.
2. That the boundaries of County Highway Safety Service Area No. 9 shall be as set forth in Exhibit "A", attached hereto and by this reference made a part hereof.

BE IT FURTHER RESOLVED AND ORDERED that the services to be performed in County Highway Safety Service Area No. 9 are as follows:

- A. The provision and maintenance of Highway Safety Lighting and related electrical and traffic actuated signs, signals and traffic safety devices.
- B. The provision and maintenance, through appropriate zones of benefit within the proposed County Service Area, reasonably uniform levels of Residential and Commercial Street Lighting, and/or the establishment and operation of Special Highway Safety Programs, all to be financed by special taxes upon the taxable property within the various zones of benefit.

BE IT FURTHER RESOLVED AND ORDERED that the Clerk of this Board shall and hereby is directed to:

- 1. File a proper Certificate of Completion with the Secretary of State.
- 2. Record a copy of the Secretary of State's Certificate along with a copy of said Certificate of Completion with the Recorder of Santa Cruz County.
- 3. File a statement setting forth the legal description of the Service Area with a plat or map showing said boundaries, with the Assessor of the County of Santa Cruz and with the State Board of Equalization.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 2nd day of December, 1969, by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Cress and Chairman Mello
NOES: SUPERVISORS None
ABSENT: SUPERVISORS None

HENRY J. MELLO
Chairman of said Board

ATTEST: TOM M. KELLEY
Clerk of said Board

DISTRIBUTION: County Counsel
Public Works
LAFCO

Approved as to form:

/s/ James L. Rankin
Assistant County Counsel

(file) 21

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 616-69

On the motion of Supervisor Forbus
duly seconded by Supervisor Sanson
the following resolution is adopted:

RESOLUTION OF INTENTION TO ESTABLISH A
COUNTY SERVICE AREA IN COMPLIANCE WITH
LOCAL AGENCY FORMATION COMMISSION
RESOLUTION NO. 184 -- COUNTY HIGHWAY
SAFETY SERVICE AREA NO. 9

WHEREAS, a Resolution Initiating Proceedings for the Formation of a County Service Area for Street and Highway Lighting and for Highway Safety Programs in the County of Santa Cruz was heretofore filed with the Executive Officer of the Local Agency Formation Commission, and

WHEREAS, the Local Agency Formation Commission, by Resolution No. 184 - LAFC, approved said formation.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED:

1. That preliminary proceedings for formation were commenced by a Resolution of the Board of Supervisors of Santa Cruz County, filed with the Executive Officer of the Local Agency Formation Commission of the County of Santa Cruz.
2. That the county service area proposed to be formed has been given the short form designation of "County Highway Safety Service Area No. 9", the exterior boundaries thereof are described in Exhibit "A", attached hereto and by this reference made a part hereof.
3. That the reason for the formation of said county service area is that the territory can be benefited by the following extended services:

A. The provision and maintenance of Highway Safety Lighting and related electrical and traffic actuated signs, signals and traffic safety devices.

B. The provision and maintenance, through appropriate zones of benefit within the proposed County Service Area, reasonably uniform levels of Residential and Commercial Street Lighting, and/or the establishment and operation of Special Highway Safety Programs, all to be financed by special taxes upon the taxable property within the various zones of benefit.

4. That Tuesday, the 2nd day of December, 1969, at the hour of 11:00 A.M., in the Board of Supervisors Meeting Room, Governmental Center, Santa Cruz, California, is hereby fixed as the time and place for a public hearing on the proposed formation.

5. The proposed formation shall be subject to the terms and conditions contained in the Resolution No. 184 of the Local Agency Formation Commission.

6. That any interested person desiring to protest against said formation, shall do so by written communication filed with Tom M. Kelley, County Clerk of Santa Cruz County and ex-officio Clerk of the Board of Supervisors, not later than the hour fixed for the hearing. A written protest by a landowner shall contain a description sufficient to identify the land owned by him; a protest by a voter shall contain the residential address of such voter.

7. That the Clerk of this Board shall post and publish this resolution as notice of said hearing as required by law.
(Government Code §§6066, 56083-56089)

PASSED AND ADOPTED by the Board of Supervisors of the
County of Santa Cruz, State of California, this 28th
day of October, 1969, by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Gress & Chairman Mello

NOES: SUPERVISORS None

ABSENT: SUPERVISORS None

HENRY J. MELLO

Chairman of said Board

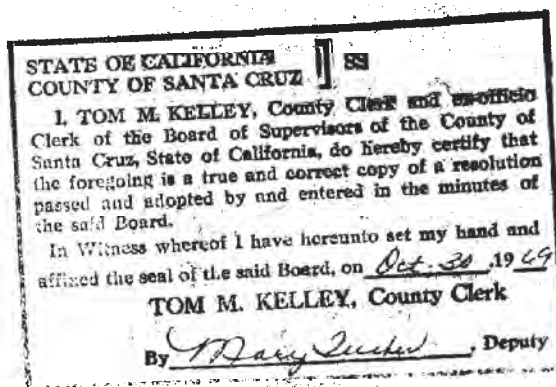
ATTEST: TOM M. KELLEY
Clerk of said Board

Approved as to form:

/s/ James L. Rankin

James L. Rankin, Assistant County
Counsel

DISTRIBUTION: County Counsel
Public Works
IAPCO



*File
Consideration
of
Legislation
Submitted*

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA
RESOLUTION NO. 542-69

On the motion of Supervisor Forbus
duly seconded by Supervisor Sanson
the following resolution is adopted:

RESOLUTION INITIATING PROCEEDINGS FOR THE
FORMATION OF A COUNTY SERVICE AREA FOR STREET
AND HIGHWAY LIGHTING AND FOR HIGHWAY SAFETY
PROGRAMS

WHEREAS, a letter signed by Supervisors Mello and Forbus has been filed with this Board requesting the initiation of proceedings to form a County Service Area in Santa Cruz County for the purpose of providing and maintaining Highway Safety Lighting, appropriate levels of Residential and Commercial Lighting and Special Highway Safety Programs through appropriate zones of benefit with the proposed County Service Area, in accordance with Section 25210.1 of the Government Code, and

WHEREAS, the boundaries of this proposed County Service Area have been approved by the Local Agency Formation Commission at its meeting of October 18, 1968.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED that application is hereby made to the Local Agency Formation Commission for the formation of a County Service Area, in accordance with Section 25210.1 et seq of the Government Code, to perform the following extended services:

1. The provision and maintenance of Highway Safety Lighting and related electrical and traffic actuated signs, signals and traffic safety devices.
2. The provision and maintenance, through appropriate zones of benefit within the proposed County Service Area, reasonably uniform levels of Residential and Commercial Street Lighting, and/or the establishment and operation of Special Highway Safety Programs, all to be financed by special taxes upon the taxable property

within the various Zones of Benefit.

BE IT FURTHER RESOLVED AND ORDERED that the proposed boundaries for this proposed County Service Area include all of the territory within Santa Cruz County, excepting therefrom the lands lying within the incorporated cities of Capitola, Santa Cruz, Scotts Valley and Watsonville.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 23rd day of September, 1969, by the following vote:

AYES: Supervisors Sanson, Forbus, McCallie and Chairman Mello

NOES: Supervisors none

ABSENT: Supervisor Cress

HENRY J. MELLO

Chairman of the Board

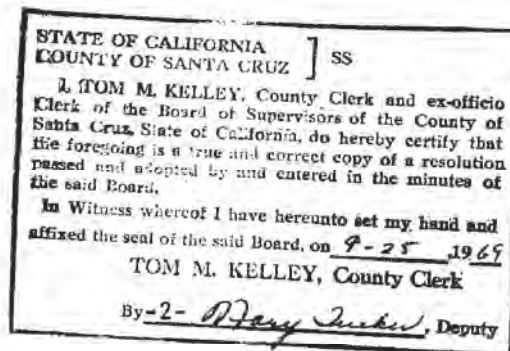
ATTEST: TOM M. KELLEY

Clerk of the Board

DISTRIBUTION: County Counsel
LAFC
Public Works

Approved as to form:

James L. Rankin
James L. Rankin
Assistant County Counsel



Being of the lands within the exterior boundaries of the Lighting Districts listed herein as said District boundaries existed on September 23, 1969:

- Parcel 1. Freedom Highway Lighting District, and Parcel Nos. 2, 3, 4, 6 and 7 of Broadview Street Lighting Maintenance District.
- Parcel 2. Parcel 1 of Broadview Street Lighting Maintenance District.
- Parcel 3. Being all of the lands lying within the exterior boundaries of the Manfre Road Annexation to the Broadview Street Lighting Maintenance District.
- Parcel 4. Parcels 1 and 3 of the Interlochen Street Lighting Maintenance District and the following described lands lying between said Parcels 1 and 3; being all of the lands shown on the map of Tract No. 505 Crestwood Heights Subdivision No. 4.
- Parcel 5. Being Parcel 5 of the Broadview Street Lighting Maintenance District.
- Parcel 6. Being all of the lands as shown on the map of Tract 433, Sunny Meadows Subdivision No. 1.
- Parcel 7. Being all of the lands as shown on the map of Tract 272, Corrala Vista Subdivision No. 1; Tract 419, Corrala Vista Subdivision No. 2 and Tract 473 Corrala Vista Subdivision No. 3.
- Parcel 8. Being Parcel 2 of the Interlochen Street Lighting Maintenance District.

Excluding therefrom any portion of the foregoing Lighting Districts within the boundaries of the Cities of Capitola, Santa Cruz and Watsonville as said City boundaries existed on September 23, 1969.

ZONE "A" OF THE
SANTA CRUZ COUNTY
HIGHWAY SAFETY SERVICE AREA

A. SAN LORENZO VALLEY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and the County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

- Parcel 1. Bear Creek Street Lighting Maintenance District.
- Parcel 2. Ben Lomond Highway Lighting District.
- Parcel 3. Boulder Creek - Brookdale Highway Lighting District.
- Parcel 4. Boulder Creek Country Club Estates Lighting Maintenance District.
- Parcel 5. Felton Highway Lighting District.
- Parcel 6. Boulder Creek Golf and Country Club County Service Area No. 7.

B. DAVENPORT UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Davenport Highway Lighting District as said district boundaries existed on September 23, 1969.

C. MID-COUNTY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the lighting districts listed herein as said lighting district boundaries existed as of September 23, 1969:

EXHIBIT "A" Description of Zone "A" of the County Highway Safety Service Area.

- Parcel 1. East Twin Lakes Highway Lighting District and Twin Lakes Highway Lighting District.
- Parcel 2. Pacific West-Meadowood Lighting Maintenance District.
- Parcel 3. Royal Oak Annexation to Pacific West-Meadowood Lighting Maintenance District.
- Parcel 4. Koopmans Avenue Annexation to Pacific West-Meadowood Lighting Maintenance District.
- Parcel 5. Pleasure Point Street Lighting Maintenance District and Parcel 2 of Capitola Public Highway Lighting District.
- Parcel 6. Santa Cruz Gardens Street Lighting Maintenance District.
- Parcel 7. Soquel Highway Lighting District and Parcel 1 of Capitola Public Highway Lighting District.

D. APTOS UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

- Parcel 1. Aptos Beach Pines Lighting Maintenance District.
- Parcel 2. Seascape Greens Street Lighting Maintenance District and Aptos Seascape County Service Area.
- Parcel 3. Place De Mer County Service Area.
- Parcel 4. Sand Dollar Beach County Service Area.

SANTA CRUZ COUNTY
HIGHWAY SAFETY SERVICE AREA

Being all of the lands within the exterior boundaries of the County of Santa Cruz, excepting therefrom all of the lands within the exterior boundaries of the Cities of Capitola, Santa Cruz, Scotts Valley and Watsonville as said City boundaries existed on September 23, 1969.

-6-

EXHIBIT "A" - Description of the County Highway Safety Service Area

RESOLUTION NO. 136

On the motion of Commissioner Mello,
duly seconded by Commissioner Haber,
the following resolution is adopted:

RESOLUTION OF THE LOCAL AGENCY FORMATION
COMMISSION OF THE COUNTY OF SANTA CRUZ
ON CONSOLIDATION OF LIGHTING DISTRICTS.

WHEREAS the Local Agency Formation Commission of the County of Santa Cruz has heretofore requested, received, and duly considered reports, recommendations, and comments on the Consolidation of Lighting Districts in Santa Cruz County; and

WHEREAS said Local Agency Formation Commission finds that the public and private interests in Santa Cruz County could better be served through consolidation of the multiplicity of existing lighting districts into a zone of benefit of a single county service area, thereby making possible a more uniform level of service and distribution of benefit, accomplished by a coordinated highway safety lighting program;

NOW, THEREFORE, BE IT RESOLVED by the Local Agency Formation Commission that the Board of Supervisors be, and it hereby is, requested to initiate proceedings toward consolidation of all lighting districts into a zone of benefit of a county service area established for the purpose of providing street and highway safety lighting; that said service area encompass all of Santa Cruz County except lands lying within the boundaries of the incorporated cities; that said consolidation take place with due

consideration given to the aforesaid Wilson-Starrs Report and accompanying comments of county departments; and that the Executive Officer of this Commission be and he hereby is, directed to transmit a copy of this Resolution along with copies of all reports, comments, and recommendations in the Commission files pertaining to said consolidation to the Santa Cruz County Board of Supervisors .

PASSED AND ADOPTED this 16th day of October, 1968, by the following vote:

AYES: Commissioners Mello, Haber, Burton, and Lappin.

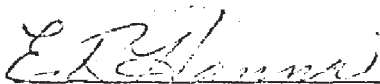
NOES: Commissioners None.

ABSENT: Commissioners Hall and Fleming.



ROBERT E. BURTON, Chairman

ATTEST:



E. R. HANNA, Executive Officer

Dist.: Planning Dept.
Auditor
Sentinel
Register-Pajaronian

CONSOLIDATION OF LIGHTING DISTRICTS
PROGRAM

It is proposed that all the Special Lighting Districts be consolidated into Special Taxing Zone "A" of the County Highway Safety Service Area. For the purpose of convenience, Zone "A" has been separated into five geographical units designated as:

- A. San Lorenzo Unit
- B. Davenport Unit
- C. Mid-County Unit
- D. Aptos Unit
- E. Pajaro Unit

Within these units, the existing Lighting Districts and County Service Areas have been combined into separate parcels with districts having common boundaries being consolidated. This has resulted in 22 Special Lighting parcels instead of the former 30, and an additional 2 new parcels are proposed as petitioned by the property owners. As areas requesting street lighting develop, further consolidation will result.

Lighting within the newly created Special Lighting Zones would be paid for by the property owners within the Lighting Zones. Lights within these areas which are classed as Highway Safety Lighting would be paid for by the County Highway Safety Service Area.

Future requests for street lighting would be handled by annexation to one of the units of Special Taxing Zone "A".

COUNTY HIGHWAY SAFETY SERVICE AREA
PROGRAM

INTRODUCTION

The growth in the unincorporated areas of Santa Cruz County has increased the need for urban services, including lighting. The need has been fulfilled by the establishment of Street Light Maintenance Districts, Highway Lighting Districts, or County Service Areas which include street lighting as one of the services.

GENERAL

There are now eighteen (18) Lighting Districts in Santa Cruz County and three (3) County Service Areas which include lighting as one of their services. Some of the Districts have two or more non-contiguous areas. Each of the districts has a different tax rate and the rates have different bases.

The consolidation of the Special Lighting Districts will result in the following benefits:

1. One uniform tax rate for all of the special lighting areas in the County receiving a reasonably uniform level of service.
2. A uniform tax base.
3. Reduction of the number of Lighting Districts with further reductions possible as lighting demands increase.
4. The creation of uniform lighting standards which will

be the subject of another report to be prepared by the County Planning Department.

All of the above will ultimately reduce costs for accounting, mapping and administration.

PURPOSE

The purpose of a County Highway Safety Service Area is to promote the safe and orderly movement of traffic by installation of electrically operated traffic control devices and by artificially illuminating certain features or conditions which are unusual requiring additional care and alertness to negotiate and which, if artificially illuminated, may be more readily comprehended and so compensated for by the motorist. Special Highway Safety programs would be an additional purpose of the Service Area.

PROPOSAL

The proposal is for establishment of a County Highway Safety Service Area for the purpose of providing and maintaining all types of street and highway lighting safety devices, and highway safety programs on the public roads in the unincorporated area of Santa Cruz County.

Extended services for which the Service Area is formed are:

1. To provide and maintain highway safety lighting and related electrical and traffic actuated signs, signals and traffic safety devices.

2. To provide and maintain, through a Zone of Benefit within the Service Area, a reasonably uniform level of residential and commercial street lighting to be financed by a special tax upon benefiting taxable property within such Zone.
3. To provide and maintain, through Zones of Benefit within the Service Area, special street and highway lighting where a substantially higher level of service is requested by the landowners therein, or for special Highway Safety programs to be financed by a special tax upon benefiting taxable property within such Zones.

DEFINITION

County Highway Safety Service Area facilities will include, but not be limited to the following: Electrically operated highway luminaires, traffic signals, flashing warning signals, railroad warning signals and devices and illuminated traffic signs.

GENERAL

The program has been based upon the concept that all existing facilities presently within Lighting Districts and/or installed upon roads meeting the warrants for Safety Lighting will be taken into the County Highway Safety Service Area.

In addition, those existing facilities that are below standards will be updated to the illumination levels as indicated on the map of the proposed program.

The entire cost for the installations and maintenance will be assessed to the County Highway Safety Service Area without split-benefit provision.

Highway Safety Lighting will normally be placed on Arterial and Collector streets and roads in the County Road System which have attained average daily traffic (ADT) levels commensurable with the following:

Urban areas	5,000 ADT
Rural areas	3,000 ADT

In addition, Highway Safety Lighting may also be considered for placement at such other locations as is deemed necessary to promote traffic safety and which fulfill Highway Safety Lighting warrants.

WARRANTS

Highway Safety Lighting may be warranted if one or more of the following conditions are met.

1. Channelized intersections.
2. Intersections where traffic signals are installed or warranted.
3. Intersections where three or more night accidents have occurred within a one-year period susceptible to correction by increased level of illumination.
4. Pedestrian crosswalks where 50 percent of the normal hourly day pedestrian volume is equalled or exceeded during a night hour and where street lighting is not present.

5. At locations where a combination of sight distance, alignment, grade, channelization or other factors constitute a confusing or unsatisfactory condition if not illuminated.
6. Railroad Crossings.
7. Tunnels, underpasses and pedestrian over and underpasses.
8. Entering and exiting ramps of State Freeways.
(Unless otherwise specified, installations on these facilities will normally be placed by State subject to agreement with County.)

SANTA CRUZ COUNTY
HIGHWAY SAFETY SERVICE AREA

Being all of the lands within the exterior boundaries of the County of Santa Cruz, excepting therefrom all of the lands within the exterior boundaries of the Cities of Capitola, Santa Cruz, Scotts Valley and Watsonville as said City boundaries existed on September 23, 1969.

-6-

EXHIBIT "A" - Description of the County Highway Safety Service Area

Initial Program

RAILROAD CROSSINGS
Safety Lighting Locations

1. Thirtieth Avenue
2. Seventeenth Avenue
3. Seventh Avenue
4. Mar Vista Avenue
5. State Park Drive
6. Trout Gulch Road
7. Clubhouse Drive
8. Spring Valley Road
9. Buena Vista Road
10. Highway One - Davenport
11. Highway Nine at Rincon
12. Graham Hill Road

Railroad Crossing Lighting Standards

1. At least two luminaires, one each side of crossing on unlighted roads.
2. Unless otherwise specified, 400 watt luminaires will be installed.
3. Where road or street is already lighted, crossing will be illuminated at least one size larger than remainder of lights on road.
4. Distance from outside of tracks to luminaires should not exceed 75 feet.

Arterial & Collector Roads

Exceeding A. D. T. Safety Lighting Warrants
(3000 A. D. T. Rural - 5000 A. D. T. Urban)

1. Bear Creek Road - Highway 9 east 1 mile.
2. Center Street - State Park Drive to Spreckles Drive.
3. Park Avenue - Soquel Avenue to Highway 1
4. Spreckels Drive - Treasure Island Drive - Aptos Beach Drive - Soquel Drive to Esplanade.
5. Trout Gulch Road - Soquel Drive to Cathedral Drive.
6. Rio Del Mar Boulevard - Highway 1 to Esplanade.
7. Freedom Boulevard - Soquel Drive to City Limits Watsonville.
8. Green Valley Road - City Limits of Watsonville to Casserly Road.
9. Holohan Road - Green Valley Road to Highway 52.
10. Mt. Hermon Road - City of Scotts Valley to Highway 9.
11. Graham Hill Road - City of Santa Cruz to Mt. Hermon Road.
12. Porter Street-Soquel to Highway 1.
13. Soquel San Jose Road - Soquel Drive to Hilltop Road.
14. Soquel Drive - Soquel Avenue to Freedom Boulevard.
15. Forty-First Avenue- Soquel Drive to Highway 1
16. Forty-First Avenue - Capitola City Limits to East Cliff Drive.
17. Soquel Avenue - Santa Cruz City Limits to Seventeenth Avenue.
18. Capitola Road - Santa Cruz City Limits to Capitola City Limits.
19. Eaton Street - Santa Cruz City Limits to Seventeenth Avenue.
20. Seventeenth Avenue - Soquel Avenue to East Cliff Drive.
21. Portola Drive - Seventeenth Avenue to Capitola City Limits.
22. East Cliff Drive - Lake Avenue to Seventeenth Avenue.

23. Seventeenth Avenue - Soquel Avenue to Portola Drive.
24. State Park Drive - Soquel Drive to Center Street.
25. Airport Boulevard - Highway 1 to Freedom Boulevard.
26. Amesti Road - from Green Valley Road to Pioneer Road.
27. Brommer Street - from Seventh Avenue to Capitola City Limits.

State Conventional Highways

- Highway 9 - San Lorenzo Avenue in Felton to Bear Creek Road in Boulder Creek.
- Highway 236- Boulder Creek at Highway 9 west 1 mile.
- Highway 152- City Limits of Watsonville to Carlton Casserly Road.
- Highway 1 - City Limits of Santa Cruz north to Davenport.
- Highway 17 - City Limits of Scotts Valley to County Line.

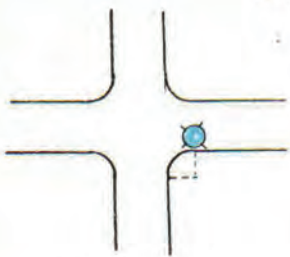
STANDARDS

Highway Safety Lighting installations will be placed in accordance with the American Standards Association and the Illuminating Engineering Society's minimum standards as followed by the Pacific Gas and Electric Company and the illumination level criteria as set forth as follows: Four-lane roadways, 21 M lumen, 400 Watt luminaires. Two-lane roadways, 11 M lumen, 250 Watt luminaires. Luminaires shall be equipped with photo cell actuation devices. Unless otherwise specified by the Director of Public Works, luminaires shall be installed upon wood poles provided by the Utility Company at mast heights of 28 to 30 feet.

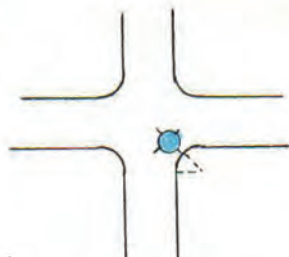
The location and number of luminaires at intersections will be in accordance with the attached standard intersection sheet. The Utility Company may modify the position and spacing to conform to equipment features and conditions subject to review by the Department of Public Works.

The ownership of all street lighting facilities installed by the Utility Company shall be vested in said Utility Company and all relocation, replacement and maintenance of said facilities shall be in accordance with the Utility Company's Rules and Regulations as filed with the Public Utilities Commission.

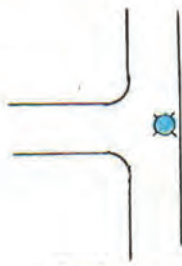
HIGHWAY SAFETY LIGHTING



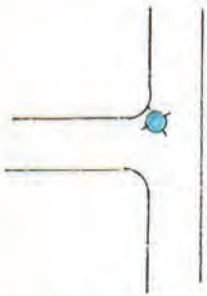
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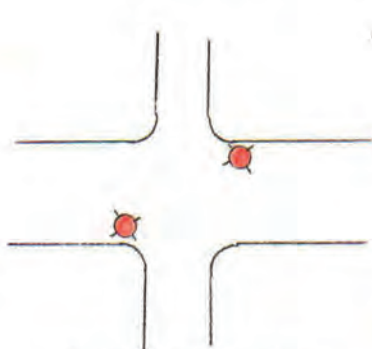
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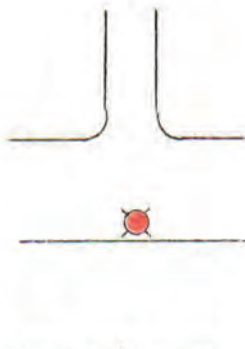
"T" 2LANE
1st ALTERNATE



"T"-2LANE
2nd ALTERNATE



1WAY 2 1/2 4LANE



"T" 2 1/2 4LANE

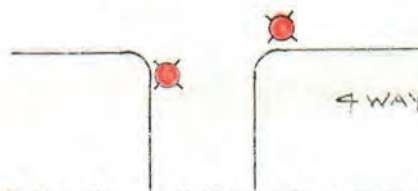
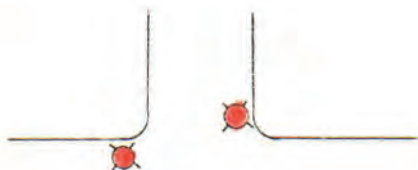
LEGEND



11 M LUMEN

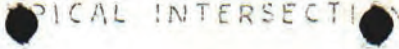


21 M LUMEN



4WAY-4LANE

DESIGN STANDARDS
TYPICAL INTERSECTIONS



COUNTY SERVICE

County Service
Highway Safety
Formation
4 1 1)

It it

AREAS 2.-3'75

Area No 9

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA
RESOLUTION No. 726-69

On the motion of Supervisor Cress

Duly seconded by Supervisor Forbus

The following resolution is adopted:

RESOLUTION DISSOLVING STREET
LIGHTING MAINTENANCE DISTRICTS

WHEREAS, this Board has adopted a Resolution of
Intention to dissolve those street lighting maintenance
districts listed on Exhibit "A", attached hereto and made
part hereof, and

WHEREAS, a public hearing has been held on such proposed
dissolution, and no protests were filed at the public hearing,
and

WHEREAS, this Board has established Zone A of County
Highway Safety Service Area No. 9 to take the place and
perform the functions of the street lighting maintenance
districts listed on Exhibit "A".

NOW, THEREFORE, BE IT RESOLVED AND ORDERED that the
street lighting maintenance districts listed on Exhibit "A"
are hereby dissolved, and the Clerk is directed to file a
copy of this resolution with the State Board of Equalization
and the County Assessor.

BE IT FURTHER RESOLVED AND ORDERED that the assets and
functions of said street lighting districts listed on Exhibit "A"
are transferred to Zone A of County Highway Safety Service
Area No. 9.

PASSED AND ADOPTED by the Board of Supervisors of the
County of Santa Cruz, State of California, on the 23rd
day of December 19 69 by the following vote.

AYES: Supervisors Sanson, Forbus, McCallie, Cress and Chairman

NOES - Supervisors None Mello

ABSENT: Supervisors None

ATTEST: TOM M. KELLEY

Clerk of said Board

Approved as to form:

By: R. L. Hanna, County Counsel

By: Henry J. Mello, County Counsel

By: [Signature] County Counsel

Public Works -

Auditor

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HENRY J. MELLO

County Counsel

E. Hanna, County Counsel

EXHIBIT "A"

Aptos Beach Pines Street Lighting Maintenance District

Bear Creek Street Lighting Maintenance District

Broadview Street Lighting Maintenance District

Boulder Creek Country Club Estates Street Lighting

Maintenance District

Interlochen Street Lighting Maintenance District

Pacific West - Meadow Wood Street Lighting

Maintenance District

Pleasure Point Street Lighting Maintenance District

Roache Street Lighting Maintenance District

Seascape Greens Street Lighting Maintenance District

Santa Cruz Gardens Street Lighting Maintenance District

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BE'FORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 725-69

On the motion of Supervisor McCallie
duly seconded by Supervisor Forbus
the following resolution is adopted:

RESOLUTION ESTABLISHING A SPECIAL TAXING ZONE WITHIN COUNTY
SERVICE AREA NO. 9 IN COMPLIANCE WITH LOCAL AGENCY FORMATION

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COMMISSION RESOLUTION NO. 184 - COUNTY HIGHWAY SAFETY
SERVICE AREA NO. 9

WHEREAS, this Board by its Resolution No. 695-69)
adopted December 2, 1969, declared its intention to establish
a special taxing zone within County Service Area No. 9. and
for that purpose fixed a time and place for public hearing on
said resolution, and

WHEREAS, at the time and place fixed, no protests were
received and the property owners affected urged the establish-
ment of said special zone,

NOW, THEREFORE, BE IT RESOLVED AND ORDERED AS FOLLOWS

1. That Lighting Zone A of County Service Area No. 9
be and it is hereby established.

2. The boundaries of Lighting Zone A shall be as set
forth in the attached hereto and by this reference
made a part hereof.

3. That Lighting Zone A supersedes and assumes all light-
ing services, assets and liabilities of all existing highway
lighting districts and existing service areas with residential
and commercial lighting functions in Santa Cruz County.

4. That the services to be performed in Zone A of the
County Service Area No. 9 shall be the provision and mainten-
ance, through appropriate zones of benefit within County,
Service Area No. 9 of reasonably uniform levels of residential
and commercial street lighting, to be financed by special
taxes upon the taxable property within the zones of benefit.

5. That the Clerk of this Board shall and hereby is
directed to file a statement setting forth the legal descrip-
tion of the said Zone A of Service Area No. 9 with a plat or
map showing said boundaries with the Assessor of the County
of Santa Cruz and with the State Board of Equalization.

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PASSED AND ADOPTED by the Board of Supervisors of the
County of Santa Cruz, State of California, this 23rd day
of December 1969 by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Cress and Chairman

NOES: SUPERVISORS None Mello

ABSENT: SUPERVISORS None

HENRY J. MELLO

Chairman of said Board

ATTEST: TOM M. KELLEY

Clerk of said Board

Approved as to form:

~ - kq.-- '

Assistant County Counsel

Distribution:

County Counsel

Public Works

LAFCO

Assessor

STATE OF CALIFORNIA

COUNTY OF SANTA CRUZ

1, TOM BL KELLEY, County Clerk and ex-officio

Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing is a true and correct copy of a resolution Passed and adopted by and entered in the minutes of the said Board.

In Witness whereof I have hereunto set my hand and affixed the seal of the said Board, on A&--19.kz
T,OM XL KELLEY, County Clerk

PoPuty

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SANTA CR'1r; ", COU, "ITY

HIGHWAY SAFETY SERVICE AREA

A. SAN LORENZO VALLEY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries F1 I of the Lighting Districts and the County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

Parcel 1. Bear Crock Street Lighting Maintenance District.

Parcel 2. Ben Lomond Highway Lighting District.

Parcel 3. Boulder Creek - Brookdale Highway Lighting District.

Parcel 4. Boulder Creek Country Club Estates Lighting Maintenance District.

Parcel 5. Felton Highway Lighting District.

Parcel 6. Boulder Creek Golf and Country Club County Service Area No. 7.

B. VAVE~IPORT UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Davenport Highway Lighting District as said district boundaries existed on September 23, 1969.

C. MID-COUNTY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the lighting districts listed herein as said lighting district boundaries existed as of September 23, 1969:
EXHIBIT "A" Description of Zone "A" of the county Highway Safety Service Area.

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Parcel 1. Last Twin Lakes Highway Lighting District and Twin Lakes Highway Lighting District.

Parcel 2. Pacific West-Meadowood Lighting Maintenance District.

Parcel 3. Royal Oak Annexation to Pacific West-1E,

Meadowood Lighting Maintenance District.

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Parcel 4. Koopmans Avenue Annexation to Pacific West-Meadowood Lighting Maintenance District.

Parcel 5. Pleasure Point Street Lighting Maintenance District and Parcel 2 of Capitola Public Highway Lighting District.

Parcel 6. Santa Cruz Gardens Street Lighting Maintenance District.

Parcel 7. Soquel Highway Lighting District and Parcel 1 of Capitola Public Highway Lighting District.

D. APTOS UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and County Service Areas listed herein as said Lighting District and County Service Area boundaries

existed on September 23, 1969:
Parcel 1. Aptos Beach Pines Lighting Maintenance District.
Parcel 2. Seascape Greens Street Lighting Maintenance District and Aptos Seascape County Service Area.
Parcel 3. Place De Mer County Service Area.
Parcel 4. Sand Dollar Beach County Service Area.

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BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA
RESOLUTION NO. 725-69

On the motion of Supervisor McCauley
duly seconded by Supervisor Forbus
the following resolution is adopted:
RESOLUTION ESTABLISHING A SPECIAL TAXING ZONE WITHIN COUNTY
SERVICE AREA NO. 9 IN COMPLIANCE WITH LOCAL AGENCY FORMATION
COMMISSION RESOLUTION NO. 184 - COUNTY HIGHWAY SAFETY
SERVICE AREA NO. 9

WHEREAS, this Board by its Resolution No. 695-69,
adopted December 2, 1969, declared its intention to establish
a special taxing zone within County Service Area No. 9, and
for that purpose fixed a time and place for public hearing on
said resolution, and

WHEREAS, at the time and place fixed, no protests were
received and the property owners affected urged the establish-
ment of said special zone,

NOW, THEREFORE, BE IT RESOLVED AND ORDERED AS FOLLOWS:

1. That Lighting Zone A of County Service Area No. 9
be and it is hereby established.
2. The boundaries of Lighting Zone A shall be as set
forth in Exhibit "A" attached hereto and by this reference
made a part hereof.
3. That Lighting Zone A supersedes and assumes all light-
ing services, assets and liabilities of all existing highway
lighting districts and existing service areas with residential
and commercial lighting functions in Santa Cruz County.
4. That the services to be performed in Zone A of the
County Service Area No. 9 shall be the provision and mainten-
ance, through appropriate zones of benefit within County
Service Area No. 9 of reasonably uniform levels of residential
and commercial street lighting, to be financed by special
taxes upon the taxable property within the zones of benefit.
5. That the Clerk of this Board shall and hereby is
directed to file a statement setting forth the legal descrip-
tion of the said Zone A of Service Area No. 9 with a plat or
map showing said boundaries with the Assessor of the County
of Santa Cruz and with the State Board of Equalization.

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PASSED AND ADOPTED by the Board of Supervisors of the
County of Santa Cruz, State of California, this 23rd day
of December, 1969 by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Cress and Chairman

NOES: SUPERVISORS None Mello

ABSENT: SUPERVISORS None ff A .4

ATTEST:

Approved as to me,
~ - AOLA - *

Assistant County Counsel

Distribution:

County Counsel

Public Works

LAFCO

Assessor

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BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA
RESOLUTION NO. 695-69

on the motion of Supervisor Forbus
duly seconded by Supervisor McCallie

the following resolution is adopted:

RESOLUTION OF INTENTION TO ESTABLISH A
SPECIAL TAXING ZONE WITHIN COUNTY SERVICE
AREA NO. 9 IN COMPLIANCE WITH LOCAL AGENCY
FORMATION COMMISSION RESOLUTION NO. 184
COUNTY HIGHWAY SAFETY SERVICE AREA NO. 9

WHEREAS, a Resolution Initiating Proceedings for the
Formation of a County Service Area for Street and Highway
Lighting and for Highway Safety Programs in the County of
Santa Cruz was heretofore filed with the Executive Officer
of the Local Agency Formation Commission, and
WHEREAS, the Local Agency Formation Commission, by
Resolution No. 184 - LAFCO, approved said formation.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED:

1. That preliminary proceedings for formation were
commenced by a Resolution of the Board of Supervisors of
Santa Cruz County, filed with the Executive Officer of the
Local Agency Formation Commission of the County of Santa
Cruz.

2. That the Special Taxing Zone proposed to be formed
has been given the short form designation of "Lighting Zone
"A" of County Highway Safety Service Area No. 9", the
exterior boundaries thereof are described in Exhibit "A" I
attached hereto and by this reference made a part hereof.

3. That the reason for the formation of said Lighting
Zone "A" of said County Service Area No. 9 is that the territory
can be benefited by the following extended services:

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A. The provision and maintenance, through appropriate
zones of benefit within County Service Area No. 9
of reasonably uniform levels of Residential and
Commercial Street Lighting, to be financed by special
taxes upon the taxable property within the zones of
benefit.

4. The proposed Zone "A" of said Service Area No. 9
will provide a reasonably uniform level of lighting service
and maintenance at a uniform tax rate upon taxable property
within said Zone "A".

5. The proposed Lighting Zone "A" of County Service
Area No. 9 is to supersede and assume all lighting services,
assets and liabilities of all existing Highway Lighting Districts
and existing Service Areas with residential and commercial
lighting functions in Santa Cruz County.

6. That Tuesday, the 23rd day of December, 1969,
at the hour of 11:30 A.M., the Board of Supervisors Meeting
Room, Governmental Center, Santa Cruz, California, is hereby
fixed as the time and place for a public hearing on the
proposed formation.

7. The proposed formation shall be in conformance with
the terms and conditions contained in Resolution No. 693-69
of the Board of Supervisors of Santa Cruz County forming said
Service Area No. 9.

8. That any interested person desiring to protest against
said formation, shall do so by written communication filed with
Tom M. Kelley, County Clerk of Santa Cruz County and ex-officio
Clerk of the Board of Supervisors, not later than the hour

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fixed for the hearing. A written protest by a landowner shall contain a description sufficient to identify the laqd owned by him; a protest by a voter shall contain the residential address of such voter.

9. That the Clerk of this Board shall post and publish this resolution as notice of saidhe4rj"ftg as required by law. (Government Code§§ 6066, 56083-56089)

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 2nd day of December , 1969, by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Cress &*Chairman Mell

NOES: SUPERVISORS None

ABSENT: SUPERVISORS None

HENRY J. HELLO

Chairman of said Board

ATTEST: TOM M. KELLEY

Clerk of said Board

Approved as to form:

STATE OF CALIFORNIA] Sg

COUNTY OF SANTA CRUZ

L TOM hL KELLEY, County Clerl? obd eX-ofW4

Clerk of the Board of Snpervisors of the County of Santa Cruz, State of Cal'ifornia, do hereby certify that the foregoing is a true and correct copy of a resolution Passed and adopted by and entered in the minutea of the said Board.

In Witness whereof I have hereunto set my hand and

affixed the Se'ralme said Board, on '&\$'. 5, -,19-&

TOM 1vL KELLEY, County Clerk

BY Deputy

1W, RD OF SUPERVISORS

OF 114E C.:X1N11, ~;11 IT-, IRUZO STATE OF CALIFORNIA

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~ ~ the of Supervisor McCallie

du-ty sec Y~ ad by Supervisor Forbus

the fo'kl~ ..g resolution in adopted:

_0 L~ ~, LISHING COUNTY HIG%W.Y

j E fy -VIC& ARFA NO. 9

a Reaclution lz~itiating Proceedings for the

stinii of a Counq F!ervic rea for Street and Highway

aq,^ for Ht-hut-v Programs in the County of

ut:~ we s here to fore ft with the Executive Officer of

_xt~sl ;~j4,ency Formation C. ~--ission, and

the, Local ""i-evey Formation Commission, by

rirn No~ 184 - 14~- ~,,i.~rovod said formation, and

HE 71 b,~ .:~g Resolution No. 616-69,

ti~ANs this Bcard, I

s4o-,ttid, 28, 1969, decl.,_red its intention to establish

s cois,.ty service area in a area of the unincorporated

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-,ory of quanta Cruz Coun,,- , and with proper notice, set

1-jec;%f, Dsceraber 2, IW,, or i~:30 A.M.O as the date for

~i,"ririg on said matter, and

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,~ LSR:_AS, the hearing wa# ;,old at the time and place fixed,

end ao -rotests were received.

NOW V THEREFORL V 811!1~

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IT AND ORDERED

of 1_~_%-rvisors of Santa Cruz County,
ereby -- declare and determine that
,afet,4 -'service Ares. No. 9 be and it
'qerEbv is establis~%ed~

llzat the bozia-jrries County Ifighwy Safety Service

A-ec No. 9 oe ~:s forth in exhibit "A", attached
aerZ~41; a-J by this refer.-r;cti made a part hereof.

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BE IT FURTHER RESOLVED AM ORP=0~~toqOe tki sorvi;4n to be
perfor d in Ccunty Highway rvici,Aroa, Md. 9 - ar.*
follp":

A. The provision and maintenans* of, ULghway ftioty'-~~
Lighting and related electrical and. traffic, &CtU4ti4M' , 4"i
signs, signals and traffic

B. The provision and maintonancow'- thro""h =116 to
zones of benefit within the propos*ii-Colinty %V
Are#, reasonably uniform levels of Residential A"
Commercial Street Lighting, and/or-the eStabUshmiant
and operation of Special Highway Misty Pro kat all
to be financed by specistuxes up" the t4m"Te
property within the vatia" zones of benefit

31'~ IT FURTHER RBSOLV-~, AND ORDERED that the d1srk of this
Boaxd shall and hereby is directed to to

1. File a proper Certificate *f~'Cq"l*tiCM1VLih thi.~z
oacretary of O3tate.

2. Record a copy of use Secretary of State's !PFtif icate
along with a copy of said Cortificateof Completion WIXh
the Recorder of Santa Oten C 6unty.

3. File a statement sotting,fortA th*,.l*%*,VA*scr

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of the Service .- -rea with: a plat or, mikp sh***, sAid',
boundaries, with the Assessor of '-hordonnyl-- ',Sania~,
) ko~11'11~

t.ruz and with the E(-ato Board of R46alization.

PAI'~'SED AND ADOPTLD by the Boartllf,,~;Mporiyisotsaf the'County

of Santa Cruz, State of ~:jlifornia~, ttas:t 4" of

oecember, 1969, by the following votot

PYES: supEqvl,,~,,c]s Sanson~ Forbus,,.MbCallie, Cress and Chairman,Melloi

NOES; ,;UPERVISOR\$ None

ABSENT: SUPERVISORS None

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HEAhY J.

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the RT Vko:

A rr-Z'ST TOM M. KELLEY

CIO of said Board. fo..'

DISTRIBUTION: County Counsel

Public Vlcr-l-s

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Ap,iroved as to form:

a L. Rankin

tamnst- County sel.

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BEFORE rHE BOARD OF SUPERVIsM

OF THE COUNTY OF SANTA CRUZ, STATE OF GA

?1LS()WT1(:-i NO. 616-69

On the inotion of Supervisor Forbus~...

d,aly seeonded by Supervisor SsnsoWI"

thk% fol.iowing resolution is adopted:

RESOLUTION OF INTSM"ION TO ESTABLISH A

COUNTY SEX 'VICE P,.Rr%A IN compLumer.,wiTH

ICV41. AIGI--NCY FORIMATION COMMISSIOP.,
NO. 184 -- COUNTY HIGHWAY

9A. FI- TY SERVICE AREA NC. 'q

WHEREAS, a Initiating Proceedings for tjzj: ~ ~
F-1,-ns4tion of a County Ser-,ilee Area for Street and Highway
U,1~1-,~~,inj and for Ei:~,hwy Sz~-Eety Programs the Cmu#y of
S~arita cruz was heretcfcrc filed with the'-Mcecutivo Officer
local Agency

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1-1Hly-PAS, the Loccl Ajerwy Formation Commission by
'R.esoluticn No. 184 approved said formations

1: XESOLVED AND ORDERED:

1. That pr.-linialry nroceedings for,formation were
cr-raenceed by a ResinLitio-, of the Boa" ~of Supervisors of
nta Cruz County, filei v!ith the 1,Xecutive Officer-*f the
IncnL ..agency Format4on ~.,omissionr of the Co ty of.Santa

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2. That the court., ~ ~ervice area proposed to be. formed ins
becn. :01'Ven the 3~,~:rt 'form designation: of : "Cqunty- Highway safety
,~z~rvice Area No. tile exterior boundaries thereof are
described in Exhit,it ilk' . attached hereto and by this
ference made a ~-.rr hereDf.

3. That the :eqs~,.-In -or the formation of oi~ld county service
aree 4-s that the lccrit.~ ~'L-y can be benefited by the foiloving
extent~ed servicet;

A. The provision and maintenance Of Highway Safety
Lighting and related electrical and traffic actuated
signs, signals and traffic safety devices.

3. The provision and maintenance, through appropriate
zones of benefit within the proposed County Service
Area, reasonably uniform levels of Residential and
Commercial Street Lighting, and/or the establishment
and operation of Special Highway Safety Programs, all
to be financed by special taxes upon the' taxable
property within the various zones of benefit.

4. That Tuesday, ttj~? 2nd day of
December

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at the hour of 11:00 -A *M.O in the Board of Supervisors
Meeting Room, Governmental Center, Santa Cruz, California,
is hereby fixed as the time and place for a public hearing on
the proposed formation.

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5. The proposed formation shall be subject to the terms
and conditions contained in the Resolution No. 184 of the Local
Agency Formation Commission.

6. That any interested person desiring to protest against
said lormation, shall (:o so by written communication filed with
Torn M. Relley, Coiinty Clerk of Stnta Cruz County and ex-officio
Clerk of the Board of I-'lu!.3ervisorx, not later than the hour
fixed for the hearina. A written protest by a landowner shall
contain a descrtion wa-4~ficient to identify the land owned by
him; a protest by a voter, shall contain the residential address
of such voter.

7. That the Clerk of this Board shall post and publish this
resolution as notice of said hearing as required by law.
(Oovernment Code S'\$6066, 56083-56089)

PASSED AND ADOPTED by the Board of Supervisors of the
County of Santa Cruz, State of California, this 28th
day of October 1969, by the following vote:

AYSS: SUPERVISORS Sanson, Forbus, McCallie, Cress & Chairman Mello

NOES: SUPERVISORS None

AB6ENT: SUPERVISOJLS None

HENRY J. MELLO

Chairman,of'said 304rd

A-rTEST: TOM M. KELLEY

Clerk of said ?,oard

Approved as to form:

/s/ James L. Rankin

James L. Rankin, Assistant County

Counsel

DISTRIBUTION: County Counsel

Public Works

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COUNTY OF SAd4TA CRX

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Tom TvL KELLEy, county Clerk

Deputy

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BEFORE THE BOARD OF SUPERVISORS

OF THE COUNTY OF SANTA.C RUZ, STATE OF CALIFORNIA

RESOLUTION NO. 542-69

On the motion of Supervisor Forbus

duly seconded by Supervisor Sanson

the following resolution is adopted:

RESOLUTION INITIATING PROCEEDINGS FOR THE
FORMAT1ON OF A COUNTY SERVICE AREA FOR STREET
AND HIGHWAY LIGHTING AND FOR HIGHWAY SAFETY
PROGRAMS

WHEREAS, a letter signed by Supervisors Mello and, Forbus
has been filed with this Board requesting the initiation of
proceedings to form a County Service Area in Santa Cruz
County for the purpose of providing and maintaining Highway
Safety Lighting, appropriate levels of Residential and
Commercial Lighting and Special Highway Safety Programs
through appropriate zones of benefit with the proposed County
Service Area, in accordance with Section 25210.1 of the
Government Code, and

WHEREAS, the boundaries of this proposed County Service
Area have been approved by the Local Agency Formation Commission
at its meeting of October 18, 1968.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED that application is hereby made to the Local Agency Formation Commission for the formation of a County Service Area, in accordance with Section 25210.1 et seq of the Government Code, to perform the following extended services:

1. The provision and maintenance of Highway Safety Lighting and related electrical. and traffic signs, signals and traffic safety devices.
2. The provision and maintenance, through appropriate zones of benefit within the proposed County Service Area, reasonably uniform levels of Residential and Commercial Street Lighting, and/or the establishment and operation of Special Highway Safety Programs, all to be financed by special taxes upon taxable property

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within the various Zones of Benefit.

BE IT FURTHER RESOLVED AND ORDERED that the proposed boundaries for this proposed County Service Area include all of the territory within Santa Cruz County, excepting therefrom the lands lying within the incorporated cities of Capitola, Santa Cruz, Scotts Valley and Watsonville.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 23rd day of September, 1969, by the following vote:

AYES: Supervisors Sanson, Forbus, McCallie and Chairman Mello

NOES: Supervisors none

ABSENT: Supervisor Cress

HENRY J. AJLO

Chairman of the Board

ATTEST: TOM M. KELLER

Clerk of the Board

DISTRIBUTION: County Counsel

IAFC

Public Works

Approved as to form:

AMES L. RANKIN

Assistant County Counsel

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STATE OF CALIFORNIA

COUNTY OF SANTA CRUZ

CLERK OF COUNTY

TOM M. KELLER

of the Board of Supervisors of the County of

Santa Cruz, State

of California, do hereby certify that

the foregoing is a true and correct copy of a

Resolution and resolution

of the Board of Supervisors of the County of

Santa Cruz, State of California, which is hereby

affixed with the seal of the said Board, on this

23rd day of

September, 1969.

Attest:

I, _____

County Clerk

do hereby certify that the foregoing is a true and correct copy of a

Resolution and resolution

of the Board of Supervisors of the County of Santa Cruz, State of California, which is hereby

affixed with the seal of the said Board, on this

23rd day of September, 1969.

Attest: _____
County Clerk

do hereby certify that the foregoing is a true and correct copy of a Resolution and resolution of the Board of Supervisors of the County of Santa Cruz, State of California, which is hereby affixed with the seal of the said Board, on this 23rd day of September, 1969.

Annexation to the Broadview Street Lighting Maintenance District.

Parcel 4. Parcels 1 and 3 of the-Interlochen Street Lighting Maintenance District and the following described lands lying between said Parcels 1 and 3; being all of the lands*shown on the map of Tract No. 505 Crestwood Heights Subdivision No. 4.

Parcel 5. Being Parcel 5 of the Broadvie-w Street Lighting Maintenance District.

Parcel 6. Being all of the land's as sho-an on the map of Tract 433,.Sunny Meadows Subdivision No. 1.

Parcel 7. Being all of the lands as shown on the map- of Tract 272, Corrala Vista Subdivision No. 1; Tract 419, Corrala Vista Subdivision No. 2 and Tract 473 Corrala Vista Subdivision. No. 3.

Parcel Being Parcal 2 of the Int-arlochen Str zi-t Lighting 'Maintenance Dist-Ect.

Excluding'therefrom any portion of the foregoing Light- ing Districts within the boundaries of the Cities of Ca?itala,.San~ta Cruz and Wats_--ville as said City boundaries existed on September 23, 1969.

ZONE "A" OF THE SANTA CRUZ COUNTY

HIGHWAY SAFETY SERVICE AREA

A. SAN LORENZO VALLEY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and the County Service Areas listed herein as said Lighting District and County Service Area bound- aries existed on September 23, 1969:

Parcel 1. Bear Creek Street Lighting Maintenance District.

Parcel 2. Ben Lomond Highway Lighting District.

Parcel 3. Boulder Creek - Brookdale, Highway Lighting District.

Parcel 4. Boulder Creek Country Club Estate S Ti L ghting . Maintenance District.

Parcel 5. Felton Highway Lighting District.

Parcel 6. Boulder Creek Golf and Country Club County Service Area No. 7.

B. DAVENPORT UNIT OF LIGHTING ZONE "All

Being all of the lands within the exterior boundaries of the Davenport Highway Lighting District as said district boundaries existed on September 23, 1969.

C. MID-COUNTY UNIT OF LIGHTING ZONE "All

Being all of the lands within 'the exterior boundaries of the lighting districts listed herein as said lighting district boundaries existed as of September 23, 1969:

EXHIBIT "A"

Service Area.

Description of Zone "A" of the County Highway Safety

Parcel 1- East Twin Lakes Highway Lighting District and Twin Lakes Highway Lighting District.

Parcel 2. Pacific West-Meadowood Lighting Maintenance District.

Parcel 3. Royal Oak Annexation to Pacific West- Meadowood Lighting Maintenance District.

Parcel 4. Koopmans Avenue Annexation to Pacific West- Meadowood Lighting Maintenance District.

Parcel 5. Pleasure Point Street Lighting Maintenance District and Parcel 2 of Capitol a Public Highway Lighting District.

Parcel 6. Santa Cruz Gardens Street Lighting Maintenance District.

Parcel 7. Soquel Highway Lighting District and Parcel 1 of Capitola Public Highway Lighting District.

D. APTOS UNIT OF LIGHTING ZONE nA"

Being all of the lands within the exterior boundaries of the Lighting Districts and County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

Parcel 1. Aptos Beach Pines Lighting Maintenance District.

Parcel 2. Seascape Greens Street Lighting Maintenance District and Aptos Seascape County Service Area.

Parcel 3. Place De Mer County Service Area.

Parcel 4. Sand Dollar Beach County Service Area.

SANTA CRUZ COUNTY
HIGHWAY SAFETY SERVICE AREA

Being all of the lands within the exterior boundaries of the County of Santa Cruz, excepting therefrom all of the lands within the exterior boundaries of the Cities of Capitola, Santa Cruz, Scotts Valley and Watsonville as said City boundaries existed on September 23, 1969.

EXHIBIT "A" -

CRONFTRK COUNTY SAFETY SERVICE AREA

RESOLUTION NO. 136

On the motion of Commissioner Mello, duly seconded by Commissioner Haber, the following resolution is adopted:

RESOLUTION OF THE LOCAL AGENCY FORMATION COMMISSION OF THE COUNTY OF SANTA CRUZ ON CONSOLIDATION OF LIGHTING DISTRICTS.

WHEREAS the Local Agency Formation Commission of the County of Santa Cruz has heretofore requested, received, and duly considered reports, recommendations, and comments on the Consolidation of Lighting Districts in Santa Cruz County; and WHEREAS said Local Agency Formation Commission finds that the public and private interests in Santa Cruz County could better be served through consolidation of the multiplicity of existing lighting districts into a zone of benefit of a single county service area, thereby making possible a more uniform level of service and distribution of benefit, accomplished by a coordinated highway safety lighting program;

NOW, THEREFORE, BE IT RESOLVED By the Local Agency Formation Commission that the Board of Supervisors be, and it hereby is, requested to initiate proceedings toward consolidation of all lighting districts into a zone of benefit of a county service area established for the purpose of providing street and highway safety lighting; that said service area encompass all of Santa Cruz County except lands lying within the boundaries of the incorporated cities; that said consolidation take place with due consideration given to the aforesaid Wilson-Starrs Report and accompanying comments of county departments; and that the Executive Officer of this Commission be and he hereby is, directed to transmit a copy of this Resolution along with copies of all reports, comments, and recommendations in the Commission files pertaining to said consolidation to the Santa Cruz County Board of Supervisors.

PASSED AND ADOPTED this 16th day of October, 1968, by the following vote:

AYES: Commissioners Mello, Haber, Burton, and Lappin.

NOES: Commissioners None.

ABSENT: Commissioners Hall and Fleming.

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ROBERT E. BURTON, Chairman

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ATTEST:

E. R. HANNA, Executive Officer

Dist.: Planning Dept.

Auditor
Sentinel
Register-Pajaronian
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CONSOLIDATION OF LIGHTING DISTRICTS

PROGRAM

It is proposed that all the Special Lighting Districts be consolidated into Special Taxing Zone "A" of the County Highway Safety Service Area. For the purpose of convenience, Zone "A" has been separated into five geographical units designated as:

- A. San Lorenzo Unit
- B. Davenport Unit
- C. Mid-County Unit
- D. Aptos Unit
- E. Pajaro Unit

Within these units, the existing Lighting Districts and County Service Areas have been combined into separate parcels with districts having common boundaries being consolidated. This has resulted in 22 Special Lighting parcels instead of the former 30, and an additional 2 new parcels are proposed as petitioned by the property owners. As areas requesting street lighting develop, further consolidation will result.

Lighting within the newly created Special Lighting Zones would be paid for by the property owners within the Lighting Zones. Lights within these areas which are classed as Highway Safety Lighting would be paid for by the County Highway Safety Service Area.

Future requests for street lighting would be handled by annexation to one of the units of Special Taxing Zone "A".

COUNTY HIGHWAY SAFETY SERVICE AREA

PROGRAM

INTRODUCTION

The growth in the unincorporated areas of Santa Cruz County has increased the need for urban services, including lighting. The need has been fulfilled by the establishment of Street Light Maintenance Districts, Highway Lighting Districts, or County Service Areas which include street lighting as one of the services.

GENERAL

There are now eighteen (18) Lighting Districts in Santa Cruz County and three (3) County Service Areas which include lighting as one of their services. Some of the Districts have two or more non-contiguous areas. Each of the districts has a different tax rate and the rates have different bases.

The consolidation of the Special Lighting Districts will result in the following benefits:

1. One uniform tax rate for all of the special lighting areas in the County receiving a reasonably uniform level of service-
2. A uniform tax base.
3. Reduction of the number of Lighting Districts with further reductions possible as lighting demands increase.
4. The creation of uniform lighting standards which will

-1 -

be the subject of another report to be prepared by the County Planning Department.

All of the above will ultimately reduce costs for accounting, mapping and administration.

PURPOSE

The purpose of a County Highway Safety Service Area is to promote the safe and orderly movement of traffic by installation of electrically operated traffic control devices and by artificially illuminating certain features or conditions which are unusual requiring additional care and alertness to

negotiate and which, if artificially illuminated, may be more readily comprehended and so compensated for by the motorist. Special Highway Safety programs would be an additional purpose of the Service Area.

PROPOSAL

The proposal is for establishment of a County Highway Safety Service Area for the purpose of providing and maintaining all types of street and highway lighting safety devices, and highway safety programs on the public roads in the unincorporated area of Santa Cruz County. Extended services for which the Service Area is formed are:

1. To provide and maintain highway safety lighting and related electrical and traffic actuated signs, signals and traffic safety devices.

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2. To provide and maintain, through a Zone of Benefit within the Service Area, a reasonably uniform level of residential and commercial street lighting to be financed by a special tax upon benefiting taxable property within such Zone.

3. To provide and maintain, through Zones of Benefit within the Service Area, special street and highway lighting where a substantially higher level of service is requested by the landowners therein, or for special Highway Safety programs to be financed by a special tax upon benefiting taxable property within such zones.

DEFINITION

County Highway Safety Service Area facilities will include, but not be limited to the following: Electrically operated highway luminaires, traffic signals, flashing warning signals, railroad warning signals and devices and illuminated traffic signs.

GENERAL

The program has been based upon the concept that all existing facilities presently within Lighting Districts and/or installed on roads meeting the warrants for Safety Lighting will be taken into the County Highway Safety Service Area. In addition, those existing facilities that are below standards will be upgraded to the illumination levels as indicated on the map of the proposed program.

The entire cost for the installations and maintenance will be assessed to the County Highway Safety Service Area without split-benefit provision.

Highway Safety Lighting will normally be placed on Arterial and Collector streets and roads in the County Road System which have attained average daily traffic (ADT) levels commensurable with the following:

Urban areas 5,000 ADT
Rural areas 3,000 ADT

In addition, Highway Safety Lighting may also be considered for placement at such other locations as is deemed necessary to promote traffic safety and which fulfill Highway Safety Lighting warrants.

WARRANTS

Highway Safety Lighting may be warranted if one or more of the following conditions are met.

1. Channelized intersections.
2. Intersections where traffic signals are installed or warranted.
3. Intersections where three or more night accidents have occurred within a one-year period susceptible to correction by increased level of illumination.

4. Pedestrian crosswalks where 50 percent of the normal hourly day pedestrian volume is equalled or exceeded during a night hour and where street lighting is not present.

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5. At locations where a combination of sight distance, alignment, grade, channelization or other factors constitute a confusing or unsatisfactory condition if not illuminated.

6. Railroad Crossings.

7. Tunnels, underpasses and pedestrian over and underpasses.

8. Entering and exiting ramps of State Freeways.

(Unless otherwise specified, installations on these facilities will normally be placed by State subject to agreement with County.)

SANTA CRUZ COUNTY

HIGHWAY SAFETY SERVICE AREA

Being all of the lands within the exterior boundaries of the County of Santa Cruz, excepting therefrom all of the lands within the exterior boundaries of the Cities of Capitola, Santa Cruz, Scotts'Valley and Watsonville as said City boundaries existed on September 23, 1969.

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EXHIBIT "T~" - De-cription of the County Rig Safety Service Area
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Initial Program

RAILROAD CROSSINGS

Safety Lighting Locations

1. Thirtieth Avenue
2. Seventeenth Avenue
3. Seventh Avenue
4. Mar Vista Avenue
5. State Park Drive
6. Trout Gulch Road
7. Clubhouse Drive
8. Spring valley Road
9. Buena Vista Road
10. Highway One - Davenport
11. Highway Nine -,t Rincon
12. Graham Hill Road

Railroad Crossing Lighting Standards

1. At least two luminaires, one each side of crossing on unlighted roads.
2. Unless otherwise specified, 400 watt luminaires will be installed.
3. Where road or street is already lighted, crossing will be illuminated at least one size larger than remainder of lights on road.
4. Distance from outside of tracks to luminaires should not exceed 75 feet.

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Arterial & Collector Roads

Exceeding A. D. T. Safety Lighting Warrants
(3000 A. D. T. Rural - 5000 A. D. T. Urban)

1. Bear Creek Road - Highway 9 east 1 mile.
2. Center Street - State Park Drive to Spreckles Drive.
3. Park Avenue - Soquel Avenue to Highway I
4. Spreckels Drive - Treasure Island Drive - Aptos Beach Drive - Soquel Drive to Esplanade.
5. Trout Gulch Road - Soquel Drive to Cathedral Drive,
6. Rio Del Mar Boulevard - Highway 1 to Esplanade.
7. Freedom Boulevard - Soquel Drive to City Limits Watsonville.

- S. Green Valley Road - City Limits of Watsonville to Casserly Road.
- 9. Holohan Road - Green Valley Road to Highway 52.
- 10. Mt. Hermon Road - City of Scotts Valley to Highway 9.
- 11. Graham Hill Road - City of Santa Cruz to Mt. Hermon Road.
- 12. Porter Street-Soquel to Highway 1.
- 13. Soquel San Jose Road - Soquel Drive to Hilltop Road,
- 14. Soquel Drive - Soquel Avenue to Freedom Boulevard.
- 15. Forty-First Avenue- Soquel Drive to Highway L
- 16. Forty-First Avenue - Capitola City Limits to East Cliff Drive.
- 17. Soquel Avenue - Santa Cruz City Limits to Seventeenth Avenue.
- 18. Capitola Road - Santa Cruz City Limits to Capitola City Limits.
- 19. Eaton Street - Santa Cruz City Limits to Seventeenth Avenue.
- 20. Seventeenth Avenue - Soquel Avenue to East Cliff Drive.
- 21. Portola Drive Seventeenth Avenue to Capitola I* Limits.
- 22. East Cliff Drive - Lake Avenue to Seventeenth Avenue.

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23. Seventeenth Avenue

24. State Park Drive

25. Airport Boulevard

26. Amesti Road - from

27. Brommer Street - f

City Limits.

- Soquel Avenue to Portola Drive.

Soquel Drive to Center Street.

- Highway 1 to Freedom Boulevard.

Green Valley Road to Pioneer Road.

from Seventh Avenue to Capitola

State Conventional Highways

Highway 9 - San Lorenzo Avenue in Felton to Bear Creek Road in Boulder Creek.

Highway 236- Boulder Creek at Highway 9 west 1 mile.

Highway 152- City Limits of Watsonville to Carlton

Casserly Road.

Highway 1 - City Limits of Santa Cruz north to Davenport.

Highway 17 - City Limits of Scotts Valley to County Line.

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STANDARDS

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Highway Safety Lighting installations will be placed in accordance with the American Standards Association and the Illuminating Engineering Society's minimum standards as followed by the Pacific Gas and Electric Company and the illumination level criteria as set forth as follows: Four-lane roadways, 21 M lumen, 400 Watt luminaires. Two-lane roadways, 11-M lumen, 250 Watt luminaires. Luminaires shall be equipped with photo cell actuation devices. Unless otherwise specified by the Director of Public Works, luminaires shall be installed upon wood poles provided by the Utility Company at mast heights of 28 to 30 feet. The location and number of luminaires at intersections will be in accordance with the attached standard intersection sheet. The Utility Company may modify the position and spacing to conform to equipment features and conditions subject to review by the Department of Public Works.

The ownership of all street lighting facilities installed by the Utility Company shall be vested in said Utility Company and all relocation, replacement and maintenance of said facilities shall be in accordance with the Utility Company's Rules and Regulations as filed with the Public Utilities Commission.

APPENDIX 3:

**COUNTYWIDE CAPITAL
IMPROVEMENT PLAN
(2020 TO 2025)**

2020/21 Capital Improvement Program County of Santa Cruz

**5-Year Capital Improvement Program Summary for
Roads, Drainage, Sanitation, Flood Control,
Roadside Betterments, Parks and County Facilities.**

**Summary of Identified Capital Improvement
Projects Needed at Build-Out of the County's
General Plan.**



Prepared by the Department of Public Works in conjunction with the
County Administrative Office and the Planning Department.



Photo: LEO's Haven Playground at Chanticleer County Park. Photo credit to Diev Hart.

CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2020/21

The 2020/21 Capital Improvement Program was compiled by the County Department of Public Works in conjunction with the County Administrative Office and the Planning Department.

Capital Improvement project information was also provided by the Health Services Agency, Probation Department, Sheriff's Office, General Services, Agricultural Commissioner and Parks, Open Space and Cultural Services.

Electronic copies of this document are available on the Public Works website located at <http://dpw.co.santa-cruz.ca.us>

The content of this book was compiled and prepared with pre-COVID-19 estimated budgets. Funding for these projects may no longer be accurate due to anticipated revenue losses. Updated project funding will be provided in the 2021-2022 CIP.

HOW TO READ PROJECT PAGES

CIP Number: Unique CIP project numbers for each project that help identify the type of project.

Master Project Number: The main project number or Job Ledger number assigned to the project.

Other Project Numbers: Any other project or identifying numbers associated with the project.

Supervisorial District(s): Contains all Board of Supervisor Districts affected by the project.

District/CSA: Only used if the project is for a Special District or County Service Area.

Strategic Plan: Identifies how the project relates to the County's strategic plan.

Contains the official name of the project.

Photo, floor plan, or rendering of the project.

Project type: Shows type of the project.

Funding Status: Current funding status at time of printing.

Project Status: Current project status at time of printing.

Impact to Operations: Shows the fiscal and personnel impacts the project will have.

Contains the original estimated cost as a stand-alone number. Then shows the breakdown of the estimated costs of the project as the project implementation has progressed.

All prior year costs at time of printing.

Prior Fiscal Year Actual Costs.

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
CIP NUMBER: SW-P-4
MASTER PROJECT NUMBER: P51841
OTHER PROJECT NUMBERS: N/A
SUPERVISORIAL DISTRICT(S): 3
DISTRICT/CSA: DCSD
STRATEGIC PLAN: 4.B

DAVENPORT RECYCLED WATER PROJECT



PROJECT TYPE: Sanitation
FUNDING STATUS: Fully Funded
PROJECT STATUS: Complete
LOCATION: North County
PLANNING AREA: North Coast
ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:
 This construction project upgraded the treatment facility to disinfected tertiary treated water, constructed a new storage pond and truck fill station and dredged the existing wastewater storage lagoon.

IMPACT TO OPERATIONS:
 The existing treatment plant used spray fields to discharge treated effluent and when the fields were overly saturated of a new recycled water pond and truck fill station allows for a local farmer to use the recycled water, thus removing the need for the spray fields. Additionally, dredging the lagoon allows for approximately 8 feet of additional storage. By dredging the existing lagoon and increasing the wastewater volume capacity of the lagoon by 800,000 gallons the project eliminated any future incident of the lagoon reaching overcapacity and the requiring hauling of the wastewater with a cost of approximately \$500,000.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,334,584
Preliminary	\$ 598,294
Design	\$ 349,933
Acquisition	\$ -
Construction	\$ 4,205,257
Other	\$ 10,124
Total Estimated Cost	\$ 5,163,608

FUNDING SOURCES	
DWR Grant	\$ 178,662
CDBG Grant	\$ 1,395,349
SWRCB Grant	\$ 3,165,867
District Funds	\$ 423,730
	\$ -
	\$ -
Total Project Funding	\$ 5,163,608
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,609,959	\$ 2,537,477	\$ 16,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,163,608

Current Fiscal Year Estimated Actuals.

New Proposed Budget Amount.

Future Years shows amounts that will be added in the Adjusted Budget or are being planned for future budgets.

Map showing general location of the project.

Location: The general area of the County project.

Planning Area: Based on Planning Department.

Estimated Completion Date: Estimated date at time of printing.

Description & Background: Provides a brief history and/or explanation of the project.

Funding Sources: Shows actual funding sources for the project to date, and any remaining funding yet to be identified. Some funding sources are currently pending.

Total project costs.

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COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
SECTION I

2020/21 Capital Improvement Program
County of Santa Cruz

Executive Summary



COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

EXECUTIVE SUMMARY

The 2020/21 Capital Improvement Program (CIP) presents a five-year financing implementation plan for capital improvement projects within the unincorporated County; Parks, Open Space and Cultural Services; and County Facilities located countywide. The CIP is an outgrowth of cooperative planning, programming and financing efforts through the County Administrative Office and by the County's land use departments including Planning, Public Works, and Parks, Open Space and Cultural Services, as well as non-land use departments including the Health Services Agency, General Services Department, Probation, and the Sheriff's department. The content of this book was compiled and prepared with pre-COVID-19 estimated budgets. Funding for these projects may no longer be accurate due to anticipated revenue losses. Updated project funding will be provided in the 2021-2022 CIP. This document is organized as follows:

Section I: Executive Summary and Overview

Section II: County Facilities and Programmed Projects

This section contains individual project pages for programmed current and upcoming projects for County facilities, as well as recently completed projects to present the final project costs upon completion. These project pages include expenditure plans that provide prior year expenditures, actual expenditures for fiscal year (FY) 2018/19, total estimated actual (EA) costs for the current FY 2019/20, budgets for the second year of the two-year budget cycle for FYs 2019/20 and 2020/21, and the planned expenditures for FY 2021/22 and beyond. The section concludes with a financing summary of the County facilities Fund 40 budget as submitted in the proposed 2020/21 budget. The Fund 40 Financial Summary in the appendix is a list of all available appropriations for capital projects, whether programmed or unprogrammed. The project pages in this section generally reflect the entire budgeted amounts for each individual project, regardless of whether the funds have been appropriated.

Section III: Public Works Programmed Projects

This section contains individual project pages for programmed current and upcoming projects for Public Works, as well as recently completed projects to present the final project costs upon completion. These project pages are separated by Supervisorial District that include expenditure plans that provide prior year expenditures, actual expenditures for FY 2018/19, total EA costs for the current FY 2019/20, budgets for the second year of the two-year budget cycle for FYs 2019/20 and 2020/21, and the planned expenditures for FY 2021/22 and beyond. As directed by the Board of Supervisors, funding continues to be included for disability access projects in a number of planning areas. Additionally, Public Works is expected to receive \$2.7 million in Measure D funds for County road resurfacing for each FYs 2019/20 and 2020/21. Measure D projects for FYs 2017/18 and 2018/19 have been completed and total project costs are being finalized. Any funding that is not used on a Measure D project year will be applied to future paving projects. The final portion of this section contains storm damage project information and lists, which have been revised to provide more detailed information including status, original damage estimates, estimated construction years, and additional financial information. This section concludes with financing summaries for several funds utilized by Public Works to finance portions of their projects.

Section IV: Parks, Open Space and Cultural Services Programmed Projects

This section contains individual project pages for programmed current and upcoming projects for the Parks, Open Space and Cultural Services department, as well as recently completed projects to present the final project costs upon completion. These project pages include expenditure plans that provide prior year expenditures, actual expenditures for FY 2018/19, total EA costs for the current FY 2019/20, budgets for the second year of the two-year budget cycle for FYs 2019/20 and 2020/21, and the planned expenditures for FY 2021/22 and beyond. This section concludes with financing summaries for several funds utilized by Parks, Open Space and Cultural Services to finance portions of their projects.

Section V: Unprogrammed Projects

A list of unprogrammed road, roadside, sanitation, flood control, parks, and recycling and solid waste projects are provided in section five of this document. These projects currently have no funding or limited funding available but may be considered for future projects in the next five years and meets requirements of unincorporated County service level needs at build-out under the 1994 General Plan.

Section VI: Appendix

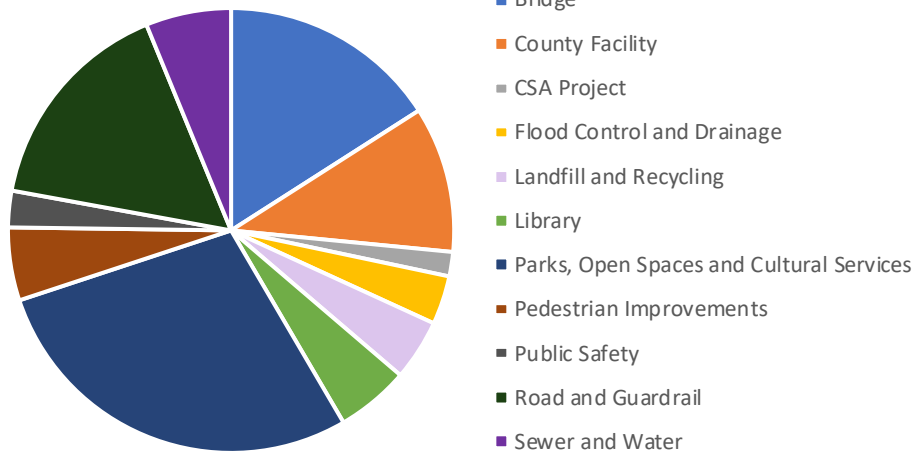
Includes the County Strategic Plan for 2018 through 2024, all projects in alphabetical order, a map of the County General Plan areas, CIP project ID codes, and a glossary of terms.

COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

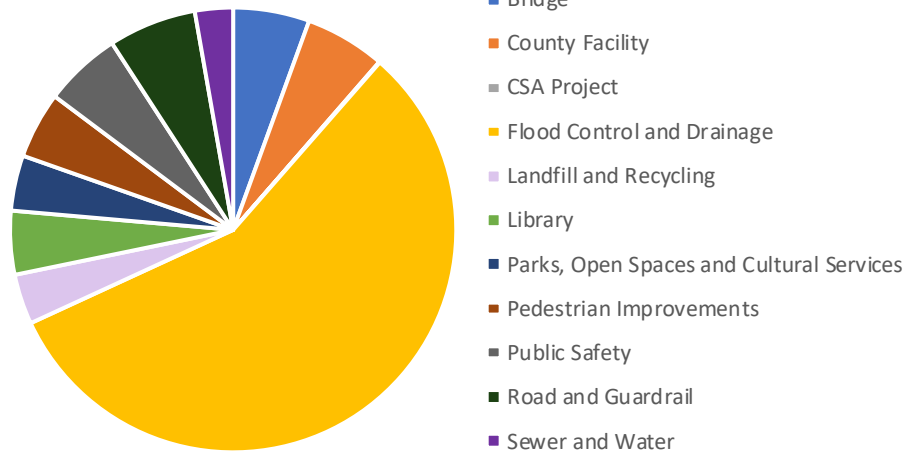
The 2020/21 Capital Improvement Program includes 113 capital projects, excluding the Public Works and Parks storm damage projects, at an estimated cost of \$803.4 million for planning, design, right-of-way acquisition and construction.

Projects by Type	Number of Projects	Total Est. Costs
Bridge	18	\$44,480,211
County Facility	12	\$46,879,844
CSA Project	2	\$419,987
Flood Control and Drainage	4	\$455,456,631
Landfill and Recycling	5	\$29,307,898
Library	6	\$37,217,907
Parks, Open Spaces and Cultural Services	32	\$32,340,037
Pedestrian Improvements	6	\$38,848,156
Public Safety	3	\$45,065,197
Road and Guardrail	18	\$51,240,709
Sewer and Water	7	\$22,181,684
Grand Total	113	\$803,438,261

Number of Projects by Type



Estimated Cost by Project Type



COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

The estimated damages for Parks during the 2016 and 2017 winter storm events are \$799,196. Estimated damages for the Public Works winter storm events of 2016 and 2017 are \$119,025,000. Public Works is also continuing to work on repairs that occurred during winter storms of March 2011, which caused a total of \$18,750,000 in damages.

Disaster recovery projects are reimbursed at a rate of 75% for FEMA and 88.53% for FHWA, with an additional 18.75% by CalOES for the portion that is not reimbursed by FEMA or FHWA. An average of 6.25% of matching funds are contributed by the County of Santa Cruz.

Public Works staff continue to work closely with the Federal Emergency Management Agency (FEMA), the Federal Highway Administration (FHWA), and the California Office of Emergency Services (CalOES) to calculate anticipated repair costs and obtain all available funding.

Storm Damage Disaster Recovery	Total Est. Costs
Public Works March 2011 Storm Damage Projects	\$18,750,000
Public Works 2016 Storm Damage Projects	\$9,025,000
Public Works Winter 2017 Storm Damage Projects	\$110,000,000
Parks 2016 and 2017 Storm Damage Projects	\$799,196
Grand Total	\$138,574,196

The content of this book was compiled and prepared with pre-COVID-19 estimated budgets. Funding for these projects may no longer be accurate due to anticipated revenue losses. Updated project funding will be provided in the 2021-2022 CIP.

Goals of the Capital Improvement Program

The Capital Improvement Program (CIP) is developed to address elements of the County's General Plan as well as other planning documents and master plans. The goals for the CIP include:

- Maintain and upgrade infrastructure to support rural, suburban and business communities.
- Develop capital projects to meet community needs.
- Align capital budgets with adopted policies and plans.
- Link the County's development and fiscal planning processes.

Preparation

This CIP is prepared in conjunction with the annual proposed budget. All proposed project worksheets are submitted to the Department of Public Works Department to be compiled and published in this document. The CIP is accepted and filed by the Board of Supervisors during a regular meeting in May and then referred to the Planning Commission to conduct a study session of the document to ensure conformance with the General Plan. The CIP is then reviewed by the Board of Supervisors during a June study session. Comments made during both study sessions may either impact the current year projects or be incorporated into future capital projects as appropriate. Throughout the year individual projects are taken to the Board of Supervisors to provide project updates.

Funding Sources

Funds for capital improvement projects are provided through a variety of sources including: State and Federal funding, Special Revenue Funds and Enterprise Funds. Many revenue categories are restricted, with expenditures limited to certain types of projects. The next section highlights some of the funding sources that were utilized by the projects listed in this CIP.

COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

Special Revenue Funding

A Special Revenue Fund is used to account for the proceeds of revenue sources that are restricted to expenditures for specific purposes. Special Revenue Funds include entitlement or subvention funds and developer fee funds. An example of an entitlement fund is the Gas Tax, whereby funds are distributed based on population. Special revenue funding includes:

Transportation Improvement Fees: Collected as development impact fees to finance traffic-related improvements needed at General Plan build-out and within specific planning areas.

Roadside Improvement Fees: Collected as development impact fees to finance identified roadside improvements needed at General Plan build-out and within specific planning areas.

Gas Taxes: Funds support the overall planning, maintenance, and operation of the County's transportation system. Funds may be used for development review, transportation modeling, traffic signal operation and coordination, and streetlight system maintenance. Gas Tax use must comply with State and Federal regulations and must be directly related to street construction or maintenance. Revenue is distributed by the State according to established formulas, based on road miles maintained and number of registered vehicles.

Highway Safety Improvement Program: A Federal program that funds safety improvement projects to reduce the number and severity of collisions at hazardous highway locations, sections and elements on any public road, any public surface transportation facility, or any publicly owned bicycle or pedestrian pathway or trail.

Highway Bridge Program: Part of the Federal Highway Act whose funds are to be used for the reconstruction and rehabilitation of our County bridges.

Federal Emergency Management Agency (FEMA): Funds are made available to the County through the Stafford Act when a disaster occurs and there is a presidential declaration of a disaster area. These monies are to be spent on debris removal and repairing roads to their pre-disaster condition on non-federal routes.

California Office of Emergency Services Disaster Relief Funds (CalOES): Funds are made available to the County from the State government through the California Disaster Assistance Act when a disaster has occurred and there is a Governor's proclamation of a disaster area.

Federal Highway Administration Emergency Relief (FHWA): Funds are available for the repair of Federal-aid highways or roads on Federal lands that have been significantly damaged by natural disasters.

Measure D Funds: Countywide 1/2 cent sales tax measure to fund local streets and road maintenance, bicycle and pedestrian projects (especially near schools), safety projects, transit and paratransit service, and numerous essential transportation projects and programs throughout the County.

Senate Bill 1 (SB1): The Road Repair and Accountability Act of 2017. This bill invests \$52 billion over the next decade to fix roads, freeways and bridges in communities across the State of California. This funding is split, with \$26 billion for state highways and \$26 billion for local needs.

Measure S Funds: Voter approved Measure S authorized \$67 million bond funds to finance capital improvements throughout the entire Santa Cruz City/County Public Library system. The County of Santa Cruz's share of this fund is \$32.5 million. The remaining funds are allocated to the libraries located within the surrounding cities, excluding Watsonville.

COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

Enterprise Funds

Enterprise Funds are proprietary funds used to account for activities with an associated user charge. Enterprise Funds are maintained by adopted rates and are not subsidized by the General Fund. User rates support the full cost of operations, maintenance, capital, and reserve requirements. Enterprise Funds used for the 2020/21 Capital Improvement Program include:

Sewer Service Fund: Established to maintain, rehabilitate, and replace sewer infrastructure. Revenue is derived from sewer service charges collected from residents and businesses with connections to the County-maintained sewer lines. Capital projects include rebuilding sewer lift stations, pump station improvements, and the maintenance or replacement of sewer lines.

County Service Area/Special Districts: The County Service Area (CSA)/Special Districts are created by local communities who desire expanded service levels in areas where residents agree to pay an annual benefit assessment for the specified service(s) identified at the time of the formation of the CSA. CSAs can be authorized to provide a wide variety of services, including expanded road maintenance, fire protection, park and recreation facilities, libraries, landscaping, and parking services.

Park Dedication Funds: These funds are derived from fees collected on new residential construction or remodels, to offset the impacts of increased population. Funds are restricted for capital projects in parks.



Grants and Minor CIP Funds

Each year, County departments apply for and receive funding from various grant awards. Many of the grant funds received are specified to assist in development or improvements to infrastructure. By pursuing grant opportunities, the County is able to maximize local project funds. Some of the grants used to fund CIP projects include:

- California Boating and Waterways Grants: provides funding for coastal improvement projects
- Bridge Preventative Maintenance Program Grants: used to extend useful life of the County's bridges
- Safe Routes to Schools Grant: part of the Active Transportation Program that addresses traffic safety issues near schools
- Regional Surface Transportation Program
- Surface Transportation Block Grant
- Air Quality Control Grants per AB 2766

COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM

Types of CIP Projects

Bridges: This category highlights improvements to the County's bridge system. Projects may include maintenance, repairs, and complete replacements of County bridges.

County Facilities: This category includes the establishment of solar power to several County facilities located throughout Santa Cruz County by the General Services Department, Improvements to Juvenile Hall and Rountree detention centers, upgrades to County facilities, and library projects including branches located in Aptos, Boulder Creek, Felton, La Selva Beach, and Live Oak.

Disaster Recovery Projects: Capital projects that were created by a disaster such as a storm, earthquake, or other event.

Drainage Improvements: Drainage projects include storm drain line construction or rehabilitation, drainage pump station construction, and drainage system facilities.

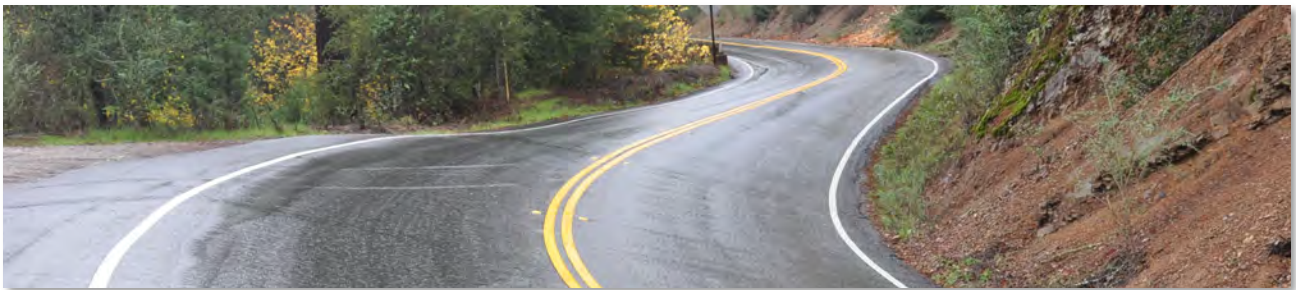
Flood Control Improvements: Flood Control projects include reconstruction of levees and pump station upgrades on the Pajaro River and Salsipuedes Creek.

Parks, Open Space and Cultural Services: Projects include both new construction and rehabilitation of existing park facilities.

Pedestrian Safety Improvements: Improvements to the Countywide transportation system include ADA access ramps, sidewalks, street trees, and streetscapes. Projects are intended to improve safe pedestrian access throughout the County.

Road Improvements and Traffic Safety: This category highlights improvements to the County's road system. Projects may include guardrails, street and intersection widening, bike and bus facilities, parking, traffic signals, pavement rehabilitation, pavement and concrete replacement, road widening, and grade adjustments.

Sanitation: Sanitation improvements include sewer needs that are located in the Freedom County Sanitation District (FCSD), and water/sewer needs located in the Davenport County Sanitation District (DCSD). Sewer services are also provided to five small sanitation county service areas (CSAs).



Conclusion

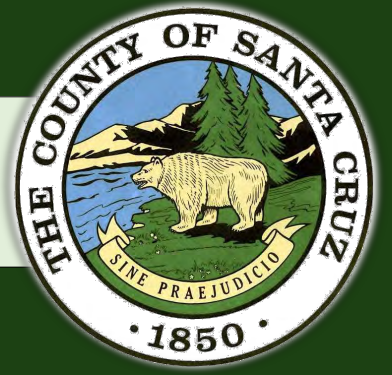
This summary presents only some of the highlights of the 2020/21 Capital Improvement Program. Due to the large number of projects, it is not possible to discuss each project individually. For more information on specific projects, individuals are encouraged to contact the appropriate department who is responsible for coordinating the work.

The 2020/21 CIP has been reviewed for conformance with the 1994 General Plan/Local Coastal Program by the Planning Department, as required in Santa Cruz County Code §13.01.130(c). The Planning Department has confirmed all of the improvements listed in this CIP are consistent with the General Plan/Local Coastal Program Land Use Plan.

SECTION II

**2020/21 Capital Improvement Program
County of Santa Cruz**

County Facilities and Programmed Projects



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-1

MASTER PROJECT NUMBER: GL191051

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: CSA 53

STRATEGIC PLAN: 6.C

AGRICULTURAL WEIGHTS AND MEASURES, MOSQUITO AND VECTOR CONTROL: OFFICE REMODEL



PROJECT TYPE: Ag. Weights and Measures, Mosq. and Vector

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

Remodel of the existing building, including the addition of laboratories, meeting rooms, additional storage, and upgrades to the electrical and mechanical systems.

IMPACT TO OPERATIONS:

The project will provide an updated facility for delivering services for protection of public health, safety and welfare. The construction of a laboratory will improve surveillance-based vector control activities. The laboratory will provide the Mosquito and Vector Control District the capability for rapid identification and testing of mosquitoes for viruses and pesticide resistance, the ability to test for disease prevalence in mosquitoes and ticks, and the ability to improve current integrated pest management practices through better monitoring and understanding of our local mosquito populations.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 989,000
Preliminary	\$ -
Design	\$ 124,295
Acquisition	\$ -
Construction	\$ 1,480,960
Other	\$ 121,215
Total Estimated Cost	\$ 1,726,470

FUNDING SOURCES	
CSA 53 Fund Balance	\$ 1,726,470
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,726,470
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 1,567,971	\$ 78,704	\$ 79,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,726,470

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-2

MASTER PROJECT NUMBER: GL 191024

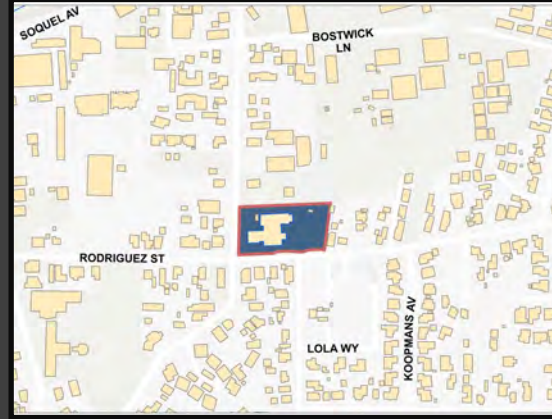
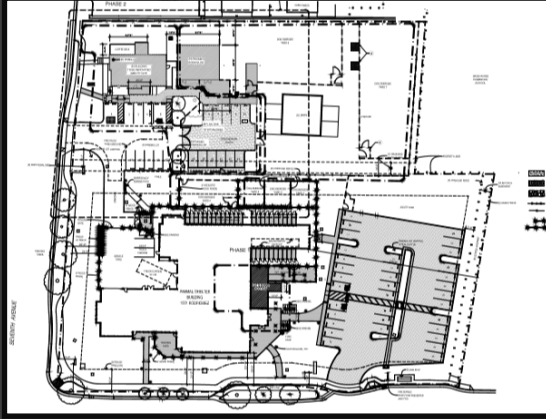
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.A, 6.C

CAPITAL PROJECTS: ANIMAL SERVICES - ANIMAL SHELTER RENOVATION PROJECT



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Design and Permitting Phase

LOCATION: Mid County
PLANNING AREA: Live Oak
ESTIMATED COMPLETION DATE: 06/2022

DESCRIPTION & BACKGROUND:

General interior renovation of existing primary animal shelter facility, conversion of accessory structure to cat café, and construction of new volunteer training building, and related site improvements.

IMPACT TO OPERATIONS:

Renovation of the existing facility will improve overall operational efficiencies and allow for expansion of existing volunteer programs and animal support related programs. Operating costs will be provided by the Santa Cruz County Animal Shelter who operates this branch.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,603,684
Preliminary	\$ 22,915
Design	\$ 1,291,793
Acquisition	\$ -
Construction	\$ 2,288,976
Other	\$ -
Total Estimated Cost	\$ 3,603,684

FUNDING SOURCES	
Other Bond Funds	\$ 1,371,477
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,371,477
Funding Not Yet Identified	\$ 2,232,207

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 22,915	\$ 278,103	\$ 1,070,459	\$ 2,232,207	\$ -	\$ -	\$ -	\$ -	\$ 3,603,684

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-3

MASTER PROJECT NUMBER: GL 601000

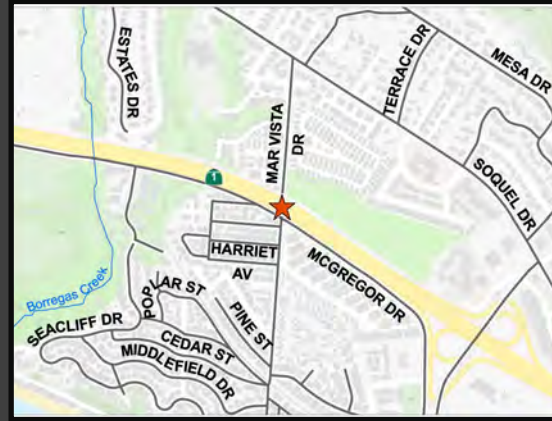
OTHER PROJECT NUMBERS: P63060

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 4.A

**CAPITAL PROJECTS:
HIGHWAY 1 MAR VISTA BICYCLE AND PEDESTRIAN OVERCROSSING**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Partially Funded
PROJECT STATUS: Project Approval and Environmental Document

LOCATION: South County
PLANNING AREA: Aptos
ESTIMATED COMPLETION DATE: 2024

DESCRIPTION & BACKGROUND:

The Highway 1 Mar Vista Bicycle and Pedestrian Overcrossing will provide a safe link between schools, the beach, residential neighborhoods and retail centers on each side of Highway 1. The Mar Vista crossing will reduce travel distances for bicyclists and pedestrians traveling between Mar Vista Drive at McGregor Drive in Seacliff to Mar Vista Elementary School by up to 1.6 miles and minimize travel through the busy State Park Drive interchange.

IMPACT TO OPERATIONS:

Continued maintenance of the bicycle and pedestrian overcrossing are anticipated but estimates of these costs are difficult to quantify at this time. Estimates will be provided upon completion of this project.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 12,915,000
Preliminary	\$ 625,000
Design	\$ 1,260,000
Acquisition	\$ 1,200,000
Construction	\$ 12,000,000
Other	\$ -
Total Estimated Cost	\$ 15,085,000

FUNDING SOURCES	
RSTPX	\$ 525,481
STIP	\$ 6,779,000
Measure D	\$ 300,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 7,604,481
Funding Not Yet Identified	\$ 7,480,519

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 100,000	\$ 525,000	\$ 1,600,000	\$ 3,360,000	\$ 9,500,000	\$ -	\$ -	\$ 15,085,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-4

MASTER PROJECT NUMBER: GL 601000

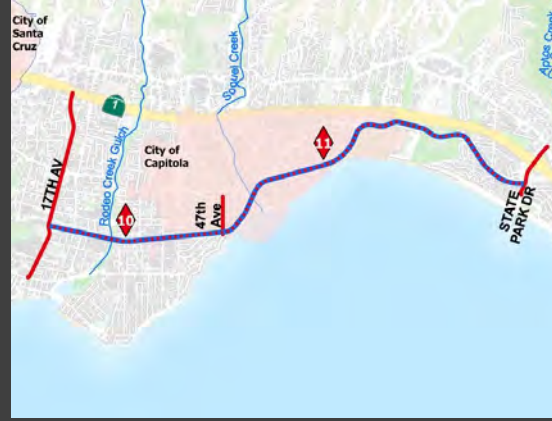
OTHER PROJECT NUMBERS: P63061

SUPERVISORIAL DISTRICT(S): 1, 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 4.A

**CAPITAL PROJECTS:
MONTEREY BAY SCENIC SANCTUARY TRAIL SEGMENTS 10-11**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Partially Funded
PROJECT STATUS: Preliminary Design & Environmental Review

LOCATION: Mid and South County
PLANNING AREA: Live Oak, Capitola, Seacliff
ESTIMATED COMPLETION DATE: 2023

DESCRIPTION & BACKGROUND:

This project will conduct the preliminary design and environmental approval for segments 10 and 11 of the RTC-funded regional rail-trail project. This project spans from 17th Avenue in Live Oak to State Park Drive.

IMPACT TO OPERATIONS:

Construction of new rail-trail segments will improve multi-modal transportation opportunities. Increased maintenance costs are anticipated for vegetation management and trail resurfacing, although estimates of these costs are difficult to quantify at this time.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,500,000
Preliminary	\$ -
Design	\$ 3,500,000
Acquisition	\$ -
Construction	\$ -
Other	\$ -
Total Estimated Cost	\$ 3,500,000

FUNDING SOURCES	
RTC - Measure D	\$ 3,500,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 3,500,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 25,000	\$ 1,000,000	\$ 1,000,000	\$ 1,475,000	\$ -	\$ -	\$ -	\$ 3,500,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-5

MASTER PROJECT NUMBER: GL 191401

OTHER PROJECT NUMBERS: P19521

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - APTOS BRANCH LIBRARY**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Design-Build Team Selection

LOCATION: South County
PLANNING AREA: Aptos
ESTIMATED COMPLETION DATE: 2022

DESCRIPTION & BACKGROUND:

Constructed in 1975, the approximately 8,000-square foot Aptos Branch Library is due for a complete rebuild to address accessibility requirements, upgrade building systems, improve data and connectivity, and to enhance user experience. Project funding provided by the Santa Cruz Libraries Facilities Financing Authority, Measure S for Libraries and County Library Fund.

IMPACT TO OPERATIONS:

A complete rebuild of the building should result in a reduction of maintenance and operational costs due to the installation of new and more efficient building systems. Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 10,000,000
Preliminary	\$ 12,000
Design	\$ 2,482,200
Acquisition	\$ -
Construction	\$ 9,928,800
Other	\$ 1,720,419
Total Estimated Cost	\$ 14,143,419

FUNDING SOURCES	
Leonard Trust	\$ 600,000
County Library Funds	\$ 604,680
Measure S for Libraries	\$ 12,938,739
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 14,143,419
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 18,677	\$ 317,979	\$ 115,737	\$ 2,618,211	\$ 10,083,309	\$ 989,506	\$ -	\$ -	\$ -	\$ 14,143,419

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-6

MASTER PROJECT NUMBER: GL 191402

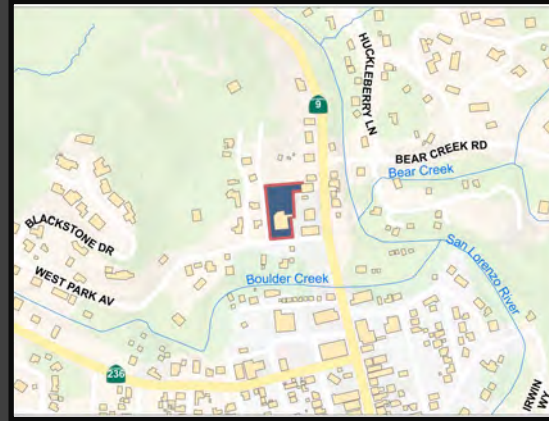
OTHER PROJECT NUMBERS: P19522

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - BOULDER CREEK BRANCH LIBRARY**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Bidding

LOCATION: North County
PLANNING AREA: San Lorenzo Valley
ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

This project consists of renovation of an existing 4,600-square-foot facility that serves the northern San Lorenzo Valley community of Boulder Creek. Improvements to include renovation of the existing restrooms for ADA compliance, reconfiguration and renovation of the central reading room, replacement of septic tank, plus new shelving, lighting, finishes and acoustic improvements as feasible.

IMPACT TO OPERATIONS:

Replacement of the septic tank and new restrooms should result in a reduction of maintenance and operations costs. The branch is operated by Santa Cruz Public Libraries. Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 500,000
Preliminary	\$ 3,600
Design	\$ 300,938
Acquisition	\$ -
Construction	\$ 1,161,133
Other	\$ 196,263
Total Estimated Cost	\$ 1,661,934

FUNDING SOURCES	
County Library Funds	\$ 30,234
Measure S for Libraries	\$ 1,631,700
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,661,934
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 48,395	\$ 86,106	\$ 86,351	\$ 1,441,082	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,661,934

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-22

MASTER PROJECT NUMBER: GL 191402

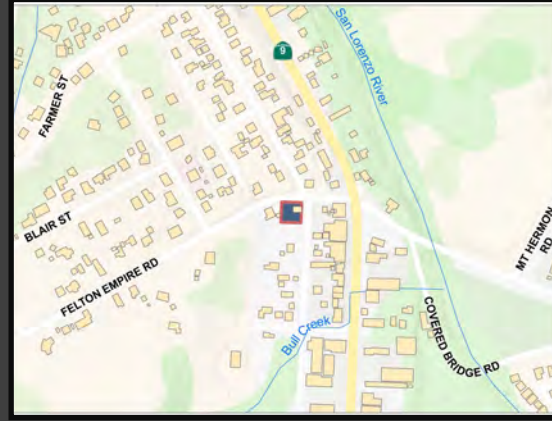
OTHER PROJECT NUMBERS: P19522

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - FELTON BRANCH LIBRARY**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Construction Close-Out

LOCATION: North County
PLANNING AREA: San Lorenzo Valley
ESTIMATED COMPLETION DATE: 2020

DESCRIPTION & BACKGROUND:

This project consists of construction of a new 8,990-square-foot, one-story library. Includes open floor plan with adult and children's collections, community room, teen room, and study room. Site improvements include a new patio, parking lot, replacement of a culvert with a pedestrian bridge on Bull Creek, and landscape and riparian planting.

IMPACT TO OPERATIONS:

Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 10,000,000
Preliminary	\$ 12,000
Design	\$ 1,465,577
Acquisition	\$ -
Construction	\$ 9,145,400
Other	\$ 1,574,703
Total Estimated Cost	\$ 12,197,680

FUNDING SOURCES	
Measure S for Libraries	\$ 11,493,000
County Library Funds	\$ 604,680
Donations	\$ 100,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 12,197,680
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 1,145,370	\$ 5,998,500	\$ 4,156,741	\$ 897,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$12,197,680

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-7

MASTER PROJECT NUMBER: GL 191404

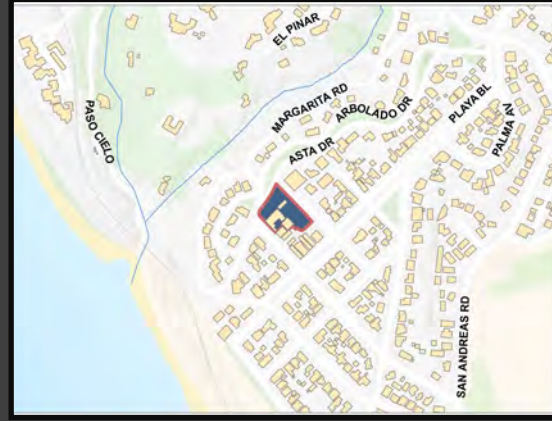
OTHER PROJECT NUMBERS: P19524

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - LA SELVA BEACH BRANCH LIBRARY**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Construction

LOCATION: South County
PLANNING AREA: La Selva
ESTIMATED COMPLETION DATE: 2020

DESCRIPTION & BACKGROUND:

This project consists of the renovation of an existing 2,000-square-foot library. Full renovation of the building interior is planned to include reconfiguration of the entry, circulation desk, adult and children's collections. New windows, doors, flooring and finishes, mechanical, electrical and data systems, shelving and furnishings are planned. Patio improvements will be included as feasible.

IMPACT TO OPERATIONS:

Improvements should result in some operational improvements for Santa Cruz Public Libraries. The branch is operated by Santa Cruz Public Libraries in space leased from the La Selva Beach Recreation District. Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	500,000
Preliminary	\$	5,100
Design	\$	300,938
Acquisition	\$	-
Construction	\$	1,161,133
Other	\$	194,763
Total Estimated Cost	\$	1,661,934

FUNDING SOURCES		
County Library Funds	\$	30,234
Measure S for Libraries	\$	1,631,700
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	1,661,934
Funding Not Yet Identified	\$	-

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 54,335	\$ 189,873	\$ 1,106,120	\$ 311,606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,661,934

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-8

MASTER PROJECT NUMBER: GL 191405

OTHER PROJECT NUMBERS: P19525

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - LIVE OAK BRANCH LIBRARY**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Permitting

LOCATION: Mid County
PLANNING AREA: Live Oak
ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

This project consists of minor upgrades to an existing 13,500-square-foot library. Improvements to include upgrades to children's and teen areas and furnishings, site signage to improve visibility, miscellaneous interior and exterior repairs, new self-check stations and HVAC repairs.

IMPACT TO OPERATIONS:

Repairs to HVAC should improve operations. The branch is operated by Santa Cruz Public Libraries. Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 500,000
Preliminary	\$ 12,565
Design	\$ 72,735
Acquisition	\$ -
Construction	\$ 414,700
Other	\$ -
Total Estimated Cost	\$ 500,000

FUNDING SOURCES	
Measure S for Libraries	\$ 500,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 500,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 31,561	\$ 44,017	\$ 30,000	\$ 394,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-9

MASTER PROJECT NUMBER: GL 191406

OTHER PROJECT NUMBERS: P19526

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 5.B, 5.D

**CAPITAL PROJECTS:
LIBRARY PROJECT - LIVE OAK LIBRARY ANNEX**



PROJECT TYPE: Capital Projects
FUNDING STATUS: Fully Funded
PROJECT STATUS: Design

LOCATION: Mid County
PLANNING AREA: Live Oak
ESTIMATED COMPLETION DATE: 2022

DESCRIPTION & BACKGROUND:

The concept of the Live Oak Library Annex is to provide a library annex-learning center with library technology, access to materials, and learning spaces at the Simpkins Family Swim Center and Live Oak Community Center. It is anticipated that this will include construction of a building addition and some renovation of existing building and site facilities.

IMPACT TO OPERATIONS:

Operational and maintenance impacts to be determined. Operating costs and the majority of maintenance costs will be provided by the Santa Cruz Public Libraries who operate this branch. Planning for a long term maintenance cost share plan is still in development.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,500,000
Preliminary	\$ 24,944
Design	\$ 740,363
Acquisition	\$ -
Construction	\$ 5,440,600
Other	\$ 847,033
Total Estimated Cost	\$ 7,052,940

FUNDING SOURCES	
County Library Funds	\$ 302,340
Parks - Simpkins Center	\$ 1,000,000
Measure S for Libraries	\$ 5,750,600
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 7,052,940
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 95,295	\$ 11,814	\$ 247,449	\$ 6,060,000	\$ 550,000	\$ 88,382	\$ -	\$ -	\$ -	\$ 7,052,940

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-10

MASTER PROJECT NUMBER: GL191051

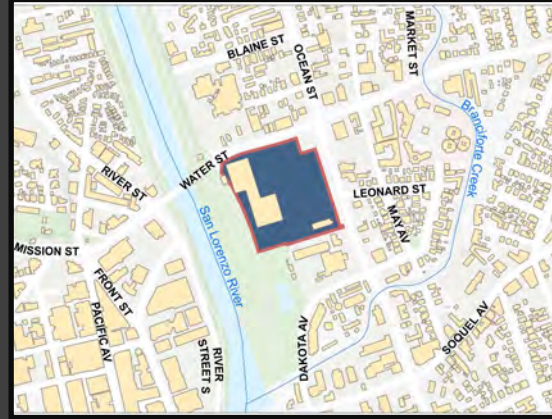
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.A, 6.C

GENERAL SERVICES DEPARTMENT: COUNTY OFFICE BUILDING IMPROVEMENTS



PROJECT TYPE: General Services
FUNDING STATUS: Fully Funded
PROJECT STATUS: Not Yet Started

LOCATION: Mid County
PLANNING AREA: City of Santa Cruz
ESTIMATED COMPLETION DATE: 12/2020

DESCRIPTION & BACKGROUND:

Building sealing would include removal of old sealants, caulking, mastic and backer rods and installation of new as well as application of building sealant \$803,000 Restroom Pipe Replacement: replacement of all original piping in the men's and women's restrooms \$75,000. The balance of \$153,649 will be used to offset the cost of a replacement generator.

IMPACT TO OPERATIONS:

The existing sealant, caulking, mastic and backer rod have deteriorated throughout the building causing extensive leaks and damage to walls, carpets and furniture. Funding of this repair will prolong the building interior space and preserve newly remodeled offices. The original piping has deteriorated and necessitated costly emergency repairs. The remaining balance will offset the cost of a generator which will be able to support building activities during power losses including future public safety power shutoffs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,031,649
Preliminary	\$ -
Design	\$ 200,000
Acquisition	\$ -
Construction	\$ 831,649
Other	\$ -
Total Estimated Cost	\$ 1,031,649

FUNDING SOURCES	
General Fund	\$ 1,031,649
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,031,649
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 85,804	\$ 305,000	\$ 640,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,649

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-11

MASTER PROJECT NUMBER: 16C1-009

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1,2,3,4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.C

**GENERAL SERVICES DEPARTMENT:
SOLAR INSTALLATION PROJECT**



PROJECT TYPE: General Services

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: Mid and South County

PLANNING AREA: Various

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

Since June 2015 the General Services Department has served as the lead agency in the Monterey Bay Region Solar Collaborative Procurement Initiative and the Sustainable Energy and Economic Development fund program to establish solar power at County facilities. Installation sites include the Main County Building, 1080 and 1040 Emeline, Simpkins Swim Center, Brommer Yard, Animal Services, Center for Public Safety and Men's Detention.

IMPACT TO OPERATIONS:

This project which includes rooftop, parking lot and ground mount arrays is anticipated to offset the County facility utility use by nearly half, producing nearly 3.5 million kilowatts of energy and saving 637 tons of carbon emissions annually. Net savings to the County of the expected 25-year useful life of the equipment is \$17.5 million.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 7,642,312
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 7,599,815
Other	\$ 142,497
Total Estimated Cost	\$ 7,742,312

FUNDING SOURCES	
Clean Renewable Energy Bonds	\$ 7,742,312
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 7,742,312
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 7,536,676	\$ 170,326	\$ -	\$ 35,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,742,312

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-12

MASTER PROJECT NUMBER: 191015

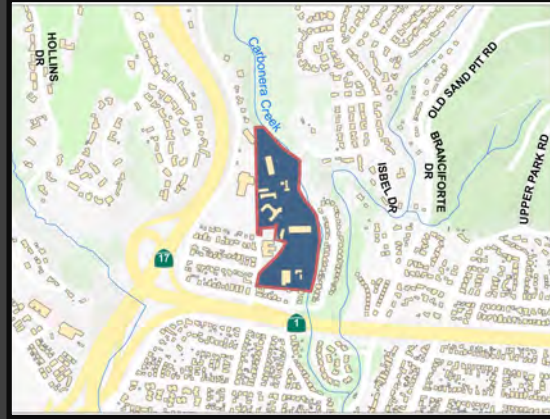
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.C

**HEALTH SERVICES AGENCY:
1060/1070 EMELINE VARIOUS - EMELINE CAMPUS**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: Mid County

PLANNING AREA: City of Santa Cruz

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This budget unit consists of two projects. The first project is the HSA Water Lab Relocation Project under which HSA relocated its Environmental Health Water Lab from 1080 Emeline to 1060 Emeline in order to provide space for more clinic exam rooms. The second project, the 1070 Siding and Windows Replacement Project, was added during fiscal year 2017/18 and is necessary due to significant deterioration of the current siding and failure of window components.

IMPACT TO OPERATIONS:

Operations conducted in both 1060 Emeline and 1070 Emeline are completed. The Water Lab Relocation Project was completed on November 19, 2018. The 1070 Emeline Siding and Windows Project was completed on January 18, 2019.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 250,000
Preliminary	\$ 15,000
Design	\$ 35,000
Acquisition	\$ -
Construction	\$ 496,411
Other	\$ -
Total Estimated Cost	\$ 546,411

FUNDING SOURCES	
Inter-Govt. Transfer Funds	\$ 546,411
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 546,411
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 538,689	\$ 7,722	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,411

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-13

MASTER PROJECT NUMBER: 191076

OTHER PROJECT NUMBERS: N/A

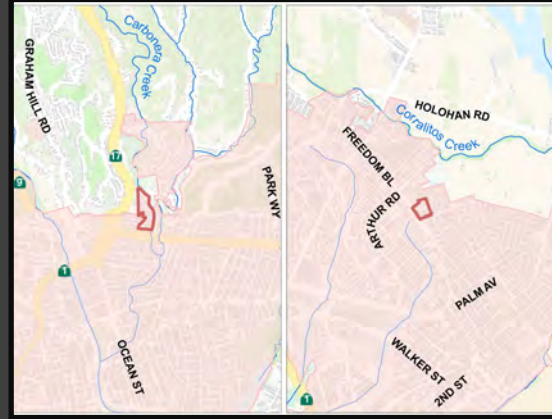
SUPERVISORIAL DISTRICT(S): 1, 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.C

HEALTH SERVICES AGENCY:

1060 EMELINE AND 1430 FREEDOM BLVD, STE B WINDOW REPLACEMENT PROJECT



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Design

LOCATION: Mid and South County

PLANNING AREA: Various

ESTIMATED COMPLETION DATE: 06/2021

DESCRIPTION & BACKGROUND:

This is a Windows Replacement Project for 1060 Emeline Avenue and 1430 Freedom Boulevard, Suite B.

IMPACT TO OPERATIONS:

Reduction of maintenance and operational costs and increase employee comfort. Studies have found that replacing single pane windows with double pane can save between 21% to 31% off of heating and cooling costs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 250,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 250,000
Other	\$ -
Total Estimated Cost	\$ 250,000

FUNDING SOURCES	
Inter-Govt. Transfer Funds	\$ 250,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 250,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-14

MASTER PROJECT NUMBER: 191020

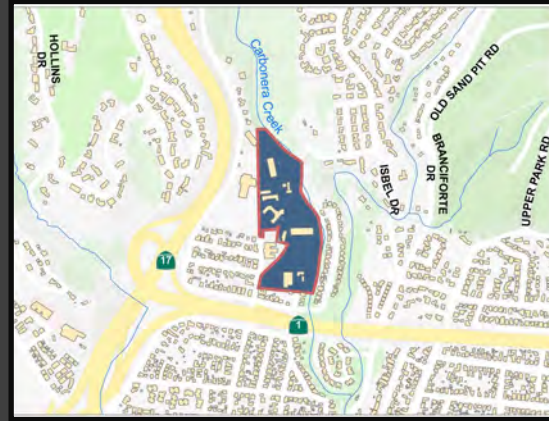
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 6.C

**HEALTH SERVICES AGENCY:
1080 EMELINE REMODEL - EMELINE CAMPUS**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully funded

PROJECT STATUS: Construction

LOCATION: Mid County

PLANNING AREA: City of Santa Cruz

ESTIMATED COMPLETION DATE: 01/2021

DESCRIPTION & BACKGROUND:

This project consists of the completed remodel of HSA’s Santa Cruz Health Center located on the first floor of 1080 Emeline Avenue to expand operations with the addition of 14 new exam rooms. As part of the renovation, all flooring, walls, lighting, heating and cooling systems, and exam and office room furnishings were replaced. Phase 2 of the project is now in construction for the 1080 Emeline HVAC and Lighting Project which includes replacement of ceilings, lights and HVAC systems in the basement and second floor at 1080 Emeline Avenue; and a secure reception area on the second floor.

IMPACT TO OPERATIONS:

This expansion provided capacity for approximately 5,000 additional patient visits per year for the clinic’s primarily Medi-Cal and indigent populations. Phase 2 of the project will reduce future maintenance and operations costs and increase efficiencies and employee comfort and safety.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 5,250,735
Preliminary	\$ 100,000
Design	\$ 150,000
Acquisition	\$ -
Construction	\$ 11,563,032
Other	\$ 500,735
Total Estimated Cost	\$ 12,313,767

FUNDING SOURCES	
CCAH, HIP, HRSA Grants	\$ 2,500,000
Inter-Govt. Transfer Funds	\$ 9,813,767
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 12,313,767
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 460,221	\$ 3,557,447	\$ 2,780,720	\$ 5,515,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,313,767

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-15

MASTER PROJECT NUMBER: 191075

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 6.C

**HEALTH SERVICES AGENCY:
1430 FREEDOM BOULEVARD, SUITE D RECEPTION**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Design

LOCATION: South County

PLANNING AREA: Freedom Campus

ESTIMATED COMPLETION DATE: 06/2021

DESCRIPTION & BACKGROUND:

Remodel of reception and lobby area: including new reception furniture, bathroom renovation, new flooring and painting.

IMPACT TO OPERATIONS:

Project would improve marketing efforts to retain and attract new patients in an increasingly competitive environment by improving main entrance space of clinic, improving patient flow, and upgrading patient bathrooms. This would also reduce annual maintenance of current bathrooms for GSD.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 500,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 500,000
Other	\$ -
Total Estimated Cost	\$ 500,000

FUNDING SOURCES	
Inter-Govt. Transfer Funds	\$ 500,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 500,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-16

MASTER PROJECT NUMBER: 191075

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.D, 6.C

**HEALTH SERVICES AGENCY:
BEHAVIORAL HEALTH OFFICE BUILDING - FREEDOM CAMPUS WATSONVILLE**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: South County

PLANNING AREA: Freedom Campus

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project involved construction of an approximately 13,500-square-foot Behavioral Health Office Building providing office space for 50 staff for provision of behavioral health services. Services were transitioned from 1430 Freedom Boulevard, Suite B, to this new facility.

IMPACT TO OPERATIONS:

HSA expanded access to behavioral health services in the south county area. Project was completed on October 1, 2019. The new facility more than doubles the space to 13,000 square feet and increases the number of offices from 12 to 44. The building has also doubled the amount of psychiatric space.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 7,000,000
Preliminary	\$ 100,000
Design	\$ 150,000
Acquisition	\$ -
Construction	\$ 5,000,000
Other	\$ 2,568,903
Total Estimated Cost	\$ 7,818,903

FUNDING SOURCES	
CAAH Grant	\$ 2,500,000
Inter-Govt. Transfer Funds	\$ 5,318,903
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 7,818,903
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 156,046	\$ 3,744,577	\$ 3,295,356	\$ 622,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,818,903

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-17

MASTER PROJECT NUMBER: 191079

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.D

**HEALTH SERVICES AGENCY:
FRONT STREET**



PROJECT TYPE: Health Services Agency
FUNDING STATUS: Fully Funded
PROJECT STATUS: Ready for Requests for Proposals

LOCATION: Mid County
PLANNING AREA: City of Santa Cruz
ESTIMATED COMPLETION DATE: 06/2020

DESCRIPTION & BACKGROUND:

Site improvements to include replacement of stairs, rebuild of deck, exterior siding and remodel of bathrooms. The plans and specifications have been created, and the project will soon go out for Requests for Proposals.

IMPACT TO OPERATIONS:

Project would reduce the liability risk to the County by improving walkways, stairwells, and bathrooms. This adult living facility is restricted to community members with special needs that otherwise could expose the county to higher liability risks.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 250,000
Preliminary	\$ -
Design	\$ 7,908
Acquisition	\$ -
Construction	\$ 250,000
Other	\$ -
Total Estimated Cost	\$ 257,908

FUNDING SOURCES	
Inter-Govt. Transfer Funds	\$ 257,908
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 257,908
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 257,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 257,908

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-18

MASTER PROJECT NUMBER: 191154

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.D, 6.C

**HEALTH SERVICES AGENCY:
HARBOR VET REMODEL (BEHAVIORAL HEALTH UNIT)**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Design

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Health Services Agency (HSA) is conducting planning analyses for demolishing the building previously occupied by Harbor Veterinary Hospital and replacing it with a two-story building to maximize the space available for services and staffing in conjunction with operations of HSA’s adjacent Behavioral Health Center (BHC).

IMPACT TO OPERATIONS:

HSA is exploring several options for locating clinical services to this site, including creating a new crisis program, relocating the Sobering Center, and relocating the Crisis Stabilization Program from the BHC to potentially increase the number of inpatient beds. The costs for inpatient care are rising at a level of approximately \$2 million per year, with increase in HSA’s Institutions for Mental Disease (IMD) also approaching those same levels of increases. The 16-bed crisis residential program envisioned for this project would allow HSA to reduce those costs significantly by as much as an estimated 50%.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,000,000
Preliminary	\$ 100,000
Design	\$ 150,000
Acquisition	\$ -
Construction	\$ 8,750,000
Other	\$ 124,768
Total Estimated Cost	\$ 9,124,768

FUNDING SOURCES	
Inter-Govt. Transfer Funds	\$ 2,624,768
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,624,768
Funding Not Yet Identified	\$ 6,500,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 124,768	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000	\$ 9,124,768

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-19

MASTER PROJECT NUMBER: 191076

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1, 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 6.C

**HEALTH SERVICES AGENCY:
VARIOUS BUILDINGS**



PROJECT TYPE: Health Services Agency

FUNDING STATUS: Fully Funded

PROJECT STATUS: Construction

LOCATION: Mid and South County

PLANNING AREA: Various

ESTIMATED COMPLETION DATE: 06/2021

DESCRIPTION & BACKGROUND:

This Budget unit consists of multiple projects within HSA including the completed partial remodel of the Watsonville Health Center (WHC) (\$1,000,000) which created four exam rooms and an additional provider workspace. This budget also includes the remodel of HSA Environmental Health (EH) Division office space at the County Government Center located at 701 Ocean Street (\$350,000) and Security Enhancements to various HSA Building locations (\$489,204).

IMPACT TO OPERATIONS:

Project will provide for improved operational safety, reducing risk exposure. One project will also convert non-billable space into client serving billable space. Another component will create a secondary Health Services Agency emergency operations center in Watsonville, providing access to emergency grant funds to retrofit former staff working areas. Another component will allow for more remote-work force options that will support the elimination of the last 7 years of a \$166k annual lease.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,839,204
Preliminary	\$ 50,000
Design	\$ 140,000
Acquisition	\$ -
Construction	\$ 1,773,972
Other	\$ -
Total Estimated Cost	\$ 1,963,972

FUNDING SOURCES	
Fund Balance	\$ 1,963,972
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,963,972
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 63,781	\$ 1,331,981	\$ 568,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,963,972

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-21

MASTER PROJECT NUMBER: GL 191101

OTHER PROJECT NUMBERS: JJ3002

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 1.C, 6.C

**PUBLIC SAFETY AND JUSTICE - PROBATION:
JUVENILE HALL MULTI-USE RECREATION BUILDING**



PROJECT TYPE: Public Safety and Justice
FUNDING STATUS: Fully Funded
PROJECT STATUS: Final Design & Construction Bid

LOCATION: North County
PLANNING AREA: San Lorenzo Valley
ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

Construction of an addition to the Juvenile Hall facility of a multi-use recreation and programs building to provide a required all-weather exercise facility to improve youths' large motor skill physical activities. The building will include a gymnasium with indoor basketball and volleyball courts, program training rooms, and a storage and mechanical room. Project also provides fire protection and security system improvements with onsite habitat restoration.

IMPACT TO OPERATIONS:

Minimal increases of ongoing building operational and maintenance costs are anticipated, estimated at roughly \$25,000 per year, as new building is designed with efficient systems.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,927,400
Preliminary	\$ 25,000
Design	\$ 225,812
Acquisition	\$ -
Construction	\$ 2,690,000
Other	\$ 625,000
Total Estimated Cost	\$ 3,565,812

FUNDING SOURCES	
State BSCC SB81 Grant-Round 1	\$ 1,355,608
CFA CERTS Bond 2015B	\$ 1,500,000
CFA CERTS Bond 2016	\$ 175,000
General Fund - Type 40	\$ 535,204
	\$ -
	\$ -
Total Project Funding	\$ 3,565,812
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 357,213	\$ 23,665	\$ 56,190	\$ 704,128	\$ 1,408,480	\$ 992,136	\$ 12,000	\$ 12,000	\$ -	\$ 3,565,812

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-20
MASTER PROJECT NUMBER: 191102
OTHER PROJECT NUMBERS: JJ3003

SUPERVISORIAL DISTRICT(S): 5
DISTRICT/CSA: N/A
STRATEGIC PLAN: 1.C, 6.C

**PUBLIC SAFETY AND JUSTICE - PROBATION:
 JUVENILE HALL RENOVATION AND UPGRADES (SEED TO TABLE)**



PROJECT TYPE: Public Safety and Justice
FUNDING STATUS: Fully Funded
PROJECT STATUS: Final Design

LOCATION: North County
PLANNING AREA: San Lorenzo Valley
ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

Major renovation and upgrades to the existing Juvenile Hall facility, built in 1968, to improve rehabilitation and educational programming for the youth. Project includes major kitchen and dining area remodel with new garden and greenhouse for “seed to table” programs; control center, day room and accessibility improvements; and electrical, mechanical and security system upgrades. Site work includes parking, landscape, storm drain and security fence improvements.

IMPACT TO OPERATIONS:

Renovation of the building systems should result in a reduction of ongoing operational and maintenance costs anticipated at roughly \$30,000 per year with increased efficiencies, improved safety, and a reduction in emergency repairs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 12,959,000
Preliminary	\$ 15,000
Design	\$ 860,000
Acquisition	\$ -
Construction	\$ 9,879,000
Other	\$ 2,205,000
Total Estimated Cost	\$ 12,959,000

FUNDING SOURCES	
State BSCC SB81 Grant-Round 2	\$ 9,503,000
CFA CERTS Bond 2015B	\$ 684,757
General Fund - Type 40	\$ 2,771,243
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 12,959,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,538,240	\$ -	\$ 137,760	\$ 5,307,000	\$ 4,940,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ -	\$ 12,959,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: C-P-23
MASTER PROJECT NUMBER: GL191300
OTHER PROJECT NUMBERS: P63053

SUPERVISORIAL DISTRICT(S): 2
DISTRICT/CSA: N/A
STRATEGIC PLAN: 1.C, 6.C

**PUBLIC SAFETY AND JUSTICE - SHERIFF:
 ROUNDTREE REHABILITATION AND RE-ENTRY PROJECT**



PROJECT TYPE: Public Safety and Justice
FUNDING STATUS: Fully Funded
PROJECT STATUS: Completed

LOCATION: South County
PLANNING AREA: San Andreas
ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

The project includes the renovation of the existing minimum security building including classroom and training space and the addition of a new 64-bed housing unit. Also included is a new visitation building, and administration addition to the medium security building, new inmate outdoor recreation and garden areas. The unit is operational and is designed as an innovative program to expand housing options and serve as the last step in the incarceration process.

IMPACT TO OPERATIONS:

The project includes approximately 32,000 square feet of renovated and new building construction. Although costs for long-term capital maintenance will be required for the facility, the new energy efficient building systems will support a reduction in annual facility operating costs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 28,428,000
Preliminary	\$ -
Design	\$ 2,603,191
Acquisition	\$ -
Construction	\$ 22,144,194
Other	\$ 3,793,000
Total Estimated Cost	\$ 28,540,385

FUNDING SOURCES	
SB-1022 Lease Revenue Bond	\$ 24,635,000
General Fund	\$ 3,793,000
Contributions/Other Funding	\$ 112,385
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 28,540,385
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 28,038,121	\$ 502,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,540,385

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
COUNTY FACILITIES FINANCING SUMMARY**

FUND 40									
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ACTUAL REVENUE	2019/20 ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25
\$9,306,815	\$36,935,217	\$35,478,222	\$43,159,034	FUND BALANCE	\$1,626,003	\$0	\$0	\$0	\$0
				REVENUES	\$7,567,941	\$0	\$0	\$0	\$0
				EXPENDITURES	\$9,193,944	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0
DESCRIPTION									
			\$800,000	County Facilities Master Planning	300,008				
			454,835	1020 Emeline	\$0				
			16,139	1040 Emeline	\$0				
			203,589	1060/70 Emeline	\$0				
			5,515,378	1080 Emeline	\$0				
			34,387	1400 Emeline	\$0				
			1,371,477	Animal Services 7th Avenue	\$0				
			79,975	640 Capitola Road	\$0				
			22,663	Blaine Street	\$0				
			1,031,649	County Office Buildings	\$0				
			266,477	1442 Freedom Health Services Agency	\$0				
			1,804,021	Freedom Behavioral Health Unit (BHU)	\$0				
			834,470	Health Services Agency Buildings Various	\$0				
			26,300	Ag Extension 1432 Freedom	\$0				
			1,089	Disability Access - Various Locations	\$0				
			10,025	Juvenile Hall	\$0				
			3,349,161	Juvenile Hall Gym Renovation	\$0				
			10,187,757	Juvenile Hall R2 Renovation	\$0				
			32,455	Main Jail 259 Water Street	\$0				
			1,882,122	Chanticleer Park	\$0				
			1,467,830	Felton Library Discovery Park	\$0				
			-	Farm Park	\$235,000				
			-	Simpkins Center 17th Ave	\$75,000				
			26,897	Watsonville Veterans Building	\$0				
			-	Santa Cruz Veterans Building	\$95,843				
			219,466	Parks - Parks & Rec Other	\$924,040				
			-	BHU 2202/80 Soquel Avenue	\$2,500,000				
			51,415	5200 Soquel - Emerg. Oper. Center (EOC)	\$0				
			23,020	Center for Public Safety	\$0				
			105,800	Parks & Rec 2015B CERTS Projects	\$445,101				
			1,031,356	Energy Efficiency Project	\$0				
			35,310	Solar Energy Project	\$0				
			30,239	Sheriff Rountree Facility	\$0				
			3,632,698	Library Projects	\$1,177,827				
			828,249	Aptos Library - Measure S	\$1,445,739				
			352,296	Boulder Creek Library - Measure S	\$0				
			5,288,449	Felton Library - Measure S	\$0				
			1,444,126	La Selva Library - Measure S	\$0				
			515,086	Live Oak Library - Measure S	\$0				
			(56)	Live Oak Annex- Measure S	\$0				
			176,870	Heart of Soquel	\$305,600				
			-	Parks - Various Park Projects	\$1,689,786				
			6,014	Seismic Upgrades	\$0				
			\$43,159,034		\$9,193,944	\$0			

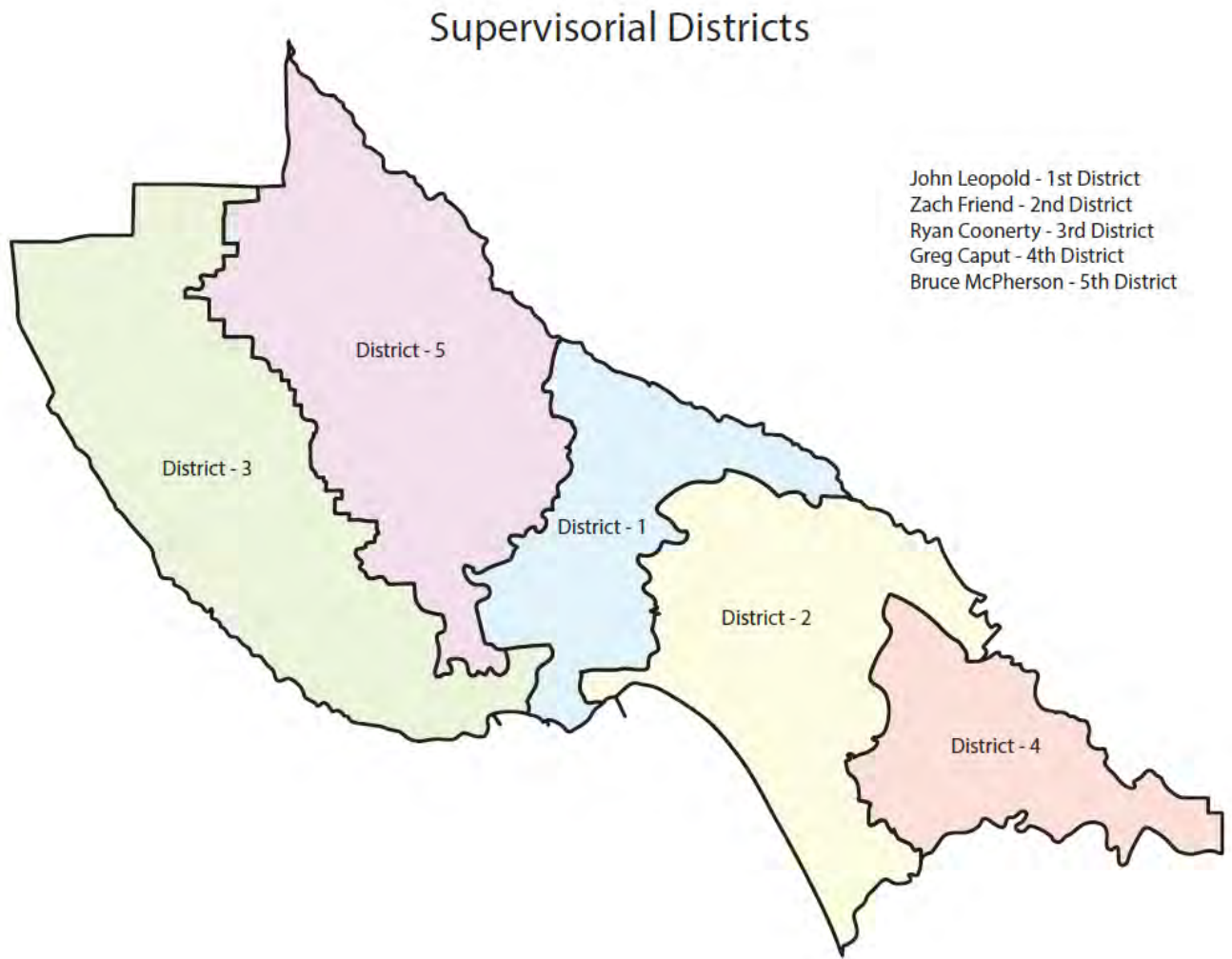
SECTION III

**2020/21 Capital Improvement Program
County of Santa Cruz**

Public Works Programmed Projects



PUBLIC WORKS PROJECTS IN MULTIPLE DISTRICTS



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: PM-P-1

MASTER PROJECT NUMBER: P13401

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1, 2, 3, 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C, 6.C

2018 MEASURE D RESURFACING PROJECT



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This project involves pavement preservation of approximately 6.51 miles of County roadways, including 22 different roads. The primary application used will be a rubberized cape seal to the entire roadway surface, then restriping of the work area. Striping enhancements for bicycle facilities were considered and incorporated during the design phase of the project. Any funding that is not used on a Measure D project year will be applied to a future project.

IMPACT TO OPERATIONS:

Pavement preservation projects extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance needs on project roadways for the life of the resurfacing treatment. This project will seal roadway surfaces. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,400,500
Preliminary	\$ -
Design	\$ 20,000
Acquisition	\$ -
Construction	\$ 2,197,269
Other	\$ -
Total Estimated Cost	\$ 2,217,269

FUNDING SOURCES	
Measure D	\$ 2,776,680
Total Project Funding	\$ 2,776,680
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 8,912	\$ 2,147,233	\$ 61,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,217,269

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: PM-P-1

SUPERVISORIAL DISTRICT(S): 1, 2, 3, 5

MASTER PROJECT NUMBER: P13401

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: N/A

STRATEGIC PLAN:

**2018 MEASURE D
RESURFACING PROJECT LIST**

Road Name	Beginning Location	Ending Location	District	Treatment	Length
Miller Cut-Off	Miller Hill Rd.	Soquel San Jose Rd.	1	Pulverize & Rubber Cape	0.76
Miller Hill Rd.	Soquel San Jose Rd.	Skyland Rd.	1	Pulverize & Rubber Cape	1.00
Playa Blvd.	San Andreas Rd.	Vista Dr.	2	Rubber Cape with 10% Digout	0.46
Palma Ave.	Playa Blvd.	Playa Blvd.	2	Rubber Cape with 5% Digout	0.17
Arbolado Dr.	Playa Blvd.	120' W/O Playa Blvd.	2	Rubber Cape Only	0.02
Arbolado Dr.	120' W/O Playa Blvd.	ECM	2	Pulverize & Rubber Cape	0.03
Arbolado Dr.	Estrella Ave.	Breve Ave.	2	Pulverize & Rubber Cape	0.09
Breve Ave.	Arbolado Dr.	Playa Blvd.	2	Pulverize & Rubber Cape	0.06
Estrella Ave.	San Andreas Rd.	Playa Blvd.	2	Rubber Cape w/ 25% Digout	0.21
Estrella Ave.	Playa Blvd.	Arbolado Dr.	2	Rubber Cape w/10% Digout	0.07
Vista Dr.	Playa Blvd.	Playa Blvd.	2	Rubber Cape w/10% Digout	0.48
Loma Ave.	Altivo Dr.	San Andreas Rd.	2	Rubber Cape w/5% Digout	0.23
Elena Rd.	Altivo Dr.	E End	2	Rubber Cape w/10% Digout	0.13
Martin Rd.	Pine Flat Rd	Alta Vista	3	Rubber Cape w/15% Digout	1.10
Harmon St.	Pine St.	Oak	5	Rubber Cape w/5% Digout	0.05
Harmon St.	100' W/O Laurel St.	ECM	5	Rubber Cape w/15% Digout	0.07
Lomond St.	Laurel St. (East Edge)	Hwy 9	5	Rubber Cape w/10% Digout	0.14
Oak St.	Lorenzo St.	Harmon St.	5	Rubber Cape w/10% Digout	0.29
Pine St.	Lorenzo St.	Harmon St.	5	Rubber Cape w/10% Digout	0.28
Laurel St.	Hwy 236	Harmon St.	5	Rubber Cape w/15% Digout	0.23
Forest St.	Hwy 9	Pine St.	5	Pulverize & 3" AC Rebuild	0.03
Forest St.	East Lomond St.	Hwy 9	5	Pulverize & 3" AC Rebuild	0.06
East Lomond St.	Hwy 9	200' E/O Hwy 9	5	Pulverize & 3" AC Rebuild	0.04
East Lomond St.	200' E/O Hwy 9	Irwin Way	5	Rubber Cape w/5% Digout	0.16
Middleton	Hwy 9	Junction Ave.	5	Rubber Cape w/5% Digout	0.13
Junction	Middleton Ave.	Lomond St.	5	Rubber Cape w/15% Digout	0.09
Railroad Ave.	Lomond St.	Middleton Ave.	5	Rubber Cape w/15% Digout	0.13

Total:	6.51
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COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-2

MASTER PROJECT NUMBER: P13402

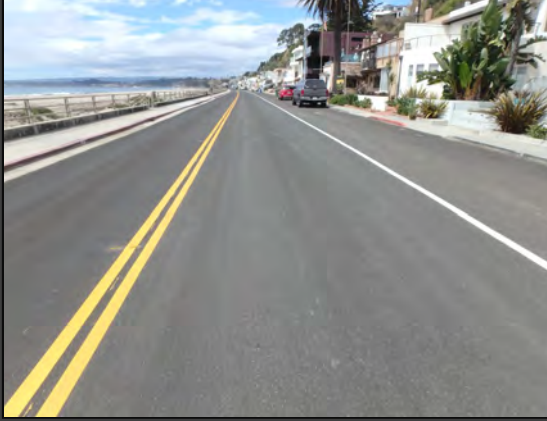
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1, 2, 3, 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C, 6.C

2019 MEASURE D RESURFACING PROJECT



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This project involves pavement preservation of County roadways, to be selected from the approved Measure D 5-year plan. The project will involve resurfacing selected roadways, then restriping of the work area. Striping enhancements for bicycle facilities will be considered and incorporated during the design phase of the project. The 2019 funding share for District 4 was reserved for use in the 2020 Measure D Project.

IMPACT TO OPERATIONS:

Pavement preservation projects extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance needs on project roadways for the life of the resurfacing treatment. This project will seal roadway surfaces. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,086,707
Preliminary	\$ -
Design	\$ 172,376
Acquisition	\$ -
Construction	\$ 1,723,755
Other	\$ 202,133
Total Estimated Cost	\$ 2,098,264

FUNDING SOURCES	
Measure D	\$ 2,700,000
Total Project Funding	\$ 2,700,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 100,935	\$ 1,997,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,098,264

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-2

SUPERVISORIAL DISTRICT(S): 1, 2, 3, 5

MASTER PROJECT NUMBER: P13402

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: N/A

STRATEGIC PLAN:

**2019 MEASURE D
RESURFACING PROJECT LIST**

Road Name	Beginning Location	Ending Location	District	Treatment	Length
Maciel Ave.	Mattison Ln.	Capitola Rd.	1	Rubber Cape	0.32
Reinelt Ave.	Woolpert Way.	Byer Rd.	1	Rubber Cape w/Digouts	0.16
Thomas Ave.	Chanticleer Ave.	Reinelt Ave.	1	Rubber Cape w/Base Treatment	0.05
Rodriguez St.	17th Ave.	Chanticleer Ave.	1	Rubber Cape w/Base Treatment	0.13
Del Mar Ct.	17th Ave.	End	1	Rubber Cape	0.02
Catalina Dr.	Axford Rd.	N. End	1	Rubber Cape w/Base Treatment	0.12
Malibu Dr.	Lotman Dr.	Catalina Dr.	1	Rubber Cape w/Digouts	0.11
Axford Rd.	W. End	Lotman Dr.	1	Rubber Cape w/Digouts	0.14
Newport Ave.	Malibu Dr.	W. End	1	Rubber Cape	0.08
Thompson Ave.	78' S/Capitola Rd.	Brommer St.	1	Rubber Cape w/Base Treatment	0.20
Thompson Ave.	Brommer St.	S. End	1	Rubber Cape w/Base Treatment	0.18
Bulb Ave.	Garden St.	Brommer St.	1	Rubber Cape w/Base Treatment	0.04
Bulb Ave.	Brommer St.	1030' N/Brommer St.	1	Rubber Cape w/Base Treatment	0.20
Dee St.	Thompson Ave.	W. End	1	Rubber Cape w/Base Treatment	0.05
Rey Ct.	Bulb Ave.	E. End	1	Rubber Cape	0.03
Miller Hill Rd.	Soquel San Jose Rd.	Skyland Rd.	1	Spot Repairs	0.00
Miller Cutoff	Miller Hill Rd.	Soquel San Jose Rd.	1	Spot Repairs	0.00
Beach Dr.	Aptos Beach Dr.	S. End	2	Rubber Cape w/Base Treatment	0.75
Spreckles Dr.	Treasure Island Ave.	Aptos Beach Dr.	2	Rubber Cape w/Base Treatment	0.16
Bennett Rd.	Aptos Beach Dr.	Moose Head Dr.	2	Rubber Cape w/Digouts	0.09
Bennett Rd.	Venetian Rd.	Aptos Beach Dr.	2	Pulverize & 3" AC Rebuild	0.07
Hainline Rd	Moose Head Dr.	Venetian Rd.	2	Rubber Cape w/Digouts	0.14
Stephen Rd.	Moose Head Dr.	Aptos Beach Dr.	2	Rubber Cape w/Digouts	0.08
Stephen Rd.	Aptos Beach Dr.	Venetian Rd.	2	Rubber Cape	0.10
Venetian Rd.	Stephen Rd.	Aptos Beach Dr.	2	Pulverize & 3" AC Rebuild	0.15
Martin Rd.	Alta Vista Rd.	Ice Cream Grade	3	Rubber Cape w/Digouts	0.60
Brookside Ave.	Love Creek Rd.	Glen Arbor Rd.	5	Rubber Cape w/Digouts	0.47
Live Oak Ave.	Glen Arbor Rd.	Brookside Ave.	5	Rubber Cape w/Digouts	0.16
Pine St.	Live Oak Ave.	Manzanita Ave.	5	Rubber Cape w/Digouts	0.08
Whittier Ave.	Brookside Ave.	Manzanita Ave.	5	Rubber Cape w/Digouts	0.07
Love Creek Rd.	Hwy 9	Brookside Ave.	5	Rubber Cape w/Digouts	0.47
Central Ave.	Fillmore St.	Love Creek Rd.	5	Rubber Cape	0.17
Sunnyside Ave.	Love Creek Rd.	Fairview Ave.	5	Rubber Cape w/Digouts	0.23
Main St.	Sunnyside Ave.	Hwy 9	5	Rubber Cape w/Digouts	0.15

Total:	5.77
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COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-3

MASTER PROJECT NUMBER: P13408

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): All

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C, 6.C

**2020 MEASURE D
RESURFACING PROJECT**



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Planning

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: 12/2020

DESCRIPTION & BACKGROUND:

This project involves pavement preservation of County roadways, to be selected from the approved Measure D 5-year plan. The project will involve resurfacing selected roadways, then restriping of the work area. Striping enhancements for bicycle facilities will be considered and incorporated during the design phase of the project.

IMPACT TO OPERATIONS:

Pavement preservation projects extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance needs on project roadways for the life of the resurfacing treatment. This project will seal roadway surfaces. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,700,000
Preliminary	\$ -
Design	\$ 210,000
Acquisition	\$ -
Construction	\$ 2,090,000
Other	\$ 400,000
Total Estimated Cost	\$ 2,700,000

FUNDING SOURCES	
Measure D	\$ 2,700,000
Total Project Funding	\$ 2,700,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-3

SUPERVISORIAL DISTRICT(S): All

MASTER PROJECT NUMBER: P13408

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: N/A

STRATEGIC PLAN:

**2020 MEASURE D
RESURFACING PROJECT**

Road Name	Beginning Location	Ending Location	District	Treatment	Length
Benedict Ave.	Cabrillo Ave.	W. End	1	Rubber Cape	0.02
Benson Ave.	Thurber Ln.	N. End / Tiffani Ct.	1	Rubber Cape w/Digouts	0.39
Bowman Ct.	Benson Ave.	S. End	1	Rubber Cape	0.02
Tiffani Ct.	Benson Ave.	S. End	1	Rubber Cape	0.13
Lillian Way	N. End	S. End	1	Rubber Cape w/Digouts	0.09
Sequoia Dr.	Winkle Ave.	Thurber Ln.	1	Rubber Cape w/Base Treatment	0.21
Twin Hills Dr.	Thurber Ln.	Lillian Way	1	Rubber Cape w/Base Treatment	0.16
Chirco Ave.	S. End	Germaine Ave.	1	Rubber Cape w/Base Treatment	0.19
Germaine Ave.	S. End	Cabrillo Ave.	1	Rubber Cape w/Digouts	0.13
Helen Ave.	Thurber Ln.	Pestana Ave.	1	Rubber Cape w/Digouts	0.11
Helen Ct.	Helen Ave.	S. End	1	Rubber Cape w/Digouts	0.06
Pestana Ave.	Helen Dr.	Germaine Ave.	1	Rubber Cape w/Digouts	0.29
Serrell Ave.	Chirco Ave.	W. End	1	Rubber Cape w/Base Treatment	0.10
Seacliff Dr.	Santa Clara Ave.	Broadway	2	Rubber Cape w/Digouts	0.54
Santa Cruz Ave.	Broadway	Seacliff Dr.	2	Rubber Cape w/Digouts	0.29
San Benito Ave.	Seacliff Dr.	Seacliff Dr.	2	Rubber Cape w/Digouts	0.13
East St.	Santa Cruz Ave.	Center Ave.	2	Rubber Cape w/Digouts	0.06
Valencia Ave.	East St.	Seacliff Dr.	2	Rubber Cape w/Digouts	0.23
Santa Clara Ave.	Seacliff Dr.	Center Ave.	2	Rubber Cape w/Digouts	0.17
El Camino Del Mar	Seacliff Dr.	Center Ave.	2	Rubber Cape w/Digouts	0.21
Lakeview Rd.	State Highway 129	College Rd.	4	Rubber Cape w/Digouts	1.14
Plateau Dr.	Hwy 9	Laurel Dr.	5	Rubber Cape w/Digouts	0.30
Valley Dr.	Laurel Dr.	Plateau Dr.	5	Rubber Cape w/Digouts	0.17
Laurel Dr.	Hwy 9	Hillside Dr.	5	Rubber Cape w/Digouts	0.25
Ada Ave.	Valley Dr.	Plateau Dr.	5	Rubber Cape w/Digouts	0.07
Gushee St. N.	Felton Empire Rd.	Hihn St.	5	Rubber Cape w/Digouts	0.25
Gushee St. S.	Hihn St.	Laurel Dr.	5	Rubber Cape w/Digouts	0.19
Russell Ave.	Hwy 9	Valley Dr.	5	Rubber Cape w/Digouts	0.10
Hihn St.	Hwy 9	ECM Marker	5	Rubber Cape w/Digouts	0.22
Kirby St.	Hwy 9	Gushee St.	5	Rubber Cape w/Digouts	0.04

Total	6.26
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COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-4

MASTER PROJECT NUMBER: P13407

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): All

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C, 6.C

**2021 MEASURE D
RESURFACING PROJECT**



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Planning

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: 12/2021

DESCRIPTION & BACKGROUND:

This project involves pavement preservation of County roadways, to be selected from the approved Measure D 5-year plan. The project will involve resurfacing selected roadways, then restriping of the work area.

IMPACT TO OPERATIONS:

Pavement preservation projects extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance needs on project roadways for the life of the resurfacing treatment. This project will seal roadway surfaces. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,700,000
Preliminary	\$ -
Design	\$ 210,000
Acquisition	\$ -
Construction	\$ 2,090,000
Other	\$ 400,000
Total Estimated Cost	\$ 2,700,000

FUNDING SOURCES	
Measure D	\$ 2,700,000
Total Project Funding	\$ 2,700,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-11

MASTER PROJECT NUMBER: P40657

OTHER PROJECT NUMBERS: P40639, P40640, P40641, P40156

SUPERVISORIAL DISTRICT(S): 1, 5

DISTRICT/CSA: 9D1, 9D2, 9D3

STRATEGIC PLAN: 3.C, 6.C

2020 RSTP-STIP RESURFACING PROJECTS



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Planned for Construction in Summer 2020

LOCATION: Countywide

PLANNING AREA: Various

ESTIMATED COMPLETION DATE: 12/2020

DESCRIPTION & BACKGROUND:

This project involves resurfacing of the following County Roadways: Glen Arbor Rd (Hwy 9 to Hwy 9), Hihn Rd (Glen Arbor Rd to End), East Zayante Rd (Quail Hollow Rd to Eagle Tree Ln), Upper Zayante Rd (Eagle Tree Ln to Hwy 35), West Vine Hill Rd (Hwy 17 to Vine Hill Rd), Vine Hill Rd (West Vine Hill Rd to Branciforte Dr), Mountain View Rd (Branciforte Dr to North Rodeo Gulch Rd), North Rodeo Gulch Rd (Spot Repairs), Laurel Glen Rd (North Rodeo Gulch Rd to Soquel San Jose Rd), Mount Hermon Rd (PM 1.31 to SV City Limit), Lockwood Ln (100' N/O Graham Hill Rd to SV City Limit), Graham Hill Rd (Sims Rd to Lockwood Ln), Pioneer Rd (Amesti Rd to Green Valley Rd), Varni Rd (Corralitos Rd to Amesti Rd), Empire Grade (PM 9.37 to PM 10.67).

IMPACT TO OPERATIONS:

Pavement preservation projects extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal. We anticipate final project costs to be less than available budget, this will be reconciled upon completion of the project.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 5,013,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 5,863,407
Other	\$ 2,392,270
Total Estimated Cost	\$ 8,255,677

FUNDING SOURCES	
GW VEH IMPACT	\$ 995,748
STIP	\$ 2,582,000
RSTP	\$ 4,305,298
SB1	\$ 892,322
	\$ -
Total Project Funding	\$ 8,775,368
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 21,600	\$ 8,405,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,427,038

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: FD-P-1

MASTER PROJECT NUMBER: P29065

OTHER PROJECT NUMBERS: P26461

SUPERVISORIAL DISTRICT(S): All

DISTRICT/CSA: Flood Control and Water Cons.

STRATEGIC PLAN: 1.A, 4.D

ENHANCED RAINFALL MONITORING EQUIPMENT X-BAND RADAR FACILITY



PROJECT TYPE: Flood Control

FUNDING STATUS: Fully Funded

PROJECT STATUS: Initial Planning and Design

LOCATION: Mid County

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: 04/2023

DESCRIPTION & BACKGROUND:

This project includes building, deploying, and testing/configuring an X-band radar and making precipitation monitoring and short-term forecast products available to appropriate flood and emergency response agencies throughout Santa Cruz County, the Central Coast, and the Bay Area. Data will also be available to the Bay Area Advanced Quantitative Precipitation Information (AQPI) system, to provide Bay Area regional integration of enhanced rainfall monitoring.

IMPACT TO OPERATIONS:

Santa Cruz County Flood Control and Water Conservation District staff will provide in-kind services to manage the project and to administer the State grant awarded for project implementation. Approximately \$20,000 per fiscal year will be required to provide grant administration.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,122,020
Preliminary	\$ -
Design	\$ -
Acquisition	\$ 926,730
Construction	\$ 137,290
Other	\$ 133,709
Total Estimated Cost	\$ 1,197,729

FUNDING SOURCES	
DWR FERP Grant	\$ 725,468
District Funds	\$ 387,261
Outside Agency Contributions	\$ 85,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,197,729
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 15,176	\$ 305,953	\$ 876,600	\$ -	\$ -	\$ -	\$ 0	\$ 1,197,729

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-1

MASTER PROJECT NUMBER: P52634

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2, 4

DISTRICT/CSA: FCSD

STRATEGIC PLAN: 6.C

FREEDOM SEWER REHABILITATION PHASE I



PROJECT TYPE: Sanitation

FUNDING STATUS: Pending USDA Grant Approval

PROJECT STATUS: Out to bid

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

The project rehabilitates gravity sewer collection pipes in the Freedom County Sanitation District that are beyond their useful life and rehabilitates sewer manholes within the project area. The project has two distinct areas: one is the neighborhood located north of the Watsonville Municipal Airport (near Buena Vista Drive and Freedom Boulevard), and the second is a within a portion of Green Valley Road (GVR).

IMPACT TO OPERATIONS:

Rehabilitating the sewer mains and manholes will serve to reduce infiltration and inflow, thus reducing flows and debris that could lead to sanitary sewer overflows. The amount of flow and debris discharged to the Watsonville treatment plant will likely be reduced, providing the District with lower treatment costs. All 6" mains will be increased to 8" mains, which are easier to inspect and maintain. The main in GVR will be upsized to channel current flows. The project improvements will decrease the costs of maintaining the sewer mains by approximately \$20,000 each year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 9,029,628
Preliminary	\$ 7,700
Design	\$ 51,550
Acquisition	\$ 2,580
Construction	\$ 8,645,560
Other	\$ 322,238
Total Estimated Cost	\$ 9,029,628

FUNDING SOURCES	
USDA Loan Funding	\$ 4,497,000
USDA Grant Funding	\$ 4,492,628
District Funds	\$ 40,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 9,029,628
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 125,000	\$ 8,904,628	\$ -	\$ -	\$ -	\$ -	\$ 9,029,628

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-8

MASTER PROJECT NUMBER: P52636

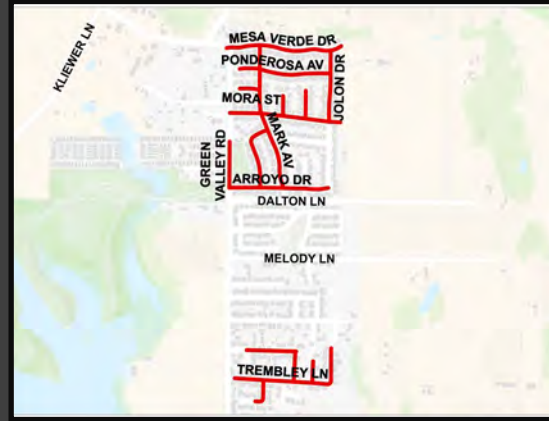
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2, 4

DISTRICT/CSA: FCSD

STRATEGIC PLAN: 6.C

FREEDOM SEWER REHABILITATION PHASE II



PROJECT TYPE: Sanitation

FUNDING STATUS: Pending SWRCB Grant Approval

PROJECT STATUS: In Design

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This project would be the second phase of sewer main and manhole rehabilitation in the Freedom County Sanitation District. Currently existing pipes and manholes are beyond their design life and deteriorating. Their condition leads to inflow and infiltration of ground water, potential exfiltration of sewerage, and possible sanitary sewer overflows. The exact location and extent of work will be determined by the amount of grant funding awarded.

IMPACT TO OPERATIONS:

Rehabilitating the sewer mains and manholes will serve to reduce infiltration and inflow, thus reducing flows and debris that could lead to sanitary sewer overflows. The amount of flow and debris discharged to the Watsonville treatment plant will likely be reduced, providing the District with lower treatment costs. All 6" mains will be increased to 8" mains, which are easier to inspect and maintain. The project improvements will reduce the maintenance of the sewer mains by approximately \$10,000 each year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 6,000,000
Preliminary	\$ -
Design	\$ 50,000
Acquisition	\$ -
Construction	\$ 5,800,000
Other	\$ 150,000
Total Estimated Cost	\$ 6,000,000

FUNDING SOURCES	
SWRCB Grant (pending)	\$ 6,000,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 6,000,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000	\$ 6,000,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-6

MASTER PROJECT NUMBER: P40264

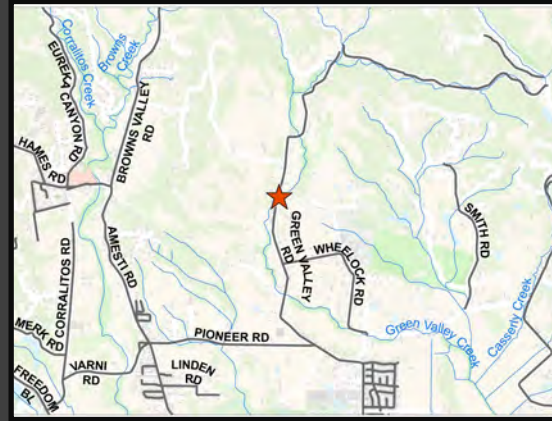
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2, 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**GREEN VALLEY ROAD AT CASSERLY CREEK TRIBUTARY
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

This project will replace the 25-foot-long concrete arch bridge on Green Valley Road over the Casserly Creek Tributary near Watsonville. The bridge is being replaced due to its structural deficiency. The new bridge will be a two-lane single-span concrete box girder with improved roadway approaches and improved fish passage.

IMPACT TO OPERATIONS:

The existing bridge has scour problems that require a considerable amount of monitoring and repairs. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$100,000 during this 25-year period from cost savings of maintenance of the deck and major scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,251,700
Preliminary	\$ 110,000
Design	\$ 340,000
Acquisition	\$ 110,000
Construction	\$ 1,817,200
Other	\$ -
Total Estimated Cost	\$ 2,377,200

FUNDING SOURCES	
Highway Bridge Program	\$ 2,047,000
State Exchange/Match	\$ 7,500
Total Project Funding	\$ 2,054,500
Funding Not Yet Identified	\$ 322,700

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 280,455	\$ 5,541	\$ 11,400	\$ 50,000	\$ 200,000	\$ 1,800,000	\$ 29,804	\$ -	\$ 0	\$ 2,377,200

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-7

MASTER PROJECT NUMBER: P40579

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1, 3, 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.C

**LA MADRONA DRIVE, EL RANCHO ROAD AND SWANTON ROAD
GUARDRAIL REPLACEMENT**



PROJECT TYPE: Transportation and Roads
FUNDING STATUS: Partially Funded
PROJECT STATUS: Design and Environmental, Anticipated Construction FY 2020/2021

LOCATION: Various
PLANNING AREA: Carbonera and North Coast
ESTIMATED COMPLETION DATE: 12/2020

DESCRIPTION & BACKGROUND:

This project is to design and construct a new guardrail at multiple locations on La Madrona Drive, El Rancho Road, and Swanton Road at Molino Creek Crossing. The project will replace existing guardrail and bring it up to current standards on approximately 16 sites.

IMPACT TO OPERATIONS:

The existing guardrail is in very poor condition requiring maintenance crews to make difficult repairs on substandard rails that in many instances are infeasible to repair. The new rail will be constructed to current standards and should last many years with little maintenance required. Project will save \$25,000 in maintenance and repair costs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,301,520
Preliminary	\$ 30,000
Design	\$ 195,000
Acquisition	\$ -
Construction	\$ 1,076,520
Other	\$ -
Total Estimated Cost	\$ 1,301,520

FUNDING SOURCES	
Hwy Safety Improv. Fund	\$ 977,845
Transport. Improvement Fund	\$ 165,000
Total Project Funding	\$ 1,142,845
Funding Not Yet Identified	\$ 158,675

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 57,336	\$ 42,845	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 101,339	\$ 1,301,520

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: FD-P-2

MASTER PROJECT NUMBER: P26407

OTHER PROJECT NUMBERS: P26408

SUPERVISORIAL DISTRICT(S): 2, 4

DISTRICT/CSA: Flood Control Zone 7

STRATEGIC PLAN: N/A

**PAJARO RIVER FLOOD RISK REDUCTION PROJECT
DESIGN AND CONSTRUCTION**



PROJECT TYPE: Flood Control

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design Phase of Project Begins with Federal Appropriations in Q4 of FY20/21

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

The U.S. Army Corps of Engineers' (USACE) levees on the Pajaro River and Salsipuedes Creek were authorized for reconstruction in 1966. The reconstruction project consists of three phases: Feasibility, Design (PED), and Construction. The Design and Construction Phase begins in Q4 of fiscal year 2020/21 with receipt of the Director's Report, completion of the Feasibility Report from USACE, and federal appropriations that were secured in late 2019. The 5-year expenditure plan below is for Design and Construction only.

IMPACT TO OPERATIONS:

Design and Construction will require new sources of funding and a commitment from the federal government to build the project. Additional ongoing staff time and cost-share contributions will be required to secure funding, and support Design and Construction. During fiscal years 2020-21 and 2021-22 approximately \$2,000,000 will be needed to fund both consultant and in-kind services in support of initial design and construction work. Completion of the project will require additional operations and maintenance (O&M) capabilities, currently unspecified.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 446,926,000
Preliminary	\$ 5,600,000
Design	\$ 34,269,000
Acquisition	\$ 140,076,000
Construction	\$ 211,378,000
Other	\$ 55,603,000
Total Estimated Cost	\$ 446,926,000

FUNDING SOURCES	
USACE	\$ 290,501,900
State DWR Subventions	\$ 109,496,870
Benefit Assessment	\$ 46,927,230
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 446,926,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 484,615	\$ 757,884	\$ -	\$ -	\$ -	\$ -	\$ 445,683,501	\$ 446,926,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-8

MASTER PROJECT NUMBER: P40605

OTHER PROJECT NUMBERS: P40606, P40607

SUPERVISORIAL DISTRICT(S): 1, 2, 4, 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.C

STRIPING AND GUARDRAIL IMPROVEMENTS



PROJECT TYPE: Transportation and Roads

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This project is comprised of three Federal Highway Safety Improvement Program (HSIP) projects for upgraded guardrail and striping in three geographical areas encompassing the entire county, North, Middle, and South. The three projects will be constructed by 2019. North County, 38.5 striping miles / 1,215 guardrail feet; Central County, 18.6 striping miles / 3,706 guardrail feet; South County, 12.3 striping miles.

IMPACT TO OPERATIONS:

County forces have a yearly program for striping County-maintained roads. This project will use a longer lasting striping on these roads that will save a large amount of time and effort for County maintenance crews for many years. The existing guardrail is in very poor condition requiring maintenance crews to make difficult repairs on substandard rails that in many instances are infeasible to repair. The new rail will be constructed to current standards and should last many years with little maintenance required. Project will save \$32,00 in maintenance and repair costs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,866,710
Preliminary	\$ 40,000
Design	\$ 412,500
Acquisition	\$ -
Construction	\$ 2,023,321
Other	\$ 287,405
Total Estimated Cost	\$ 2,763,226

FUNDING SOURCES	
Hwy Safety Improv. Fund	\$ 2,606,100
General Road Fund	\$ 417,633
Total Project Funding	\$ 3,023,733
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 486,002	\$ 2,212,540	\$ 64,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 2,763,226

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-9

MASTER PROJECT NUMBER: P40595

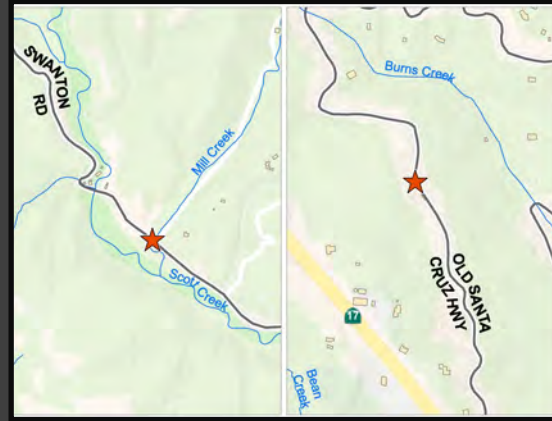
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1, 3

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C

**SWANTON ROAD AND OLD SANTA CRUZ HIGHWAY
CLEAN/PAINT STEEL BRIDGE MEMBERS**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: Various

PLANNING AREA: Summit and North Coast

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

The project provides for blast cleaning and painting of steel girders and piling on the Swanton Road Bridge over Scott Creek and the sidehill viaduct on Old Santa Cruz Highway.

IMPACT TO OPERATIONS:

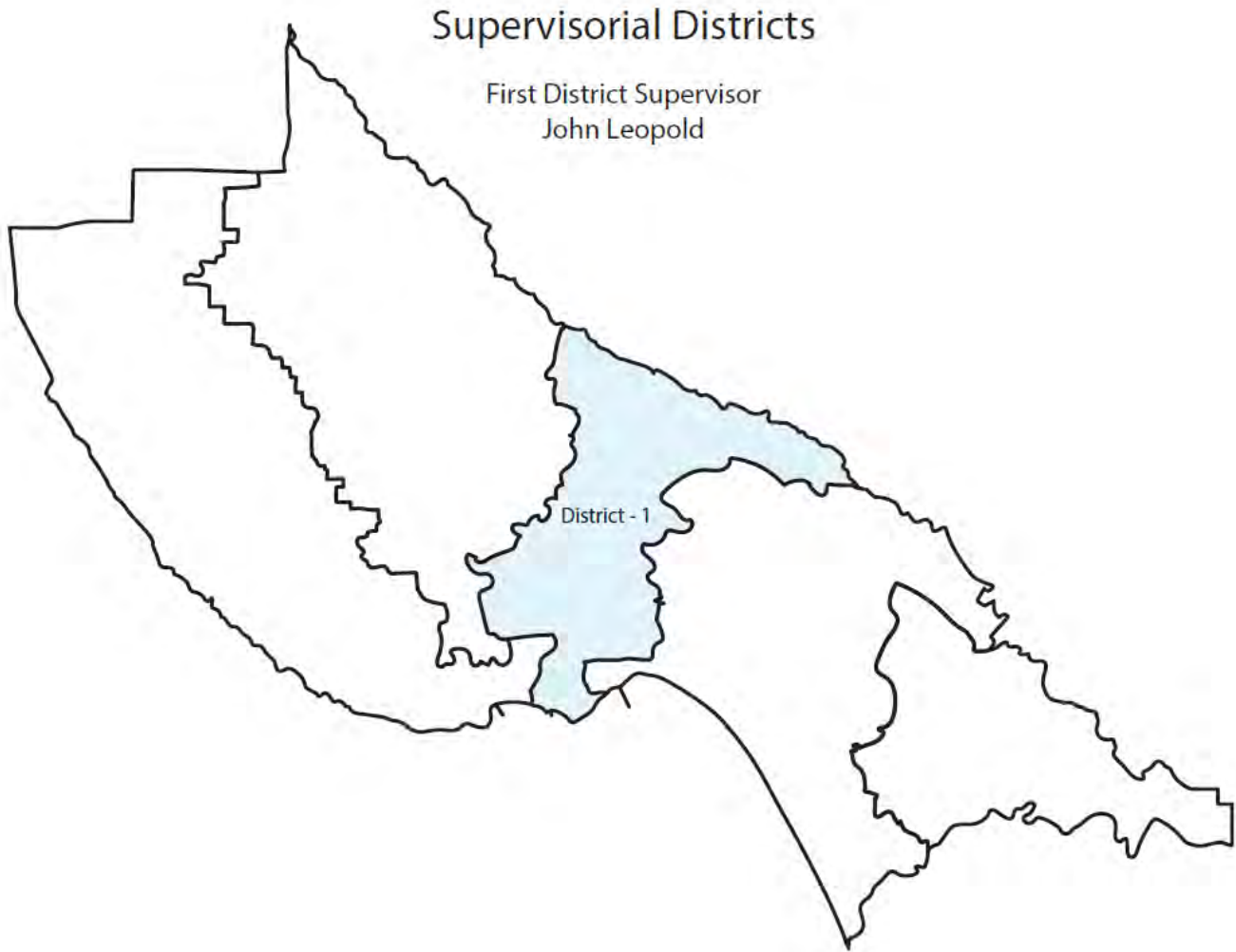
The bridges have been identified by Caltrans as having corrosion issues on the steel members. The project will extend the service life of the bridges and help prevent serious maintenance issues. This will account for a savings of approximately \$30,000 during the remaining life span of the bridges from cost savings of maintenance of the steel members and possible structural damage.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 247,500
Preliminary	\$ 40,000
Design	\$ 50,000
Acquisition	\$ -
Construction	\$ 192,500
Other	\$ -
Total Estimated Cost	\$ 282,500

FUNDING SOURCES	
Highway Bridge Program	\$ 199,192
State Exchange/Match	\$ 2,250
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 201,442
Funding Not Yet Identified	\$ 81,058

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 41,757	\$ 2,828	\$ 2,000	\$ 15,000	\$ 70,000	\$ 150,915	\$ -	\$ -	\$ -	\$ 282,500

PUBLIC WORKS PROJECTS IN DISTRICT 1



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-5

MASTER PROJECT NUMBER: P79196

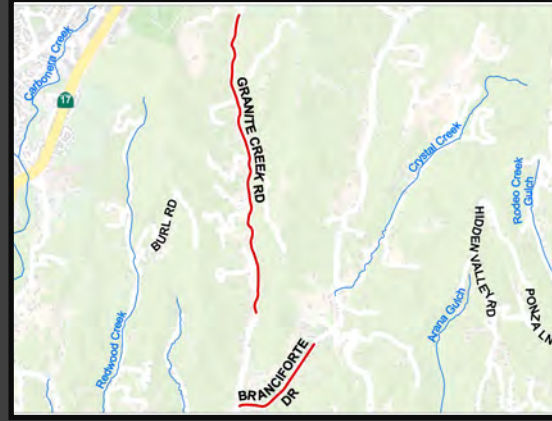
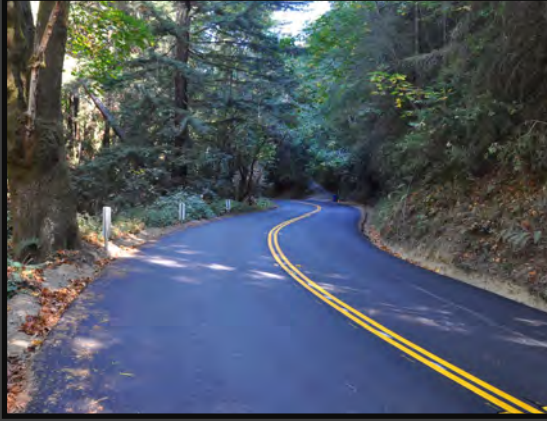
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C, 6.C

2018 FULL DEPTH RECYCLE AND OVERLAY PROJECT



PROJECT TYPE: Pavement Management

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: Mid County

PLANNING AREA: Carbonera

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project involves reconstruction of approximately 1.85 miles of Granite Creek Road from PM 0.56 to the Scotts Valley City limits, and 0.62 miles of Branciforte Drive from PM 2.4 to Granite Creek Road. This project will extend the life of this road so that it may continue to benefit the community. Striping enhancements for bicycle facilities were considered and incorporated during the design phase of the project. Any funding that was not used on this project will be applied to a future project.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance needs such as pothole repair, surface protection, and restriping on these roads for 10 plus years. This project will seal roadway surfaces. When regular preventative maintenance such as surface sealing is not performed the roadway will continue to degrade until more costly measures are required, ultimately requiring the roadway to be reconstructed at 3 to 4 times the cost of a surface seal.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,534,000
Preliminary	\$ -
Design	\$ 20,000
Acquisition	\$ -
Construction	\$ 2,681,087
Other	\$ 48,620
Total Estimated Cost	\$ 2,749,707

FUNDING SOURCES	
RSTP/X/STBG	\$ 2,808,249
Total Project Funding	\$ 2,808,249
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 70,267	\$ 2,679,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,749,707

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-39

MASTER PROJECT NUMBER: P40546

OTHER PROJECT NUMBERS: P40544

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.B

EAST CLIFF DRIVE FROM 7TH AVENUE TO 14TH AVENUE PEDESTRIAN IMPROVEMENTS



PROJECT TYPE: Pedestrian Safety
FUNDING STATUS: Partially Funded
PROJECT STATUS: Planning

LOCATION: Mid County
PLANNING AREA: Live Oak
ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project is located along East Cliff Drive from 7th Avenue to 14th Avenue. The project involves the construction of pedestrian and bike improvements. This project will provide connectivity and improve safety for pedestrian and bicyclists.

IMPACT TO OPERATIONS:

The new curb, gutter and sidewalk will be virtually maintenance-free for the first 50 years of its service life. Pavement will be resurfaced and extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance costs by \$50,000 on project roadways for the life of the resurfacing treatment.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 12,000,000
Preliminary	\$ 1,000,000
Design	\$ 1,800,000
Acquisition	\$ 500,000
Construction	\$ 8,500,000
Other	\$ 200,000
Total Estimated Cost	\$ 12,000,000

FUNDING SOURCES	
Roadside Improvement Fund	\$ 21,587
Transportation Improv. Fund	\$ 10,595
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 32,182
Funding Not Yet Identified	\$ 11,967,818

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 1,587	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 11,958,413	\$ 12,000,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-42

MASTER PROJECT NUMBER: P40545

OTHER PROJECT NUMBERS: P40547

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.B

EAST CLIFF 17TH AVENUE TO PALISADES AVENUE PEDESTRIAN IMPROVEMENTS



PROJECT TYPE: Pedestrian Safety

FUNDING STATUS: Partially Funded

PROJECT STATUS: Planning

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project is located along East Cliff Drive from 17th Avenue to Palisades Avenue. The project involves the construction of pedestrian and bike improvements. This project will provide connectivity and improve safety for pedestrian and bicyclists.

IMPACT TO OPERATIONS:

The new curb, gutter and sidewalk will be virtually maintenance-free for the first 50 years of its service life. Pavement will be resurfaced and extend the life of the existing roadway by a minimum of 5 years and address current maintenance needs such as pothole repair, surface protection, and restriping. This project will reduce maintenance costs of \$85,000 on project roadways for the life of the resurfacing treatment.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 7,000,000
Preliminary	\$ 500,000
Design	\$ 1,000,000
Acquisition	\$ 400,000
Construction	\$ 5,000,000
Other	\$ 100,000
Total Estimated Cost	\$ 7,000,000

FUNDING SOURCES	
Roadside Improvement Fund	\$ 10,000
Transportation Improv. Fund	\$ 10,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 20,000
Funding Not Yet Identified	\$ 6,980,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 20,000	\$ 15,000	\$ -	\$ -	\$ -	\$ 6,965,000	\$ 7,000,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-12

MASTER PROJECT NUMBER: P40024

OTHER PROJECT NUMBERS: P40357, P40358

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 3.C

MAIN STREET IMPROVEMENTS



PROJECT TYPE: Pedestrian Safety

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project is located along Main Street from Bridge Street intersection to approximately 600 feet south of Sevilla Drive. The project involves the construction of approximately 730 linear feet of sidewalk, curb ramps, curb and gutter, pavement resurfacing, widening and striping, signing and utility relocations, modifications, and installations along the west side of Main Street.

IMPACT TO OPERATIONS:

Permanent preservation of the existing pavement within the project area, in addition to pavement widening, will extend the design service life of Main Street and Bridge Street. It will also reduce the current maintenance for pothole repair, surface protection, and restriping. This project will reduce maintenance costs of \$3,000 on project roadways for the life of the resurfacing treatment.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,250,000
Preliminary	\$ 50,000
Design	\$ 190,500
Acquisition	\$ 6,000
Construction	\$ 810,000
Other	\$ 16,656
Total Estimated Cost	\$ 1,073,156

FUNDING SOURCES	
Transportation Improve. Fund	\$ 193,382
Roadside Improvement Fund	\$ 599,116
Soquel Creek Water District	\$ 80,000
Road Fund	\$ 200,658
	\$ -
	\$ -
Total Project Funding	\$ 1,073,156
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 200,350	\$ 869,678	\$ 3,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,073,156

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-13

MASTER PROJECT NUMBER: P40644

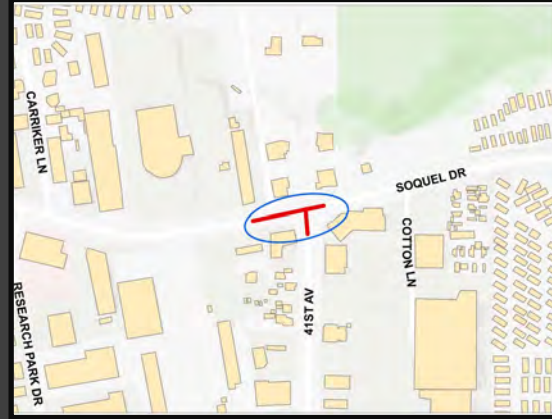
OTHER PROJECT NUMBERS: P40642

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**SOQUEL DRIVE TO 41ST AVENUE
DEDICATED RIGHT TURN LANE**



PROJECT TYPE: Road

FUNDING STATUS: Partially Funded

PROJECT STATUS: Planning

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project will add a dedicated right turn lane in the eastbound direction of Soquel Drive to 41st Avenue. This project will improve traffic flow operations and safety through the intersection of Soquel Drive and 41st Avenue.

IMPACT TO OPERATIONS:

This project will add a dedicated right turn lane and therefore will add additional asphalt to the roadway. However, the new asphalt section will have a service life of approximately 20 years and will not require any significant maintenance for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 550,000
Preliminary	\$ 20,000
Design	\$ 80,000
Acquisition	\$ 30,000
Construction	\$ 400,000
Other	\$ 20,000
Total Estimated Cost	\$ 550,000

FUNDING SOURCES	
Transportation Improv. Fund	\$ 5,000
Roadside Improvement Fund	\$ 5,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 10,000
Funding Not Yet Identified	\$ 540,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ 480,000	\$ 550,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-14

MASTER PROJECT NUMBER: P40627

OTHER PROJECT NUMBERS: P40624

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**SOQUEL DRIVE TO SOQUEL AVENUE
DEDICATED RIGHT TURN LANE**



PROJECT TYPE: Road

FUNDING STATUS: Partially Funded

PROJECT STATUS: Planning

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project will add a dedicated right turn lane in the eastbound direction of Soquel Drive to Soquel Avenue. This project will improve traffic flow operations and safety through the intersection of Soquel Drive and Soquel Avenue.

IMPACT TO OPERATIONS:

This project will add a dedicated right turn lane and therefore will add additional asphalt to the roadway. However, the new asphalt section will have a service life of approximately 20 years and will not require any significant maintenance for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 550,000
Preliminary	\$ 20,000
Design	\$ 80,000
Acquisition	\$ 30,000
Construction	\$ 400,000
Other	\$ 20,000
Total Estimated Cost	\$ 550,000

FUNDING SOURCES	
Transportation Improv. Fund	\$ 5,000
Roadside Improvement Fund	\$ 5,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 10,000
Funding Not Yet Identified	\$ 540,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ 480,000	\$ 550,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-15

MASTER PROJECT NUMBER: P40028

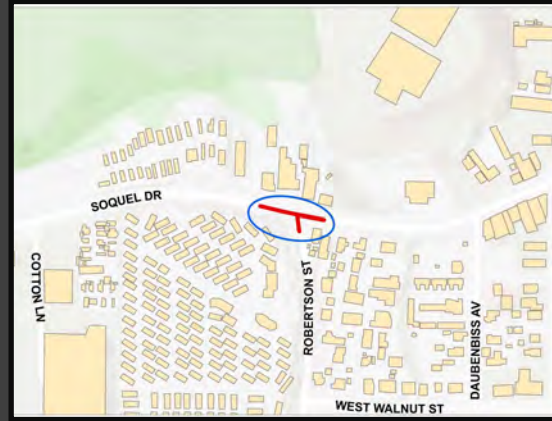
OTHER PROJECT NUMBERS: P22330, P40635, P40643, P40645

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.B

SOQUEL DRIVE AT ROBERTSON STREET INTERSECTION SIGNALIZATION



PROJECT TYPE: Traffic Safety

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary Design

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: 2024

DESCRIPTION & BACKGROUND:

This project involves the installation of a traffic signal to improve traffic flow at the intersection of Soquel Drive at Robertson Street in the Town of Soquel. The intersection currently has three-way stop traffic control. Along with signal installation there will also be improvements to curb ramps and roadway striping. The project will improve traffic flow operations as well as pedestrian access through the area.

IMPACT TO OPERATIONS:

The new curb, gutter and sidewalk will be virtually maintenance-free for the first 50 years of its service life. The new traffic signal will cost about \$8,000 per year to maintain.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,094,113
Preliminary	\$ 10,000
Design	\$ 150,000
Acquisition	\$ 20,000
Construction	\$ 914,113
Other	\$ -
Total Estimated Cost	\$ 1,094,113

FUNDING SOURCES	
Transportation Improv. Fund	\$ 10,000
Roadside Improvement Fund	\$ 10,000
CSA 9	\$ 50,000
Road Fund	\$ 100,000
	\$ -
	\$ -
Total Project Funding	\$ 170,000
Funding Not Yet Identified	\$ 924,113

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 50,000	\$ 25,000	\$ 60,000	\$ 50,000	\$ 909,113	\$ -	\$ -	\$ 1,094,113

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-16

MASTER PROJECT NUMBER: P40629

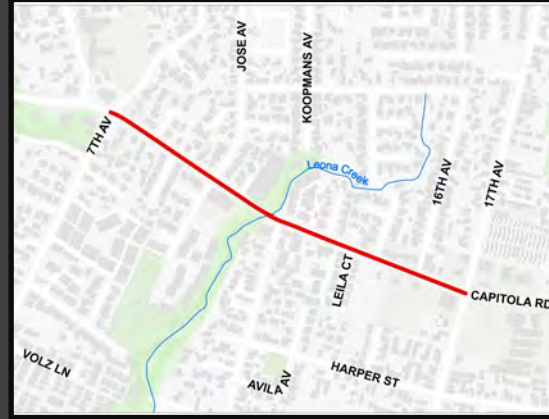
OTHER PROJECT NUMBERS: P40626

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**WIDEN CAPITOLA ROAD FROM 7TH AVENUE TO 17TH AVENUE
FROM TWO LANES TO FOUR LANES**



PROJECT TYPE: Road

FUNDING STATUS: Partially Funded

PROJECT STATUS: Planning

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project will widen Capitola Road from 7th Avenue to 17th Avenue from two lanes to four and will improve traffic flow operations on Capitola Road from 7th Avenue to 17th Avenue.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance costs of \$75,000 such as pothole repair, surface protection, and restriping on this road section for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,240,000
Preliminary	\$ 45,000
Design	\$ 190,000
Acquisition	\$ 10,000
Construction	\$ 950,000
Other	\$ 45,000
Total Estimated Cost	\$ 1,240,000

FUNDING SOURCES	
Transportation Improv. Fund	\$ 5,000
Roadside Improvement Fund	\$ 5,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 10,000
Funding Not Yet Identified	\$ 1,230,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 25,000	\$ 80,000	\$ 120,000	\$ 995,000	\$ 1,240,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-17

MASTER PROJECT NUMBER: P40625

OTHER PROJECT NUMBERS: P40628

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**WIDEN CAPITOLA ROAD FROM CHANTICLEER AVENUE TO 30TH AVENUE
FROM TWO LANES TO FOUR LANES**



PROJECT TYPE: Road

FUNDING STATUS: Partially Funded

PROJECT STATUS: Planning

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project will widen Capitola Road from Chanticleer Avenue to 30th Avenue from two lanes to four and will improve traffic flow operations on Capitola Road from Chanticleer Avenue to 30th Avenue.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance costs of \$65,000 such as pothole repair, surface protection, and restriping on this road section for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,050,000
Preliminary	\$ 40,000
Design	\$ 160,000
Acquisition	\$ 10,000
Construction	\$ 800,000
Other	\$ 40,000
Total Estimated Cost	\$ 1,050,000

FUNDING SOURCES	
Transportation Improv. Fund	\$ 5,000
Roadside Improvement Fund	\$ 5,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 10,000
Funding Not Yet Identified	\$ 1,040,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 20,000	\$ 60,000	\$ 110,000	\$ 840,000	\$ 1,050,000

PUBLIC WORKS PROJECTS IN DISTRICT 2



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-18

SUPERVISORIAL DISTRICT(S): 2

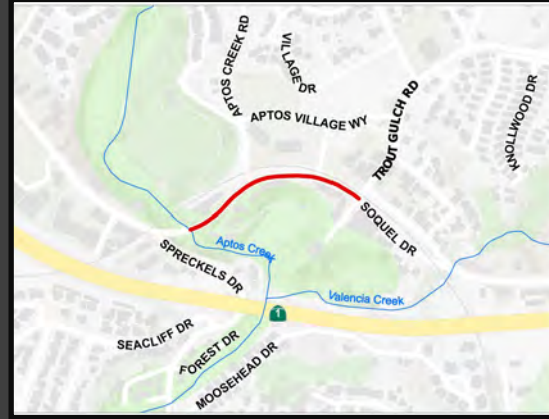
MASTER PROJECT NUMBER: P40591

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: P40084, P40090, P22352, P21012, P40655

STRATEGIC PLAN: 3.A, 3.B, 3.C

APTOS VILLAGE PLAN IMPROVEMENTS PHASE I AND II



PROJECT TYPE: Road

LOCATION: South County

FUNDING STATUS: Partially Funded

PLANNING AREA: Aptos

PROJECT STATUS: Phase I Construction Complete
Phase II Design

ESTIMATED COMPLETION DATE: 2020

DESCRIPTION & BACKGROUND:

Phase I - Constructed road and roadside improvements on Soquel Drive and Trout Gulch Road that includes: new traffic signal at Soquel Drive/Trout Gulch Road, modified railroad crossing over Trout Gulch Road, new bus pullout on Soquel Drive, drainage improvements, ADA-compliant pedestrian improvements, and new bike lanes on Trout Gulch Road. Phase II - Construct road and roadside improvements on Soquel Drive from Trout Gulch Road to Aptos Creek Bridge to include: new traffic signal at Soquel Drive/Aptos Creek Road, new railroad crossing over Aptos Creek Road, sidewalk and bike lanes on Soquel Drive.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance costs of \$40,000 on this section road for 10 plus years. The two new traffic signals will cost about \$16,000 per year to maintain.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 5,800,000
Preliminary	\$ 75,000
Design	\$ 600,000
Acquisition	\$ 85,000
Construction	\$ 5,932,194
Other	\$ 700,000
Total Estimated Cost	\$ 7,392,194

FUNDING SOURCES	
RSTPX Grant	\$ 3,570,000
TDA Grant	\$ 135,000
Transportation Impact Fund	\$ 700,000
Roadside Impact Fund	\$ 600,000
CSA 9	\$ 399,400
Road Fund	\$ 1,987,794
Total Project Funding	\$ 7,392,194
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 4,144,576	\$ 600,811	\$ 500,000	\$ 2,146,807	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 7,392,194

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-25

MASTER PROJECT NUMBER: P13001

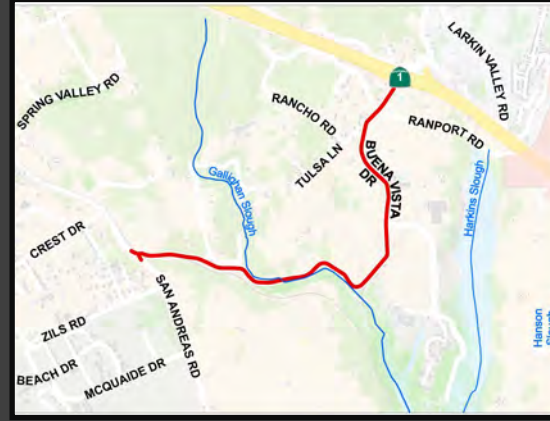
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: 9D3

STRATEGIC PLAN: 3.C, 6.C

**BUENA VISTA DRIVE
ROAD REHABILITATION PROJECT**



PROJECT TYPE: Road

FUNDING STATUS: Fully Funded

PROJECT STATUS: Planning

LOCATION: South County

PLANNING AREA: San Andreas

ESTIMATED COMPLETION DATE: 12/2021

DESCRIPTION & BACKGROUND:

This project will involve the reconstruction of Buena Vista Drive from State Highway 1 to San Andreas Road. This project will use refuse vehicle impact fees for project funding, as the County landfill located on Buena Vista Drive is a primary refuse vehicle destination. The project will also incorporate measures to address existing roadway flooding issues. The current intent is to complete this project by 2021 but details of this project are still pending. As this project is finalized, changes may be made to the proposed budget and/or estimated completion date.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance needs such as pothole repair, surface protection, and restriping on these roads for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 5,600,000
Preliminary	\$ -
Design	\$ 400,000
Acquisition	\$ -
Construction	\$ 4,300,000
Other	\$ 900,000
Total Estimated Cost	\$ 5,600,000

FUNDING SOURCES	
Green Waste Veh. Impact	\$ 5,600,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 5,600,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 3,359	\$ 3,198,083	\$ -	\$ -	\$ -	\$ -	\$ 2,398,558	\$ 5,600,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: RL-P-1

MASTER PROJECT NUMBER: P51003

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.B, 4.D, 6.C

**BUENA VISTA LANDFILL
MINI-FLARE**



PROJECT TYPE: Landfill
FUNDING STATUS: Fully Funded
PROJECT STATUS: Design

LOCATION: South County
PLANNING AREA: San Andreas
ESTIMATED COMPLETION DATE: 2020

DESCRIPTION & BACKGROUND:

Design and install Landfill gas mini-flare for burning of landfill gases. Watsonville will be sharing 1/3 of the costs of this project as part of their existing agreement with the Buena Vista Landfill. This project number is also used for the maintenance of the existing landfill gas system. The project financial information below reflects the cost for only this project.

IMPACT TO OPERATIONS:

The new flare will supplement the landfill gas control and conveyance system by adding a third gas destruction device that will work in concert with the co-gen facility and existing flare. It will help to better extract gas from the landfill and control surface emissions and subsurface migration of gas per Federal and State compliance requirements. This in turn will minimize staff time required to monitor gas probes and costs associated with mitigating and implementing gas migration corrective measures.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,000,000
Preliminary	\$ -
Design	\$ 113,300
Acquisition	\$ -
Construction	\$ 900,000
Other	\$ -
Total Estimated Cost	\$ 1,013,300

FUNDING SOURCES	
City of Watsonville	\$ 337,767
Gate Revenue	\$ 533,671
CSA 9C Tax Assessment	\$ 141,862
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,013,300
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 46,800	\$ 966,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,013,300

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: RL-P-3

MASTER PROJECT NUMBER: P51053

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: 9C

STRATEGIC PLAN: 4.B, 4.C

**BUENA VISTA LANDFILL
ORGANICS PROCESSING FACILITY**



PROJECT TYPE: Landfill

FUNDING STATUS: Partially Funded

PROJECT STATUS: Contract Approved for Design and Permitting

LOCATION: South County

PLANNING AREA: San Andreas

ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

Design and construct a compost facility at the Buena Vista Landfill. State law mandates that by 2021, all residents and businesses will be required to compost food scraps. In order to comply, the County must locate a facility that can accept and process the anticipated volumes from Santa Cruz County households and businesses. Due to a lack of such facilities across the State, siting a compost facility within our County is within our best interests. Funding for the design costs for this project are within the budget for Disposal Facilities Siting Program - Long Range Planning (625110/62330/P51323).

IMPACT TO OPERATIONS:

There will be ongoing costs to staff and operate the facility. There will be much greater volumes of trash being diverted out of the landfill and into the compost facility. Costs will likely increase due to increased labor and new marketing costs. The current organics operations cost the County \$1,306,500 per year. We anticipate this cost to go up with the new facility by a minimum of \$200,000 per year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 6,000,000
Preliminary	\$ -
Design	\$ 247,100
Acquisition	\$ -
Construction	\$ 5,752,900
Other	\$ -
Total Estimated Cost	\$ 6,000,000

FUNDING SOURCES	
CSA 9C	\$ 51,891
Gate Revenue	\$ 195,209
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 247,100
Funding Not Yet Identified	\$ 5,752,900

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 247,100	\$ -	\$ -	\$ -	\$ -	\$ 5,752,900	\$ 6,000,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: RL-P-4

MASTER PROJECT NUMBER: P51055

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: 9C

STRATEGIC PLAN: 4.B, 4.C, 6.C, 6.D

**BUENA VISTA LANDFILL
TRANSFER STATION**



PROJECT TYPE: Landfill

FUNDING STATUS: Partially funded

PROJECT STATUS: Design

LOCATION: South County

PLANNING AREA: San Andreas

ESTIMATED COMPLETION DATE: 2025

DESCRIPTION & BACKGROUND:

Design and construct a transfer station at the Buena Vista Landfill. Per the most recent aerial survey, the Buena Vista Landfill is estimated to be filled to capacity within twelve years at the current rate of disposal. The County does not have any further space to construct a new module, and a transfer station is necessary to ensure that the County will have a local facility to sort and process materials from its' residents and businesses. Funding for the preliminary costs for this project are within the budget for Disposal Facilities Siting Program - Long Range Planning (625110/62330/P51323).

IMPACT TO OPERATIONS:

During the construction phase, there may be significant disruption due to continuing landfill operations that will need to continue during construction. There will be ongoing costs to staff and operate the facility. During the period in which the transfer station and the landfill are operating simultaneously, there may be increased costs to operations. There will be added costs as well for debt payments that will be part of the necessary funding structure.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 20,000,000
Preliminary	\$ 83,806
Design	\$ 2,000,000
Acquisition	\$ -
Construction	\$ 20,000,000
Other	\$ -
Total Estimated Cost	\$ 22,083,806

FUNDING SOURCES	
CSA 9C	\$ 17,599
Gate Revenue	\$ 66,207
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 83,806
Funding Not Yet Identified	\$ 22,000,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 15,000	\$ 68,806	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ 22,083,806

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: FD-P-3

MASTER PROJECT NUMBER: P24811

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: Zone 7/PSDMD

STRATEGIC PLAN: 4.B, 4.D

**COASTAL ECOSYSTEM RESILIENCY PROJECT FOR THE LOWER WATSONVILLE SLOUGH
USACE CAP FEASIBILITY AND DESIGN STUDY**



PROJECT TYPE: Flood Control

FUNDING STATUS: Pending (Federal)

PROJECT STATUS: Anticipated Start: Summer 2020

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

The proposed Project is a Coastal Ecosystem Resiliency Project in the Lower Watsonville Slough. The purpose of the Project is to conduct feasibility analysis and initial design for a mostly nature-based infrastructure project that re-establishes and enhances wetland and tidal marsh habitat while providing flood risk reduction, climate change adaptation and recreational opportunities to economically disadvantaged local residents.

IMPACT TO OPERATIONS:

There are no impacts to operations, since this is a feasibility and initial project design study. Some staff time will be required to provide in-kind support for the project.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,700,000
Preliminary	\$ 1,470,000
Design	\$ 230,000
Acquisition	\$ -
Construction	\$ -
Other	\$ 27,941
Total Estimated Cost	\$ 1,727,941

FUNDING SOURCES	
OPC Prop 1 Grant Award	\$ 850,000
USACE CAP Sec. 1135	\$ 850,000
District funds	\$ 27,941
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,727,941
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 12,941	\$ 15,000	\$ 150,000	\$ 50,000	\$ 1,500,000	\$ -	\$ -	\$ 0	\$ 1,727,941

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-2

MASTER PROJECT NUMBER: P52611

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: FCSD

STRATEGIC PLAN: 6.C

**MONUMENT AVENUE
SEWER EXTENSION**



PROJECT TYPE: Sanitation

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

There was a sanitary sewer overflow along a public sewer main that crossed two private properties. The Freedom County Sanitation District completed this project to abandon the sewer main crossing the private properties and replace it with an extended sewer main that connects the existing main in Monument Avenue to the City of Watsonville’s trunk line on the Watsonville Airport property. We anticipate final project costs to be less than the estimated project costs, final costs are being reconciled with the completion of the project.

IMPACT TO OPERATIONS:

It is far better to maintain a sewer main in a public road, than on private property. This relocation also removes the risk of the sewer main overflowing on the private properties. The new main is a new 8” diameter PVC line that will be easier to maintain and inspect than the old 6” diameter clay line. The improvements to the sanitary sewer main resulted in saving of approximately \$4,000 each fiscal year.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	75,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	127,000
Other	\$	-
Total Estimated Cost	\$	127,000

FUNDING SOURCES		
District Funds	\$	127,000
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	127,000
Funding Not Yet Identified	\$	-

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 5,035	\$ 103,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,118	\$ 127,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-20

MASTER PROJECT NUMBER: P40603

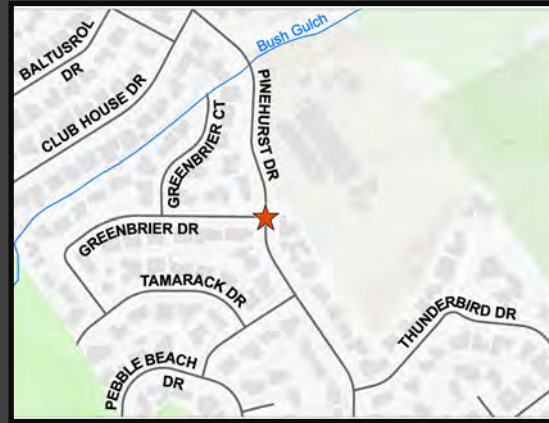
OTHER PROJECT NUMBERS: P21023

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.B, 3.C

**PINEHURST AND GREENBRIER
PEDESTRIAN IMPROVEMENTS**



PROJECT TYPE: Pedestrian Safety
FUNDING STATUS: Partially Funded
PROJECT STATUS: Design

LOCATION: South County
PLANNING AREA: Aptos
ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

This project is located in Rio del Mar at Rio del Mar Elementary School and consists of designing and constructing new ADA ramps, curb, gutter and sidewalk. It will also include restriping the crosswalks and repairing the curb and gutter damaged by tree roots. This project will improve pedestrian operations and disabled access by filling in a gap in the sidewalk system and adding ADA curb ramps.

IMPACT TO OPERATIONS:

The new curb, gutter and sidewalk will be virtually maintenance-free for the first 50 years of its service life.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 190,000
Preliminary	\$ -
Design	\$ 20,000
Acquisition	\$ 25,000
Construction	\$ 130,000
Other	\$ 15,000
Total Estimated Cost	\$ 190,000

FUNDING SOURCES	
TDA Grant	\$ 90,000
Road Fund	\$ 100,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 190,000
Funding Not Yet Identified	\$ -

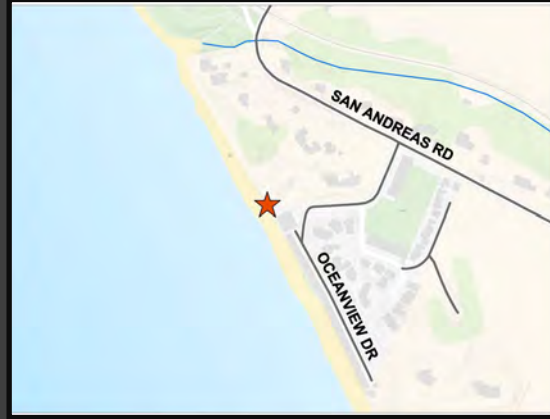
5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 27,338	\$ -	\$ -	\$ 100,000	\$ 62,662	\$ -	\$ -	\$ -	\$ 0	\$ 190,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: CSA-P-1
MASTER PROJECT NUMBER: P40067
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2
DISTRICT/CSA: CSA 2
STRATEGIC PLAN: 4.A

**PLACE DE MER (CSA 2)
 STAIR REPAIR**



PROJECT TYPE: 2017 Storm Damage
FUNDING STATUS: Fully Funded
PROJECT STATUS: Complete

LOCATION: La Selva
PLANNING AREA: South County
ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project was part of the 2017 winter storms that affected CSA 2 Place de Mer. Heavy rains caused damage to the drainage pipe that runs under the stairs. This CSA is unique in that it includes sanitation, as well as other services such as security and beach access. This project was considered part of the Roads division due to the involvement of the drainage pipe. Project included removing and replacing the existing 15" SD pipe and seepage collars, clearing and grubbing, importing soil, backfilling and recompactting all eroded areas, erosion control and cleaning and connecting the existing outlet structure which will provide safe beach access.

IMPACT TO OPERATIONS:

This project has extended the service life of the stairs by approximately 20 years. The anticipated costs during the next 20 years are \$3,000 per year for vegetation control and minor repairs as needed. The impact to the community is the restoration of beach access to a location that is popular for fishing, surfing and other beach activities.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	100,000
Preliminary	\$	-
Design	\$	10,000
Acquisition	\$	-
Construction	\$	84,987
Other	\$	-
Total Estimated Cost	\$	94,987

FUNDING SOURCES	
General Roads Fund Balance	\$ 94,987
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 94,987
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,140	\$ 24,856	\$ 67,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,987

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-21

MASTER PROJECT NUMBER: P40354

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**REDWOOD ROAD AT BROWN'S CREEK TRIBUTARY
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge
FUNDING STATUS: Fully Funded
PROJECT STATUS: Construction

LOCATION: South County
PLANNING AREA: Pajaro Valley
ESTIMATED COMPLETION DATE: 06/2020

DESCRIPTION & BACKGROUND:

This project will replace the 28-foot-long single lane Redwood Road Bridge over the Brown's Creek Tributary northeast of the Town of Corralitos. The bridge is being replaced due to its substandard geometry and structural deficiency. The new bridge will be a two-lane, single-span concrete slab to meet current standards with improved roadway approaches.

IMPACT TO OPERATIONS:

The existing steel bridge, timber deck and rail are in continuous need of maintenance. The rail and timber walkway have been damaged numerous times. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$40,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways and railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,490,500
Preliminary	\$ 110,000
Design	\$ 451,000
Acquisition	\$ 55,000
Construction	\$ 3,096,814
Other	\$ -
Total Estimated Cost	\$ 3,712,814

FUNDING SOURCES	
State Exchange/Match	\$ 337,528
Highway Bridge Project	\$ 3,375,286
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 3,712,814
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 680,208	\$ 2,105,598	\$ 589,838	\$ -	\$ 337,170	\$ -	\$ -	\$ -	\$ -	\$ 3,712,814

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: FD-P-5

MASTER PROJECT NUMBER: P26303

OTHER PROJECT NUMBERS: P40621

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 4.D, 6.C

**RIO DEL MAR FLATS
DRAINAGE PROJECT**



PROJECT TYPE: Drainage

FUNDING STATUS: Partially Funded / Funding Pending

PROJECT STATUS: Completed Design, Ready for Construction

LOCATION: South County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This project includes construction of a pump and concrete vault, new storm drain pipes, and inlet and outlet structures. These improvements will help alleviate flooding in the Rio Del Mar Flats area. We are seeking additional grant funding for the construction of the project. Design plans and specifications were completed. Estimated completion date is not yet known, pending funding acquisition.

IMPACT TO OPERATIONS:

Will require funding to maintain the pumps, drainage system, and water quality units. Estimated maintenance cost is \$147,787.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,925,072
Preliminary	\$ 249,326
Design	\$ 709,955
Acquisition	\$ -
Construction	\$ 4,399,708
Other	\$ 245,972
Total Estimated Cost	\$ 5,604,961

FUNDING SOURCES	
Zone 6	\$ 540,820
Road Operations	\$ 260,516
FEMA (received)	\$ 601,693
FEMA (pending)	\$ 3,602,028
Prop 1 (pending)	\$ 599,904
	\$ -
Total Project Funding	\$ 5,604,961
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 733,164	\$ 140,127	\$ 75,000	\$ 340,256	\$ -	\$ -	\$ -	\$ -	\$ 4,316,414	\$ 5,604,961

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-22

SUPERVISORIAL DISTRICT(S): 2

MASTER PROJECT NUMBER: P40237

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: P40226, P40227, P22407, P21016

STRATEGIC PLAN: 3.A, 3.B, 3.C

**STATE PARK DRIVE IMPROVEMENTS
SEACLIFF VILLAGE**



PROJECT TYPE: Road

LOCATION: South County

FUNDING STATUS: Partially Funded

PLANNING AREA: Aptos

PROJECT STATUS: Design, Environmental

ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

This project is to design and construct road, roadside, streetscape, lighting, and landscaping improvements per the Seacliff Village Plan on State Park Drive, Santa Cruz Avenue, Broadway, and Center Avenue and coordinate with the utility underground project.

IMPACT TO OPERATIONS:

Roadway reconstruction projects have a service life of approximately 20 years and reduce current maintenance costs of \$75,000 on these roads for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,000,000
Preliminary	\$ 200,000
Design	\$ 700,000
Acquisition	\$ -
Construction	\$ 3,181,375
Other	\$ -
Total Estimated Cost	\$ 4,081,375

FUNDING SOURCES	
Transportation Impact Fund	\$ 666,515
Roadside Impact Fund	\$ 215,292
Road Fund	\$ 341,911
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,223,718
Funding Not Yet Identified	\$ 2,857,657

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 1,068,950	\$ 32,002	\$ 37,766	\$ 85,000	\$ 2,857,657	\$ -	\$ -	\$ -	\$ 0	\$ 4,081,375

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-23

MASTER PROJECT NUMBER: P40141

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C

**VALENCIA ROAD AT VALENCIA CREEK AND SPRECKELS DRIVE AT APTOS CREEK
BRIDGE EMBANKMENT AND SCOUR PROTECTION**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: Mid County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

The project will consist of providing bridge embankment and scour protection of the abutments of the Valencia Road Bridge at Valencia Creek and the Spreckels Drive Bridge at Aptos Creek.

IMPACT TO OPERATIONS:

The existing bridges have been identified by Caltrans as having scour issues at the abutments. The project will extend the service life of the bridges and help prevent serious maintenance issues. This will account for a savings of approximately \$30,000 during the remaining life span of the bridge from cost savings of maintenance of the scour issues and possible structural damage.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 192,500
Preliminary	\$ 25,000
Design	\$ 30,000
Acquisition	\$ 5,000
Construction	\$ 160,000
Other	\$ -
Total Estimated Cost	\$ 220,000

FUNDING SOURCES	
Highway Bridge Program	\$ 154,928
State Exchange/Match	\$ 25,239
Public Facilities Fees/RIF/TIF	\$ 2,500
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 182,667
Funding Not Yet Identified	\$ 37,333

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 25,239	\$ 2,946	\$ 2,000	\$ 5,000	\$ 5,000	\$ 179,815	\$ -	\$ -	\$ 0	\$ 220,000

PUBLIC WORKS PROJECTS IN DISTRICT 3



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-3

MASTER PROJECT NUMBER: P51842

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: DCSD

STRATEGIC PLAN: 6.C

**DAVENPORT DRINKING WATER IMPROVEMENTS
PHASE III**



PROJECT TYPE: Water

FUNDING STATUS: Pending Grant Approval

PROJECT STATUS: In Design

LOCATION: North County

PLANNING AREA: North Coast

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This project includes the construction of approximately 320 feet of new water main within Old Coast Road, east of Fair Avenue. The improvements include new domestic water service laterals, water meters, new fire service laterals, and a new fire hydrant. An application for State Water Resources Control Board grant financing has been submitted and is under review.

IMPACT TO OPERATIONS:

The project replaces an aging existing water main that is undersized to meet the project area’s fire service needs. The new water main extends the service life of the water system. The new water meters allow the Davenport County Sanitation District to measure water use for parcels that are currently unmetered. The installation of new water meters would reduce operational costs by approximately \$60,000 over the life expectancy of the new water main.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	215,000
Preliminary	\$	30,000
Design	\$	25,000
Acquisition	\$	-
Construction	\$	299,700
Other	\$	-
Total Estimated Cost	\$	354,700

FUNDING SOURCES	
State Water Board (pending)	\$ 215,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 215,000
Funding Not Yet Identified	\$ 139,700

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 3,769	\$ -	\$ 3,200	\$ 70,000	\$ 277,731	\$ -	\$ -	\$ -	\$ -	\$ 354,700

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-4

MASTER PROJECT NUMBER: P51841

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: DCSD

STRATEGIC PLAN: 4.B

**DAVENPORT
RECYCLED WATER PROJECT**



PROJECT TYPE: Sanitation

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: North County

PLANNING AREA: North Coast

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This construction project upgraded the treatment facility to disinfected tertiary treated water, constructed a new storage pond and truck fill station and dredged the existing wastewater storage lagoon.

IMPACT TO OPERATIONS:

The existing treatment plant used spray fields to discharge treated effluent and when the fields were overly saturated of a new recycled water pond and truck fill station allows for a local farmer to use the recycled water, thus removing the need for the spray fields. Dredging the lagoon allows for approximately 8 feet of additional storage. By dredging the existing lagoon and increasing the wastewater volume capacity of the lagoon by 800,000 gallons the project eliminated any future incident of the lagoon reaching overcapacity and the requiring hauling of the wastewater with a cost between \$20,000 to \$150,000, depending on the duration of rain events.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,334,584
Preliminary	\$ 598,294
Design	\$ 349,933
Acquisition	\$ -
Construction	\$ 4,205,257
Other	\$ 10,124
Total Estimated Cost	\$ 5,163,608

FUNDING SOURCES	
DWR Grant	\$ 178,662
CDBG Grant	\$ 1,395,349
SWRCB Grant	\$ 3,165,867
District Funds	\$ 423,730
	\$ -
	\$ -
Total Project Funding	\$ 5,163,608
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,609,959	\$ 2,537,477	\$ 16,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,163,608

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-24

MASTER PROJECT NUMBER: P49001

OTHER PROJECT NUMBERS: P40394

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**SWANTON ROAD AT BIG CREEK
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: North Coast

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project provides for the replacement of the 80-foot-long Swanton Road Bridge over the Big Creek near the town of Davenport. The bridge is being replaced due to its substandard deck geometry and its vulnerability to scour. The new bridge will be a two-lane, single-span bridge with an improved alignment.

IMPACT TO OPERATIONS:

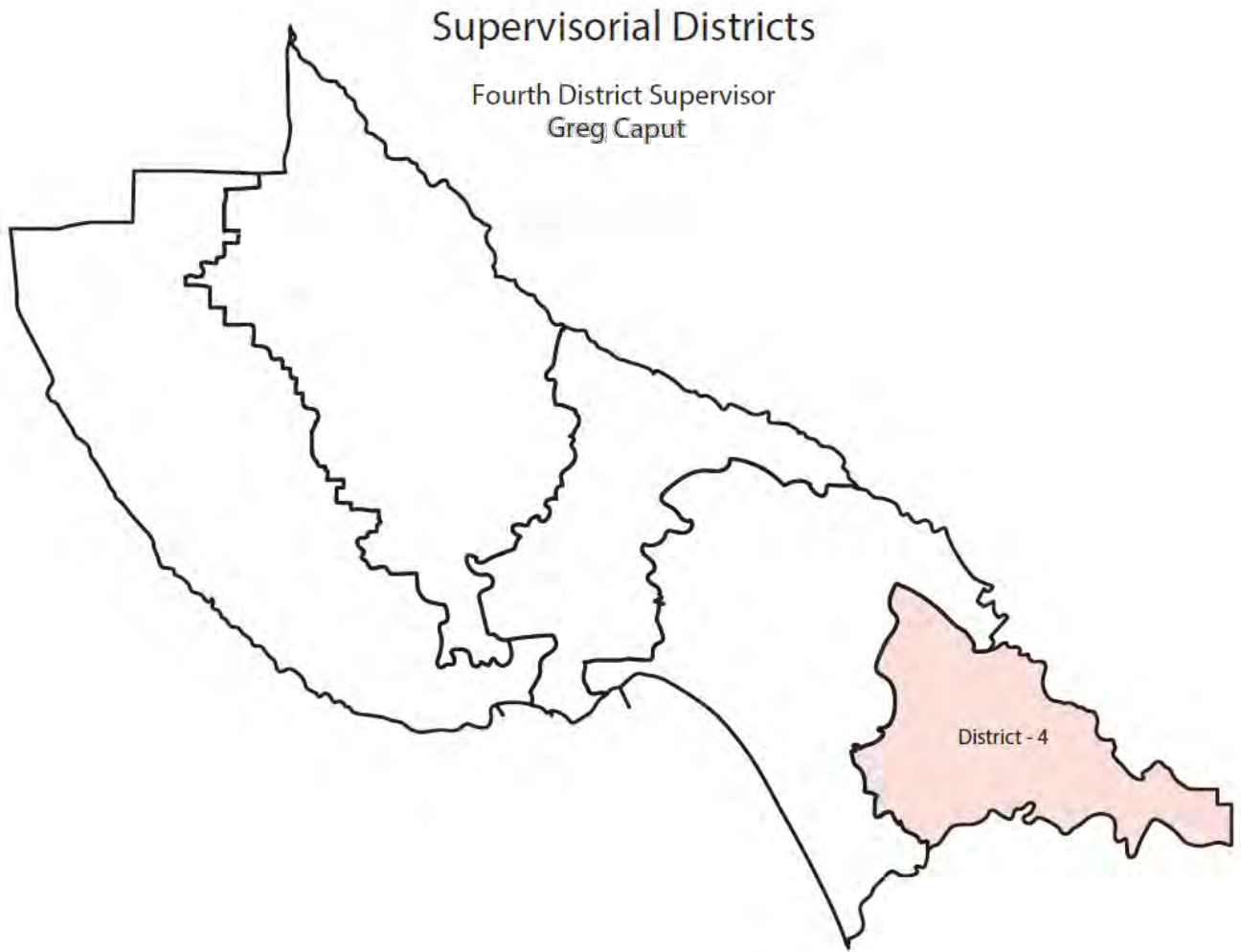
The existing bridge requires periodic maintenance due to poor deck joints, timber bridge posts on railing and scour issues. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$100,000 during this 25-year period from cost savings of maintenance of the deck and major scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,794,000
Preliminary	\$ 110,000
Design	\$ 440,000
Acquisition	\$ 165,000
Construction	\$ 2,079,000
Other	\$ -
Total Estimated Cost	\$ 2,794,000

FUNDING SOURCES	
Highway Bridge Project	\$ 2,540,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,540,000
Funding Not Yet Identified	\$ 254,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 13,875	\$ 220,707	\$ 383,054	\$ 150,000	\$ 400,000	\$ 1,600,000	\$ 26,364	\$ -	\$ -	\$ 2,794,000

PUBLIC WORKS PROJECTS IN DISTRICT 4



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-26

SUPERVISORIAL DISTRICT(S): 4

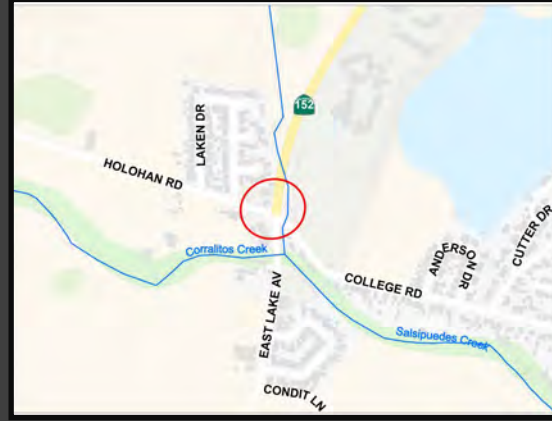
MASTER PROJECT NUMBER: P40174

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: P40573, P40288, P22348, P40006

STRATEGIC PLAN: 3.A, 3.B, 3.C

HOLOHAN ROAD AT HIGHWAY 152 INTERSECTION IMPROVEMENTS



PROJECT TYPE: Road

LOCATION: South County

FUNDING STATUS: Partially Funded

PLANNING AREA: Pajaro Valley

PROJECT STATUS: Design

ESTIMATED COMPLETION DATE: 2021

DESCRIPTION & BACKGROUND:

Construct operational and school safety improvements at the intersection of Holohan Road at Highway 152 including: adding a left turn lane, a dedicated right turn lane, and extending existing lanes on the Holohan Road approach, adding a merge lane to Hwy 152 westbound to accommodate the additional left turn lane and pedestrian and bicycle improvements. The project will significantly improve vehicle operations through the intersection and improve safety for bicyclists and pedestrians.

IMPACT TO OPERATIONS:

This project will add additional asphalt to the roadway. However, the new asphalt section will have a service life of approximately 20 years and will not require any significant maintenance for 10 plus years.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,600,000
Preliminary	\$ 605,725
Design	\$ 425,351
Acquisition	\$ 300,000
Construction	\$ 3,198,244
Other	\$ -
Total Estimated Cost	\$ 4,529,320

FUNDING SOURCES	
STIP Grant	\$ 892,000
RSTX Grant	\$ 385,000
Minor A Grant	\$ 500,000
Transportation Improv. Fund	\$ 87,000
Roadside Improvement Fund	\$ 5,000
Road Fund	\$ 190,000
Total Project Funding	\$ 2,059,000
Funding Not Yet Identified	\$ 2,470,320

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 820,356	\$ 158,214	\$ 41,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,509,674	\$ 4,529,320

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-6

MASTER PROJECT NUMBER: P52623

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: FCSD

STRATEGIC PLAN: 6.C

**LOS ARBOLES PUMP STATION
DRAINAGE IMPROVEMENTS**



PROJECT TYPE: Sanitation

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project improved drainage at the Los Arboles Pump Station in the Freedom County Sanitation District. Pre-project stormwater entered the pump station’s wet well and vaults which could overwhelm the station and cause spills. The project added storm drain inlets as well as culverts to capture and redirect water away from the pump station. The awarded bid came in lower than the expected budget amount of \$200,000.

IMPACT TO OPERATIONS:

This project has reduced pump run times, thus extending the life of the pumps in this station as well as at the downstream pump station. Additionally, Operations crews will no longer have to sand bag the station or respond frequently during rain events. The probability of a sanitary sewer overflow has been greatly reduced due to these improvements. The drainage improvements reduced the maintenance and operational costs approximately \$4,000 each year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 200,000
Preliminary	\$ -
Design	\$ 5,000
Acquisition	\$ -
Construction	\$ 148,066
Other	\$ -
Total Estimated Cost	\$ 153,066

FUNDING SOURCES	
District Funds	\$ 155,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 155,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 153,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,066

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: SW-P-7

MASTER PROJECT NUMBER: P52635

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: FCSD

STRATEGIC PLAN: 6.C

**TREMBLEY LANE LIFT STATION
PUMP REPLACEMENT/RELOCATION**



PROJECT TYPE: Sanitation

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: South County

PLANNING AREA: Pajaro Valley

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This construction project will replace the existing wet well, pumps, force main, and associated piping and electrical conduits. The new pumps will be installed in a new subsurface wet well to be located in the Trembley Lane roadway, along with a new valve vault and flow meter vault. The existing force main extending from the station to Green Valley Road will be replaced. This project is necessary to improve the reliability and functionality of the sewer system.

IMPACT TO OPERATIONS:

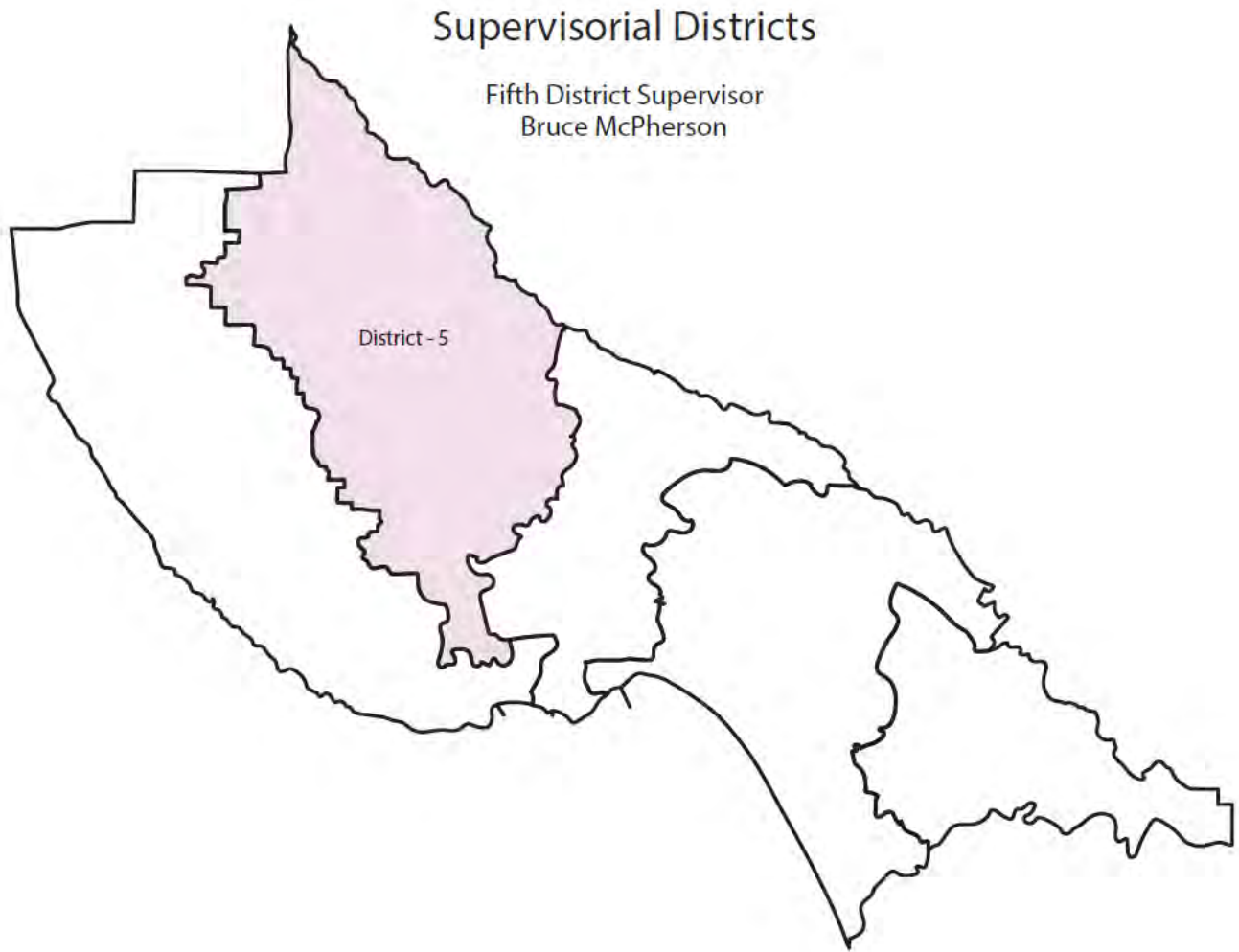
Pre-project the Freedom County Sanitation District operations crew had to modify the system, temporarily, to keep the sewage from overflowing. This fix required close monitoring and crews had to respond to multiple high-water alarms at the facility. This project includes a larger wet well, replaced pumps, and upgrades the system. Operations will no longer have to respond to the alarms caused by the failing system. As the system is new, it will require less maintenance. The improvements to the pump station have decreased the maintenance and operational costs by approximately \$7,000 each year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 967,480
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 1,353,682
Other	\$ -
Total Estimated Cost	\$ 1,353,682

FUNDING SOURCES	
District Funds	\$ 1,353,682
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,353,682
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 62,562	\$ 737,320	\$ 553,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 1,353,682

PUBLIC WORKS PROJECTS IN DISTRICT 5



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: RL-P-4

MASTER PROJECT NUMBER: P51056

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: 9C

STRATEGIC PLAN: 4.C, 6.C

**BEN LOMOND TRANSFER STATION
LIGHTING RETROFIT PROJECT**



PROJECT TYPE: Recycling and Solid Waste

FUNDING STATUS: Fully Funded

PROJECT STATUS: Complete

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

Upgrade lighting inside the transfer station to brighter and more efficient lighting. The lighting system was outdated, dim, and required an upgrade for safety and efficiency. PG&E offered no interest on-bill financing for lighting retrofit projects. Due to the efficiency of the new lighting system, there will not be an increase to our total monthly PG&E bill, and the loan will be completely paid off within 56 months. The loan included \$13,450 incentive from PG&E.

IMPACT TO OPERATIONS:

The job was completed during business hours, with minimal impact to operations. The estimated annual energy savings per PG&E is \$16,126.40.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 100,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 73,670
Other	\$ -
Total Estimated Cost	\$ 73,670

FUNDING SOURCES	
PG&E On-Bill Financing	\$ 87,120
PG&E Incentive	\$ (13,450)
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 73,670
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 5,262	\$ 15,786	\$ 15,786	\$ 15,786	\$ 15,786	\$ 5,264	\$ -	\$ 73,670

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: RL-P-2

MASTER PROJECT NUMBER: P51604

OTHER PROJECT NUMBERS: P51360

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: 9C

STRATEGIC PLAN: 4.B, 6.C

BEN LOMOND SEDIMENT POND REPAIR



PROJECT TYPE: Recycling and Solid Waste

FUNDING STATUS: Fully Funded - Ben Lomond Closure Budget

PROJECT STATUS: Complete

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project repaired the existing stormwater discharge sediment pond at the Ben Lomond Landfill. The repair involved removing existing age-deteriorated galvanized pipe and replacing with high-density polyethylene pipe (HDPE), removal and replacement of spillway and hydroseeding of disturbed soil area. There will be a Board action to move additional appropriations to this project to cover the final costs listed below.

IMPACT TO OPERATIONS:

Project increased capacity of pond and allows increased settling time for sediment to be removed from stormwater before discharging off-site. It also restores ability to manually open valve to discharge settled stormwater as needed between storm events. Restored and properly functioning pond will improve stormwater discharge quality in compliance with the Ben Lomond Transfer Station and Landfill Stormwater Pollution Prevention Plan as required by the State Water Resources Board. This project is considered to be a Best Management Practices (BMPs) and helps to lower costs of maintenance and managing stormwater runoff. Maintaining compliance also saves the potential costs associated with outside litigation and fines from the State.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 146,500
Preliminary	\$ -
Design	\$ 13,000
Acquisition	\$ -
Construction	\$ 115,000
Other	\$ 9,122
Total Estimated Cost	\$ 137,122

FUNDING SOURCES	
CSA 9C	\$ 28,796
Gate Revenue	\$ 108,326
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 137,122
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,118	\$ 135,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 137,122

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: CSA-P-2

MASTER PROJECT NUMBER: P50040

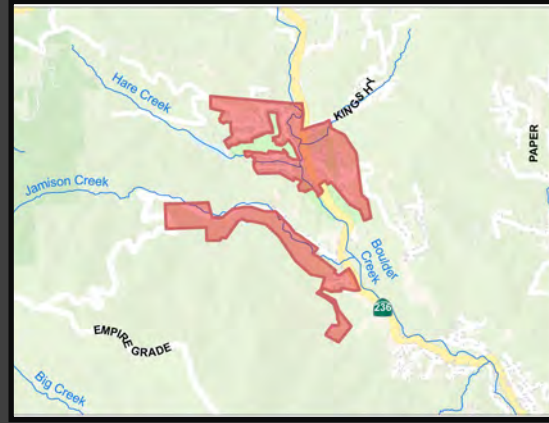
OTHER PROJECT NUMBERS: P50042

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: CSA 7

STRATEGIC PLAN: 6.C

**BOULDER CREEK WASTEWATER TREATMENT PLANT
EQUALIZATION TANK AND MIXER REPLACEMENT**



PROJECT TYPE: Sanitation
FUNDING STATUS: Fully Funded
PROJECT STATUS: Planning

LOCATION: North County
PLANNING AREA: San Lorenzo Valley
ESTIMATED COMPLETION DATE: 05/2021

DESCRIPTION & BACKGROUND:

The equalization tank is used as a holding basin after the influent leaves the grinder and allows for optimization of the wastewater treatment plant during variation of flows. The equalization tank was designed to include a mixer to mix the equalization effluent and provide a uniform flow and composition to the aeration tank.

IMPACT TO OPERATIONS:

During high levels of discharge, wastewater is diverted to the equalization tank and is held there before treatment or removed by hauling to prevent a sanitary sewer overflow. Without a mixer in the equalization tank, the grease mats build up. Removing grease mats increases maintenance cost. Replacement of the equalization tank would eliminate the need of hauling wastewater during a rain event or when there are too many solids that could enter the leach pits, putting the treatment plant in violation. Hauling expenses could vary between \$20,000 to \$150,000 depending on the duration of the rain event and how soon the treatment plant could be returned to service.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 325,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 100,000
Other	\$ 225,000
Total Estimated Cost	\$ 325,000

FUNDING SOURCES	
CSA 7 Fund Reserves	\$ 325,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 325,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-27

MASTER PROJECT NUMBER: P48047

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**BRIMBLECOM ROAD AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary Design

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

The project will replace the 105-foot-long single-lane, steel treadway bridge north of the Town of Boulder Creek. The bridge is being replaced due to its substandard deck geometry and corrosion issues on the steel members. The new bridge will be a two-lane, single-span post-tensioned concrete box girder bridge with improved roadway approaches.

IMPACT TO OPERATIONS:

The existing bridge requires considerable amount of maintenance from crews due to the spalling concrete deck and timber walkways. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$75,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways and railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,020,600
Preliminary	\$ 110,000
Design	\$ 506,000
Acquisition	\$ 110,000
Construction	\$ 2,294,600
Other	\$ -
Total Estimated Cost	\$ 3,020,600

FUNDING SOURCES	
Highway Bridge Program	\$ 2,746,000
Local Road Funds	\$ 20,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,766,000
Funding Not Yet Identified	\$ 254,600

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 2,173	\$ -	\$ -	\$ 20,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 2,798,427	\$ 3,020,600

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-28

MASTER PROJECT NUMBER: P40375

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C

**CONFERENCE DRIVE AT ZAYANTE CREEK
BRIDGE SCOUR MITIGATION**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

This project will repair scour that has developed under an existing pier footing on the Conference Drive Bridge at Zayante Creek. Construction will consist of building a concrete cutoff wall in the front of the existing footing and repairing the scoured area.

IMPACT TO OPERATIONS:

County crews must currently monitor the scour hole after major storm events. The project will repair the current scour damage as well as prevent future scour to the footing. This will account for a savings of approximately \$30,000 during the remaining life span of the bridge from cost savings of maintenance of the scour issues and possible structural damage.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	454,300
Preliminary	\$	75,000
Design	\$	75,000
Acquisition	\$	55,000
Construction	\$	338,800
Other	\$	-
Total Estimated Cost	\$	543,800

FUNDING SOURCES		
Highway Bridge Program	\$	413,000
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	413,000
Funding Not Yet Identified	\$	130,800

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 81,210	\$ -	\$ 2,992	\$ 5,000	\$ 15,000	\$ 439,598	\$ -	\$ -	\$ -	\$ 543,800

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-29

MASTER PROJECT NUMBER: P40596

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.C

**EAST ZAYANTE ROAD AT ZAYANTE CREEK
CONCRETE BRIDGE SPALL REPAIR**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2022

DESCRIPTION & BACKGROUND:

This project will repair the existing bridge on East Zayante Road at Zayante Creek. The repair will involve chipping away loose materials to get to sound concrete in spalled areas, sandblasting the rebar to remove corrosion, painting a zinc-rich primer onto the exposed rebar, then patching the concrete with a fast-set mortar or other concrete suitable for the application.

IMPACT TO OPERATIONS:

The bridge has considerable spalling in need of repair before more considerable structural damage occurs to the bridge affecting its serviceability. The project will extend the service life of the bridge. This will account for a savings of approximately \$30,000 during the remaining life of the bridge cost savings of continual maintenance of the deck spalling and possibly future structural damage.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	100,000
Preliminary	\$	50,000
Design	\$	20,000
Acquisition	\$	-
Construction	\$	71,500
Other	\$	-
Total Estimated Cost	\$	141,500

FUNDING SOURCES		
Highway Bridge Program	\$	79,677
Local Road Funds	\$	10,323
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	90,000
Funding Not Yet Identified	\$	51,500

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 42,517	\$ 5,445	\$ 2,000	\$ 10,000	\$ 5,000	\$ 76,538	\$ -	\$ -	\$ -	\$ 141,500

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-30

MASTER PROJECT NUMBER: P40150

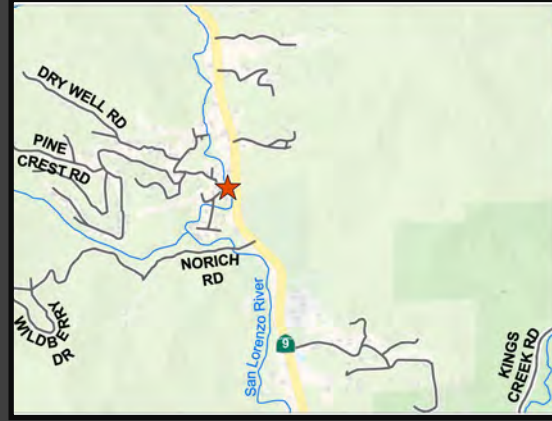
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**EITHER WAY AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

This project will replace the 59-foot-long Either Way Bridge over the San Lorenzo River, north of Boulder Creek. The bridge is being replaced due to substandard geometry and structural deficiency. The project will consist of completely replacing the narrow, load-limited, single-lane bridge with a new two-lane bridge to meet current standards.

IMPACT TO OPERATIONS:

The existing bridge needs annual maintenance to the deck and timber walkway as well as addressing scour issues. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$50,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways and railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,325,400
Preliminary	\$ 110,000
Design	\$ 209,000
Acquisition	\$ 220,000
Construction	\$ 1,786,400
Other	\$ -
Total Estimated Cost	\$ 2,325,400

FUNDING SOURCES	
Highway Bridge Program	\$ 2,114,000
State Exchange/Match	\$ 9,651
Local Roads Match	\$ 158,101
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,281,752
Funding Not Yet Identified	\$ 43,648

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 159,613	\$ 2,880	\$ 5,453	\$ 50,000	\$ 50,000	\$ 75,000	\$ 150,000	\$ -	\$ 1,832,454	\$ 2,325,400

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-31

MASTER PROJECT NUMBER: P40353

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**FERN DRIVE AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project will replace the 72-foot-long Fern Drive Bridge over the San Lorenzo River near Boulder Creek. The bridge is being replaced due to its substandard geometry and structural deficiency. The project will replace the narrow single-lane bridge with a two-lane single-span concrete box girder bridge to meet current standards and improved roadway approaches.

IMPACT TO OPERATIONS:

The bridge has numerous maintenance issues that require attention from County crews annually. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$50,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways and railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,344,100
Preliminary	\$ 90,000
Design	\$ 500,000
Acquisition	\$ 200,000
Construction	\$ 2,012,800
Other	\$ -
Total Estimated Cost	\$ 2,802,800

FUNDING SOURCES	
Highway Bridge Program	\$ 2,548,000
State Exchange/Match	\$ 23,450
Local Road Funds	\$ 231,350
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,802,800
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 316,012	\$ 3,016	\$ 224,265	\$ 50,000	\$ 250,000	\$ 1,800,000	\$ 159,507		\$ 0	\$ 2,802,800

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-32

MASTER PROJECT NUMBER: P40352

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**FOREST HILL DRIVE AT BEAR CREEK
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project will replace the 70-foot-long Forest Hill Drive Bridge over Bear Creek northeast of the Town of Boulder Creek. The bridge is being replaced due to its structural deficiency. The new bridge will be a two-lane single-span concrete slab bridge to meet current design standards.

IMPACT TO OPERATIONS:

The bridge has numerous deck spalling issues requiring crews to periodically make repairs. There are also scour problems at the abutments that need attention from County forces every few years. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$30,000 during this 25-year period from cost savings of continual maintenance of the deck and railings as well as scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,179,100
Preliminary	\$ 110,000
Design	\$ 203,500
Acquisition	\$ 110,000
Construction	\$ 1,755,600
Other	\$ -
Total Estimated Cost	\$ 2,179,100

FUNDING SOURCES	
Highway Bridge Program	\$ 1,981,000
State Exchange/Match	\$ 7,140
Local Road Funds	\$ 143,777
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 2,131,917
Funding Not Yet Identified	\$ 47,183

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 150,173	\$ 4,730	\$ 8,214	\$ 50,000	\$ 50,000	\$ 200,000	\$ 1,700,000	\$ -	\$ 15,984	\$ 2,179,100

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-33

MASTER PROJECT NUMBER: P48042

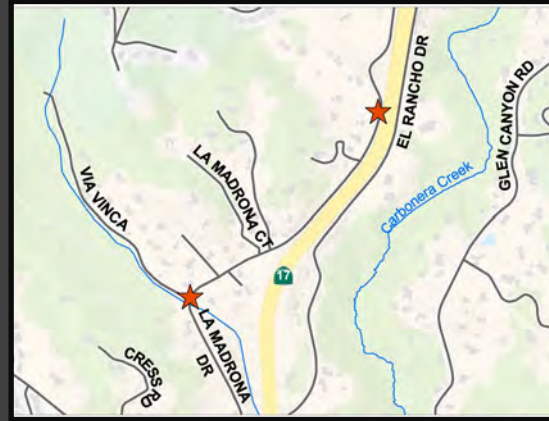
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.C

**LA MADRONA DRIVE
GUARDRAIL REPLACEMENT**



PROJECT TYPE: Traffic Safety
FUNDING STATUS: Fully Funded
PROJECT STATUS: Complete

LOCATION: North County
PLANNING AREA: Carbonera
ESTIMATED COMPLETION DATE: Complete

DESCRIPTION & BACKGROUND:

This project is to design and construct a new guardrail on La Madrona Drive at 0.2 miles south of Silverwood Drive and new guardrail at the location of existing substandard guardrail on La Madrona Drive near Via Vinca.

IMPACT TO OPERATIONS:

The existing guardrail is in very poor condition requiring maintenance crews to make difficult repairs on substandard rails that in many instances are infeasible to repair. The new rail will be constructed to meet current standards and should last many years with little maintenance required. This project will save \$2,000 in maintenance costs. Final project costs are being reconciled with the completion of the project.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 352,000
Preliminary	\$ 20,000
Design	\$ 45,000
Acquisition	\$ -
Construction	\$ 303,044
Other	\$ -
Total Estimated Cost	\$ 368,044

FUNDING SOURCES	
HSIP Grant	\$ 194,578
Road Fund	\$ 173,466
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 368,044
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 9,478	\$ 98,920	\$ 259,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 368,044

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-34

MASTER PROJECT NUMBER: P40576

OTHER PROJECT NUMBERS: P40396

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**LARKSPUR STREET AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

The project will replace the Larkspur Street Bridge over the San Lorenzo River in the Town of Brookdale. The bridge is being replaced due to its substandard deck geometry and being scour critical. The project will consist of completely replacing the existing narrow one-lane structure and roadway approaches with a two-lane bridge and standard bridge approaches.

IMPACT TO OPERATIONS:

The timber railing requires continual maintenance by County maintenance personnel. The bridge also has scour issues beneath pier walls that will require major maintenance if the bridge is not replaced. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$30,000 during this 25-year period from cost savings of continual maintenance of the deck and railings as well as scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,189,900
Preliminary	\$ 110,000
Design	\$ 423,500
Acquisition	\$ 660,000
Construction	\$ 2,996,400
Other	\$ -
Total Estimated Cost	\$ 4,189,900

FUNDING SOURCES	
Highway Bridge Program	\$ 3,809,000
State Exchange/Match	\$ 10,336
Local Road Funds	\$ 146,550
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 3,965,886
Funding Not Yet Identified	\$ 224,014

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 166,936	\$ 15,998	\$ 24,031	\$ 50,000	\$ 50,000	\$ 750,000	\$ 3,000,000	\$ -	\$ 132,935	\$ 4,189,900

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-35

MASTER PROJECT NUMBER: P40148

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**LOMPICO ROAD AT LOMPICO CREEK
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project will replace the 21-foot-long Lompico Road Bridge over Lompico Creek at Creekwood Drive, north of the Town of Felton. The bridge is being replaced due to its substandard geometry and structural deficiency. The new bridge will be a single-span, concrete slab bridge to meet current standards and improve fish passage.

IMPACT TO OPERATIONS:

The existing bridge requires continual maintenance due to scour issues at the bridge and roadway approach retaining wall. The bridge railing has also been hit many times requiring crews to make repairs and replace members. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$30,000 during this 25-year period from cost savings of continual maintenance of the deck and railings as well as scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 2,046,440
Preliminary	\$ 110,000
Design	\$ 312,400
Acquisition	\$ 50,600
Construction	\$ 1,573,440
Other	\$ -
Total Estimated Cost	\$ 2,046,440

FUNDING SOURCES	
Highway Bridge Program	\$ 1,860,400
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,860,400
Funding Not Yet Identified	\$ 186,040

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 46,974	\$ 7,143	\$ 6,023	\$ 75,000	\$ 50,000	\$ 100,000	\$ 1,600,000	\$ -	\$ 161,300	\$ 2,046,440

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-58

MASTER PROJECT NUMBER: P40662

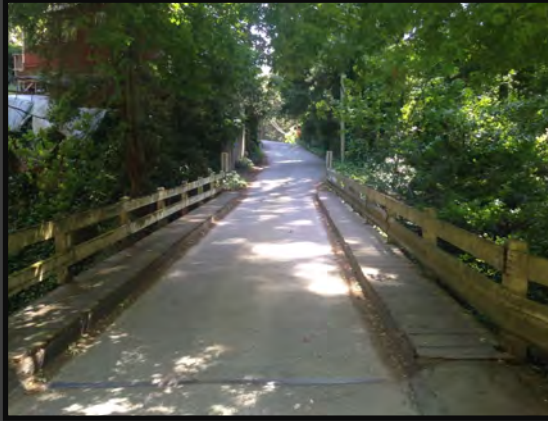
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**PLEASANT WAY AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary Design

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

The project will replace the 57-foot-long single-lane, steel pontoon bridge north of the Town of Boulder Creek. The bridge is being replaced due to its substandard deck geometry and corrosion issues on the steel members. The new bridge will be a two-lane, single-span post-tensioned concrete box girder bridge with improved roadway approaches.

IMPACT TO OPERATIONS:

The existing bridge requires considerable amount of maintenance from crews due to the spalling concrete deck and timber walkways. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$50,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,114,000
Preliminary	\$ 100,000
Design	\$ 532,500
Acquisition	\$ 1,100,000
Construction	\$ 2,381,500
Other	\$ -
Total Estimated Cost	\$ 4,114,000

FUNDING SOURCES	
Highway Bridge Program	\$ 3,740,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 3,740,000
Funding Not Yet Identified	\$ 374,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 5,000	\$ 75,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 1,000,000	\$ 2,484,000	\$ 4,114,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-36

MASTER PROJECT NUMBER: P40307

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

QUAIL HOLLOW ROAD AT ZAYANTE CREEK BRIDGE REPLACEMENT



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design, Environmental, and Right-of-Way

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project will replace the 84-foot-long Quail Hollow Road Bridge over Zayante Creek, northeast of the Town of Felton. The bridge is being replaced due to its substandard geometry and structural deficiency. The new bridge will be a two-lane, single-span concrete box girder with improved roadway approaches.

IMPACT TO OPERATIONS:

The existing bridge requires constant maintenance to the spalling concrete deck, roadway approaches, and the timber railing which has been hit many times. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$60,000 during this 25-year period from cost savings of continual maintenance of the deck and railings as well as scour issues.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,599,200
Preliminary	\$ 110,000
Design	\$ 550,000
Acquisition	\$ 550,000
Construction	\$ 2,587,200
Other	\$ -
Total Estimated Cost	\$ 3,797,200

FUNDING SOURCES	
Highway Bridge Program	\$ 2,860,876
State Exchange/Match	\$ 6,500
Local Road Funds	\$ 458,402
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 3,325,778
Funding Not Yet Identified	\$ 471,422

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 458,402	\$ 2,528	\$ 38,609	\$ -	\$ 40,000	\$ 500,000	\$ 2,700,000	\$ -	\$ 57,661	\$ 3,797,200

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-37

MASTER PROJECT NUMBER: P40154

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**RANCHO RIO AVENUE AT NEWELL CREEK
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design and Environmental

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2023

DESCRIPTION & BACKGROUND:

This project will replace the 38-foot-long Rancho Rio Avenue Bridge over Newell Creek in Ben Lomond. The bridge is being replaced due to its substandard deck geometry and abutment scour. The project will consist of completely replacing the existing, narrow one-lane bridge with a two-lane bridge and improved roadway approaches.

IMPACT TO OPERATIONS:

The existing bridge requires maintenance from County crews to the spalling concrete deck and the timber walkways. The bridge also has scour issues at the abutments requiring attention. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$40,000 during this 25-year period from cost savings of continual maintenance and replacement of boards of the timber walkways and railings as well as the savings from not having to perform maintenance on the deck.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,843,600
Preliminary	\$ 82,500
Design	\$ 148,500
Acquisition	\$ 275,000
Construction	\$ 1,337,600
Other	\$ -
Total Estimated Cost	\$ 1,843,600

FUNDING SOURCES	
Highway Bridge Program	\$ 1,676,000
State Exchange/Match	\$ 7,294
Local Road Funds	\$ 138,115
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,821,409
Funding Not Yet Identified	\$ 22,191

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 147,531	\$ 10,781	\$ 9,994	\$ 50,000	\$ 50,000	\$ 200,000	\$ 1,200,000	\$ 150,000	\$ 25,294	\$ 1,843,600

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-38

MASTER PROJECT NUMBER: P40172

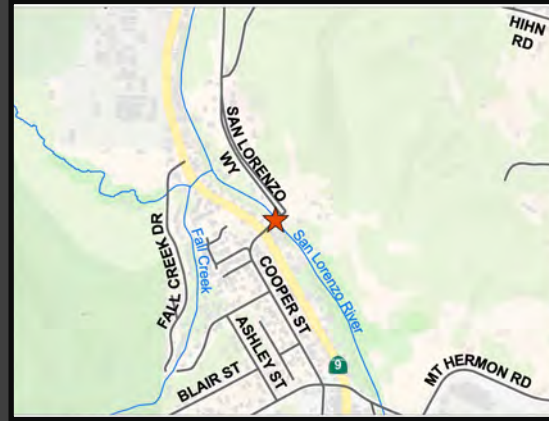
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**SAN LORENZO WAY AT SAN LORENZO RIVER
BRIDGE REPLACEMENT**



PROJECT TYPE: Bridge

FUNDING STATUS: Fully Funded

PROJECT STATUS: 2021 Construction

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2021

DESCRIPTION & BACKGROUND:

The project will replace the San Lorenzo Way Bridge, over San Lorenzo River in Felton. The bridge is being replaced due to its substandard load capacity, deck geometry, approach alignment and structural deficiency. The project will consist of completely replacing the existing one-lane structure and roadway approaches with a two-lane clear span concrete box girder bridge and standard bridge approaches.

IMPACT TO OPERATIONS:

Timber bridge deck on existing bridge requires maintenance workers to do work on the bridge multiple times per year. The timber railing also gets damaged often, requiring members to be replaced. The new bridge will be virtually maintenance-free for the first 25 years of its service life. This will account for a savings of approximately \$100,000 during this 25-year period from cost savings of continual maintenance and replacement of the timber decking and railings.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,396,800
Preliminary	\$ 165,000
Design	\$ 600,000
Acquisition	\$ 150,000
Construction	\$ 5,309,357
Other	\$ -
Total Estimated Cost	\$ 6,224,357

FUNDING SOURCES	
Highway Bridge Program	\$ 6,095,000
SB1	\$ 51,235
State Exchange/Match	\$ 13,719
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 6,159,954
Funding Not Yet Identified	\$ 64,403

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 938,678	\$ 170,753	\$ 433,011	\$ 2,000,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 181,915	\$ 6,224,357

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: R-P-57

MASTER PROJECT NUMBER: P40661

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A

**TWO BAR ROAD AT TWO BAR CREEK
BRIDGE REHABILITATION**



PROJECT TYPE: Bridge

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary Design

LOCATION: North County

PLANNING AREA: San Lorenzo Valley

ESTIMATED COMPLETION DATE: 12/2025

DESCRIPTION & BACKGROUND:

The project will rehabilitate and widen the 31-foot-long single-lane, steel treadway bridge north of the Town of Boulder Creek. The bridge is being rehabilitated due to its substandard deck geometry and corrosion issues on the steel members. The rehabilitated bridge will be a two-lane, single-span bridge to meet current design standards with improved roadway approaches.

IMPACT TO OPERATIONS:

The existing bridge requires considerable amount of maintenance from crews due to the spalling concrete deck and scour issues. The rehabilitated bridge will be virtually maintenance-free for the next 25 years. This will account for a savings of approximately \$30,000 during this 25 year period from cost savings of continual maintenance of the deck and railings as well as scour issues to keep occurring.

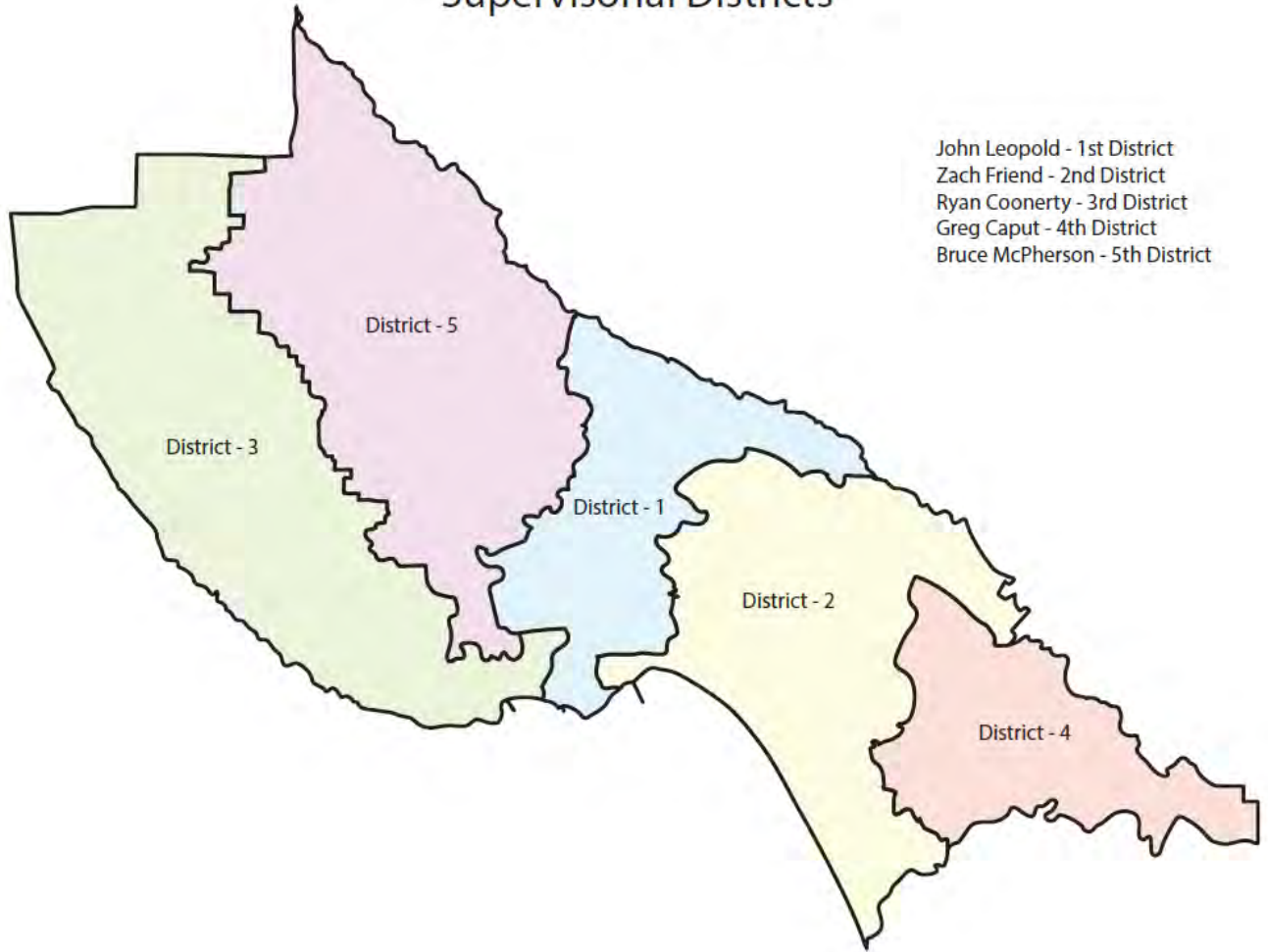
ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,865,600
Preliminary	\$ 75,000
Design	\$ 294,000
Acquisition	\$ 110,000
Construction	\$ 1,386,000
Other	\$ -
Total Estimated Cost	\$ 1,865,000

FUNDING SOURCES	
Highway Bridge Program	\$ 1,696,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 1,696,000
Funding Not Yet Identified	\$ 169,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 5,000	\$ 75,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 1,585,000	\$ 1,865,000

PUBLIC WORKS DISASTER RECOVERY PROJECTS

Supervisorial Districts



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: Various

MASTER PROJECT NUMBER: Various

OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): All

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.A, 3.C

MARCH 2011 STORM DAMAGE VARIOUS PROJECTS



PROJECT TYPE: Disaster Recovery

FUNDING STATUS: Fully Funded

PROJECT STATUS: Construction, Design, and Environmental

LOCATION: Countywide

PLANNING AREA: Countywide

ESTIMATED COMPLETION DATE: Various

DESCRIPTION & BACKGROUND:

The County experienced a number of damaged sites during the March 2011 storm event to the roadway system. Emergency Proclamations were approved for funding of these sites through the Federal Highways Administration (FHWA) with insurance covering the local roads. Most of the sites have been repaired and the others currently in the design and environmental phase.

IMPACT TO OPERATIONS:

The multiple sites need to be protected from further damage requiring extensive amount of time from County resources. The repaired sites will require very little maintenance from County forces once completed.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 18,750,000
Preliminary	\$ 950,000
Design	\$ 3,750,000
Acquisition	\$ 500,000
Construction	\$ 13,550,000
Other	\$ -
Total Estimated Cost	\$ 18,750,000

FUNDING SOURCES	
Federal HWY Admin. (FHWA)	\$ 1,400,000
Insurance	\$ 17,350,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 18,750,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$14,347,667	\$ 1,146,382	\$ 883,630	\$ 120,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 252,321	\$18,750,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: Various
MASTER PROJECT NUMBER: Various
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): All
DISTRICT/CSA: N/A
STRATEGIC PLAN: 3.A, 3.C

**2016 STORM DAMAGE
 VARIOUS PROJECTS**



PROJECT TYPE: Disaster Recovery
FUNDING STATUS: Partially Funded
PROJECT STATUS: Construction, Design, and Environmental

LOCATION: Countywide
PLANNING AREA: Countywide
ESTIMATED COMPLETION DATE: Various

DESCRIPTION & BACKGROUND:

The County experienced a number of damaged sites during 2016 storms to the roadway system. Emergency Proclamations were approved for funding of these sites through the Federal Highways Administration (FHWA) and the California Office of Emergency Services (CalOES). Funding approval has been secured for these sites with many of the sites having been repaired already and the others currently in the design and environmental phase.

IMPACT TO OPERATIONS:

The multiple sites need to be protected from further damage requiring extensive amount of time from County resources. The repaired sites will require very little maintenance from County forces once completed.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 9,025,000
Preliminary	\$ 200,000
Design	\$ 2,200,000
Acquisition	\$ 50,000
Construction	\$ 6,575,000
Other	\$ -
Total Estimated Cost	\$ 9,025,000

FUNDING SOURCES	
Federal HWY Admin. (FHWA)	\$ 1,500,500
CalOES	\$ 5,705,500
General Fund Loan	\$ 1,819,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 9,025,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 1,537,754	\$ 756,608	\$ 1,375,523	\$ 719,000	\$ 2,500,000	\$ 1,500,000	\$ -	\$ -	\$ 636,115	\$ 9,025,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: Various
MASTER PROJECT NUMBER: Various
OTHER PROJECT NUMBERS: N/A

SUPERVISORIAL DISTRICT(S): All
DISTRICT/CSA: N/A
STRATEGIC PLAN: 3.A, 3.C

WINTER 2017 STORM DAMAGE VARIOUS PROJECTS



PROJECT TYPE: Disaster Recovery
FUNDING STATUS: Partially Funded
PROJECT STATUS: Various stages of Construction and Design

LOCATION: Countywide
PLANNING AREA: Countywide
ESTIMATED COMPLETION DATE: Various

DESCRIPTION & BACKGROUND:

The County experienced a significant amount of damage from winter 2017 storms to the roadway system. Emergency Proclamations were approved for funding of these sites through the Federal Highways Administration (FHWA), the Federal Emergency Management Agency (FEMA), and the California Office of Emergency Services (CalOES). There were over 200 sites damaged during the storms that are in need of repair throughout the County.

IMPACT TO OPERATIONS:

The multiple sites will need to be protected from further damage requiring extensive amount of time from County resources. The repaired sites will require very little maintenance from County forces once completed.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 110,000,000
Preliminary	\$ 2,200,000
Design	\$ 22,000,000
Acquisition	\$ 2,200,000
Construction	\$ 83,600,000
Other	\$ -
Total Estimated Cost	\$ 110,000,000

FUNDING SOURCES	
Federal Hwy Admin (FHWA)	\$ 49,576,800
FEMA	\$ 40,500,000
CalOES	\$ 14,942,400
SB1	\$ 4,980,800
	\$ -
	\$ -
Total Project Funding	\$ 110,000,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 24,029,843	\$ 10,163,709	\$ 8,318,807	\$ 25,274,000	\$ 22,000,000	\$ 15,000,000	\$ 4,500,000	\$ -	\$ 713,641	\$ 110,000,000

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS STORM DAMAGE PROJECTS**

2011 Storm Projects

CIP #	Project #	Sup. District	Project Name	Status	Anticipated Year of Construction	Original Damage Estimate	2019/20 EAs	2020/21 Budget
S2011-P-1	P79082	5	2011 Nelson Rd Slide	Completed	2015	\$1,500,000	\$12,380	\$0
S2011-P-2	P79088	5	2011 March Bean Creek PM 1.00	Completed	2019	\$650,000	\$423,762	\$0
S2011-P-3	P79092	5	2011 March Felton Empire PM 2.58 ER20EO(011)	Completed	2018	\$400,000	\$142,636	\$0
S2011-P-4	P79104	5	2011 March Mt Charlie Rd PM 3.63	60% design, right of way needed	2022	\$733,000	\$10,790	\$40,000
S2011-P-5	P79121	1	2011 March Mt View PM .44	95% design, permits / right of way needed	2021	\$214,000	\$9,775	\$50,000
S2011-P-6	P79143	2	2011 March Eureka Cyn Rd PM .36 ER20EO(010)	Completed	2019	\$290,000	\$250,108	\$0
S2011-P-7	P79144	5	2011 March Glenwood Dr PM .21 ER20EO(012)	Completed	2018	\$395,000	\$3,146	\$0
S2011-P-8	P79146	2	2011 March Main St PM 1.10 ER20EO(014)	Geotech complete, 30% design	2023	\$660,000	\$0	\$30,000
S2011-P-9	P79139	2	2011 March Trout Gulch Rd PM 2.74	Geotech complete, 30% design	2022	\$336,000	\$12,455	\$0
\$5,178,000							\$286,274	\$120,000

Note: Projects that have funding for landscape maintenance only are not included in this list.

2016 Storm Projects

CIP #	Project #	Sup. District	Project Name	Status	Anticipated Year of Construction	Original Damage Estimate	2019/20 EAs	2020/21 Budget	
S2016-P-1	P79175	5	2016 March East Zayante Rd PM 6.63	Bids open in April	2020	\$200,000	\$321,817	\$70,000	
S2016-P-2	P79176	2	2016 March Eureka Canyon Rd PM 4.28	Design and environmental	2023	\$180,600	\$1,000	\$0	
S2016-P-3	P79177	5	2016 March Glenwood Drive PM 0.90	Geotech complete, 30% design	2022	\$532,000	\$11,033	\$75,000	
S2016-P-4	P79178	5	2016 March Kings Creek Rd PM 2.28	Geotech complete, 30% design	2022	\$258,700	\$0	\$0	
S2016-P-5	P79179	5	2016 March Kings Creek Rd PM 0.96	Geotech complete, 30% design	2021	\$1,070,000	\$10,504	\$60,000	
S2016-P-6	P79181	5	2016 March Mt. Charlie Rd PM 2.47	95% design, utility relocation needed	2022	\$792,000	\$57,048	\$80,000	
S2016-P-7	P79173	5	2016 March China Grade PM 0.62	Completed	Completed	\$61,200	\$2,452	\$0	
S2016-P-8	P79174	4	2016 March Coward Rd at Address 275	2020 Construction Schedule	2020	\$45,000	\$0	\$10,000	
S2016-P-9	P79182	2	2016 March Rider Rd PM 0.80	95% design, permits needed	2021	\$610,000	\$36,651	\$80,000	
S2016-P-10	P79183	2	2016 March Rider Rd PM 0.07	95% design, permits needed	2021	\$525,000	\$34,865	\$75,000	
S2016-P-11	P79184	2	2016 March Trout Gulch Rd PM 2.53	60% design, right of way needed	2022	\$220,000	\$49,360	\$60,000	
S2016-P-12	P40695	5	2016 March Lompico Road .75	Design and environmental	2023	\$340,000	\$34,360	\$0	
S2016-P-13	P79185	2	2016 March Valencia School Rd PM 0.39	95% design, permits needed	2021	\$290,000	\$10,000	\$50,000	
S2016-P-14	P79186	5	2016 March W. Hilton Drive at Everest Street	Completed	Completed	\$453,800	\$13,887	\$4,000	
S2016-P-15	P79187	1	2016 March Schulties Rd PM 1.14	30% design	2023	\$130,000	\$0	\$25,000	
S2016-P-16	P79188	1	2016 March Schulties Rd PM 1.29	Preliminary design	2024	\$250,000	\$0	\$0	
S2016-P-17	P79189	1	2016 March Vine Hill Rd PM 1.96	60% design, small project	2021	\$78,000	\$2,298	\$50,000	
S2016-P-18	P79191	5	2016 March Bear Creek Rd PM 2.14	Preliminary design	2023	\$220,000	\$5,000	\$0	
S2016-P-19	P79199	5	2016 Storm E. Zayante Road PM 5.01	95% design, permits needed	2021	\$623,000	\$25,411	\$80,000	
S2016-P-20	P76604	2	Cabrillo College Drive PM 0.5	Completed	Completed	\$136,900	\$745	\$0	
S2016-P-21	P76603	1	Glen Haven Road PM 0.81	Construction	2020	\$700,000	\$676,389	\$0	
S2016-P-22	P76605	1	Soquel San Jose PM 5.36	Completed	Completed	\$528,408	\$23,663	\$0	
S2016-P-23	P76606	5	Jamison Creek Road PM 1.61	In Design *	2023	\$220,000	\$59,040	\$0	
Project Totals:							\$8,464,608	\$1,375,523	\$719,000

* Time Extension may be required

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS STORM DAMAGE PROJECTS**

2017 Storm Projects - FEMA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	Obligated or Pending Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
SZ017-P-129	P76798	1	Morrill Road PM 0.50 PW00437	Slipout - 30'L x 15'W x 10'T, install MSW wall	In Design	2022	\$216,603	\$11,773	\$1,561	\$212	\$5,000	Force Account Labor
SZ017-P-130	P76757	1	Paper Mill Road Address 3559 PW01040	Slipout 20x30x3	In Design	2023	\$498,561	\$101,043	\$26,007	\$26,304	\$20,000	Awaiting obligation, geotech in progress
SZ017-P-133	P76564	1	Miller Cutoff Road PM 0.49 PW00459	Slipout - 75'L x 12'D, install soldier pile wall	In Design	2022	\$1,073,023	\$526,656	\$53,673	\$50,799	\$25,000	Survey complete, 65% PS&E in process anticipated 6/20
SZ017-P-134	P76751	1	Mt. Bache Road PM 0.14 PW00438	40' L x 20' D slipout edge road/shoulder	In Design	2022	\$429,198	\$54,841	\$31,160	\$8,394	\$25,000	Survey complete, 65% PS&E in process anticipated 10/19, waiting approval of version request
SZ017-P-147	P76556	1	Jarvis Road PM 1.02, 1.04, 1.07 PW00029	Slipout	In Design	2022	\$252,272	\$226,544	\$76,326	\$17,824	\$20,000	Survey complete, geotech report complete
SZ017-P-148	P76538	1	Jarvis Road PM 0.64 PW00024	Slipout	In Design	2022	\$0	\$161,680	\$32,231	\$6,110	\$10,000	Survey complete, geotech report complete
SZ017-P-154	P76753	1	Old Santa Cruz Hwy PM 1.01 PW00485	Slipout - 50'L x 25'D, install soldier pile wall	In Design	2022	\$0	\$738,975	\$74,332	\$209,485	\$160,000	Survey complete, geotechnical drilling complete, PW version request sent to FEMA
SZ017-P-157	P76759	1	Prescott Road PM 0.52 PW00988	Slipout, install soldier pile wall	In Design	2022	\$343,030	\$392,305	\$80,665	\$9,055	\$5,000	65% design complete
SZ017-P-158	P76534	1	Schulties Road PM 1.14 PW00661	Damage to existing retaining structure	In Design	2023	\$105,482	\$265,084	\$430,798	\$2,004	\$0	Survey complete, 65% PS&E in process anticipated 11/20
SZ017-P-166	P76558	1	Jarvis Road PM 1.66 PW00028	Culvert failure	In Design	2022	\$45,416	\$3,884	\$3,369	\$99	\$0	Culvert damage needs to be assessed
SZ017-P-171	P76573	1	Schulties Road PM 2.05 PW00340	Slipout	In Design	2022	\$970,497	\$866,184	\$99,814	\$30,250	\$50,000	65% PS&E complete
SZ017-P-4	P76735	1	Glen Haven Road PM 2.27 PW00705	Slipout 100 x 19	In Design	2020	\$2,158,808	\$2,069,247	\$245,730	\$70,882	\$1,200,000	Being advertised in March
SZ017-P-123	P76553	2	Cox Road PM 1.93 PW00084	22' L slipout, install cribwall, pavement repair, A/C dike, drainage system	In Design	2020	\$434,409	\$411,932	\$108,250	\$45,742	\$300,000	Ready to advertise in April
SZ017-P-124	P76549	2	Moosehead Drive, Hainline to Stephen PW00026	Road undermined by Aptos Creek	In Design	2024	\$90,744	\$55,013	\$4,074	\$189	\$5,000	Funding by FEMA and SB1
SZ017-P-125	P76806	2	Seaciff Drive PM 0.56 PW01362	Downdrain repair	In Design	2024	\$93,580	\$80,969	\$6,625	\$4,754	\$0	Funding by FEMA and SB1
SZ017-P-127	P76778	2	Cox Road @ Valencia Road PM 0.00 PW00431	20' L slipout and failed downdrain	In Design	Denied	\$305,464	\$0	\$3,594	\$0	\$0	Denied by FEMA, next steps TBD
SZ017-P-128	P76746	2	Loma Prieta Ave PM 2.82 PW01080	Slipout - 20'L x 20'D, install soldier pile wall	In Design	2022	\$337,632	\$341,036	\$20,111	\$6,475	\$15,000	Survey complete, 65% PS&E in process anticipated 6/20
SZ017-P-132	P76552	2	Cox Road PM 2.03 PW00283	54' L slipout, install pier lagging wall, pavement repair, AC dike, guard rail	In Design	2020	\$1,650,587	\$916,868	\$129,546	\$71,498	\$750,000	Advertising in March
SZ017-P-138	P76747	2	Loma Prieta Way PM 3.33 PW00435	Slipout - 60' L x 15' D, install soldier pile wall	In Design	2022	\$699,546	\$82,384	\$38,590	\$9,889	\$15,000	Survey complete, 65% PS&E in process anticipated 6/20
SZ017-P-143	P76802	2	Rider Road PM 0.38 PW00486	Minor slipout of existing RSP and oversize drain	In Design	2022	\$70,717	\$43,992	\$8,198	\$7,162	\$3,000	Environmental studies in process
SZ017-P-144	P76853	2	San Andreas Road PM 2.14 PW01102	Failed 36-inch culvert due to storm flows	In Design	2023	\$190,000	\$13,274	\$14,488	\$12,947	\$0	Scope of Work analysis complete (FEMA vs DPW), significant differences between FEMA SOW and County's scope
SZ017-P-145	P76814	2	Trout Gulch Road PM 1.85 PW00529	Slipout - 50x15'	In Design	2021	\$524,172	\$150,713	\$37,392	\$16,096	\$20,000	Survey complete, geotech report in process
SZ017-P-146	P76705	2	Trout Gulch Road PM 1.90 PW00530	Large Slipout near cross culvert	In Design	2021	\$888,566	\$233,899	\$29,968	\$1,581	\$50,000	Survey complete, geotech report in process
SZ017-P-152	P76748	2	Merk Road PM 1.10 PW00963	Slipout - 25' L x 15' D, install soldier pile wall	In Design	2024	\$153,308	\$39,575	\$14,605	\$8,577	\$5,000	Funding by FEMA and SB1
SZ017-P-155	P76570	2	Pleasant Valley Road PM 0.98 PW00304	Sinkhole	In Design	2024	\$79,047	\$4,679	\$7,374	\$99	\$0	Funding by FEMA and SB1
SZ017-P-156	P76758	2	Porter Gulch PM 0.33 PW00706	Slipout - 42'L x 10'D, install soldier pile wall	In Design	2022	\$373,910	\$323,034	\$40,194	\$31,085	\$10,000	Survey complete
SZ017-P-159	P76765	2	Siesta Drive PM 0.04 PW00361	Slipout - 20x15	In Design	2022	\$58,842	\$35,192	\$13,694	\$142	\$5,000	Survey complete
SZ017-P-160	P76704	2	Spring Valley Road PM .18 PW00660	Flooding due to sediment in creek	In Design	2024	\$496,257	\$13,011	\$5,294	\$512	\$0	Funding by FEMA and SB1

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS STORM DAMAGE PROJECTS**

2017 Storm Projects - FEMA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	Obligated or Pending Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
SZ017-P-161	P76812	2	Trout Gulch Road PM 1.16 PW00488	Slipout - 40'x20'	In Design	2021	\$571,582	\$620,106	\$35,261	\$13,925	\$20,000	Survey complete, geotech report in process
SZ017-P-162	P76813	2	Trout Gulch Road PM 1.18 PW01004	Broken down drain & slipout	In Design	2021	\$432,984	\$29,252	\$9,011	\$10,621	\$20,000	Survey in process, geotech report in process
SZ017-P-163	P76709	2	Valencia School Road PM 0.35 PW00966	Slipout with fallen tree	In Design	2021	\$1,042,761	\$1,041,626	\$156,700	\$44,491	\$50,000	65% PS&E complete
SZ017-P-164	P76730	2	Cathedral Drive PM 1.21 PW00817	Slipout shoulder embankment	In Design	2021	\$498,384	\$442,529	\$114,534	\$38,249	\$30,000	95% PS&E in process
SZ017-P-169	P76761	2	Redwood Road PM 0.15 PW00707	50' L x 17' D slipout road edge/shoulder embankment next to creek	In Design	2022	\$755,375	\$807,071	\$22,353	\$15,006	\$15,000	30% plans, geotech nearly complete
SZ017-P-170	P76702	2	Redwood Road PM 0.38 & 0.40 PW00971	0.38 Slipout, 0.40 failed concrete block wall to large culvert	In Design	2022	\$888,478	\$779,899	\$26,962	\$10,642	\$10,000	Survey complete, 30% plans, geotech nearly complete
SZ017-P-172	P76706	2	Trout Gulch Road PM 2.36 PW01406	Small slipout at fallen oak tree	In Design	2020	\$135,496	\$26,296	\$5,150	\$20,081	\$50,000	County Crews to repair early summer 2020
SZ017-P-174	P76541	2	Lower Highland Way PM 0.34 PW00294	65' L x 25' D slipout, repair with soldier pile wall w/ tiebacks & RSP and road repair	In Design	2023	\$773,513	\$931,088	\$44,292	\$32,349	\$30,000	Funding by FEMA and SB1
SZ017-P-175	P76701	2	Redwood Road PM 0.29, 0.31, 0.33 PW00908	0.29-Cracking Settling Roadway, 0.31-slipout, 0.33-failed 12" culvert	In Design	2022	\$2,566,160	\$2,534,527	\$47,369	\$21,205	\$10,000	Survey complete, 30% plans, geotech nearly complete
SZ017-P-176	P76542	2	Redwood Road PM 0.23 PW00339	35' L x 15' H slipout, repair with crib wall and road repair	In Design	2022	\$494,604	\$540,404	\$20,728	\$13,374	\$20,000	Survey complete, 30% plans, geotech nearly complete
SZ017-P-181	P76544	2	Trout Gulch Road PM 3.05 (PM 3.03) PW00265	Slipout	In Design	2021	\$571,137	\$104,524	\$12,624	\$15,272	\$40,000	Survey complete, geotech RFP in process
SZ017-P-180	P76543	3	Swanton Road PM 3.00 PW00264	60' L slipout, install pier/lagging wall, pavement repair, AC dike, drainage system, guard rail	In Design	2023	\$658,629	\$808,538	\$59,804	\$40,371	\$40,000	65% design expected 10/20
SZ017-P-98	P76578	3	Swanton Road PM 0.72 Culvert PW00350	Failure culvert and headwall	In Design	2022	\$820,000	\$188,687	\$373,697	\$43,120	\$50,000	Survey complete, waiting obligation
SZ017-P-136	P76586	4	Gaffey Road PM 0.03, 0.04, & 0.08 PW00955	Slipout	In Design	2022	\$668,884	\$87,958	\$9,524	\$2,215	\$10,000	Scope of Work analysis complete (FEMA vs DPW)
SZ017-P-165	P76738	4	Green Valley Road PM 1.85 PW00452	Large sinkhole due to culvert failure due to flooding	In Design	2021	\$629,095	\$674,362	\$57,129	\$10,636	\$25,000	Survey complete drainage study complete, 30% Plans complete, biological report underway
SZ017-P-126	P76550	5	Bean Creek Road PM 2.10 PW00282	Slipout - 48' L x 15' D, install soldier pile wall	In Design	2021	\$658,942	\$87,102	\$46,493	\$11,752	\$30,000	Survey complete, geotech report delivered 12/18, version request submitted
SZ017-P-131	P76545	5	West Park Avenue PM 0.80 PW00267	15' L slipout, install pier/lagging wall, pavement repair, AC dike, drainage system, erosion control	In Design	2022	\$420,540	\$537,487	\$20,331	\$16,225	\$15,000	Survey complete
SZ017-P-137	P76537	5	Hubbard Gulch Road PM 0.80 PW00031	40' L slipout, install pier/lagging wall, pavement repair, AC dike, drainage system, erosion control	In Design	2021	\$498,137	\$429,230	\$35,593	\$36,713	\$400,000	90% design complete
SZ017-P-142	P76852	5	Old Bear Creek Road PM 0.01 PW00815	Slipout	In Design	2020	\$600,312	\$608,608	\$82,691	\$5,010	\$25,000	Advertising in March
SZ017-P-149	P76594	5	Kings Creek Road PM 1.65 PW00027	Broken down drain & slipout - Install gabion baskets or RSP, backfill and reinstall HDPE SD	In Design	2022	\$55,000	\$6,517	\$6,804	\$2,099	\$5,000	Funded by FEMA and SB1
SZ017-P-150	P76559	5	Kings Creek Road PM 3.03 PW00576	18' L slipout, install soldier pile wall, guard rail, pavement repair, erosion control	In Design	2022	\$325,758	\$360,330	\$50,474	\$26,783	\$20,000	Survey and geotech complete
SZ017-P-151	P76540	5	Little Basin Road PM 0.64 PW00288	35' L slipout, pier lagging wall, AC dike, drainage system, pavement repair, erosion control	In Design	2021	\$407,210	\$456,086	\$110,408	\$37,805	\$100,000	65% PS&E complete
SZ017-P-153	P76568	5	Nelson Road PM 0.43 Slipout PW00117	Slipout	In Design	2024	\$422,706	\$373,799	\$42,134	\$27,081	\$5,000	Recently received approval for appeal
SZ017-P-167	P76795	5	Little Basin Road PM 0.85 PW00434	Slipout	In Design	2021	\$901,545	\$901,545	\$119,778	\$17,266	\$40,000	65% PS&E complete
SZ017-P-173	P76797	5	Lorenzo Avenue Address 12415 PW00592	Slipout & culvert repair	In Design	2020	\$230,834	\$335,253	\$91,461	\$44,860	\$350,000	Nearly ready to advertise, waiting on permits

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PUBLIC WORKS STORM DAMAGE PROJECTS**

2017 Storm Projects - FEMA

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SZ017-P-6	P76546	5	Nelson Road PM 0.44	Road washout due to clogged culvert/flooding	In Design	2022	\$650,000	\$497,148	\$426,603	\$24,997	\$100,000	Temporary repairs completed
SZ017-P-182	P76725	5	Two Bar Road PM 1.13 PW000443	Slipout - 70'L x 20'D, install soldier pile wall	In Design	2020	\$748,547	\$955,530	\$67,765	\$44,171	\$550,000	Advertising in March
SZ017-P-183	P76560	5	Kings Creek Road PM 3.16 PW00284	100' L slipout, install stitch pile wall, underdrain, AC pavement & dike, guard rail, erosion control	In Design	2021	\$662,245	\$16,729	\$58,483	\$10,869	\$20,000	Survey and geotech complete, PW version request approved, waiting for obligation package
SZ017-P-184	P76796	5	Lockhart Gulch PM 0.24 PW000446	Slipout - 55'L x 15'D - install crib wall	In Design	2023	\$444,836	\$559,374	\$18,884	\$21,409	\$15,000	Awaiting obligation
SZ017-P-5	P76719	5	Lompico Road PM 2.38 PW00591 SZ5C05C	25' L slipout, install cribwall, guard rail, AC dike	In Design	2023	\$316,474	\$385,466	\$114,637	\$43,046	\$25,000	Funded by FEMA and SB1
SZ017-P-139	P76750	1	Morrill Road PM 0.14 & 0.15 PW000436	Slipout - 102' L - install stitch pile wall	Future	2023	\$581,330	\$679,614	\$174,533	\$25,568	\$25,000	Awaiting obligation, geotech in progress
SZ017-P-3	P76804	5	River Road - Boulder-Creek PM 0.28	Cracking road - install soldier pile wall 150' L x 6' tall w/ french drain	Denied	Denied	\$583,337	\$0	\$35,440	\$279	\$0	Next steps TBD
SZ017-P-177	P76809	1	Spanish Ranch Road PM 0.20 PW00489	30' Long slipout adjacent to existing cribwall	Construction	2020	\$362,711	\$396,134	\$67,138	\$36,943	\$370,000	Project being awarded with construction starting early May
SZ017-P-178	P76771	1	Stetson Road PM 1.08 PW00439	Slipout - 55'L x 18'D, install soldier pile wall	Construction	2020	\$1,470,770	\$1,559,524	\$246,993	\$433,338	\$10,000	Construction nearly complete
SZ017-P-179	P76811	1	Stetson Road PM 1.20 PW00439	Slipout - 58'L x 15'D, install soldier pile wall	Construction	2020	\$0	\$0	\$245,163	\$454,589	\$10,000	Construction nearly complete
SZ017-P-186	P76810	1	Spanish Ranch Road PM 0.37 PW00487	70' L slipout	Construction	2020	\$792,594	\$844,533	\$87,810	\$40,096	\$400,000	Project being awarded with construction starting early May
SZ017-P-122	P76775	5	Alta Via Road PM 0.42 PW00444	Cracking road - 42' L x 8' D, soldier pile wall	Construction	2020	\$328,274	\$340,487	\$400,020	\$484,130	\$5,000	Construction nearly complete
SZ017-P-185	P76764	1	Schulties Road PM 0.51 PW00767	Slipout 100 x 200 x 17	Bidding	2020	\$961,347	\$1,129,843	\$114,707	\$32,825	\$950,000	Project being advertised, construction to begin in May
SZ017-P-101	P76557	1	Jarvis Road PM 1.47 PW00030	Slipout - 30'L x 10'D, install soldier pile wall	Completed	Completed	\$293,235	\$214,949	\$67,620	\$11,233	\$0	Funded by FEMA and SB1
SZ017-P-103	P76703	1	Rockview Drive Storm Drain Outfall PW01017	Sinkhole at storm drain outfall	Completed	Completed	\$141,788	\$21,722	\$174,546	\$0	\$0	Funded by FEMA and SB1
SZ017-P-108	P76766	1	Skyland Road PM 2.41 PW00964	Slipout - 90'L x 24'D, install earth backfill	Completed	Completed	\$865,998	\$282,084	\$271,293	\$1,137	\$0	Funded by FEMA and SB1
SZ017-P-109	P76767	1	Skyland Road PM 2.49 PW01105	Slipout - 75'L x 15'D, install soldier pile wall	Completed	Completed	\$137,357	\$81,715	\$172,144	\$90	\$0	Funded by FEMA and SB1
SZ017-P-110	P76794	1	Jarvis Road PM 0.15 PW00590	Slipout - 30'L x 10'D, install soldier pile wall	Completed	Completed	\$328,593	\$58,949	\$42,283	\$40,439	\$0	Funded by FEMA and SB1
SZ017-P-111	P76818	1	Fairway Drive @ Maretta Drive PW00946	Road was uplifted due to large diameter fallen eucalyptus tree	Completed	Completed	\$44,082	\$12,918	\$160,215	\$0	\$0	Funded by FEMA and SB1
SZ017-P-107	P76743	2	Huntington Drive PM 0.55 PW00589	Slipout, structure excavation and backfill, 18' culvert, guardrail, AC pavement, dike, erosion control and revegetation	Completed	Completed	\$588,733	\$48,264	\$513,313	\$0	\$0	Funded by FEMA and SB1
SZ017-P-116	P76847	2	Bear Valley Road PM 0.20 PW00938	Remove and reset culvert, excavation, backfill, base layer and asphalt	Completed	Completed	\$249,369	\$15,851	\$8,872	\$0	\$0	Funded by FEMA and SB1
SZ017-P-119	P76776	2	Buzzard Lagoon Road PM 2.45 PW00816	Severe rutting and erosion	Completed	Completed	\$109,886	\$17,845	\$7,233	\$124	\$0	Funded by FEMA and SB1
SZ017-P-105	P76739	4	Green Valley Road PM 1.98 PW00957	Sinkhole at bridge abutment	Completed	Completed	\$32,540	\$11,331	\$29,188	\$0	\$0	Funded by FEMA and SB1
SZ017-P-106	P76740	4	Green Valley Road PM 3.25 PW01078	Cribwall undermined at bridge abutment	Completed	Completed	\$65,134	\$15,036	\$42,003	\$0	\$0	Funded by FEMA and SB1
SZ017-P-115	P76846	4	Peckham Road PM 0.18 PW00587	Slipout 70' long x 4' deep with failed culvert	Completed	Completed	\$86,756	\$57,761	\$51,434	\$50,733	\$0	Funded by FEMA and SB1
SZ017-P-99	P76533	5	Canham Road PM 0.52 (PM 0.50) PW00555	Slipout on edge of road	Completed	Completed	\$546,769	\$90,606	\$366,796	\$156	\$0	Funded by FEMA and SB1

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2017 Storm Projects - FEMA

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S2017-P-100	P76547	5	Mt. Charlie Road PM 3.50 PW00516	35' L slipout, install cribwall, pavement repair, AC dike, drainage system, erosion control	Completed	Completed	\$441,046	\$113,573	\$175,834	\$183	\$0	Funded by FEMA and SB1
S2017-P-102	P76563	5	Love Creek Road PM 0.35 Slipout PW00515	Slipout, install concrete crib wall	Completed	Completed	\$336,391	\$51,992	\$243,744	\$1,042	\$0	Funded by FEMA and SB1
S2017-P-104	P76720	5	Love Creek Road PM 1.14 PW00951	Slipout, rebuild road with RSP	Completed	Completed	\$399,870	\$106,028	\$32,255	\$1,638	\$0	Funded by FEMA and SB1
S2017-P-112	P76828	5	China Grade PM 1.35 PW00921	Shoulder embankment and road failure, culvert failure	Completed	Completed	\$243,290	\$268,351	\$119,918	\$1,340	\$0	Funded by FEMA and SB1
S2017-P-113	P76836	5	Lompico Road PM 1.85 PW01085	Slipout, structure excavation and backfill, rock slope protection, AC pavement, erosion control and revegetation	Completed	Completed	\$207,269	\$223,042	\$183,463	\$5,901	\$15,000	Funded by FEMA and SB1
S2017-P-114	P76837	5	Memory Lane PM 0.32 PW00947	Subsurface water destroyed road, install french drain, culvert and new roadbed section	Completed	Completed	\$85,073	\$52,852	\$127,420	\$47	\$0	Funded by FEMA and SB1
S2017-P-117	P76800	5	Nelson Road PM 0.63 PW01089	Culvert repair, excavation and backfill, shoring, 36" HDPE culvert, rock slope protection, AC pavement, erosion control and revegetation	Completed	Completed	\$144,048	\$0	\$169,552	\$0	\$0	Denied by FEMA - SB1 Funded
S2017-P-118	P76532	5	Blue Ridge Drive PM 0.49 PW00076	40' L x 12' D slipout, repair with soldier pile wall and A.C. pavement repair	Completed	Completed	\$470,218	\$332,431	\$302,564	\$510	\$0	Funded by FEMA and SB1
S2017-P-120	P76555	5	Grove Street - HWY 9 to Lorenzo Avenue PW00287	Pavement/subgrade failure due to flooding and excessive subsurface water	Completed	Completed	\$103,694	\$78,381	\$173,061	\$149,301	\$0	Funded by FEMA and SB1
S2017-P-121	P76598	5	Mountain St E/O Hwy 9 PW00292	Roadbed failure due to flooding	Completed	Completed	\$159,779	\$69,720	\$167,702	\$169,090	\$0	Funded by FEMA and SB1
S2017-P-135	P76799	5	Mt. Charlie Road PM 1.35 PW00818	Road settling, remove/replace 45' L x 10' W x 5' D	Completed	Completed	\$184,195	\$15,191	\$78,665	\$67,173	\$0	Funded by FEMA and SB1
S2017-P-140	P76721	5	Mt. Charlie Road PM 0.54 PW01030	Culvert and embankment damaged due to flooding	Completed	Completed	\$32,225	\$23,091	\$107,872	\$115,599	\$0	Funded by FEMA and SB1
S2017-P-141	P76722	5	Mt. Charlie Road PM 1.89 PW00820	40' L road cracking/slipout in progress, install pier/lagging wall, guard rail, AC dike	Completed	Completed	\$420,395	\$10,214	\$115,892	\$109,089	\$0	Funded by FEMA and SB1
S2017-P-168	P76752	5	Mt. Charlie Road PM 0.26 PW00697	Slipout shoulder embankment	Completed	Completed	\$879,714	\$1,078,855	\$955,480	\$694,705	\$10,000	Funding by FEMA and SB1
S2017-P-1	P76501	All	Various Debris Removal-CAT A	Storm debris removal	Completed	Completed	\$5,615,240	\$5,013,582	\$5,615,240	\$46,598	\$0	Funded by SB1
S2017-P-2	P76502	All	Various Storm Protective Measures	Storm protective measures	Completed	Completed	\$4,425,036	\$1,251,397	\$4,425,036	\$4,943	\$0	Funded by SB1
FEMA Project Totals:							\$54,107,924	\$38,958,723	\$19,735,780	\$4,328,648	\$6,613,000	

Color indicates that obligations are still pending with FEMA.

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2017 Storm Projects - FHWA

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S2017-P-85	P76785	2	Hazel Dell Road PM 2.13	Slipout - 30' W by 10' D	In Design*	2021	\$270,460	\$75,436	\$99,515	\$44,166	\$25,000	Environmental complete, 95% PS&E complete, R/W acquisition in progress
S2017-P-30	P76526	1	N. Rodeo Gulch PM 3.82	Slipout 50 LF, tie-back soldier pile retaining wall, structure excavation and backfill, AC pavement, dike, guardrail, rock slope protection, erosion control and revegetation	In Design *	2021	\$525,324	\$68,000	\$42,707	\$54,049	\$50,000	95% PS&E complete, need permits and RW
S2017-P-31	P76565	1	N. Rodeo Gulch PM 4.31	Slipout 40' x 20', recommend pile wall	In Design *	2021	\$677,923	\$91,405	\$95,875	\$23,082	\$75,000	95% PS&E complete, need permits and RW
S2017-P-46	P76566	1	N. Rodeo Gulch PM 4.94	Slipout	In Design *	2021	\$653,801	\$101,890	\$95,278	\$23,562	\$75,000	95% PS&E complete, need permits and RW
S2017-P-62	P76855	1	Redwood Lodge Road PM 1.80	Slipout and culvert damage, structure excavation and backfill, concrete headwall, culvert, guard rail, AC pavement, dike, erosion control and revegetation	In Design *	2022	\$653,700	\$108,752	\$59,004	\$21,684	\$30,000	Revised DAF needed, determining repair
S2017-P-70	P76524	1	Highland Way at Spanish Ranch	Failure of 3' culvert and associated slipout	In Design *	2023	\$500,000	\$74,194	\$32,593	\$41,493	\$30,000	65% PS&E complete, R/W acquisition and permits needed
S2017-P-82	P76588	1	Granite Creek Road PM 2.10	Slipout 15' W x 20' T, recommend wall	In Design *	2024	\$350,000	\$115,500	\$13,973	\$11,477	\$15,000	Environmental complete, 95% PS&E complete
S2017-P-83	P76736	1	Granite Creek Road PM 0.47	Slipout 50 x 10 x 5 with outside drain	In Design *	2024	\$83,212	\$11,761	\$5,847	\$1,000	\$3,000	Survey complete
S2017-P-94	P76714	1	Granite Creek Road PM 1.66	2 slipouts 10' & 40' L x 10' T by culvert, recommend rsp	In Design *	2024	\$200,000	\$23,251	\$4,527	\$0	\$0	Survey complete
S2017-P-35	P76815	2	Valencia Road PM 0.34	Slipout - 60' x 15'	In Design *	2021	\$693,165	\$172,951	\$261,712	\$119,936	\$0	95% PS&E complete, acquiring RW
S2017-P-40	P76527	2	Hazel Dell Road PM 2.08	Slipout, failure of previous damage site	In Design *	2021	\$795,252	\$175,568	\$152,896	\$54,189	\$75,000	65% PS&E R/W acquisition in process
S2017-P-58	P76591	2	Hazel Dell Road PM 2.16	Settling roadway 85' L, possible cross culvert damage	In Design *	2021	\$1,030,088	\$334,271	\$109,716	\$49,489	\$100,000	Environmental complete, 95% PS&E complete, acquiring RW
S2017-P-66	P76820	2	Browns Valley Road PM 2.14	Crib Wall lost fill, still standing	In Design *	2022	\$127,857	\$36,814	\$19,070	\$18,239	\$5,000	30% PS&E
S2017-P-68	P76592	2	Hazel Dell Road PM 2.21	Falling crib wall - 50' L x 12' tall	In Design *	2021	\$400,728	\$100,939	\$104,159	\$43,498	\$100,000	Environmental complete, 95% PS&E complete, acquiring RW
S2017-P-69	P76593	2	Hazel Dell Road PM 2.58	Failed crib wall	In Design *	2021	\$1,191,700	\$232,746	\$247,295	\$42,539	\$100,000	Environmental complete, 95% PS&E complete, acquiring RW
S2017-P-84	P76590	2	Hazel Dell Road PM 2.00	Large Slipout/ landslide 85' L x 10' D, slip potential, stitch pile	In Design *	2021	\$650,629	\$109,994	\$114,665	\$43,254	\$100,000	Environmental complete, 95% PS&E complete, R/W acquisition in progress
S2017-P-86	P76786	2	Hazel Dell Road PM 2.37	Slipout embankment settlement	In Design *	2021	\$972,487	\$164,863	\$109,031	\$43,205	\$25,000	Environmental complete, 95% PS&E complete, R/W acquisition in progress
S2017-P-64	P76577	3	Smith Grade Road PM 4.06	12' L slipout, install pier and lagging wall, AC dike, pavement repair, erosion control	In Design *	2023	\$271,000	\$42,309	\$30,930	\$17,591	\$10,000	95% PS&E complete, need RW and permits
S2017-P-61	P76845	4	Paulsen Road PM 0.43	culvert failure - 50 LF x 3 FT DIA.	In Design *	2022	\$134,000	\$24,981	\$37,461	\$18,648	\$5,000	Environmental complete, 95% PS&E complete, RW and permits needed
S2017-P-76	P76826	4	Mt. Madonna Road PM 0.96	Failed Culvert - 6' Diameter x 30 LF	In Design *	2022	\$337,012	\$14,299	\$5,294	\$1,240	\$3,000	Environmental complete
S2017-P-36	P76710	5	Bear Creek Road PM 2.12	26' W slipout, repair with cribwall	In Design *	2022	\$528,000	\$84,327	\$66,185	\$0	\$25,000	65% plans complete, permits needed
S2017-P-38	P76584	5	East Zayante PM 0.59	Failed cross culvert with minor slipout	In Design *	2023	\$80,000	\$49,958	\$34,371	\$8,163	\$10,000	Plans 65% complete, RW acquisition in progress
S2017-P-44	P76834	5	Lompoc Road PM 0.80	Slipout, structure excavation and backfill, rock slope protection, guardrail terminal system, erosion control and revegetation	In Design *	2023	\$83,548	\$27,111	\$30,565	\$6,560	\$25,000	65% plans have been reviewed, 95% plans being worked on, RW and permits needed

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2017 Storm Projects - FHWA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	FHWA Obligations & SB1 Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
S2017-P-45	P76835	5	Lompico Road PM 1.22	Slipout, structure excavation and backfill, crib wall, rock slope protection, guardrail, AC pavement, dike, erosion control and revegetation	In Design *	2023	\$418,205	\$56,624	\$55,193	\$8,347	\$25,000	65% plans have been reviewed, 95% plans being worked on, RW and permits needed
S2017-P-48	P76517	5	Alba Road PM 0.73	Roadway settlement with large cracks	In Design *	2021	\$470,000	\$146,547	\$136,965	\$63,132	\$650,000	Environmental complete, 95% PS&E complete, R/W being acquired
S2017-P-57	P76554	5	Glenwood Cutoff PM 0.02	35' L slipout, install cribwall, new pavement, AC dike, erosion control	In Design *	2021	\$363,834	\$70,344	\$62,682	\$42,782	\$40,000	Environmental complete, 65% PS&E complete, need RW and permits
S2017-P-80	P76782	5	Glenwood Drive PM 2.02	Slope failure below existing pile wall	In Design *	2022	\$55,606	\$13,675	\$5,821	\$2,775	\$5,000	Environmental complete, 30% PS&E complete
S2017-P-81	P76783	5	Glenwood Drive PM 2.60	Concrete wall leaning, road cracking, install crib wall	In Design *	2024	\$1,160,000	\$174,937	\$77,037	\$46,689	\$30,000	Environmental complete, PS&E complete
S2017-P-19	P76551	1	Brandiforte Drive PM 2.22	Slipout - 60'x15'	In Design	2021	\$615,979	\$595,560	\$146,067	\$50,486	\$100,000	95% plans complete, acquiring permits
S2017-P-42	P76793	3	Ice Cream Grade PM 1.36	Slipout - 105'L x 8'D, install soldier pile wall	In Design		\$419,000	\$377,239	\$62,697	\$9,598	\$3,000	65% PS&E complete
S2017-P-17	P76724	1	Soquel San Jose PM 5.91	Large slide below road includes one vehicle travel lane	In Design	2022	\$1,376,200	\$204,078	\$552,768	\$20,310	\$0	PES being compiled, preliminary geotech report complete, final design concept under review
S2017-P-22	P76572	1	Redwood Lodge Road PM 2.02	Long slipout - area has landslide/settlement issues	In Design	2020	\$700,000	\$1,698,555	\$181,465	\$41,324	\$1,500,000	Advertising end of March
S2017-P-33	P76768	1	Soquel San Jose PM 3.97	Slipout, soldier pile wall, structure excavation and backfill, 12" drain, AC pavement, guardrail, rock slope protection, erosion control and revegetation	In Design	2020	\$523,374	\$542,829	\$115,623	\$13,856	\$500,000	Advertising in May
S2017-P-34	P76769	1	Soquel San Jose PM 5.67	Slipout 8 x 30 x 5	In Design	2020	\$327,160	\$354,822	\$36,526	\$42,143	\$375,000	Advertising in May
S2017-P-47	P76774	1	Vine Hill Road PM 1.27	Slipout 50' x 80' x 5'	In Design	2020	\$685,101	\$680,778	\$153,134	\$46,693	\$600,000	Advertising in May
S2017-P-49	P76848	1	Brandiforte Drive PM 0.92	Slipout, 50' L structure excavation and backfill, cribwall, drain, rock slope protection, AC, dike, erosion control and revegetation	In Design	2021	\$330,000	\$442,897	\$88,711	\$24,573	\$350,000	95% PS&E complete, acquiring permits
S2017-P-50	P76509	1	Brandiforte Drive PM 1.77	50' L x 60' W x 10' D slipout, repair with engineered fill, A.C. dike and overside drain	In Design	2021	\$253,000	\$483,865	\$73,775	\$34,507	\$0	Environmental complete, 95% PS&E complete
S2017-P-60	P76562	1	Laurel Road PM 1.97	Slipout adjacent to existing cribwall	In Design	2021	\$428,376	\$353,912	\$81,814	\$18,704	\$70,000	Environmental complete, 95% PS&E complete
S2017-P-63	P76760	1	Redwood Lodge Road PM 1.50	Slipout 50 x 150 x 10	In Design	2020	\$839,118	\$575,250	\$106,024	\$50,146	\$500,000	Advertising in March
S2017-P-75	P76744	1	Laurel Glen Road PM 1.97	Slipout 25 x 3	In Design	2021	\$643,274	\$575,535	\$112,479	\$30,128	\$10,000	Environmental complete, 95% PS&E complete
S2017-P-87	P76571	1	Redwood Lodge Road PM 1.65	Slipout along face of existing stitch pile wall	In Design	2020	\$200,000	\$94,475	\$42,670	\$24,389	\$50,000	Advertising in March
S2017-P-96	P76507	1	Vine Hill Road PM 1.18	Slipout, structure excavation and backfill, soldier pile wall, AC pavement, dike, guardrail, rock slope protection, erosion control and revegetation	In Design	2020	\$536,700	\$783,098	\$141,425	\$72,120	\$750,000	Being advertised in May
S2017-P-18	P76727	2	Valencia Road PM 2.43	Slipout, recommend soil nail wall repair w/ RSP	In Design	2020	\$1,516,750	\$3,176,408	\$431,512	\$150,604	\$3,000,000	Getting final permits, advertise in April
S2017-P-39	P76520	2	Eureka Canyon PM 3.36	Major slipout (30') with signs of potential deep seated landslide for additional 70'	In Design	2021	\$532,000	\$705,658	\$138,986	\$66,992	\$100,000	65% PS&E complete, permits needed

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS STORM DAMAGE PROJECTS**

2017 Storm Projects - FHWA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	FHWA Obligations & SB1 Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
S2017-P-51	P76779	2	Eureka Canyon PM 4.67	Slipout	In Design	2021	\$230,582	\$32,882	\$31,585	\$24,010	\$15,000	Environmental complete, 95% PS&E complete
S2017-P-52	P76713	2	Eureka Canyon PM 5.05	Slipout - 25' x 12'	In Design	2021	\$288,184	\$210,887	\$31,572	\$20,429	\$30,000	Environmental complete, 95% PS&E complete, permits needed
S2017-P-53	P76732	2	Eureka Canyon PM 5.33	Slipout embankment shoulder adjacent to creek	In Design	2021	\$509,594	\$47,184	\$41,853	\$12,619	\$30,000	Environmental complete, 95% PS&E complete, permits needed
S2017-P-54	P76780	2	Eureka Canyon PM 8.39	Slipout - 50' x 20'	In Design	2023	\$828,395	\$385,261	\$93,646	\$43,617	\$5,000	Environmental complete, 95% PS&E complete
S2017-P-67	P76519	2	Eureka Canyon PM 3.16	Failure of 3' culvert and associated slipout	In Design	2021	\$489,050	\$368,414	\$75,424	\$37,473	\$100,000	95% PS&E complete, need permits
S2017-P-77	P76580	2	Browns Valley Road PM 2.93	Slipout - 25' L x 10' D, install soldier pile wall	In Design	2022	\$112,000	\$81,014	\$14,156	\$12,486	\$15,000	30% PS&E, permits needed
S2017-P-88	P76762	2	San Andreas PM 1.24	45' L x 30' D slipout of shoulder/embankment	In Design	2022	\$1,240,466	\$377,664	\$59,569	\$27,881	\$10,000	Environmental complete, 95% PS&E complete
S2017-P-89	P76763	2	San Andreas Road PM 1.30	Slipout over culvert (investigate culvert further)	In Design	2022	\$100,935	\$97,549	\$31,234	\$12,042	\$10,000	Environmental complete, 95% PS&E complete
S2017-P-23	P76574	3	Smith Grade Road PM 1.90	3' diameter sinkhole	In Design	2023	\$96,470	\$51,138	\$12,556	\$2,912	\$2,000	65% plans submitted
S2017-P-24	P76575	3	Smith Grade Road PM 2.83	Failed cross culvert	In Design	2022	\$104,200	\$45,694	\$17,977	\$9,790	\$30,000	Funding by FHWA and SB1
S2017-P-26	P76715	3	Ice Cream Grade PM 1.60	Road cracking/slipout in progress	In Design	2023	\$542,000	\$509,535	\$56,771	\$27,652	\$5,000	65% plans complete
S2017-P-32	P76514	3	Smith Grade Road PM 1.38	Road slump, slurry and earth backfill repair	In Design	2023	\$38,000	\$46,559	\$12,654	\$11,506	\$0	65% plans submitted
S2017-P-74	P76510	3	Ice Cream Grade PM 1.55	42' L slipout, install MSE wall, pavement repair, erosion control	In Design	2023	\$342,640	\$388,957	\$64,581	\$34,686	\$0	Environmental complete, 95% PS&E complete
S2017-P-90	P76807	3	Smith Grade Road PM 0.52	Slipout	In Design	2023	\$322,991	\$214,173	\$54,765	\$4,412	\$3,000	Environmental complete, 95% PS&E complete
S2017-P-91	P76576	3	Smith Grade Road PM 0.43	Slipout/settlement pavement separation	In Design	2023	\$456,000	\$271,909	\$79,318	\$22,512	\$5,000	Environmental complete, 95% PS&E complete
S2017-P-92	P76777	4	Cassery Road PM 2.93	Slipout - 80' L x 10' D, install soldier pile wall	In Design	2022	\$759,805	\$653,880	\$77,731	\$53,358	\$5,000	Environmental complete, 95% PS&E complete, permits needed
S2017-P-93	P76822	4	Cassery Road PM 3.39	Slipout - 20' W x 15' D	In Design	2022	\$130,268	\$105,352	\$20,085	\$18,905	\$15,000	Environmental complete, 95% PS&E complete, permits needed
S2017-P-25	P76518	5	Alba Road PM 1.58	75' x 60' deep slipout	In Design	2020	\$425,000	\$156,277	\$149,760	\$50,904	\$950,000	Waiting for construction authorization, utility relocation
S2017-P-55	P76831	5	Felton Empire Road PM 1.4	Slipout, structure excavation and backfill, soldier pile wall, AC pavement, dike, guardrail, erosion control and revegetation	In Design	2022	\$440,894	\$682,185	\$118,506	\$36,685	\$30,000	Environmental complete, 95% PS&E complete
S2017-P-56	P76516	5	Felton Empire Road PM 1.62	40' L slipout, install cribwall, guard rail, AC dike, pavement repair, erosion control	In Design	2022	\$335,665	\$554,535	\$111,736	\$22,742	\$15,000	Environmental complete, 95% PS&E complete
S2017-P-65	P76515	5	Upper East Zayante Road PM 1.68	slipout - 45' L X 10' D, soldier pile wall	In Design	2023	\$372,840	\$545,663	\$94,070	\$38,926	\$5,000	Environmental complete, 95% PS&E complete
S2017-P-79	P76781	5	Felton Empire Road PM 2.62	Slipout, install 77' L x 10' T soldier pile wall	In Design	2022	\$457,000	\$455,773	\$109,468	\$40,313	\$20,000	Environmental complete, 95% PS&E complete
S2017-P-78	P76583	1	East Cliff Drive at Corcoran Lagoon	Wave runup damaged inboard shoulder, RSP repair	Future *	2024	\$150,000	\$44,967	\$6,796	\$0	\$0	Funding by FHWA and SB1
S2017-P-29	P76512	1	N. Rodeo Gulch PM 0.92	Road embankment slipout damaged a portion of the road, soldier pile retaining wall	Construction	2020	\$831,000	\$1,193,629	\$146,911	\$77,927	\$1,100,000	Bids opened
S2017-P-41	P76787	1	Highland Way PM 5.45	70' L slipout	Construction	2020	\$952,105	\$591,303	\$134,402	\$51,692	\$500,000	Being awarded March 24th

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2017 Storm Projects - FHWA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	FHWA Obligations & SB1 Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
S2017-P-97	P76823	1	Highland Way PM 3.19	Slide 200' L, structural excavation and backfill, steel soldier pile wall, drain, guard rail, AC pavement, dike, erosion control and revegetation	Construction	2020	\$2,435,383	\$726,700	\$274,558	\$87,288	\$500,000	Being awarded March 24th
S2017-P-71	P76817	1	Highland Way PM 3.24	Damaged down drain due to slide material	Construction	2020	\$101,112	\$124,325	\$20,027	\$25,420	\$140,000	Being awarded March 24th
S2017-P-72	P76824	1	Highland Way PM 3.73	Small slipout shoulder embankment	Construction	2020	\$304,667	\$385,354	\$60,419	\$34,760	\$400,000	Being awarded March 24th
S2017-P-73	P76741	1	Highland Way PM 3.91	Slipout edge of road/shoulder embankment - 25' W x 15' D	Construction	2020	\$392,885	\$347,876	\$64,935	\$34,042	\$450,000	Being awarded March 24th
S2017-P-95	P76597	2	McGregor Road PM 1.35	Minor slipout due to overtopping - 15' W x 25' T	Construction	2020	\$102,885	\$95,044	\$28,454	\$85,057	\$20,000	Being awarded in March
S2017-P-20	P76596	5	Lompico Road PM 0.22	Slipout - 80' L, soldier pile wall	Construction	2020	\$800,000	\$750,278	\$728,089	\$675,062	\$5,000	Funding by FHWA and SB1
S2017-P-16	P76711	5	Bear Creek Road PM 4.99	Slipout	Construction	2020	\$599,000	\$699,067	\$111,425	\$179,899	\$450,000	Project awarded for construction
S2017-P-21	P76819	5	Bear Creek Road PM 7.0	Slipout - 25 LF	Construction	2020	\$227,000	\$493,669	\$46,386	\$82,709	\$425,000	Project awarded for construction
S2017-P-37	P76712	5	Bear Creek Road PM 7.26	Slipout, shoulder embankment	Construction	2020	\$604,000	\$633,321	\$100,473	\$131,768	\$400,000	Project awarded for construction
S2017-P-27	P76513	5	Jamison Creek Road PM 0.70	Road embankment slipout, soldier pile wall repair	Bidding	2020	\$621,000	\$801,673	\$141,008	\$48,506	\$750,000	Bid opening March 26th
S2017-P-28	P76718	5	Jamison Creek Road PM 1.44	150' L slipout, install stitch pile wall	Bidding	2020	\$794,000	\$1,572,978	\$156,937	\$116,788	\$1,450,000	Bid opening March 26th
S2017-P-43	P76716	5	Jamison Creek Road PM 0.80	Slipout - 80' L x 8' D, install soldier pile wall	Bidding	2020	\$975,000	\$791,436	\$150,434	\$101,747	\$700,000	Bid opening March 26th
S2017-P-59	P76717	5	Jamison Creek Road PM 1.09	Slipout - 49' L x 8' D, install soldier pile wall	Bidding	2020	\$680,000	\$602,443	\$150,736	\$80,690	\$525,000	Bid opening March 26th
S2017-P-11	P76816	1	Laurel Glen Road PM 1.52	Road subgrade/structural section failure due to flooding	Completed	Completed	\$253,481	\$34,540	\$253,773	\$2,292	\$0	Funded by FHWA and SB1
S2017-P-12	P76723	2	Soquel at Aptos Street	Roadway and shoulder repair, construct MSE wall, structure excavation and backfill, AC pavement and dike, midwest guardrail system, erosion control and revegetation	Completed	Completed	\$1,032,024	\$953,375	\$1,003,294	\$0	\$0	Funded by FHWA and SB1
S2017-P-13	P76531	2	Valencia at Trout Gulch	Repair of roadway, embankment and culvert. Install single lane temporary bridge, shoring, structure excavation and backfill, replace multi plate culvert with reinforced concrete box culvert, roadway excavation, AC pavement, aggregate base, erosion control and revegetation.	Completed	Completed	\$7,242,020	\$6,538,957	\$7,248,083	\$15,752	\$0	Funded by FHWA and SB1
S2017-P-15	P76734	2	Eureka Canyon PM 7.71	Slipout 35' L, large tree fell causing loss of stability and creating slump in embankment - structural excavation and backfill, AC pavement, dike, erosion control and revegetation	Completed	Completed	\$106,950	\$14,842	\$995	\$0	\$0	Funded by FHWA and SB1
S2017-P-7	P76528	5	Bear Creek Road PM 8.02	Flooding caused loss of eastbound lane and embankment, restore lane, culvert w/soldier pile wall, pavement	Completed	Completed	\$986,115	\$913,651	\$970,983	\$16,749	\$0	Funded by FHWA and SB1
S2017-P-8	P76585	5	East Zayante PM 4.33	Slipout, replace 18" HDPE culvert, headwalls, AC aggregate base, rock slope protection, erosion control and revegetation	Completed	Completed	\$257,009	\$388,387	\$257,009	\$0	\$0	FHWA denied, funded with SB1

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
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2017 Storm Projects - FHWA

CIP #	Project #	Sup. District	Project Name	Project Details	Status	Anticipated Year of Construction	Original Damage Estimate	FHWA Obligations & SB1 Funding	Expenses to Date	2019/20 EAs	2020/21 Budget	Notes
S2017-P-9	P76529	5	Glenwood Drive PM 2.62	58' x 20' deep slipout of one lane	Completed	Completed	\$975,285	\$638,158	\$975,869	\$4,583	\$0	Funded by FHWA and SB1
S2017-P-10	P76589	5	Glenwood Drive PM 4.27	Failed 24"x40' culvert	Completed	Completed	\$65,900	\$8,853	\$34,347	\$3,292	\$2,000	Funded by FHWA and SB1
S2017-P-14	P76511	5	Bear Creek Road 0.20	Road embankment slipout damaged a portion of the road and existing culvert, replace existing culvert and provide an MSE retaining structure	Completed	Completed	\$3,184,847	\$2,796,759	\$3,194,268	\$21,914	\$0	Funded by FHWA and SB1

FHWA Project Totals: \$56,900,210 \$42,782,480 \$22,195,671 \$3,990,159 \$18,661,000

Time Extension Status	Damage Estimate
* Time Extension may be required (30 sites)	\$13,827,531

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
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APTOS TRANSPORTATION IMPROVEMENT FUND - 72635										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$52,736	\$345,000	\$345,000	\$54,112	FUND BALANCE	\$343,624	\$43,624	\$63,624	\$0	\$0	\$0
				REVENUES	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
				EXPENDITURES	\$370,000	\$50,000	\$133,624	\$70,000	\$70,000	\$70,000
				CARRY OVER	\$43,624	\$63,624	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	Plan Line Aptos Planning			\$0	\$20,000	\$20,000				
R-P-18	Aptos Village Circulation (Aptos Village Plan Improvements)			\$24,429	\$0	\$0				
R-P-22	State Park Drive Improvements			\$29,683	\$50,000	\$30,000				
			\$54,112		\$70,000	\$50,000				

LIVE OAK TRANSPORTATION IMPROVEMENT FUND - 72625										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$331,648	\$54,000	\$54,000	\$8,274	FUND BALANCE	\$377,374	\$327,374	\$287,374	\$0	\$0	\$0
				REVENUES	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
				EXPENDITURES	\$110,000	\$100,000	\$347,374	\$60,000	\$60,000	\$60,000
				CARRY OVER	\$327,374	\$287,374	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-40	Howe Street/Winkle			\$0	\$20,000	\$10,000				
N/A	New Live Oak Road Planning			\$7,679	\$40,000	\$40,000				
R-P-41	Soquel Avenue/Mattison			\$0	\$10,000	\$10,000				
R-P-39	East Cliff 7th to 14th Avenue			\$595	\$10,000	\$10,000				
R-P-42	East Cliff 17th Avenue to Palisades			\$0	\$10,000	\$10,000				
N/A	Portola Commercial Study			\$0	\$5,000	\$5,000				
R-P-14	Soquel Drive to Soquel Avenue Dedicated Right Turn Lane			\$0	\$5,000	\$5,000				
R-P-16	Capitola Road - 7th Avenue to 17th Avenue Widen			\$0	\$5,000	\$5,000				
R-P-17	Capitola Road - Chanticleer to 30th Avenue Widen			\$0	\$5,000	\$5,000				
			\$8,274		\$110,000	\$100,000				

PAJARO VALLEY TRANSPORTATION IMPROVEMENT FUND - 72640										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$156,769	\$16,000	\$16,000	\$20,108	FUND BALANCE	\$152,661	\$157,661	\$162,661	\$0	\$0	\$0
				REVENUES	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
				EXPENDITURES	\$10,000	\$10,000	\$177,661	\$15,000	\$15,000	\$15,000
				CARRY OVER	\$157,661	\$162,661	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-26	Holohan / Highway 152			\$11,664	\$0	\$0				
N/A	Road Planning / Preliminary Engineering			\$8,444	\$10,000	\$10,000				
			\$20,108		\$10,000	\$10,000				

SOQUEL TRANSPORTATION IMPROVEMENT FUND - 72630										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$0	\$26,000	\$26,000	\$4,742	FUND BALANCE	\$21,258	\$21,258	\$26,258	\$0	\$0	\$0
				REVENUES	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
				EXPENDITURES	\$25,000	\$20,000	\$51,258	\$25,000	\$25,000	\$25,000
				CARRY OVER	\$21,258	\$26,258	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
0	Road Planning / Preliminary Engineering			\$4,742	\$15,000	\$10,000				
R-P-13	Soquel Drive to 41st Avenue Dedicated Right Turn			\$0	\$5,000	\$5,000				
R-P-13	Robertson and Soquel Signal			\$0	\$5,000	\$5,000				
			\$4,742		\$25,000	\$20,000				

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APTOS ROADSIDE IMPROVEMENT FUND - 72590										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$281,426	\$281,426	\$286,426	\$0	\$0	\$0
				REVENUES	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
				EXPENDITURES	\$70,000	\$65,000	\$356,426	\$0	\$0	\$0
\$3,110	\$70,000	\$300,000	\$21,684	CARRY OVER	\$281,426	\$286,426	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-18	Aptos Village Circulation (Aptos Village Plan Improvements)			\$12,599	\$0	\$0				
R-P-44	Disability Access Preliminary Engineering			\$0	\$20,000	\$15,000				
N/A	Road Planning / Preliminary Engineering			\$1,002	\$15,000	\$15,000				
R-P-22	State Park Drive Improvements			\$8,083	\$35,000	\$35,000				
			\$21,684		\$70,000	\$65,000				

CARBONERA ROADSIDE/ROADWAY IMPROVEMENT FUND - 72595										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$21,154	\$18,154	\$15,154	\$0	\$0	\$0
				REVENUES	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
				EXPENDITURES	\$5,000	\$5,000	\$17,154	\$2,000	\$2,000	\$2,000
\$19,154	\$2,000	\$2,000	\$0	CARRY OVER	\$18,154	\$15,154	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	Road Planning / Preliminary Engineering			\$0	\$5,000	\$5,000				
			\$0		\$5,000	\$5,000				

LIVE OAK ROADSIDE IMPROVEMENT FUND - 72755										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$660,071	\$635,071	\$615,071	\$0	\$0	\$0
				REVENUES	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
				EXPENDITURES	\$85,000	\$80,000	\$675,071	\$60,000	\$60,000	\$60,000
\$616,037	\$55,000	\$55,000	\$10,966	CARRY OVER	\$635,071	\$615,071	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-46	Soquel Avenue - Mattison Lane to South Rodeo Gulch			\$0	\$10,000	\$10,000				
R-P-44	Disability Access Preliminary Engineering			\$2,694	\$10,000	\$10,000				
R-P-48	Howe Street / Winkle Avenue			\$0	\$10,000	\$10,000				
N/A	Road Planning / Preliminary Engineering			\$7,280	\$20,000	\$20,000				
R-P-39	East Cliff 7th to 14th Avenue			\$992	\$10,000	\$10,000				
R-P-42	East Cliff 17th Avenue to Palisades			\$0	\$10,000	\$5,000				
R-P-14	Soquel Drive to Soquel Avenue - Dedicated Right Turn			\$0	\$5,000	\$5,000				
R-P-16	Capitola Road - 7th Avenue to 17th Avenue Widen			\$0	\$5,000	\$5,000				
R-P-17	Capitola Road - Chanticleer to 30th Avenue Widen			\$0	\$5,000	\$5,000				
			\$10,966		\$85,000	\$80,000				

PAJARO VALLEY ROADSIDE IMPROVEMENT FUND - 72600										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$29,465	\$28,465	\$33,465	\$0	\$0	\$0
				REVENUES	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
				EXPENDITURES	\$6,000	\$0	\$38,465	\$5,000	\$5,000	\$5,000
\$32,555	\$5,000	\$5,000	\$8,090	CARRY OVER	\$28,465	\$33,465	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-44	Disability Access Preliminary Engineering			\$0	\$2,000	\$2,000				
N/A	Road Planning / Preliminary Engineering			\$6,394	\$4,000	\$3,000				
R-P-26	Holohan / Highway 152			\$1,696	\$0	\$0				
			\$8,090		\$6,000	\$5,000				

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS FINANCING SUMMARY**

SOQUEL ROADSIDE IMPROVEMENT FUND - 72605										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$477	\$29,000	\$29,000	\$2,811	FUND BALANCE	\$26,666	\$11,666	\$1,666	\$0	\$0	\$0
				REVENUES	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
				EXPENDITURES	\$45,000	\$40,000	\$31,666	\$30,000	\$30,000	\$30,000
				CARRY OVER	\$11,666	\$1,666	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-44	Disability Access Preliminary Engineering			\$0	\$15,000	\$15,000				
N/A	Road Planning / Preliminary Engineering			\$2,811	\$20,000	\$15,000				
R-P-13	Soquel Drive to 41st Avenue Dedicated Right Turn			\$0	\$5,000	\$5,000				
R-P-15	Robertson and Soquel Signalization			\$0	\$5,000	\$5,000				
			\$2,811		\$45,000	\$40,000				

TRANSPORTATION DEVELOPMENT ACT FUND (Bikeways) - 621220										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$379,525	\$175,200	\$181,951	\$197,601	FUND BALANCE	\$363,875	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
				EXPENDITURES	\$538,875	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
R-P-50	Sanctuary Scenic Trail			\$595	\$92,851	\$0				
R-P-22	State Park Drive Sidewalk / Bike Lanes			\$29	\$233,406	\$0				
R-P-51	Wilder Ranch Coastal Bike Path Phase II			\$0	\$37,618	\$0				
R-P-52	Bike Lane Maintenance District 1			\$47,822	\$47,822	\$47,822				
R-P-53	Bike Lane Maintenance District 2			\$79,044	\$53,567	\$53,567				
R-P-54	Bike Lane Maintenance District 3			\$13,437	\$16,937	\$16,937				
R-P-55	Bike Lane Maintenance District 4			\$13,424	\$13,424	\$13,424				
R-P-56	Bike Lane Maintenance District 5			\$43,250	\$43,250	\$43,250				
			\$197,601		\$538,875	\$175,000				

CSA 9 HIGHWAY SAFETY AND LIGHTING FUND - 622115										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	2024/25
					2020/21					
\$247,955	\$1,100,939	\$1,097,701	\$1,221,720	FUND BALANCE	\$123,937	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$1,128,463	\$1,128,463	\$1,128,463	\$1,128,463	\$1,128,463	\$1,128,463
				EXPENDITURES	\$1,252,400	\$1,128,463	\$1,128,463	\$1,128,463	\$1,128,463	\$1,128,463
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	Congestion Management Program			\$100,000	\$100,000	\$100,000				
N/A	Grant Writing			\$0	\$5,000	\$5,000				
N/A	Cross Walk Program			\$25,000	\$25,000	\$20,000				
N/A	Speed Survey Program			\$0	\$25,000	\$25,000				
N/A	Traffic Engineering			\$418,539	\$450,000	\$400,000				
N/A	Traffic Studies			\$595	\$25,000	\$25,000				
N/A	Signal Maintenance			\$190,775	\$250,000	\$246,063				
N/A	Traffic Count Program (ADTS)			\$0	\$30,000	\$30,000				
N/A	Underground Utilities			\$1,020	\$5,000	\$5,000				
N/A	Traffic Engineering Consultants			\$83,821	\$50,000	\$30,000				
N/A	Radar Maintenance			\$4,723	\$10,000	\$10,000				
N/A	Road Bump program			\$6,694	\$15,000	\$15,000				
N/A	Utilities			\$146,867	\$200,000	\$180,000				
N/A	Accounting and Audit Fees			\$1,200	\$1,200	\$1,200				
N/A	Outside the Box Art Program			\$11,200	\$11,200	\$11,200				
R-P-15	Robertson and Soquel Signal			\$5,409	\$50,000	\$25,000				
R-P-26	Holohan / Highway 152 Signal Upgrade			\$22,176	\$0	\$0				
R-P-18	Aptos Village Traffic Signals			\$203,701	\$0	\$0				
			\$1,221,720		\$1,252,400	\$1,128,463				

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS FINANCING SUMMARY**

CSA 9A RESIDENTIAL LIGHTING FUND - 622120										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$912,553	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$578,246	\$578,246	\$578,246	\$578,246	\$578,246	\$578,246
				EXPENDITURES	\$1,490,799	\$578,246	\$578,246	\$578,246	\$578,246	\$278,246
\$1,629,675	\$568,246	\$339,452	\$1,056,575	CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$300,000
CIP #	DESCRIPTION									
N/A	Engineering		\$250,162		\$167,671	\$167,671				
N/A	Utilities		\$293,358		\$250,000	\$250,000				
N/A	Tree Trimming		\$100,086		\$50,000	\$50,000				
N/A	Accounting and Audit Fees		\$0		\$575	\$575				
N/A	Light Upgrades		\$99,885		\$100,000	\$100,000				
N/A	Computers and Software		\$0		\$10,000	\$10,000				
N/A	Lighted Crosswalks		\$163,284		\$0	\$0				
R-P-22	State Park Drive / Searidge - Seacliff Village		\$149,799		\$0	\$0				
N/A	Appropriations for Contingencies		\$0		\$912,553	\$0				
			\$1,056,575		\$1,490,799	\$578,246				

FLOOD CONTROL AND WATER CONSERVATION DISTRICT ZONE 7 - 622380										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$29,134	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$4,174,412	\$4,174,412	\$4,174,412	\$4,174,412	\$4,174,412	\$4,174,412
				EXPENDITURES	\$4,203,546	\$4,174,412	\$4,174,412	\$4,174,412	\$4,174,412	\$4,174,412
\$1,177,895	\$2,942,029	\$2,768,088	\$3,916,849	CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	General Engineering and Public Service		\$185,000		\$200,000	\$200,000				
N/A	Permitting and Environmental Studies		\$23,000		\$50,000	\$50,000				
N/A	County Counsel Services		\$15,000		\$15,000	\$15,000				
N/A	Public Safety Cleanup		\$15,000		\$15,000	\$15,000				
N/A	Pajaro River Watershed Flood Prevention Authority		\$40,000		\$25,000	\$25,000				
N/A	M&O Zone 7		\$500,000		\$515,000	\$515,000				
N/A	Permit and Monitoring Requirements		\$34,000		\$0	\$0				
N/A	Alert System M&O		\$61,893		\$50,000	\$50,000				
N/A	Storm Monitoring and EOC		\$0		\$20,000	\$20,000				
F-P-1	DWR Frerp Round 3 X-Band		\$176		\$22,500	\$22,500				
N/A	Flood Control Project Advocacy		\$100,000		\$100,000	\$100,000				
F-P-2	Army Corps Flood Control Projects		\$1,364,960		\$998,000	\$998,000				
F-P-2	Contributions to US Army Corps of Engineers		\$1,000,000		\$1,745,491	\$1,745,491				
F-P-4	Pajaro River Bench Excavation Project		\$300,000		\$90,000	\$90,000				
N/A	PR LRG Wood Debris Removal Reach 4		\$1,563		\$0	\$0				
N/A	Salsi. Levee Rd Storm Damage Repair		\$1,081		\$0	\$0				
N/A	PR Sta. 435_00 Storm Damage Repair		\$4,049		\$0	\$0				
N/A	R3-0095 Coolidge Culvert		\$157,740		\$0	\$0				
N/A	R3-0096 Coolidge Geotech		\$7,386		\$0	\$0				
N/A	Stream Maintenance Plan Dev		\$100,000		\$200,000	\$200,000				
N/A	Pajaro Raptor Program		\$6,000		\$5,000	\$5,000				
N/A	Appropriations for Contingencies		\$0		\$152,555	\$123,421				
			\$3,916,849		\$4,203,546	\$4,174,412				

FLOOD CONTROL AND WATER CONSERVATION DISTRICT ZONE 7A - 622385										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED	2021/22	2022/23	2023/24	2024/25	
					2020/21					
				FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000
				EXPENDITURES	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000
\$534,538	\$49,000	\$112,000	\$646,538	CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	Administration and Public Services		\$27,000		\$29,000	\$29,000				
N/A	Capital Reserve Zone 7a Structures and Improvements		\$619,538		\$48,000	\$48,000				
			\$646,538		\$77,000	\$77,000				

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS FINANCING SUMMARY**

FLOOD CONTROL & WATER CONSERVATION DISTRICT ZONE 5 EXP- 622365									
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25
\$340,623	\$233,800	\$278,000	\$305,000	FUND BALANCE	\$313,623	\$0	\$0	\$0	\$0
				REVENUES	\$293,500	\$293,500	\$293,500	\$293,500	\$293,500
				EXPENDITURES	\$607,123	\$293,500	\$293,500	\$293,500	\$293,500
				CARRY OVER	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION								
N/A	Plan Review		\$50,000		\$60,000	\$60,000			
N/A	Engineering		\$85,000		\$95,000	\$95,000			
N/A	Permit Processing		\$100,000		\$100,000	\$100,000			
N/A	Minor Projects		\$70,000		\$75,000	\$38,500			
N/A	Capital Reserves		\$0		\$277,123	\$0			
			\$305,000		\$607,123	\$293,500			

FLOOD CONTROL AND WATER CONSERVATION DISTRICT ZONE 6 - 622375									
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25
\$267,256	\$112,000	\$150,000	\$116,000	FUND BALANCE	\$301,256	\$0	\$0	\$0	\$0
				REVENUES	\$78,000	\$71,000	\$71,000	\$71,000	\$71,000
				EXPENDITURES	\$379,256	\$71,000	\$71,000	\$71,000	\$71,000
				CARRY OVER	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION								
N/A	Plan Review		\$20,000		\$12,000	\$12,000			
N/A	Permit Processing		\$5,000		\$0	\$0			
N/A	Engineering		\$8,000		\$13,000	\$13,000			
N/A	Water Quality NPDES		\$6,000		\$13,000	\$13,000			
N/A	M&O Zone 6		\$1,000		\$0	\$0			
N/A	NPDES Inlet/Trap Cleaning		\$1,000		\$1,000	\$1,000			
D-P-1	Esplanade Drainage Improvements		\$75,000		\$340,256	\$32,000			
			\$116,000		\$379,256	\$71,000			

FLOOD CONTROL AND WATER CONSERVATION DISTRICT ZONE 8 - 622360									
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25
\$181,153	\$61,200	\$57,000	\$26,500	FUND BALANCE	\$211,653	\$0	\$0	\$0	\$0
				REVENUES	\$53,400	\$53,400	\$53,400	\$53,400	\$53,400
				EXPENDITURES	\$265,053	\$53,400	\$53,400	\$53,400	\$53,400
				CARRY OVER	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION								
N/A	Permit Processing		\$4,500		\$0	\$0			
N/A	Plan Review		\$3,500		\$5,000	\$5,000			
N/A	Engineering and Public Service		\$8,000		\$17,000	\$17,000			
N/A	M&O Zone 8		\$4,500		\$4,500	\$4,500			
N/A	Water Quality NPDES		\$6,000		\$13,000	\$13,000			
N/A	Capital Reserve		\$0		\$225,553	\$13,900			
			\$26,500		\$265,053	\$53,400			

SECTION IV

**2020/21 Capital Improvement Program
County of Santa Cruz**

**Parks, Open Space and Cultural Services
Programmed Projects**



COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-1

MASTER PROJECT NUMBER: 191162, 492300

OTHER PROJECT NUMBERS: R50006, R50059

SUPERVISORIAL DISTRICT(S): Multiple

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.B, 4.D, 6.C

**2016 AND 2017
STORM DISASTERS**



PROJECT TYPE: Park

FUNDING STATUS: Fully Funded

PROJECT STATUS: Design, Construction

LOCATION: Multiple Sites

PLANNING AREA: Multiple Areas

ESTIMATED COMPLETION DATE: 2020/21

DESCRIPTION & BACKGROUND:

The final outstanding repair project from the 2016 and 2017 Storm Disasters is Soquel Lions Park. Staff is currently awaiting approval of this project from the Federal Emergency Management Agency (FEMA) to secure 75% funding.

IMPACT TO OPERATIONS:

Park repairs are anticipated to restore use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,060,632
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 799,196
Other	\$ -
Total Estimated Cost	\$ 799,196

FUNDING SOURCES	
FEMA	\$ 535,740
CalOES	\$ 133,935
General Fund	\$ 129,521
	\$ -
Total Project Funding	\$ 799,196
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 320,326	\$ 51,544	\$ 2,512	\$ 424,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 799,196

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-2

MASTER PROJECT NUMBER: 194954

OTHER PROJECT NUMBERS: RP1101

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.C

**ALDRIDGE LANE PARK
PARK IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: South County

PLANNING AREA: Eureka

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Tennis court resurfacing was completed in 2016/17, a new shade structure and exercise equipment were installed in 2018/19. The final phase of improvements will include the replacement of the play structure, pending funding.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	48,487
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	140,000
Other	\$	-
Total Estimated Cost	\$	140,000

FUNDING SOURCES		
Eureka Park Dedication Fund	\$	78,056
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	78,056
Funding Not Yet Identified	\$	61,944

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 22,392	\$ 17,805	\$ -	\$ 37,859	\$ -	\$ -	\$ -	\$ -	\$ 61,944	\$ 140,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-3

MASTER PROJECT NUMBER: 191162, 191998

OTHER PROJECT NUMBERS: RP1051

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.C, 5.B, 6.C

**APTOS VILLAGE PARK
DEFERRED MAINTENANCE**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: Mid County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance and improvement project is in the concept phase. It includes building repairs, kitchen remodel, windows and lighting upgrades, and ADA improvements, as well as additional park features and improvements to be defined.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	TBD
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ -
Other	\$ -
Total Estimated Cost	\$ -

FUNDING SOURCES	
Deferred Maintenance Bond	\$ 8,893
Measure G Funds	\$ 435,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 443,893
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 8,893	\$ -	\$ -	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,893

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-4

MASTER PROJECT NUMBER: 194954, 191152

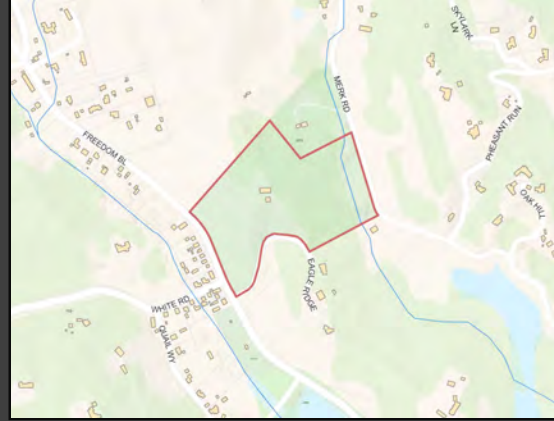
OTHER PROJECT NUMBERS: RP0212

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.C

**BERT SCOTT ESTATE
DEFERRED MAINTENANCE**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: South County

PLANNING AREA: Eureka

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance project includes: public access improvements and roof replacement.

IMPACT TO OPERATIONS:

Site refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 565,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 565,000
Other	\$ -
Total Estimated Cost	\$ 565,000

FUNDING SOURCES	
Eureka Park Dedication Fund	\$ 93,433
Fund 40 Fund Balance	\$ 44,940
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 138,373
Funding Not Yet Identified	\$ 426,627

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 138,373	\$ -	\$ -	\$ -	\$ -	\$ 426,627	\$ 565,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-5

SUPERVISORIAL DISTRICT(S): 1

MASTER PROJECT NUMBER: 194956, 191162, 134988

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: RP1052, RP1053, RP1054, RD0001

STRATEGIC PLAN: 4.A, 6.C

BROMMER PARK PARK IMPROVEMENTS



PROJECT TYPE: Park

LOCATION: Mid County

FUNDING STATUS: Partially Funded

PLANNING AREA: Live Oak

PROJECT STATUS: Design

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This improvement project includes turf removal and replacement to improve conditions, elevations and dimensions. Amenities include: benches, shade covers, backstop, portable youth soccer goals and outfield fencing. The restroom roof was replaced in 2018/19 with deferred maintenance funding, and the courts were restriped in 2019/20 partially funded with donations. Parks continues to pursue grants for this project.

IMPACT TO OPERATIONS:

This project will increase youth opportunity and use by meeting the youth field public health and safety requirements. Water conservation and efficiency will be increased by the installation of weather-based irrigation controller, moisture sensors/irrigation controllers and an automatic leak detection and shut-off flow meter.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	904,200
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	904,200
Other	\$	-
Total Estimated Cost	\$	904,200

FUNDING SOURCES		
Live Oak Park Dedication Fund	\$	22,048
Deferred Maintenance Bond	\$	2,429
Donations	\$	2,500
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	26,977
Funding Not Yet Identified	\$	877,223

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 3,170	\$ 2,429	\$ 8,496	\$ 12,882	\$ -	\$ -	\$ -	\$ -	\$ 877,223	\$ 904,200

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-6

MASTER PROJECT NUMBER: 194950

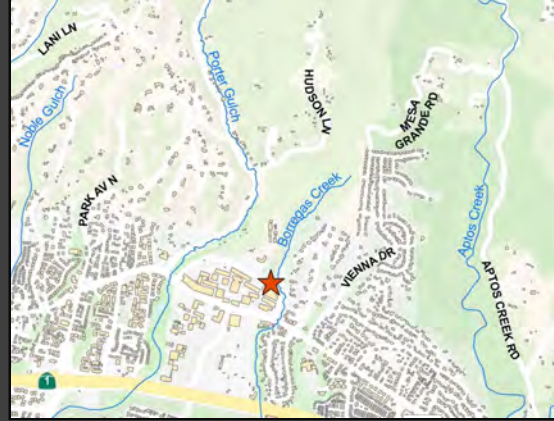
OTHER PROJECT NUMBERS: TBD

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 4.A

**CARMICHAEL TRAIL
PARK IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: Mid County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Carmichael Trail extension project includes easement acquisition, design and construction to add approximately 1/4 mile to the existing trail.

IMPACT TO OPERATIONS:

The trail extension is anticipated to increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	120,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	120,000
Other	\$	-
Total Estimated Cost	\$	120,000

FUNDING SOURCES	
Aptos Park Dedication Fund	\$ 6,570
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 6,570
Funding Not Yet Identified	\$ 113,430

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 6,570	\$ -	\$ -	\$ -	\$ -	\$ 113,430	\$ 120,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-7

SUPERVISORIAL DISTRICT(S): 1

MASTER PROJECT NUMBER: 194926, 194956, 194911, 191131, 191152

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: R00049

STRATEGIC PLAN: 1.A, 4.A, 6.A, 6.C

CHANTICLEER PARK PHASE 1 IMPROVEMENTS



PROJECT TYPE: Park

LOCATION: Mid County

FUNDING STATUS: Fully Funded

PLANNING AREA: Live Oak

PROJECT STATUS: Completed

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

Phase 1 development of Chanticleer Park included LEO’s Haven, the first inclusive playground in Santa Cruz County, a community garden area, pathways, parking, restrooms, and interim off-leash dog areas and bicycle pump track. Construction was completed in January 2020 and now the park is open to the public.

IMPACT TO OPERATIONS:

The newly developed park provides enhanced outdoor experience. Additional maintenance costs for the newly developed park are estimated at approximately \$75,000 a year.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 4,620,409
Preliminary	\$ -
Design	\$ 502,593
Acquisition	\$ -
Construction	\$ 4,664,983
Other	\$ -
Total Estimated Cost	\$ 5,167,576

FUNDING SOURCES	
Grants	\$ 852,210
Measure G Funds	\$ 1,125,000
Live Oak Park Dedication Fund	\$ 223,706
Parks Special Revenue	\$ 636,406
Fund 40- District 1	\$ 156,577
Parks CSA11 Funding	\$ 219,727
Donations	\$ 1,953,950
Total Project Funding	\$ 5,167,576
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 307,040	\$ 1,610,561	\$ 3,246,035	\$ 3,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,167,576

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-31
MASTER PROJECT NUMBER: TBD
OTHER PROJECT NUMBERS: TBD

SUPERVISORIAL DISTRICT(S): 1
DISTRICT/CSA: N/A
STRATEGIC PLAN: 2.B, 4.A, 6.C

CHANTICLEER PARK PHASE 2 IMPROVEMENTS



PROJECT TYPE: Park
FUNDING STATUS: Unfunded
PROJECT STATUS: Preliminary, Design

LOCATION: Mid County
PLANNING AREA: Live Oak
ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Phase 2 development of Chanticleer Park includes picnic pavilions including separate reservable picnic areas, tennis and bocce courts, a small skate feature, rehabilitation and conversion of the existing house into office space, relocation and refurbishment of the tank house, additional walkways, turf area, and the water recharge element. Initial funding will come from cost savings from prior phase. Parks continues to pursue grants and other funding sources for this project.

IMPACT TO OPERATIONS:

The additional features at the park will provide enhanced outdoor experience. Additional maintenance costs associated with the additional park features are to be determined.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 3,450,000
Preliminary	\$ -
Design	\$ 450,000
Acquisition	\$ -
Construction	\$ 3,000,000
Other	\$ -
Total Estimated Cost	\$ 3,450,000

FUNDING SOURCES	
TBD	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ -
Funding Not Yet Identified	\$ 3,450,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,450,000	\$ 3,450,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-8

MASTER PROJECT NUMBER: 191162

OTHER PROJECT NUMBERS: RP1161

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

**DAVENPORT LANDING
RESTROOM REPLACEMENT**



PROJECT TYPE: Park

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: North County

PLANNING AREA: North Coast

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance project included replacing the restroom.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to reduce maintenance costs by approximately \$750/year and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 100,000
Preliminary	\$ -
Design	\$ 22,953
Acquisition	\$ -
Construction	\$ 122,440
Other	\$ -
Total Estimated Cost	\$ 145,393

FUNDING SOURCES	
Deferred Maintenance Bond	\$ 145,393
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 145,393
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 8,878	\$ 14,074	\$ 122,440	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,393

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-9

MASTER PROJECT NUMBER: 191132, 191152, 194911

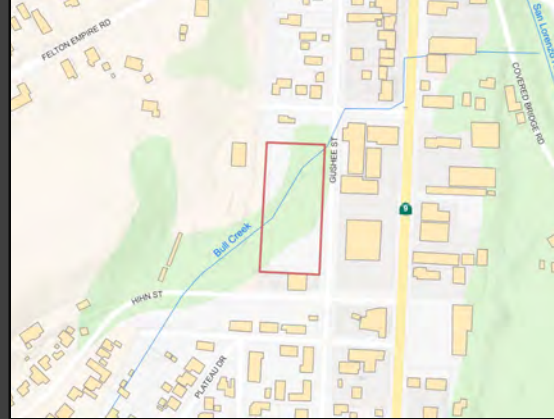
OTHER PROJECT NUMBERS: R00018

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 2.B, 4.A, 4.B, 4.C, 6.A, 6.C

FELTON DISCOVERY PARK PARK DEVELOPMENT



PROJECT TYPE: Park

FUNDING STATUS: Fully Funded

PROJECT STATUS: Completed

LOCATION: North County

PLANNING AREA: San Lorenzo

ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This project included construction of a new outdoor discovery park and accessible trail adjacent to the new Felton Library, including play features, a learning area, plantings and interpretive elements.

IMPACT TO OPERATIONS:

The newly developed park will provide enhanced outdoor experience. Additional maintenance costs for the park are estimated at approximately \$34,000 annually.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 440,000
Preliminary	\$ -
Design	\$ 235,391
Acquisition	\$ -
Construction	\$ 1,886,482
Other	\$ -
Total Estimated Cost	\$ 2,121,873

FUNDING SOURCES	
State Funds	\$ 1,000,000
Outdoor Edu Facility Grant	\$ 395,000
Measure G Funds	\$ 400,000
Fund 40- District 5 & Fund Balance	\$ 102,873
Donations	\$ 224,000
	\$ -
Total Project Funding	\$ 2,121,873
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 12,038	\$ 167,116	\$ 1,942,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,121,873

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-10

MASTER PROJECT NUMBER: 194951

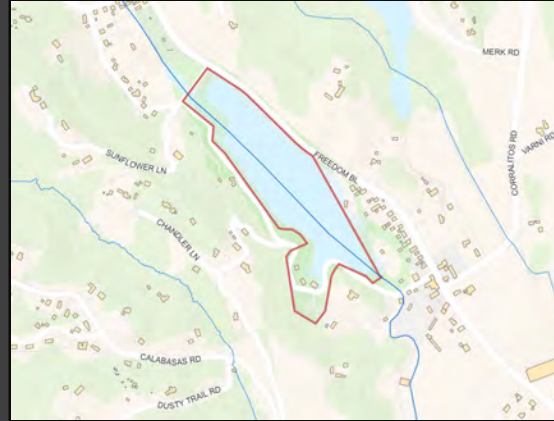
OTHER PROJECT NUMBERS: R00154

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.B, 6.C

**FREEDOM LAKE
RESTORATION**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: South County

PLANNING AREA: Aptos Hills

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Improvements include an evaluation of options for removal of hyacinth and other invasive plants, and the restoration of open water habitat and recreational access at Freedom Lake.

IMPACT TO OPERATIONS:

Lake restoration is anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,000,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 1,000,000
Other	\$ -
Total Estimated Cost	\$ 1,000,000

FUNDING SOURCES	
Aptos Hills Park Dedication Fund	\$ 44,819
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 44,819
Funding Not Yet Identified	\$ 955,181

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 44,819	\$ -	\$ -	\$ -	\$ -	\$ 955,181	\$ 1,000,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-11

SUPERVISORIAL DISTRICT(S): 1

MASTER PROJECT NUMBER: 194963,197217,191152,191877,194911

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: R00318,R00322,R00324,RG4004

STRATEGIC PLAN: 1.A, 2.B, 3.B, 4.A, 4.B, 5.B, 6.C

HEART OF SOQUEL PHASE 2 AND 3 IMPROVEMENTS



PROJECT TYPE: Park

LOCATION: Mid County

FUNDING STATUS: Fully Funded

PLANNING AREA: Soquel

PROJECT STATUS: Construction

ESTIMATED COMPLETION DATE: 2020/21

DESCRIPTION & BACKGROUND:

Phases 2 & 3 of the project will extend the Heart of Soquel Park Plaza’s existing pathway and riparian restoration project, and create a continuous walking loop around Soquel Creek within the Soquel Village, consistent with the adopted Soquel Village Plan. Construction is anticipated to start in Summer 2020.

IMPACT TO OPERATIONS:

The newly developed park will provide access to natural resources and enhance outdoor experience in parks and outdoor activities. There will be additional maintenance costs of approximately \$55,000 annually starting in 2020/21.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,500,000
Preliminary	\$ -
Design	\$ 508,630
Acquisition	\$ 304,172
Construction	\$ 1,894,933
Other	\$ 275,281
Total Estimated Cost	\$ 2,983,016

FUNDING SOURCES	
Grants	\$ 1,622,253
Fund 40- District 1	\$ 276,111
Measure G Funds	\$ 530,000
Soquel Park Dedication Fund	\$ 242,217
Former RDA Bond Funds	\$ 312,435
Total Project Funding	\$ 2,983,016
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 244,844	\$ 159,812	\$ 600,076	\$ 1,978,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,983,016

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-12

MASTER PROJECT NUMBER: 194950, 134989

OTHER PROJECT NUMBERS: RP0104, RP1104

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

**HIDDEN BEACH
PLAYGROUND REPLACEMENT**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design, Construction

LOCATION: South County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: 2020/21

DESCRIPTION & BACKGROUND:

The project consists of playground equipment replacement, ADA improvements, and other necessary park improvements. The Parks Department will be cooperating with community fundraising efforts and proceeding with grant writing efforts to secure funding for completion of this project.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 350,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 350,000
Other	\$ -
Total Estimated Cost	\$ 350,000

FUNDING SOURCES	
Aptos Park Dedication Fund	\$ 103,680
Donations	\$ 20,706
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 124,386
Funding Not Yet Identified	\$ 225,614

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 13,605	\$ -	\$ 110,781	\$ -	\$ -	\$ -	\$ -	\$ 225,614	\$ 350,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-13

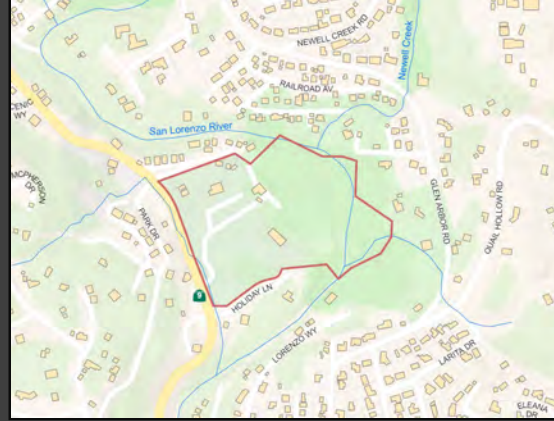
SUPERVISORIAL DISTRICT(S): 5

MASTER PROJECT NUMBER: 191162

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: R00005,R00203,R00204,R00215, RP0004, RP1057 **STRATEGIC PLAN:** 4.A, 5.B, 6.A, 6.C

HIGHLANDS PARK DEFERRED MAINTENANCE



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design

LOCATION: North County

PLANNING AREA: San Lorenzo

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

As part of this necessary deferred maintenance project, the Senior Center was painted and the Children’s Center roof was replaced in 2017/18. Outstanding items include replacing the main house roof, replacing septic systems, irrigation water conservation upgrades, painting main house, and parking lot repairs and resurfacing.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	322,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	420,000
Other	\$	-
Total Estimated Cost	\$	420,000

FUNDING SOURCES		
Deferred Maintenance Bond	\$	62,264
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	62,264
Funding Not Yet Identified	\$	357,736

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 57,264	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 357,736	\$ 420,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-14

MASTER PROJECT NUMBER: 191162

OTHER PROJECT NUMBERS: R00205

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 6.C

**MERK ROAD PROPERTY
ROOF REPLACEMENT**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: South County

PLANNING AREA: Eureka

ESTIMATED COMPLETION DATE: 2020/21

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance project includes repairs and/or replacement of the roof.

IMPACT TO OPERATIONS:

Roof upgrades are anticipated to preserve park infrastructure assets, reduce liability, and reduce future maintenance costs.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 30,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 30,000
Other	\$ -
Total Estimated Cost	\$ 30,000

FUNDING SOURCES	
Deferred Maintenance Bond	\$ 30,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 30,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-15

MASTER PROJECT NUMBER: 194958, 191162

OTHER PROJECT NUMBERS: R00105

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

MESA VILLAGE PARK DEFERRED MAINTENANCE AND PARK IMPROVEMENTS



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: South County

PLANNING AREA: Pajaro

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

In 2018/19, the restroom roof was replaced. Further improvements, including ADA pathways, are in the preliminary concept stage.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	TBD
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ -
Other	\$ -
Total Estimated Cost	\$ -

FUNDING SOURCES	
Pajaro Park Dedication Fund	\$ 24,624
Deferred Maintenance Bond	\$ 7,374
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 31,998
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 7,374	\$ -	\$ 24,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,998

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-16

MASTER PROJECT NUMBER: 191162, 194956

OTHER PROJECT NUMBERS: R00056

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.B, 4.D, 6.C

**MORAN LAKE PARK
PARK IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Parks is actively seeking grants to complete the CEQA process, update the habitat management plan, and implement park improvements, including: habitat restoration; hazard mitigation; removal of non-native trees; restroom improvements; trail improvements; asphalt parking lot replacement; correction of stream flows to diminish erosion; interpretative/educational panels; and Monarch Butterfly habitat protection.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to reduce liability and maintenance costs and increase use. There will be additional maintenance costs for newly developed parts of the park.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,000,000
Preliminary	\$ 675,000
Design	\$ -
Acquisition	\$ -
Construction	\$ 1,025,000
Other	\$ -
Total Estimated Cost	\$ 1,700,000

FUNDING SOURCES	
Live Oak Park Dedication Fund	\$ 13,000
Deferred Maintenance Bond	\$ 30,000
Liability Fund	\$ 50,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 93,000
Funding Not Yet Identified	\$ 1,607,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 50,000	\$ 6,415	\$ -	\$ 36,585	\$ -	\$ -	\$ -	\$ -	\$ 1,607,000	\$ 1,700,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-17

MASTER PROJECT NUMBER: 194953

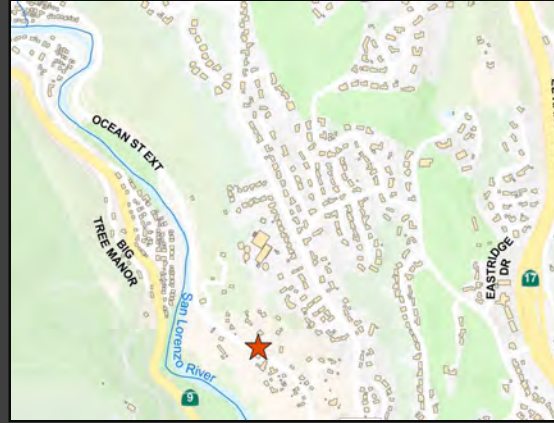
OTHER PROJECT NUMBERS: TBD

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 4.A, 4.B

**OCEAN STREET
EXTENSION TRAIL**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: North County

PLANNING AREA: Carbonera

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

The first phase of this project includes a survey of any existing trail from Ocean Street Extension to the Graham Hill Showgrounds, and is fully funded. The next phase, based on the survey, will include trail upgrades, new signage and associated amenities, and is partially funded.

IMPACT TO OPERATIONS:

Trail refurbishment and upgrades are anticipated to reduce maintenance costs and increase access and use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 30,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 350,000
Other	\$ 30,000
Total Estimated Cost	\$ 380,000

FUNDING SOURCES	
Carbonera Park Dedication Fund	\$ 133,092
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 133,092
Funding Not Yet Identified	\$ 246,908

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 133,092	\$ -	\$ -	\$ -	\$ -	\$ 246,908	\$ 380,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-124

MASTER PROJECT NUMBER: 191152, 194958

OTHER PROJECT NUMBERS: RP0009

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

**PINTO LAKE PARK
BIKE PUMP TRACK**



PROJECT TYPE: Park
FUNDING STATUS: Fully Funded
PROJECT STATUS: Completed

LOCATION: South County
PLANNING AREA: Pajaro
ESTIMATED COMPLETION DATE: Completed

DESCRIPTION & BACKGROUND:

This project included: construction of a pump track that appeals to all ages and abilities, and access improvements to the pump track area.

IMPACT TO OPERATIONS:

There is additional maintenance cost of approximately \$/ year for the newly developed park feature, which is being heavily used.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 150,000
Preliminary	\$ -
Design	\$ 33,541
Acquisition	\$ -
Construction	\$ 148,017
Other	\$ -
Total Estimated Cost	\$ 181,558

FUNDING SOURCES	
Grants	\$ 15,477
Pajaro Park Dedication Fund	\$ 46,081
Fund 40 - District 4	\$ 120,000
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 181,558
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 28,928	\$ 152,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181,558

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-18

SUPERVISORIAL DISTRICT(S): 2

MASTER PROJECT NUMBER: 191162, 194958

DISTRICT/CSA: N/A

OTHER PROJECT NUMBERS: R00106, R00206, R00207, R00214

STRATEGIC PLAN: 4.A, 4.B, 6.C

**PINTO LAKE PARK
DEFERRED MAINTENANCE AND IMPROVEMENTS**



PROJECT TYPE: Park

LOCATION: South County

FUNDING STATUS: Partially Funded

PLANNING AREA: Pajaro

PROJECT STATUS: Preliminary, Design

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance and improvement project includes: modular administration buildings, bathroom renovation, playground replacement/refurbishment, water conservation measures, and repairs to the parking lot, pier and back house.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,165,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 1,165,000
Other	\$ -
Total Estimated Cost	\$ 1,165,000

FUNDING SOURCES	
Pajaro Park Dedication Fund	\$ 61,345
Deferred Maintenance Bond	\$ 50,000
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 111,345
Funding Not Yet Identified	\$ 1,053,655

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 10,284	\$ -	\$ 17,448	\$ 83,615	\$ -	\$ -	\$ -	\$ -	\$ 1,053,653	\$ 1,165,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-19

MASTER PROJECT NUMBER: 191162

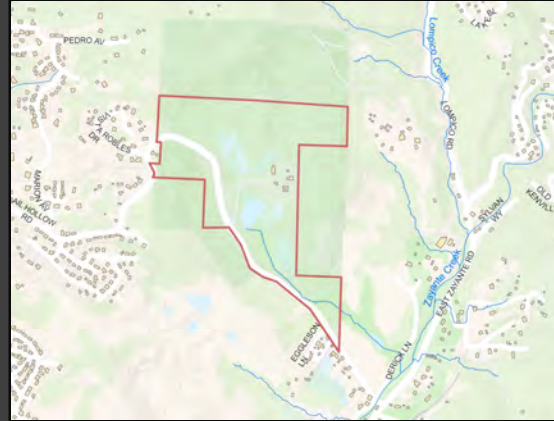
OTHER PROJECT NUMBERS: R00009, R00208, R00213, RP0208

SUPERVISORIAL DISTRICT(S): 5

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 5.B, 6.A, 6.C

**QUAIL HOLLOW RANCH
DEFERRED MAINTENANCE**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design, Construction

LOCATION: North County

PLANNING AREA: San Lorenzo

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

As part of this necessary deferred maintenance project, the roof was replaced in 2019/20. Outstanding items include: electrical and septic systems replacement, barn fencing, and other house repairs: siding, painting, and deck stabilization.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 300,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 400,000
Other	\$ -
Total Estimated Cost	\$ 400,000

FUNDING SOURCES	
Deferred Maintenance Bond	\$ 63,881
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 63,881
Funding Not Yet Identified	\$ 336,119

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 1,100	\$ 62,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,119	\$ 400,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-20

MASTER PROJECT NUMBER: 194956, 134922

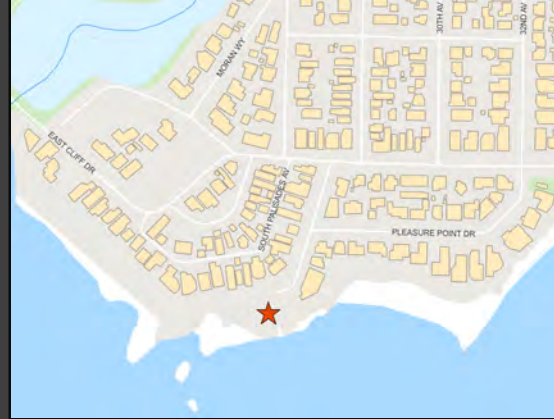
OTHER PROJECT NUMBERS: RP0065

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.B, 6.C

**ROCKVIEW COASTAL ACCESS
IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 2021/22

DESCRIPTION & BACKGROUND:

This improvement projects includes design and construction of new coastal access and mini-park.

IMPACT TO OPERATIONS:

There will be additional maintenance costs for the newly developed coastal access, which will also increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 550,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 550,000
Other	\$ -
Total Estimated Cost	\$ 550,000

FUNDING SOURCES	
Mid County Coastal Trust Fund	\$ 340,000
Live Oak Park Dedication Fund	\$ 8,696
Donations	\$ 2,600
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 351,296
Funding Not Yet Identified	\$ 198,704

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 7,001	\$ -	\$ -	\$ 344,295	\$ -	\$ -	\$ -	\$ -	\$ 198,704	\$ 550,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-21

MASTER PROJECT NUMBER: 191162, 194951

OTHER PROJECT NUMBERS: R00108, RP0108

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

**SCOTT PARK
DEFERRED MAINTENANCE AND IMPROVEMENTS**



PROJECT TYPE: Park
FUNDING STATUS: Partially Funded
PROJECT STATUS: Design, Construction

LOCATION: South County
PLANNING AREA: Aptos Hills
ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This project includes deferred maintenance (parking lot repair, stairway replacement) and improvements (electrical upgrades, additional paving, fencing, and other amenities). A new picnic pavilion was installed in 2019/20.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs, increase use and revenue from picnic pavilion rentals.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 155,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 155,000
Other	\$ -
Total Estimated Cost	\$ 155,000

FUNDING SOURCES	
Aptos Hills Park Dedication Fund	\$ 74,738
Deferred Maintenance Bond	\$ 21,032
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 95,770
Funding Not Yet Identified	\$ 59,230

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ 26,835	\$ 68,935	\$ -	\$ -	\$ -	\$ -	\$ 59,230	\$ 155,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-22

MASTER PROJECT NUMBER: 194920, 194950

OTHER PROJECT NUMBERS: RP1000, RP1001, R00110

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.A, 6.C

**SEACLIFF VILLAGE PARK
PHASE 2 IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Construction

LOCATION: South County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: 2020/21

DESCRIPTION & BACKGROUND:

In 2019/20, a public permanent restroom was installed, and a skateable feature was constructed by Friends of Santa Cruz County Parks with donations.

IMPACT TO OPERATIONS:

There will be additional maintenance costs of approximately \$28,000 annually for newly developed parts of the park starting in 2020/21.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 750,000
Preliminary	\$ -
Design	\$ 102,796
Acquisition	\$ -
Construction	\$ 559,587
Other	\$ -
Total Estimated Cost	\$ 662,383

FUNDING SOURCES	
Parks Special Revenue Fund	\$ 9,110
Aptos Park Dedication Fund	\$ 267,844
In-Kind Donations	\$ 304,034
	\$ -
	\$ -
Total Project Funding	\$ 580,988
Funding Not Yet Identified	\$ 81,395

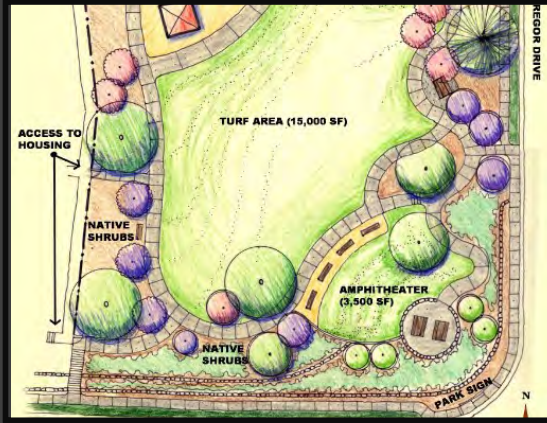
5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 3,161	\$ 740	\$ 247,647	\$ 25,406	\$ -	\$ -	\$ -	\$ -	\$ 81,395	\$ 358,349

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-32
MASTER PROJECT NUMBER: TBD
OTHER PROJECT NUMBERS: TBD

SUPERVISORIAL DISTRICT(S): 2
DISTRICT/CSA: N/A
STRATEGIC PLAN: 4.A, 6.A, 6.C

**SEACLIFF VILLAGE PARK
 PHASE 3 IMPROVEMENTS**



PROJECT TYPE: Park
FUNDING STATUS: Unfunded
PROJECT STATUS: Preliminary, Design

LOCATION: South County
PLANNING AREA: Aptos
ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Phase 3 development of Seacliff Village Park includes full landscaping, pathways, a shade structure and an amphitheater/community gathering area. Initial funding will come from cost savings from prior phase. Parks continues to pursue grants and other funding sources for this project.

IMPACT TO OPERATIONS:

Additional maintenance costs associated with the additional park features are to be determined.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 800,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 800,000
Other	\$ -
Total Estimated Cost	\$ 800,000

FUNDING SOURCES	
TBD	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ -
Funding Not Yet Identified	\$ 800,000

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-23

MASTER PROJECT NUMBER: 194950

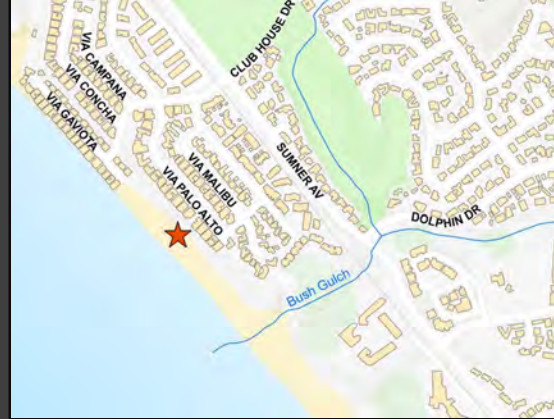
OTHER PROJECT NUMBERS: R00107, RP0107

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.B, 6.C

**SEASCAPE BEACH COASTAL ACCESS (VIA PALO ALTO STAIRWAY)
DEFERRED MAINTENANCE**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: South County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

In cooperation with the Department of Public Works (DPW), this necessary deferred maintenance project includes: stairway and drainage design and re-build. Costs to be split 50/50 with DPW.

IMPACT TO OPERATIONS:

Beach access refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use and safety.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	220,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	695,600
Other	\$	-
Total Estimated Cost	\$	695,600

FUNDING SOURCES		
Aptos Park Dedication Fund	\$	50,000
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	50,000
Funding Not Yet Identified	\$	645,600

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 5,526	\$ -	\$ -	\$ 44,474	\$ -	\$ -	\$ -	\$ -	\$ 645,600	\$ 695,600

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-24

MASTER PROJECT NUMBER: 194950, 134923

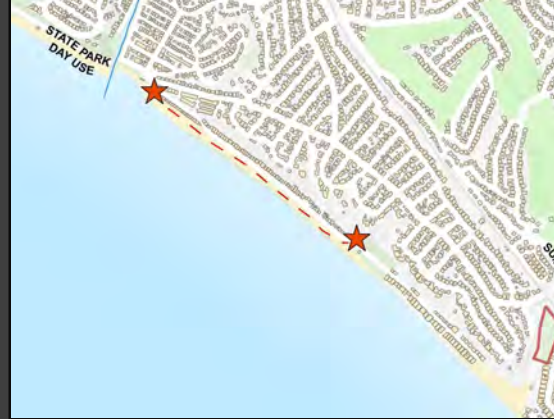
OTHER PROJECT NUMBERS: R00100

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 3.B, 4.A, 4.C, 6.C

**SHORE TRAIL / BEACH ISLAND PATHWAY
ACCESS IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: South County

PLANNING AREA: Aptos

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This project includes: access improvements and repairs on the aging Shore Trail and re-opened Beach Island Pathway, as well as signage.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	150,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	150,000
Other	\$	-
Total Estimated Cost	\$	150,000

FUNDING SOURCES		
South County Coastal Trust Fund	\$	26,382
Aptos Park Dedication Fund	\$	28,623
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	55,005
Funding Not Yet Identified	\$	94,995

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ 26,382	\$ -	\$ 28,623	\$ -	\$ -	\$ -	\$ -	\$ 94,995	\$ 150,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-25

MASTER PROJECT NUMBER: 191148, 191162, 194956

OTHER PROJECT NUMBERS: RP0002, RP1156

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 2.B, 4.A, 5.B, 6.A, 6.C

**SIMPKINS FAMILY SWIM CENTER
DEFERRED MAINTENANCE AND IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: Mid County

PLANNING AREA: Live Oak

ESTIMATED COMPLETION DATE: 2021/22

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance project includes: replacement of water heaters, filters for main pool, chlorine generator cells, waterslide replacement, pool deck resurfacing and main pool re-plastering. It may be necessary to temporarily close the pool facility for several months to complete the deferred maintenance, so the pool improvements should be undertaken in conjunction with the Live Oak Library Annex project and Live Oak Community Room renovations, to reduce revenue losses.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance and growing repair costs and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	\$ 1,600,000
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ 3,072,000
Other	\$ -
Total Estimated Cost	\$ 3,072,000

FUNDING SOURCES	
Measure G Funds	\$ 1,350,000
Deferred Maintenance Bond	\$ 155,656
Live Oak Park Dedication Fund	\$ 137,679
Donations	\$ 75,000
	\$ -
	\$ -
Total Project Funding	\$ 1,718,335
Funding Not Yet Identified	\$ 1,353,665

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 109,800	\$ 29,850	\$ 24,721	\$ 1,553,964	\$ -	\$ -	\$ -	\$ -	\$ 1,353,665	\$ 3,072,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-26

MASTER PROJECT NUMBER: 194963

OTHER PROJECT NUMBERS: R00059

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 4.B, 6.C

**SOQUEL LIONS PARK
PARK IMPROVEMENTS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary, Design

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Due to the Soquel Creek bank washout in the 2017 Storm Disaster, the playground had to be removed. Once the creek bank is stabilized, the future design of the park will be explored to complement the Heart of Soquel Phase 3 trail extension.

IMPACT TO OPERATIONS:

Park redesign is anticipated to preserve park infrastructure assets, and increase use.

ESTIMATED PROJECT COSTS	
Initial Estimate	TBD
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ -
Other	\$ -
Total Estimated Cost	\$ -

FUNDING SOURCES	
Soquel Park Dedication Fund	\$ 17,675
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 17,675
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 17,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,675

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-27

MASTER PROJECT NUMBER: TBD

OTHER PROJECT NUMBERS: TBD

SUPERVISORIAL DISTRICT(S): 4

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 2.B, 4.A

**SOUTH COUNTY
PARKS**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: South County

PLANNING AREA: TBD

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

Measure G provided funding to explore options and pursue grant funding to provide more park facilities in South County, especially focusing on youth-oriented outdoor education and recreation.

IMPACT TO OPERATIONS:

New or expanded park facilities are anticipated to increase use. The impact to maintenance costs is unknown at this time.

ESTIMATED PROJECT COSTS	
Initial Estimate	TBD
Preliminary	\$ -
Design	\$ -
Acquisition	\$ -
Construction	\$ -
Other	\$ -
Total Estimated Cost	\$ -

FUNDING SOURCES	
Measure G Funds	\$ 250,000
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
Total Project Funding	\$ 250,000
Funding Not Yet Identified	\$ -

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-28

MASTER PROJECT NUMBER: 194963, 194933, 191152, 191133

OTHER PROJECT NUMBERS: R00152, R00166

SUPERVISORIAL DISTRICT(S): 1

DISTRICT/CSA: N/A

STRATEGIC PLAN: 1.A, 2.B, 3.B, 4.A, 6.C

THE FARM PARK PHASE 2 IMPROVEMENTS



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Design, Construction

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

During FY 2020/21, the Parks Department will continue grant writing, design, and construction in stages for Phase 2 development at the Farm Park, including installation of a pedestrian bridge and associated pathways, play and picnic areas, and a bocce ball court. In partnership with the Mountain Bikers of Santa Cruz, Parks is moving forward with grant writing, fundraising, and construction of an interim and temporary bike pump track.

IMPACT TO OPERATIONS:

Additional maintenance costs associated with the additional park features are to be determined.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	1,919,700
Preliminary	\$	-
Design	\$	622,210
Acquisition	\$	-
Construction	\$	3,153,662
Other	\$	-
Total Estimated Cost	\$	3,775,872

FUNDING SOURCES		
Measure G Funds	\$	235,000
Soquel Park Dedication Fund	\$	186,618
Fund 40- District 1	\$	97,312
Parks Special Revenue Fund	\$	207,974
	\$	-
	\$	-
Total Project Funding	\$	726,904
Funding Not Yet Identified	\$	3,048,968

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ 232,534	\$ 36,615	\$ 89,839	\$ 367,916	\$ -	\$ -	\$ -	\$ -	\$ 3,048,968	\$ 3,775,872

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-29

MASTER PROJECT NUMBER: 191150

OTHER PROJECT NUMBERS: R00010

SUPERVISORIAL DISTRICT(S): 3

DISTRICT/CSA: N/A

STRATEGIC PLAN: 2.B, 5.B, 6.A, 6.C

**VETERAN'S MEMORIAL BUILDING
DEFERRED MAINTENANCE**



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: City of Santa Cruz

PLANNING AREA: City of Santa Cruz

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

This necessary deferred maintenance and improvement project includes: Auditorium ceiling repair, elevator modernization, wood floor refinishing, seating, stage improvements, flood repairs/mitigation & basement room dividers.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	307,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	462,000
Other	\$	-
Total Estimated Cost	\$	462,000

FUNDING SOURCES		
Fund Balance	\$	95,843
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	95,843
Funding Not Yet Identified	\$	366,157

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 95,843	\$ -	\$ -	\$ -	\$ -	\$ 366,157	\$ 462,000

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

CIP NUMBER: P-P-30

MASTER PROJECT NUMBER: 194963

OTHER PROJECT NUMBERS: R00061, RP0061

SUPERVISORIAL DISTRICT(S): 2

DISTRICT/CSA: N/A

STRATEGIC PLAN: 4.A, 6.C

WILLOWBROOK PARK PARK IMPROVEMENTS



PROJECT TYPE: Park

FUNDING STATUS: Partially Funded

PROJECT STATUS: Preliminary

LOCATION: Mid County

PLANNING AREA: Soquel

ESTIMATED COMPLETION DATE: TBD

DESCRIPTION & BACKGROUND:

The project consists of resurfacing tennis/basketball courts, replacing the restroom roof, and other park improvements.

IMPACT TO OPERATIONS:

Park refurbishment and upgrades are anticipated to preserve park infrastructure assets, reduce maintenance costs and increase use.

ESTIMATED PROJECT COSTS		
Initial Estimate	\$	50,000
Preliminary	\$	-
Design	\$	-
Acquisition	\$	-
Construction	\$	50,000
Other	\$	-
Total Estimated Cost	\$	50,000

FUNDING SOURCES		
Soquel Park Dedication Fund	\$	24,548
	\$	-
	\$	-
	\$	-
	\$	-
	\$	-
Total Project Funding	\$	24,548
Funding Not Yet Identified	\$	25,452

5 YEAR EXPENDITURE PLAN									
Prior Years	2018/19 Act	2019/20 EAs	2020/21	2021/22	2022/23	2023/24	2024/25	Future Years	Total
\$ -	\$ -	\$ -	\$ 24,548	\$ -	\$ -	\$ -	\$ -	\$ 25,452	\$ 50,000

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS FINANCING SUMMARY**

APTOS PARK DEDICATION FUND - 21125										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$462,599	\$15,000	\$15,000	\$238,537	FUND BALANCE	\$239,062	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$15,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$254,062	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION					PROJECTED EXPENDITURES				
N/A	AVAILABLE LAND OTHER			\$0	\$45,308					
P-P-12	HIDDEN BEACH PLAYGROUND REPLACEMENT			\$0	\$103,680					
P-P-6	CARMICHAEL TRAIL IMPROVEMENTS			\$0	\$6,570					
P-P-22	SEACLIFF VILLAGE PARK PHASE 2 IMPROVEMENTS			\$238,537	\$25,407					
P-P-23	VIA PALO ALTO STAIRWAY			\$0	\$44,474					
P-P-24	SHORE TRAIL IMPROVEMENTS			\$0	\$28,623					
			\$238,537		\$254,062					

APTOS HILLS PARK DEDICATION FUND - 21160										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$113,557	\$6,000	\$6,000	\$26,835	FUND BALANCE	\$92,722	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$6,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$98,722	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION					PROJECTED EXPENDITURES				
N/A	AVAILABLE LAND OTHER			\$0	\$6,000					
P-P-10	FREEDOM LAKE - WATER HYACINTH REMOVAL			\$0	\$44,819					
P-P-21	SCOTT PARK IMPROVEMENTS			\$26,835	\$47,903					
			\$26,835		\$98,722					

BONNY DOON PARK DEDICATION FUND - 21185										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$70,165	\$0	\$2,312	\$0	FUND BALANCE	\$72,477	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$72,477	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION					PROJECTED EXPENDITURES				
N/A	AVAILABLE LAND OTHER			\$0	\$72,477					
			\$0		\$72,477					

CARONERA PARK DEDICATION FUND - 21145										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$154,786	\$10,000	\$1,600	\$0	FUND BALANCE	\$156,386	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$8,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$164,386	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION					PROJECTED EXPENDITURES				
N/A	AVAILABLE LAND OTHER			\$0	\$31,294					
P-P-17	OCEAN STREET EXTENSION TRAIL			\$0	\$133,092					
			\$0		\$164,386					

EUREKA PARK DEDICATION FUND - 21175										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$126,668	\$3,000	\$4,624	\$0	FUND BALANCE	\$131,292	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$3,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$134,292	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION					PROJECTED EXPENDITURES				
N/A	AVAILABLE LAND OTHER			\$0	\$3,000					
P-P-2	ALDRIDGE LANE PARK IMPROVEMENTS			\$0	\$37,859					
P-P-4	BERT SCOTT ESTATE - ACCESS IMPROVEMENTS, ROOF REPLACEMENT			\$0	\$93,433					
			\$0		\$134,292					

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS FINANCING SUMMARY**

LA SELVA PARK DEDICATION FUND - 21120										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$36,107	\$0	\$0	\$0	FUND BALANCE	\$36,107	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$36,107	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$36,107					PROJECTED EXPENDITURES
			\$0		\$36,107					

LIVE OAK PARK DEDICATION FUND - 21130										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$163,682	\$30,000	\$45,161	\$120,473	FUND BALANCE	\$88,370	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$30,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$118,370	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$30,000					PROJECTED EXPENDITURES
			\$5,996		\$12,882					
			\$97,186		\$3,942					
			\$0		\$13,000					
			\$0		\$1,695					
			\$17,291		\$56,851					
			\$120,473		\$118,370					

NORTH COAST PARK DEDICATION FUND - 21180										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$5,809	\$0	\$0	\$0	FUND BALANCE	\$5,809	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$5,809	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$5,809					PROJECTED EXPENDITURES
			\$0		\$5,809					

PAJARO PARK DEDICATION FUND - 21135										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$71,687	\$4,000	\$4,000	\$17,448	FUND BALANCE	\$58,239	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$4,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$62,239	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$4,000					PROJECTED EXPENDITURES
			\$17,448		\$24,624					
			\$17,448		\$33,615					
			\$17,448		\$62,239					

SALSIPUEDES PARK DEDICATION FUND - 21190										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$82,449	\$0	\$0	\$0	FUND BALANCE	\$82,449	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$82,449	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$82,449					PROJECTED EXPENDITURES
			\$0		\$82,449					

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
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SAN ANDREAS PARK DEDICATION FUND - 21140										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$10,088	\$0	\$2,400	\$0	FUND BALANCE	\$12,488	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$12,488	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$12,488					PROJECTED EXPENDITURES
			\$0		\$12,488					

SAN LORENZO PARK DEDICATION FUND - 21155										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$15,565	\$5,000	\$6,836	\$20,565	FUND BALANCE	\$1,836	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$5,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$6,836	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$0					PROJECTED EXPENDITURES
N/A	OPERATING TRANSFERS OUT			\$20,565	\$6,836					
			\$20,565		\$6,836					

SKYLINE PARK DEDICATION FUND - 21165										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$103,093	\$2,000	\$2,000	\$0	FUND BALANCE	\$105,093	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$2,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$107,093	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$107,093					PROJECTED EXPENDITURES
			\$0		\$107,093					

SOQUEL PARK DEDICATION FUND - 21150										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$319,140	\$10,000	\$5,600	\$86,216	FUND BALANCE	\$238,524	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$10,000	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$248,524	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$10,000					PROJECTED EXPENDITURES
P-P-11	HEART OF SOQUEL PHASE 2 & 3 IMPROVEMENTS			\$75,868	\$63,385					
P-P-26	SOQUEL LIONS PARK IMPROVEMENTS			\$0	\$17,675					
P-P-28	THE FARM PARK PHASE 2 IMPROVEMENTS			\$10,348	\$132,916					
P-P-30	WILLOWBROOK PARK IMPROVEMENTS			\$0	\$24,548					
			\$86,216		\$248,524					

SUMMIT PARK DEDICATION FUND - 21170										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$125,193	\$5,300	\$5,300	\$0	FUND BALANCE	\$130,493	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$5,300	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$135,793	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER			\$0	\$135,793					PROJECTED EXPENDITURES
			\$0		\$135,793					

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS FINANCING SUMMARY**

PARKS CERTIFICATE RESERVE FUND - 21215										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$11,949	\$240	\$270	\$0	FUND BALANCE	\$12,219	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$270	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$12,489	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER				\$12,489					PROJECTED EXPENDITURES
			\$0		\$12,489					
			\$0		\$12,489					

STATE PARK BONDS ADMIN - 21310										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$0	\$984,775	\$1,153,209	\$1,153,209	FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$1,245,083	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$1,245,083	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
P-P-11	HEART OF SOQUEL ACQUISITION				\$0					PROJECTED EXPENDITURES
P-P-11	HEART OF SOQUEL PHASE 2 & 3				\$1,245,083					
P-P-9	FELTON DISCOVERY PARK				\$0					
P-P-7	CHANTICLEER PARK				\$0					
			\$24,554		\$0					
			\$254,616		\$1,245,083					
			\$395,000		\$0					
			\$479,039		\$0					
			\$1,153,209		\$1,245,083					

FUND 28 RSA CAPITAL PROJECTS - 28100										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$10,287	\$135	\$200	\$491	FUND BALANCE	\$9,996	\$246	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$9,750	\$246	\$0	\$0	\$0	\$0
				CARRY OVER	\$246	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
P-P-28	THE FARM PARK				\$0					PROJECTED EXPENDITURES
	EAST CLIFF STABILIZATION MONITORING				\$0					
	RSA/COUNTY COOPERATION AGREEMENT CAPITAL PROJECTS				\$9,750					
N/A	OPERATING TRANSFER OUT				\$0	\$246				
			\$491		\$9,750					
			\$491		\$9,750					

FUND 42 FORMER RDA BOND FUNDS - 42100										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$39,772	\$57	\$3,200	\$0	FUND BALANCE	\$42,972	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$775	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$43,747	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	MISCELLANEOUS CAPITAL PROJECTS				\$43,747					
			\$0		\$0					
			\$0		\$43,747					

FUND 42 FORMER RDA BOND FUNDS - 42145										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$15,985	\$0	\$245	\$16,230	FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$0	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	TWIN LAKES BEACHFRONT				\$0					PROJECTED EXPENDITURES
			\$16,230		\$0					
			\$16,230		\$0					

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS FINANCING SUMMARY**

FUND 42 FORMER RDA BOND FUNDS - 42217										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$102,529	\$0	\$246	\$68,167	FUND BALANCE	\$34,608	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$53,497	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$88,105	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
P-P-11	HEART OF SOQUEL				\$88,105					
			\$68,167		\$88,105					
			\$68,167		\$88,105					

FUND 49 APTOS PARKS SPECIAL FUND - 49125										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$9,294	\$93	\$156	\$9,110	FUND BALANCE	\$340	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$5	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$345	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER				\$0					<u>PROJECTED EXPENDITURES</u>
P-P-22	SEACLIFF VILLAGE PARK (194920)				\$9,110					
			\$9,110		\$345					
			\$9,110		\$345					

FUND 49 LIVE OAK PARKS SPECIAL FUND - 49130										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$593,869	\$3,930	\$7,644	\$591,111	FUND BALANCE	\$10,402	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$143	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$10,545	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER				\$10,545					<u>PROJECTED EXPENDITURES</u>
P-P-7	CHANTICLEER PARK (194926)				\$0					
			\$591,111		\$0					
			\$591,111		\$10,545					

FUND 49 SOQUEL PARKS SPECIAL FUND - 49150										
AVAILABLE FUND BALANCE 06/30/19	2019/20 CIP ESTIMATED REVENUE	2019/20 ESTIMATED ACTUAL REVENUE	2019/20 ESTIMATED ACTUAL EXPEND	FISCAL YEAR	REQUESTED 2020/21	2021/22	2022/23	2023/24	2024/25	
\$81,428	\$664	\$1,455	\$79,491	FUND BALANCE	\$3,392	\$0	\$0	\$0	\$0	\$0
				REVENUES	\$40	\$0	\$0	\$0	\$0	\$0
				EXPENDITURES	\$3,432	\$0	\$0	\$0	\$0	\$0
				CARRY OVER	\$0	\$0	\$0	\$0	\$0	\$0
CIP #	DESCRIPTION									
N/A	AVAILABLE LAND OTHER				\$3,432					<u>PROJECTED EXPENDITURES</u>
P-P-28	THE FARM PARK (194933)				\$0					
			\$79,491		\$0					
			\$79,491		\$3,432					

SECTION V

2020/21 Capital Improvement Program
County of Santa Cruz

Unprogrammed Projects



**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS UNPROGRAMMED PROJECTS**

APTOS - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-49	CATHEDRAL DRIVE FROM TROUT GULCH ROAD TO BURNS AVENUE - Widen shoulders	COLLECTOR	\$ 1,500,000
R-U-59	SUMNER AVENUE AT RIO DEL MAR BOULEVARD INTERSECTION - Improvements SPRECKELS DRIVE AND TREASURE ISLAND DRIVE	ARTERIAL	\$ 505,163
R-U-60	FROM SOQUEL DRIVE TO APTOS BEACH DRIVE - Widen for bike lanes and pedestrian improvement	COLLECTOR	\$ 449,034
R-U-61	RIO DEL MAR BOULEVARD FROM BEACH DRIVE TO CLIFF DRIVE - Overlay	ARTERIAL	\$ 785,809
R-U-62	VALENCIA ROAD FROM TROUT GULCH ROAD TO COX ROAD - Overlay	COLLECTOR	\$ 898,067
R-U-63	CLUBHOUSE DRIVE FROM RIO DEL MAR BOULEVARD TO SUMNER AVENUE - Overlay	COLLECTOR	\$ 449,034
R-U-64	TROUT GULCH ROAD FROM VALENCIA ROAD TO LARSEN ROAD - Overlay	ARTERIAL	\$ 673,550
R-U-65	CLIFF DRIVE FROM MARTIN DRIVE TO THE END - Overlay	SELECT LOCAL	\$ 280,646
R-U-66	MOOSEHEAD DRIVE FROM WINFIELD ROAD TO THE ESPLANADE - Overlay	COLLECTOR	\$ 280,646
R-U-67	SUMNER AVENUE FROM CLUBHOUSE DRIVE TO SEASCAPE BOULEVARD - Overlay	ARTERIAL	\$ 336,775
R-U-68	CLIFF DRIVE FROM RIO DEL MAR BOULEVARD TO MARTIN DRIVE - Overlay	SELECT LOCAL	\$ 168,388
R-U-69	POLO AVENUE FROM SOQUEL DRIVE TO NORTH DRIVE - Improvements	SELECT LOCAL	\$ 1,400,000
		2018 Estimated Cost	\$ 7,727,113
		2023 Escalated Cost	\$ 8,499,824
		2028 Escalated Cost	\$ 9,349,807

APTOS HILLS - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-70	LARKIN VALLEY ROAD - Overlay, widen shoulders	COLLECTOR	\$ 1,683,876
R-U-71	VALENCIA ROAD FROM COX ROAD TO FREEDOM BOULEVARD - Overlay	COLLECTOR	\$ 673,550
R-U-72	CALABASAS ROAD FROM WHITE ROAD TO MILE POST 3.0 - Overlay	COLLECTOR	\$ 841,938
R-U-73	VALENCIA SCHOOL ROAD FROM TROUT GULCH ROAD TO VALENCIA ROAD - Overlay	SELECT LOCAL	\$ 561,292
R-U-74	LARKIN VALLEY ROAD FROM HIGHWAY 1 TO BUENA VISTA DRIVE - Overlay	COLLECTOR	\$ 673,550
R-U-75	LARKIN VALLEY ROAD FROM BUENA VISTA DRIVE TO MANFRE ROAD - Overlay	COLLECTOR	\$ 561,292
		2018 Estimated Cost	\$ 4,995,499
		2023 Escalated Cost	\$ 5,495,049
		2028 Escalated Cost	\$ 6,044,553

BONNY DOON - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-76	EMPIRE GRADE ROAD, 0.79 miles north of Heller Drive to Pine Flat Road - Overlay	ARTERIAL	\$ 4,490,337
R-U-77	EMPIRE GRADE ROAD, FROM PM 1.7 to ALBA ROAD - Overlay	ARTERIAL	\$ 673,550
R-U-78	EMPIRE GRADE ROAD FROM ALBA ROAD TO PM 5.7 - Overlay	ARTERIAL	\$ 561,292
R-U-79	EMPIRE GRADE ROAD FROM PM 15.4 TO URBAN LIMITS - Overlay	ARTERIAL	\$ 673,550
R-U-80	SMITH GRADE FROM PM 1.17 to BONNY DOON ROAD - Overlay	COLLECTOR	\$ 1,010,326
		2018 Estimated Cost	\$ 7,409,055
		2023 Escalated Cost	\$ 8,149,961
		2028 Escalated Cost	\$ 8,964,957

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CARBONERA - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-81	EL RANCHO DRIVE, Entire Length - Overlay, Bike lanes	ARTERIAL	\$ 1,683,876
R-U-82	BRANCIFORTE DRIVE FROM VINE HILL ROAD TO PM 1.50 - Overlay	ARTERIAL	\$ 673,550
R-U-83	LOCKHART GULCH ROAD FROM SCOTTS VALLEY CITY LIMIT TO NELSON ROAD - Overlay	COLLECTOR	\$ 392,904
R-U-84	LOCKHART GULCH FROM NELSON ROAD TO END - Overlay	COLLECTOR	\$ 449,034
R-U-85	LOCKWOOD LANE FROM GRAHAM HILL ROAD TO SCOTTS VALLEY CITY LIMIT - Overlay	COLLECTOR	\$ 112,259
		2018 Estimated Cost	\$ 3,311,623
		2023 Escalated Cost	\$ 3,642,786
		2028 Escalated Cost	\$ 4,007,064

EUREKA CANYON - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-86	EUREKA CANYON ROAD FROM PM 0.40 TO RIDER ROAD - Overlay	ARTERIAL	\$ 545,473
R-U-87	BUZZARD LAGOON ROAD, ENTIRE LENGTH - Overlay	SELECT LOCAL	\$ 654,568
R-U-88	RIDER ROAD, ENTIRE LENGTH - Overlay	SELECT LOCAL	\$ 545,473
R-U-89	CORRALITOS ROAD AT FREEDOM BOULEVARD - Northbound right turn lane	COLLECTOR	\$ 218,189
		2018 Estimated Cost	\$ 1,963,703
		2023 Escalated Cost	\$ 2,160,073
		2028 Escalated Cost	\$ 2,376,081

LA SELVA BEACH - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-90	MAR MONTE AVENUE, HIGHWAY 1 TO SAN ANDREAS ROAD - Improve shoulders	COLLECTOR	\$ 2,500,000
		2018 Estimated Cost	\$ 2,500,000
		2023 Escalated Cost	\$ 2,750,000
		2028 Escalated Cost	\$ 3,025,000

LIVE OAK - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-91	30TH AVENUE/BROMMER STREET INTERSECTION - Signalization	ARTERIAL	\$ 392,904
R-U-92	MISSION DRIVE, SOQUEL DRIVE TO END - Overlay	COLLECTOR	\$ 392,904
R-U-93	7TH AVENUE AT BROMMER STREET - Intersection signalization	ARTERIAL	\$ 336,775
R-U-94	WINKLE AVENUE FROM PARKER STREET TO SOQUEL DRIVE - Widen (also reconstruct existing asphalt concrete)	COLLECTOR	\$ 1,500,000
R-U-95	COMMERCIAL WAY FROM EAST TO MISSION DRIVE - Improvements	SELECT LOCAL	\$ 449,034
R-U-96	FLORAL DRIVE FROM 34th AVENUE TO 38th AVENUE - Improvements	SELECT LOCAL	\$ 800,000
R-U-97	HARPER STREET FROM EL DORADO AVENUE TO END - Improvements	SELECT LOCAL	\$ 1,500,000
R-U-98	MATTISON LANE FROM CHANTICLEER AVENUE TO MACIEL AVENUE - Improvements	SELECT LOCAL	\$ 673,550
R-U-99	MATTISON LANE FROM SOQUEL DRIVE TO END - Improvements	SELECT LOCAL	\$ 1,500,000
R-U-100	MISSION DRIVE, UPPER END - Improvements	SELECT LOCAL	\$ 500,000
R-U-101	35TH AVENUE FROM PORTOLA DRIVE TO ROLAND DRIVE - Improvements	SELECT LOCAL	\$ 750,000
R-U-102	32ND AVENUE FROM PORTOLA DRIVE TO ROLAND DRIVE - Improvements	SELECT LOCAL	\$ 550,000
R-U-103	ROLAND DRIVE FROM 30TH AVENUE TO 35TH AVENUE - Improvements	SELECT LOCAL	\$ 750,000
R-U-104	36TH AVENUE FROM PORTOLA DRIVE TO EAST CLIFF DRIVE - Improvements	SELECT LOCAL	\$ 1,200,000
R-U-105	FRESNO STREET FROM 26th AVENUE TO END - Improvements	SELECT LOCAL	\$ 1,000,000
R-U-106	LODE STREET FROM 26th AVENUE TO END - Improvements	SELECT LOCAL	\$ 550,000
R-U-107	THURBER LANE FROM SOQUEL DRIVE TO TWIN HILLS DRIVE - Improvements	SELECT LOCAL	\$ 898,067
R-U-108	SOQUEL AVENUE AT CHANTICLEER AVENUE, Traffic Signal	ARTERIAL	\$ 449,034
R-U-109	COMMERCIAL WAY AT SOQUEL DRIVE/THURBER LANE Modify intersection and signal	ARTERIAL	\$ 274,605

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LIVE OAK - UNPROGRAMMED ROAD IMPROVEMENTS CONT.		ROADWAY TYPE	ESTIMATED COST
R-U-110	CAPITOLA ROAD EXTENSION FROM CAPITOLA ROAD TO SOQUEL AVENUE - Pedestrian Improvements	SELECT LOCAL	\$ 109,842
R-U-111	30TH AVENUE - Scriver Street to Portola Drive Sidewalk Infill	SELECT LOCAL	\$ 500,000
R-U-112	38TH AVENUE - Portola Drive to Railroad Crossing Infill	SELECT LOCAL	\$ 300,000
R-U-113	COMMERCIAL WAY - 17th Avenue to Soquel Drive	SELECT LOCAL	\$ 350,000
R-U-114	HOWE STREET / WINKLE AVENUE - Crosswalks and Sidewalks	SELECT LOCAL	\$ 300,000
		2018 Estimated Cost	\$ 16,026,716
		2023 Escalated Cost	\$ 17,629,387
		2028 Escalated Cost	\$ 19,392,326

NORTH COAST - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-115	EMPIRE GRADE ROAD FROM JAMISON CREEK ROAD TO END - Overlay	ARTERIAL	\$ 43,851
		2018 Estimated Cost	\$ 43,851
		2023 Escalated Cost	\$ 48,236
		2028 Escalated Cost	\$ 53,060

PAJARO VALLEY - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-116	PAULSEN ROAD FROM GREEN VALLEY ROAD TO CREEK - Improvements	SELECT LOCAL	\$ 1,683,876
R-U-117	AMESTI ROAD FROM PINTO STREET TO VARNI ROAD - Improve shoulders	COLLECTOR	\$ 3,500,000
R-U-118	COLLEGE ROAD, ENTIRE LENGTH - Improvements per Freedom Traffic Study	ARTERIAL	\$ 1,500,000
R-U-119	GREEN VALLEY ROAD FROM AMESTI ROAD TO PAULSEN ROAD - Improvements per approved Plan Line	ARTERIAL	\$ 3,500,000
R-U-120	GREEN VALLEY ROAD FROM PAULSEN ROAD TO CASSERLY ROAD - Improvements per approved Plan Line	ARTERIAL	\$ 4,000,000
R-U-121	BUENA VISTA DRIVE AT BRADFORD ROAD INTERSECTION - Improvements	ARTERIAL	\$ 561,292
R-U-122	CASSERLY ROAD FROM GREEN VALLEY ROAD TO HIGHWAY 152 - Widen Shoulder	COLLECTOR	\$ 4,000,000
R-U-123	GREEN VALLEY ROAD AT CASSERLY ROAD INTERSECTION - Improvements	ARTERIAL	\$ 303,098
R-U-124	CUTTER DRIVE FROM COLLEGE ROAD TO END - Improvements	SELECT LOCAL	\$ 1,908,394
R-U-125	CASSERLY ROAD FROM WHEELock ROAD TO 1.1 MILES EAST - Overlay	COLLECTOR	\$ 449,034
R-U-126	CASSERLY ROAD FROM HIGHWAY 152 TO 1.1 MILES WEST - Overlay	COLLECTOR	\$ 898,067
R-U-127	CALABASAS ROAD FROM WHITE ROAD TO BRADFORD ROAD - Improve shoulders	SELECT LOCAL	\$ 1,683,876
R-U-128	GREEN VALLEY ROAD FROM HASTINGS LANE TO MELODY LANE - Overlay	ARTERIAL	\$ 392,904
R-U-129	CASSERLY ROAD FROM WHEELock ROAD TO GREEN VALLEY ROAD - Overlay	COLLECTOR	\$ 1,122,584
R-U-130	COLLEGE ROAD FROM HIGHWAY 152 TO LAKEVIEW DRIVE - Improve shoulders	ARTERIAL	\$ 449,034
R-U-131	FREEDOM BOULEVARD FROM BUENA VISTA DRIVE TO WATSONVILLE CITY LIMIT - Improve shoulders	ARTERIAL	\$ 2,806,461
R-U-132	WHEELock ROAD - Rehabilitation	COLLECTOR	\$ 841,938
R-U-133	GREEN VALLEY ROAD - Pedestrian Improvements	SELECT LOCAL	\$ 2,700,000
		2018 Estimated Cost	\$ 32,300,558
		2023 Escalated Cost	\$ 35,530,614
		2028 Escalated Cost	\$ 39,083,675

SALSIPUEDES - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-134	COWARD ROAD, ENTIRE LENGTH - Reconstruct	ARTERIAL	\$ 898,067
R-U-135	CARLTON ROAD FROM HIGHWAY 129 TO LAKEVIEW ROAD - Widen shoulders	COLLECTOR	\$ 3,000,000
		2018 Estimated Cost	\$ 3,898,067
		2023 Escalated Cost	\$ 4,287,874
		2028 Escalated Cost	\$ 4,716,661

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SAN ANDREAS - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-136	HARKINS SLOUGH ROAD FROM BUENA VISTA DRIVE TO WATSONVILLE CITY LIMIT - Improvements	COLLECTOR	\$ 1,683,876
R-U-137	SHELL DRIVE, ENTIRE LENGTH - Bikeway	SELECT LOCAL	\$ 224,516
R-U-138	LEE ROAD, COUNTY PORTION - Overlay	COLLECTOR	\$ 280,646
R-U-139	RANCHO ROAD FROM BUENA VISTA DRIVE TO END - Overlay	SELECT LOCAL	\$ 280,646
R-U-140	BEACH ROAD AND SHELL ROAD - Roadway and drainage improvements	ARTERIAL	\$ 3,000,000
		2018 Estimated Cost	\$ 5,469,685
		2023 Escalated Cost	\$ 6,016,654
		2028 Escalated Cost	\$ 6,618,319

SAN LORENZO VALLEY - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-141	SAN LORENZO AVENUE FROM FELTON QUARRY TO HIGHWAY 9 - Widen shoulders	SELECT LOCAL	\$ 449,034
R-U-142	QUAIL HOLLOW ROAD FROM GLEN ARBOR ROAD TO EAST ZAYANTE ROAD - Improve shoulders	ARTERIAL	\$ 1,500,000
R-U-143	BEAR CREEK ROAD FROM HIGHWAY 9 TO DEER CREEK ROAD - Shoulder widening	ARTERIAL	\$ 5,000,000
R-U-144	IRWIN WAY, ENTIRE LENGTH- Overlay	COLLECTOR	\$ 392,904
R-U-145	QUAIL HOLLOW ROAD FROM GLEN ARBOR ROAD TO EAST ZAYANTE ROAD - Overlay	ARTERIAL	\$ 1,347,101
R-U-146	WEST ZAYANTE ROAD FROM EAST ZAYANTE ROAD TO QUAIL HOLLOW ROAD - Overlay	SELECT LOCAL	\$ 1,010,326
R-U-147	BEAR CREEK ROAD FROM HIGHWAY 9 TO 2 MILES EAST - Overlay	ARTERIAL	\$ 1,347,101
R-U-148	SCENIC WAY FROM HIGHWAY 9 TO END - Overlay	COLLECTOR	\$ 336,775
R-U-149	MEMORY LANE FROM CHINA GRADE TO END - Overlay	SELECT LOCAL	\$ 280,646
R-U-150	DEBBIE DRIVE FROM FAIRMONT DRIVE TO FAIRMONT DRIVE - Overlay	SELECT LOCAL	\$ 280,646
R-U-151	ALBA ROAD FROM HIGHWAY 9 TO EMPIRE GRADE ROAD - Overlay	ARTERIAL	\$ 898,067
R-U-152	RANCHO RIO ROAD FROM NEWELL CREEK ROAD TO END - Overlay	COLLECTOR	\$ 336,775
R-U-153	DEBBIE COURT FROM DEBBIE WAY TO END - Overlay	SELECT LOCAL	\$ 280,646
R-U-154	MADRONA ROAD FROM HIGHWAY 9 TO SEQUOIA ROAD - Overlay	COLLECTOR	\$ 336,775
R-U-155	LOMPICO ROAD FROM LAKE BOULEVARD TO END - Overlay	ARTERIAL	\$ 617,422
R-U-156	BOULDER CREEK FROM HIGHWAY 9 TO BIG BASIN WAY - Construct 3 town entry markers	TOWN PLAN	\$ 168,388
R-U-157	KINGS CREEK ROAD - Overlay 0.67 miles of unpaved road	COLLECTOR	\$ 898,067
R-U-158	SYLVAN WAY ENTIRE LENGTH - Reconstruct	COLLECTOR	\$ 449,034
R-U-159	WEST DRIVE FROM SEQUOIA DRIVE TO END - Overlay	COLLECTOR	\$ 280,646
R-U-160	DOUBLE BOGEY AND WEST HILTON - Resurface	SELECT LOCAL	\$ 514,500
		2018 Estimated Cost	\$ 16,724,854
		2023 Escalated Cost	\$ 18,397,339
		2028 Escalated Cost	\$ 20,237,073

SKYLINE - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-161	GLENWOOD DRIVE - Overlay, install guardrail	ARTERIAL	\$ 500,000
R-U-162	BEAR CREEK ROAD FROM DEER CREEK ROAD TO SUMMIT - Shoulder widening	ARTERIAL	\$ 898,067
R-U-163	MT CHARLIE ROAD - Overlay	ARTERIAL	\$ 1,010,326
		2018 Estimated Cost	\$ 2,408,393
		2023 Escalated Cost	\$ 2,649,232
		2028 Escalated Cost	\$ 2,914,155

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SOQUEL - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-164	NORTH RODEO GULCH ROAD FROM 0.5 MILES NORTH OF URBAN LIMIT TO PM 0.6 - Overlay	COLLECTOR	\$ 280,646
R-U-165	NORTH RODEO GULCH ROAD FROM PM 0.6 TO PM 2.0 - Overlay	COLLECTOR	\$ 841,938
R-U-166	NORTH RODEO GULCH ROAD FROM PM 2.0 TO Soquel Drive - Overlay	COLLECTOR	\$ 841,938
R-U-167	SOUTH RODEO GULCH ROAD FROM SOQUEL DRIVE TO END - Overlay	COLLECTOR	\$ 336,775
R-U-168	ORCHARD STREET FROM SOQUEL DRIVE TO END - Improvements	SELECT LOCAL	\$ 900,000
R-U-169	CENTER STREET FROM E WALNUT STREET TO SOQUEL DRIVE - Improvements	SELECT LOCAL	\$ 750,000
R-U-170	CENTER STREET FROM SOQUEL DRIVE TO BRIDGE STREET - Improvements	SELECT LOCAL	\$ 800,000
R-U-171	MONTEREY AVENUE FROM SOQUEL DRIVE TO END - Improvements	SELECT LOCAL	\$ 785,809
R-U-172	FAIRWAY DRIVE FROM SOQUEL DRIVE TO HAZZARD STREET - Improvements	SELECT LOCAL	\$ 785,809
		2018 Estimated Cost	\$ 6,322,916
		2023 Escalated Cost	\$ 6,955,208
		2028 Escalated Cost	\$ 7,650,729

SUMMIT - UNPROGRAMMED ROAD IMPROVEMENTS		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-173	NORTH RODEO GULCH ROAD FROM PM 1.1 TO PM 2.1 - Overlay	ARTERIAL	\$ 673,550
R-U-174	NORTH RODEO GULCH ROAD FROM MOUNTAIN VIEW ROAD TO PM 1.1 - Overlay	ARTERIAL	\$ 673,550
R-U-175	NORTH RODEO GULCH ROAD FROM PM 2.1 TO PM 4.37 - Overlay	ARTERIAL	\$ 1,010,326
R-U-176	OLIVE SPRINGS ROAD FROM SOQUEL SAN JOSE ROAD TO END - Overlay	SELECT LOCAL	\$ 898,067
R-U-177	SUMMIT ROAD FROM SOQUEL SAN JOSE ROAD TO END - Overlay	ARTERIAL	\$ 1,234,843
R-U-178	EVERGREEN LANE FROM DEERFIELD ROAD TO SUNSET LANE - Overlay	SELECT LOCAL	\$ 168,388
R-U-179	SKYVIEW TERRACE FROM EVERGREEN LANE TO END - Overlay	SELECT LOCAL	\$ 280,646
R-U-180	LOMA PRIETA ROAD FROM MAYMENS FLAT TO END - Widen to 16 feet and pave road	SELECT LOCAL	\$ 1,683,876
		2018 Estimated Cost	\$ 6,623,247
		2023 Escalated Cost	\$ 7,285,572
		2028 Escalated Cost	\$ 8,014,129

COUNTYWIDE UNPROGRAMMED ROAD IMPROVEMENTS	2018 Estimated Cost	\$ 117,725,280
	2023 Escalated Cost	\$ 129,497,808
	2028 Escalated Cost	\$ 142,447,589

APTOS - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-181	SUMNER AVENUE	ARTERIAL	\$ 2,155,362
R-U-182	FREEDOM BOULEVARD	ARTERIAL	\$ 628,647
R-U-183	BONITA DRIVE	COLLECTOR	\$ 538,840
R-U-184	PINEHURST DRIVE	COLLECTOR	\$ 404,130
R-U-185	APTOS BEACH DRIVE	COLLECTOR	\$ 62,865
R-U-186	CATHEDRAL DRIVE	COLLECTOR	\$ 1,250,109
R-U-187	CLIFF DRIVE	COLLECTOR	\$ 592,725
R-U-188	CLUBHOUSE DRIVE	COLLECTOR	\$ 1,077,681
R-U-189	DOLPHIN DRIVE	COLLECTOR	\$ 197,575
R-U-190	E LEDYARD WAY	COLLECTOR	\$ 215,536
R-U-191	MAR VISTA DRIVE	COLLECTOR	\$ 269,420
R-U-192	MCGREGOR DRIVE	COLLECTOR	\$ 1,217,780
R-U-193	MESA DRIVE	COLLECTOR	\$ 474,180
R-U-194	RIO DEL MAR BOULEVARD	COLLECTOR	\$ 505,163
R-U-195	SEARIDGE ROAD	COLLECTOR	\$ 127,975
R-U-196	SPRECKELS DRIVE	COLLECTOR	\$ 121,239
R-U-197	TOWNSEND DRIVE	COLLECTOR	\$ 581,948
R-U-198	TREASURE ISLAND DRIVE	COLLECTOR	\$ 143,691
R-U-199	VALENCIA ROAD	COLLECTOR	\$ 657,385
R-U-200	VIENNA DRIVE	COLLECTOR	\$ 614,278

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APTOS - UNPROGRAMMED ROADSIDE IMPROVEMENTS CONT.*		ROADWAY TYPE	ESTIMATED COST
R-U-201	TROUT GULCH ROAD	COLLECTOR	\$ 797,484
R-U-202	APTOS STREET	SELECT LOCAL	\$ 80,826
R-U-203	APTOS SCHOOL ROAD	SELECT LOCAL	\$ 202,065
R-U-204	VALENCIA STREET	SELECT LOCAL	\$ 101,032
R-U-205	BERNAL STREET	SELECT LOCAL	\$ 67,355
R-U-206	POLO DRIVE FROM SOQUEL DRIVE TO END	LOCAL	\$ 1,122,584
R-U-207	CENTER AVENUE FROM BROADWAY TO SPRECKLES DRIVE	LOCAL	\$ 1,683,876
		2018 Estimated Cost	\$ 15,891,751
		2023 Escalated Cost	\$ 17,480,927
		2028 Escalated Cost	\$ 19,229,019

APTOS HILLS - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-208	FREEDOM BOULEVARD	ARTERIAL	\$ 629,175
		2018 Estimated Cost	\$ 629,175
		2023 Escalated Cost	\$ 692,092
		2028 Escalated Cost	\$ 761,302

CARBONERA - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-209	SIMS ROAD - Pedestrian Facilities	COLLECTOR	\$ 1,347,101
		2018 Estimated Cost	\$ 1,347,101
		2023 Escalated Cost	\$ 1,481,811
		2028 Escalated Cost	\$ 1,629,992

LA SELVA - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-210	MAR MONTE AVENUE FROM SAN ANDREAS ROAD TO ALTIVO AVENUE	COLLECTOR	\$ 336,775
R-U-211	SAN ANDREAS ROAD	ARTERIAL	\$ 305,361
		2018 Estimated Cost	\$ 642,136
		2023 Escalated Cost	\$ 706,350
		2028 Escalated Cost	\$ 776,985

LIVE OAK - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-212	SOQUEL AVENUE	ARTERIAL	\$ 1,481,811
R-U-213	SOQUEL DRIVE	ARTERIAL	\$ 571,171
R-U-214	CAPITOLA ROAD EXTENSION	COLLECTOR	\$ 425,684
R-U-215	EL DORADO AVENUE	COLLECTOR	\$ 754,376
R-U-216	15TH AVENUE	COLLECTOR	\$ 323,305
R-U-217	5TH AVENUE	COLLECTOR	\$ 150,875
R-U-218	40TH AVENUE	COLLECTOR	\$ 258,643
R-U-219	MACIEL AVENUE	COLLECTOR	\$ 452,625
R-U-220	PAUL MINNIE AVENUE	COLLECTOR	\$ 193,983
R-U-221	RODRIGUEZ STREET FROM CAPITOLA ROAD EXTENSION TO 7TH AVENUE	COLLECTOR	\$ 878,310
R-U-222	38TH AVENUE	COLLECTOR	\$ 581,948
R-U-223	THURBER LANE FROM SOQUEL DRIVE TO SEQUOIA DRIVE	COLLECTOR	\$ 242,479
R-U-224	26TH AVENUE	COLLECTOR	\$ 511,899
R-U-225	WINKLE AVENUE	COLLECTOR	\$ 474,180
R-U-226	WEBSTER STREET	COLLECTOR	\$ 204,760
R-U-227	OPAL CLIFFS DRIVE	COLLECTOR	\$ 905,252
R-U-228	EAST CLIFF DRIVE FROM 9TH AVENUE TO 13TH AVENUE	ARTERIAL	\$ 472,320

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LIVE OAK - UNPROGRAMMED ROADSIDE IMPROVEMENTS CONT.*		ROADWAY TYPE	ESTIMATED COST
R-U-229	EAST CLIFF DRIVE FROM 17th AVENUE TO PALISADES AVENUE	ARTERIAL	\$ 724,956
R-U-230	BROMMER FROM 7TH TO CAPITOLA CITY LIMIT - Feasibility study for bikeway	ARTERIAL	\$ 205,800
R-U-231	SIDEWALK INFILL PROJECTS - Various Locations		TBD
		2018 Estimated Cost	\$ 9,814,378
		2023 Escalated Cost	\$ 10,795,815
		2028 Escalated Cost	\$ 11,875,397

PAJARO VALLEY - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-232	BRADFORD ROAD FROM CALABASAS ROAD TO BUENA VISTA DRIVE	SELECT LOCAL	\$ 1,122,584
R-U-233	GREEN VALLEY ROAD - Improvements per approved Plan Line	ARTERIAL	\$ 673,550
R-U-234	AIRPORT BOULEVARD FROM GREEN VALLEY ROAD TO WATSONVILLE CITY LIMIT	ARTERIAL	\$ 673,550
R-U-235	LAKEVIEW DRIVE FROM CRESTWOOD DRIVE TO MEREDITH WAY	ARTERIAL	\$ 729,679
R-U-236	HOLOHAN ROAD FROM COLLEGE ROAD TO LAKEN DRIVE	HIGHWAY	\$ 785,809
R-U-237	FREEDOM BOULEVARD FROM WATSONVILLE CITY LIMITS TO URBAN SERVICES LINE	ARTERIAL	\$ 1,683,876
R-U-238	LAKEVIEW DRIVE, AT END - Improve access to levee	ARTERIAL	\$ 224,516
R-U-239	COFFEY LANE, ENTIRE LENGTH	SELECT LOCAL	\$ 308,710
R-U-240	EMME LANE, ENTIRE LENGTH	SELECT LOCAL	\$ 336,775
R-U-241	LONE PINE AVENUE, ENTIRE LENGTH	SELECT LOCAL	\$ 392,904
R-U-242	MANFRE ROAD, ENTIRE LENGTH	SELECT LOCAL	\$ 1,347,101
R-U-243	MEMORIAL AVENUE, ENTIRE LENGTH	SELECT LOCAL	\$ 336,775
R-U-244	MONUMENT AVENUE, ENTIRE LENGTH	SELECT LOCAL	\$ 392,904
R-U-245	MINTO ROAD, SOUTH SIDE, ENTIRE LENGTH	SELECT LOCAL	\$ 673,550
R-U-246	AMESTI ROAD	COLLECTOR	\$ 280,646
		2018 Estimated Cost	\$ 9,962,933
		2023 Escalated Cost	\$ 10,959,227
		2028 Escalated Cost	\$ 12,055,149

SAN LORENZO VALLEY - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
CIP #	DESCRIPTION		
R-U-247	MARION AVENUE, Quail Hollow Road to school	COLLECTOR	\$ 392,904
R-U-248	LAUREL STREET and LOMOND STREET, Highway 236 to Highway 9	SELECT LOCAL	\$ 505,163
R-U-249	FELTON, downtown - Improvements per town plan	TOWN PLAN	\$ 3,367,752
R-U-250	BOULDER CREEK, downtown - Improvements per town plan	TOWN PLAN	\$ 2,806,461
R-U-251	GLEN ARBOR ROAD AND QUAIL HOLLOW ROAD FROM HIGHWAY 9 TO MARION AVENUE	ARTERIAL	\$ 449,034
R-U-252	MAIN STREET FROM MILL STREET TO HIGHWAY 9	COLLECTOR	\$ 449,034
R-U-253	MAIN STREET FROM HIGHWAY 9 TO POST OFFICE	COLLECTOR	\$ 449,034
R-U-254	FELTON, three locations - Install Felton entry signs per town plan	TOWN PLAN	\$ 56,129
R-U-255	GRAHAM HILL ROAD, East Zayante Road to Roaring Camp - Sidewalks, bike lanes and new bridge	ARTERIAL	\$ 2,806,461
		2018 Estimated Cost	\$ 11,281,971
		2023 Escalated Cost	\$ 12,410,169
		2028 Escalated Cost	\$ 13,651,185

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS UNPROGRAMMED PROJECTS**

SOQUEL - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-256	41ST AVENUE, north of Hwy 1	ARTERIAL	\$ 436,379
R-U-257	PORTER STREET	ARTERIAL	\$ 654,568
R-U-258	SOQUEL SAN JOSE ROAD	ARTERIAL	\$ 818,210
R-U-259	MAIN STREET, south of Soquel Drive	COLLECTOR	\$ 610,930
R-U-260	RODEO GULCH ROAD	COLLECTOR	\$ 436,379
R-U-261	PORTER GULCH ROAD	COLLECTOR	\$ 436,379
R-U-262	CENTER STREET	SELECT LOCAL	\$ 654,568
R-U-263	SOQUEL DRIVE FROM OCEAN HONDA TO 41ST AVENUE	ARTERIAL	\$ 200,000
R-U-264	SOQUEL DRIVE AT VARIOUS LOCATIONS	ARTERIAL	\$ 1,000,000
R-U-265	SOQUEL DRIVE FROM MATTISON LANE TO 41ST AVENUE	ARTERIAL	\$ 750,000
		2018 Estimated Cost	\$ 5,997,413
		2023 Escalated Cost	\$ 6,597,154
		2028 Escalated Cost	\$ 7,256,870

SUMMIT - UNPROGRAMMED ROADSIDE IMPROVEMENTS*		ROADWAY TYPE	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
R-U-266	BRANCIFORTE DRIVE FROM GRANITE CREEK ROAD TO HAPPY VALLEY ROAD - Improve shoulders	ARTERIAL	\$ 2,000,000
		2018 Estimated Cost	\$ 2,000,000
		2023 Escalated Cost	\$ 2,200,000
		2028 Escalated Cost	\$ 2,420,000

COUNTYWIDE UNPROGRAMMED ROAD IMPROVEMENTS	2018 Estimated Cost	\$ 57,566,859
	2023 Escalated Cost	\$ 63,323,545
	2028 Escalated Cost	\$ 69,655,899

*Roadside Improvements may include curb, gutter, sidewalk, street trees, and drainage improvements.

Unprogrammed Road and Roadside Improvements last updated by CPI in 2018.

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PUBLIC WORKS UNPROGRAMMED PROJECTS**

FREEDOM COUNTY SANITATION DISTRICT UNPROGRAMMED PROJECTS		JURISDICTION	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
SW-U-5	Behlar Road Sewer Replacement	4TH DISTRICT	\$ 1,220,000
SW-U-9	Freedom Sewer Manhole Rehabilitation	2ND/4TH DISTRICT	\$ 260,000
SW-U-10	Pauline Pump Station Generator	2ND DISTRICT	\$ 200,000
		2020 Estimated Cost	\$ 1,680,000
		2025 Escalated Cost	\$ 1,848,000
		2030 Escalated Cost	\$ 2,032,800

RECYCLING AND SOLID WASTE UNPROGRAMMED PROJECTS		JURISDICTION	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
RL-U-6	Transfer Station at Buena Vista	2ND DISTRICT	\$26,000,000
RL-U-7	Buena Vista Storm Water Pond(s)	2ND DISTRICT	\$2,000,000
RL-U-8	Buena Vista Various Stormwater Improvements	2ND DISTRICT	\$1,200,000
RL-U-9	Ben Lomond Various Stormwater Improvements	5TH DISTRICT	\$500,000
RL-U-10	Buena Vista Facility Maintenance (Various)	2ND DISTRICT	\$1,000,000
RL-U-11	Ben Lomond Facility Maintenance (Various)	5TH DISTRICT	\$1,000,000
		2020 Estimated Cost	\$31,700,000
		2025 Escalated Cost	\$35,480,000
		2030 Escalated Cost	\$39,638,000

DAVENPORT COUNTY SANITATION DISTRICT UNPROGRAMMED PROJECTS		JURISDICTION	ESTIMATED COST
<u>CIP #</u>	<u>DESCRIPTION</u>		
SW-U-11	Davenport Water Tank Rehabilitation Project	3RD DISTRICT	\$ 138,500
		2020 Estimated Cost	\$ 138,500
		2025 Escalated Cost	\$ 152,350
		2030 Escalated Cost	\$ 167,585

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS UNPROGRAMMED PROJECTS**

UNPROGRAMMED PARKS PROJECTS: PARKS FUTURE NEEDS LIST					
AREA	PARK	DESCRIPTION	CIP #	CATEGORY	ESTIMATED COST
Aptos	Aptos Beaches	Aptos Area Beaches - Regional Park Development	P-U-34	Improvements	\$ 564,000
Aptos	Aptos Creek Park	Aptos Creek Park - Neighborhood Park Planning And Development	P-U-35	New Park Development	\$ 541,000
Aptos	Aptos Jr High School Park	Aptos Junior High School Park - Neighborhood Park Development	P-U-36	New Park Development	\$ 79,000
Aptos	Jennifer/Haas Park	Jennifer/Haas Park - Land Acquisition	P-U-37	Acquisition	\$ 2,255,900
Aptos	Jennifer/Haas Park	Jennifer/Haas Park - Park Development	P-U-38	New Park Development	\$ 789,600
Aptos	Mar Vista School Park	Mar Vista School Park - Park Development	P-U-39	New Park Development	\$ 169,200
Aptos	Polo Ground Park	Complete Parking Lot	P-U-40	Improvements	\$ 54,100
Aptos	Polo Ground Park	Polo Grounds - Neighborhood Park Development	P-U-41	Future Phase Park Development	\$ 564,000
Aptos	Polo Ground Park	Polo Grounds - Community Park Development	P-U-42	Future Phase Park Development	\$ 7,218,900
Aptos	Porter Sesnon Park	Porter Sesnon Park - Land Acquisition	P-U-43	Acquisition	\$ 1,945,700
Aptos	Porter Sesnon Park	Porter Sesnon Park - Land Acquisition	P-U-44	Acquisition	\$ 3,891,400
Aptos	Porter Sesnon Park	Porter Sesnon Park - Park Development	P-U-45	New Park Development	\$ 676,800
Aptos	Porter Sesnon Park	Porter Sesnon Park - Park Development	P-U-46	New Park Development	\$ 1,128,000
Aptos Hills	Aptos High School Park	Aptos High School Park - Community Park Development	P-U-47	New Park Development	\$ 77,300
Aptos Hills	Bert Scott Estate	Bert Scott Park - Neighborhood Park Development	P-U-48	New Park Development	\$ 441,500
Aptos Hills	Castro Adobe	Castro Adobe	P-U-49	Improvements	\$ 551,800
Aptos Hills	Freedom Blvd Park	Freedom Blvd Park - Land Acquisition	P-U-50	Acquisition	\$ 2,207,400
Aptos Hills	Freedom Blvd Park	Freedom Blvd Park - Park Development	P-U-51	New Park Development	\$ 772,600
Aptos Hills	Freedom Lake	Freedom Lake - Park Development	P-U-52	New Park Development	\$ 551,800
City of Santa Cruz	Emeline Campus- Lot Next To Bldg K	Clean Up & Repurpose	P-U-53	Improvements	\$ 64,900
City of Santa Cruz	Government Center	Repurpose South Lawn	P-U-54	Improvements	\$ 324,600
City of Santa Cruz	Government Center & Emeline	Replace Irrigation & Improve Landscape	P-U-55	Improvements	\$ 216,400
City of Watsonville	Freedom Campus	Tree Work - Remove Stone Pine Trees (Prior To Parking Lot Work)	P-U-56	Deferred Maintenance	\$ 37,900
City of Watsonville	Freedom Campus	Parking Lot: Lighting, Ada, Drainage, Paving	P-U-57	Improvements	\$ 324,600
Eureka Canyon	Aldridge Lane Park	Complete Phase 2	P-U-58	Future Phase Development	\$ 541,000
Eureka Canyon	Bert Scott Estate	Bert Scott Estate - Community Park Development	P-U-59	New Park Development	\$ 441,500
La Selva	Place De Mer Park	Place De Mer Park - Park Development	P-U-60	New Park Development	\$ 441,500
Live Oak	7th/Brommer Park	7th Avenue and Brommer Street Park - Park Development	P-U-61	New Park Development	\$ 1,324,400
Live Oak	Brommer Park	Restroom & Irrigation Improvements	P-U-62	Improvements	\$ 54,100
Live Oak	Cabrillo Avenue Park	Cabrillo Avenue Park - Land Acquisition	P-U-63	Acquisition	\$ 1,103,700
Live Oak	Cabrillo Avenue Park	Cabrillo Avenue Park - Park Development	P-U-64	New Park Development	\$ 551,800
Live Oak	Chaminade Uplands	Chaminade Uplands - Land Acquisition	P-U-65	Acquisition	\$ 6,622,100
Live Oak	Chaminade Uplands	Chaminade Uplands - Park Development	P-U-66	New Park Development	\$ 1,765,900
Live Oak	Coastview Drive Park	Coastview Drive Park - Land Acquisition	P-U-67	Acquisition	\$ 375,300
Live Oak	Coastview Drive Park	Coastview Drive Park - Park Development	P-U-68	New Park Development	\$ 143,500

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS UNPROGRAMMED PROJECTS**

UNPROGRAMMED PARKS PROJECTS: PARKS FUTURE NEEDS LIST					
AREA	PARK	DESCRIPTION	CIP #	CATEGORY	ESTIMATED COST
Live Oak	Corcoran Beach	Corcoran Beach - Access Improvements	P-U-69	Improvements	\$ 441,500
Live Oak	Floral Park	Play Area & Turf Renovation	P-U-70	Improvements or Deferred Maintenance	\$ 162,300
Live Oak	Harper Street East Park	Harper Street East - Park Development	P-U-71	New Park Development	\$ 662,200
Live Oak	Jose Avenue Park	Misc Fence & Bridge Repairs, Expand Gardens	P-U-72	Improvements, Deferred Maintenance	\$ 43,300
Live Oak	Live Oak Beaches	Live Oak Area Beaches (Incl Corcoran, E. Cliff & Johann's Beaches) - Land Acquisition	P-U-73	Acquisition	\$ 551,800
Live Oak	Live Oak School Park	Live Oak School - Land Acquisition	P-U-74	Acquisition	\$ 189,800
Live Oak	Live Oak School Park	Live Oak School - Park Development	P-U-75	New Park Development	\$ 55,200
Live Oak	Lode Street Park	Lode Street Park - Park Development	P-U-76	New Park Development	\$ 231,800
Live Oak	Mattison Lane Park	Mattison Lane - Land Acquisition	P-U-77	Acquisition	\$ 2,207,400
Live Oak	Mattison Lane Park	Mattison Lane - Park Development	P-U-78	New Park Development	\$ 772,600
Live Oak	Moran Lake Park	Beach & Roadway Repairs	P-U-79	Improvements	\$ 59,500
Live Oak	Portola Drive/Rodeo Gulch Park	Portola Drive/Rodeo Gulch Park - Land Acquisition	P-U-80	Acquisition	\$ 551,800
Live Oak	Portola Drive/Rodeo Gulch Park	Portola Drive/Rodeo Gulch Park - Park Development	P-U-81	New Park Development	\$ 717,400
Live Oak	Santa Cruz Garden Park	Katherine Lane - (Santa Cruz Garden) Park Development	P-U-82	Future Phase Park Development	\$ 165,600
Live Oak	Simpkins Family Swim Center	Install Exercise Equipment	P-U-83	Improvements	\$ 54,100
Live Oak	Simpkins Family Swim Center	Replace Roof	P-U-84	Deferred Maintenance	\$ 324,600
Live Oak	Simpkins Family Swim Center	Winter Cover Warm Water Pool	P-U-85	Improvements	\$ 1,082,000
Live Oak	Sunny Cove Beach	Sunny Cove Beach - Access Improvements	P-U-86	Improvements	\$ 1,103,700
Live Oak	Twin Hills Park	Twin Hills Park - Land Acquisition	P-U-87	Acquisition	\$ 220,700
Live Oak	Twin Hills Park	Twin Hills Park - Park Development	P-U-88	New Park Development	\$ 220,700
Live Oak	Twin Lakes Park	Drainage and Fencing	P-U-89	Improvements	\$ 21,600
Live Oak	Winkle Farm Park	Rental Houses Repairs (Roof/Paint/Windows) and Demolish Barn	P-U-90	Deferred Maintenance	\$ 54,100
Live Oak	Winkle Farm Park	Winkle Farm - (Phase II) Park Development	P-U-91	Future Phase Park Development	\$ 441,500
multiple	Multiple Sites	Install Exercise Equipment	P-U-92	Improvements	\$ 108,200
multiple	Tree Inventory & Maintenance Plan	Create Tree Inventory & Maintenance Plan For All Parks	P-U-93	Improvements	\$ 108,200
North Coast	North Coast Beaches	Northcoast Beaches Plan Implementation (Scott Creek Restroom, Etc.)	P-U-94	Improvements	\$ 1,103,700
North Coast	Greyhound Rock Beach Access	Site Improvements and Coastal Trail Development	P-U-33	Improvements, New Trail Development	\$ 1,460,000
Pajaro Valley	Misc. School Sites	Misc. School Sites	P-U-95	Improvements	\$ 1,103,700
Pajaro Valley	Pinto Lake Park	Pinto Lake - Park Development	P-U-96	Future Phase Park Development	\$ 2,759,200
Pajaro Valley	South County Park (Assume 3 Acres)	Acquisition, Design, Development	P-U-97	Acquisition, New Park Development	\$ 6,816,800
Salsipuedes	Salsipuedes Park	Neighborhood/Community Park - Land Acquisition	P-U-98	Acquisition	\$ 2,207,400
Salsipuedes	Salsipuedes Park	Neighborhood/Community Park - Park Development	P-U-99	New Park Development	\$ 2,207,400

**COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM
PARKS UNPROGRAMMED PROJECTS**

UNPROGRAMMED PARKS PROJECTS: PARKS FUTURE NEEDS LIST					
AREA	PARK	DESCRIPTION	CIP #	CATEGORY	ESTIMATED COST
San Lorenzo	Ben Lomond Library & Wilder Hall	Buildings Repairs	P-U-100	Deferred Maintenance	\$ 431,100
San Lorenzo	Ben Lomond Park	River Access Project	P-U-101	Improvements	\$ 811,500
San Lorenzo	Ben Lomond Park	Ben Lomond River Park - Neighborhood Park Expansion Land Acquisition	P-U-102	Acquisition	\$ 242,800
San Lorenzo	Ben Lomond Park	Ben Lomond River Walk - Neighborhood Park Land Acquisition	P-U-103	Acquisition	\$ 27,600
San Lorenzo	Boulder Creek Junction Park	Boulder Creek Junction Park - (Downtown, Boulder Creek Recreation District)	P-U-104	New Park Development	\$ 27,100
San Lorenzo	Felton Covered Bridge Park	Restroom	P-U-105	Improvements	\$ 270,500
San Lorenzo	Felton Covered Bridge Park	Felton - Equestrian Improvements Per Village Plan	P-U-106	Improvements	\$ 5,500
San Lorenzo	Highlands Park	Highlands Park - Reconfigure Fields, Ada, Bleachers, Extend Road, Remove Pool, Reroof Restroom	P-U-107	Improvements	\$ 1,082,000
San Lorenzo	Lompico Community Center	Lompico Community Center - Development	P-U-108	New Park Development	\$ 441,500
San Lorenzo	Miller Property	Miller Property - Master Plan and Improvements	P-U-109	New Park Development	\$ 551,800
San Lorenzo	Pace Family Wilderness	Pace Family Wilderness - Park Development	P-U-110	New Park Development	\$ 441,500
San Lorenzo	Quail Hollow Ranch	Replace Bridge Across Q.H. Brook	P-U-111	Deferred Maintenance	\$ 432,800
San Lorenzo	Quail Hollow Ranch	Pond Dam Upgrades	P-U-112	Improvements	\$ 70,300
San Lorenzo	Quail Hollow Ranch	Quail Hollow Ranch - Park Development	P-U-113	Future Phase Park Development	\$ 3,311,000
San Lorenzo	Wilder Hall	Access & Building Improvements	P-U-114	Improvements	\$ 32,500
San Lorenzo	Zayante Park	Zayante Community Park - Land Acquisition	P-U-115	Acquisition	\$ 993,300
San Lorenzo	Zayante Park	Zayante Community Park - Development	P-U-116	New Park Development	\$ 662,200
Skyline	Skyline Park	Community Park - Land Acquisition	P-U-117	Acquisition	\$ 662,200
Skyline	Skyline Park	Community Park - Park Development	P-U-118	New Park Development	\$ 993,300
Soquel	Anna Jean Cummings Park	Water Re-Charge Facility Improvements	P-U-119	Improvements	\$ 54,100
Soquel	Anna Jean Cummings Park	Renovate Athletic Fields, Drainage, Irrigation	P-U-120	Improvements or Deferred Maintenance	\$ 189,400
Soquel	The Farm Park - Future Phase	Farm Park & Community Center - Park Development	P-U-121	Future Phase Development	\$ 10,878,000
unknown	Maintenance Yard	Maintenance Yard - Land Acquisition	P-U-122	Acquisition	\$ 3,311,000
unknown	Maintenance Yard	Maintenance Yard - Development	P-U-123	New Park Development	\$ 1,324,400
TOTAL PARKS FUTURE NEEDS					\$ 94,270,400

*Increased by California Construction Cost Index CCCI of 3.6%

**2020/21 Capital Improvement Program
County of Santa Cruz**



Appendix



The County of Santa Cruz Strategic Plan 2018-2024

OUR VISION

Santa Cruz County is a healthy, safe and more affordable community that is culturally diverse, economically inclusive and environmentally vibrant.

OUR MISSION

An open and responsive government, the County of Santa Cruz delivers quality, data-driven services that strengthen our community and enhance opportunity.

OUR VALUES

The County of Santa Cruz provides services and supports partnerships built on:

Accountability	Effectiveness	Support
Collaboration	Innovation	Transparency
Compassion	Respect	Trust

FOCUS AREAS

1. Comprehensive Health & Safety

- A. **HEALTH EQUITY:** Promote a safe and healthy community that nurtures body and mind across all ages and social conditions.
- B. **COMMUNITY SUPPORT:** Provide access to food and basic support through integrated health care and social services.
- C. **LOCAL JUSTICE:** Increase public safety through practices, partnerships and transformative opportunities that respect victims and reduce recidivism.
- D. **BEHAVIORAL HEALTH:** Support residents and improve community impacts through increased access to integrated mental health, substance use disorder and health care services.

2. Attainable Housing

- A. **AFFORDABLE HOUSING:** Partner to develop affordable housing, lower barriers to housing solutions, and access new funding sources.
- B. **COMMUNITY DEVELOPMENT:** Sustain and rejuvenate communities by integrating places to live, work and play.
- C. **LOCAL INVENTORY:** Increase and diversify housing options through smart growth programs, adaptive reuse and innovation.
- D. **HOMELESSNESS:** Expand services to reduce homelessness and increase housing stability.

3. Reliable Transportation

- A. **REGIONAL MOBILITY:** Improve road infrastructure and intra-county connectivity, and enhance commuting solutions.
- B. **COMMUNITY MOBILITY:** Grow alternative transportation networks, and lower barriers to mobility.
- C. **LOCAL ROADS:** Upgrade pavement conditions and road safety for everyone.
- D. **PUBLIC TRANSIT:** Work to enhance functionality and promote use of public transit.

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

4. Sustainable Environment

- A. **OUTDOOR EXPERIENCE:** Ensure access to and enhance experience in parks, open spaces, water areas and outdoor activities.
- B. **NATURAL RESOURCES:** Protect and restore natural resources, including water, air, forests, coastline and agricultural lands.
- C. **LOCAL CONSERVATION:** Support and strengthen efforts for clean air and water, conservation, renewable energy, recycling and reuse.
- D. **CLIMATE CHANGE:** Increase resilience to climate change impacts, including sea-level rise and changing weather patterns.

5. Dynamic Economy

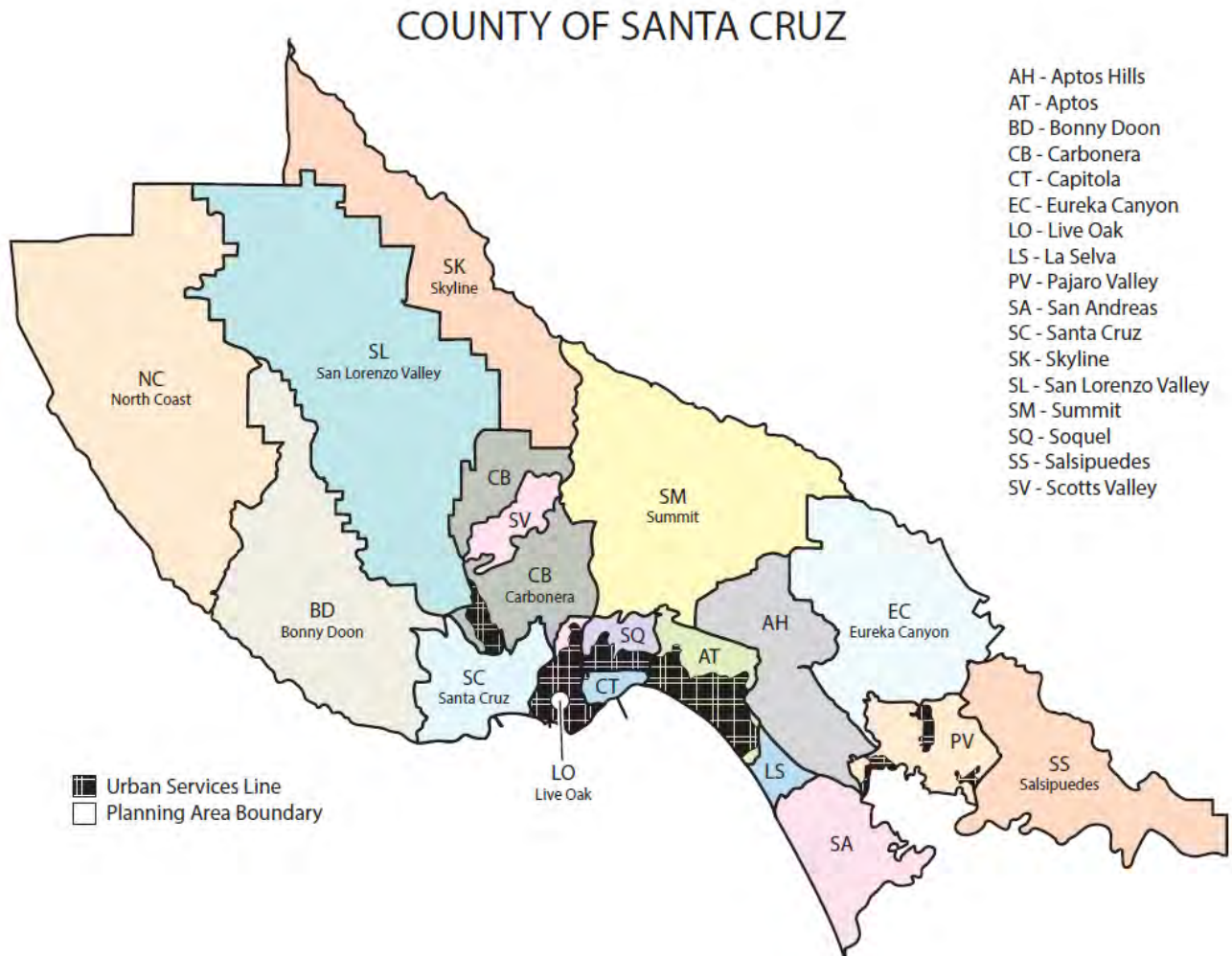
- A. **REGIONAL WORKFORCE:** Create opportunities to develop a quality workforce and increase family-wage jobs in support of the regional economy.
- B. **COMMUNITY VITALITY:** Stimulate vibrant and inclusive economies offering robust shopping, dining, cultural and gathering spaces.
- C. **LOCAL BUSINESSES:** Strengthen and retain small businesses and key sectors through innovation, flexibility and technology.
- D. **EDUCATIONAL OPPORTUNITY:** Support partnerships that promote early learning, higher education, and vocational and lifelong studies.

6. Operational Excellence

- A. **CUSTOMER EXPERIENCE:** Provide our customers with equitable access to efficient, effective and culturally responsive services.
- B. **COUNTY WORKFORCE:** Attract, grow and retain a diverse, engaged and high - performing County workforce that reflects our community.
- C. **COUNTY INFRASTRUCTURE:** Maximize and responsibly maintain County assets in support of community goals.
- D. **CONTINUOUS IMPROVEMENT:** Embrace innovation and continuous improvement to optimize County operations and maintain fiscal stability.

<https://www.santacruzcounty.us/VisionSantaCruz.aspx>

COUNTY PLANNING AREAS MAP



**COUNTY OF SANTA CRUZ FINAL 2020/21 CAPITAL IMPROVEMENT PROGRAM
CIP NUMBERING SYSTEM**

The 2020/21 Capital Improvement Program (CIP) project numbering system has been revised to provide easier identification of improvement projects. The new numbering system uses a three-part identifier sequence as follows:

1. Part one is the project type identifier.

Project Type	Project Identifier
County Facilities and Projects	C
County Service Areas	CSA
Flood Control and Drainage	FD
Parks	P
Recycling and Landfill	RL
Road/Transportation	R
Sewer and Water	SW
<i>Storm Damage Public Works</i>	
2011 Storm Damage	S2011
2016 Storm Damage	S2016
2017 Storm Damage	S2017

2. Part two shows whether the project is currently programmed (project is included in the current budget cycles) or unprogrammed (project is not currently included due to limited or no funding available).

Project Type	Project Identifier
Programmed	P
Unprogrammed	U

3. Part three is the unique number that is assigned to the project based on project type. This number will never change regardless of whether the project is programmed or unprogrammed.

Using the project Buena Vista Landfill Organics Processing Facility as an example, the project type is Recycling and Landfill. The project is also a programmed project. The CIP number for this project is as shown below. This project will always have the number “3” assigned to it as the third Recycling and Landfill project of the CIP numbering system.

RL-P-3

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

GLOSSARY

DRAINAGE IMPROVEMENTS

F & G	Fish & Game
F & W	Fish & Wildlife
ZONE 5	Flood Control and Water Conservation District Zone 5
ZONE 6	Flood Control and Water Conservation District Zone 6
ZONE 7	Flood Control and Water Conservation District Zone 7
ZONE 7A	Flood Control and Water Conservation District Zone 7A
ZONE 8	Flood Control and Water Conservation District Zone 8
RSA	Redevelopment Successor Agency Funds
USDA	US Department of Agriculture - Emergency Watershed Protection

IMPROVEMENT TYPES

AW	Asphalt Walkway
CS	Concrete Sidewalk
CCGS/W	Concrete Curb, Gutter and Sidewalk
CCGS/WST	Concrete Curb, Gutter, Sidewalk and Street Trees

PARK IMPROVEMENTS

APDF	Aptos Park Dedication Fund
AHPDF	Aptos Hills Park Dedication Fund
BDPDF	Bonny Doon Park Dedication Fund
CPDF	Carbonera Park Dedication Fund
ECPDF	Eureka Canyon Park Dedication Fund
LSPDF	La Selva Beach Park Dedication Fund
LOPDF	Live Oak Park Dedication Fund
NCPDF	North Coast Park Dedication Fund
PVPDF	Pajaro Valley Park Dedication Fund
SPPDF	Salsipuedes Park Dedication Fund
SAPDF	San Andreas Park Dedication Fund
SLPDF	San Lorenzo Park Dedication Fund
SKPDF	Skyline Park Dedication Fund
SOPDF	Soquel Park Dedication Fund
SUPDF	Summit Park Dedication Fund
APP	Art in Public Places
CERTS	Certificates of Participation
CSA 11	County Service Area 11
FEMA	Federal Emergency Management Agency Funds
FUND 42	Fund 42
ME	County Measure E Earthquake Repair Funds
ORV	Off Road Vehicle Fund
PDF	Park Dedication Funds
PLT	Plant Acquisition Fund - Parks
RSA	Redevelopment Successor Agency Funds
R-Z	Roberti Z'Berg Funds
SBW	State Boating and Waterways
SCC	State Coastal Conservancy
SCS	U. S. Soil Conservation Service
SPB	State Park Bond Funds
SWCB	State Wildlife Conservation Board

ROAD IMPROVEMENTS

AB2766	Air Pollution Control Grant Funds - Assembly Bill 2766
ARRA	Federal American Recovery and Reinvestment Act

COUNTY OF SANTA CRUZ 2020/21 CAPITAL IMPROVEMENT PROGRAM

GLOSSARY

ATIF	Aptos Transportation Improvement Fund
ATP	Active Transportation Program
B&W	Boating and Waterways Funding
BTA	Caltrans Bicycle Transportation Account
CALTRANS	California Department of Transportation
CBTP	Community Based Transportation Planning Funds
CSA 9	County Service Area 9 - Highway Safety and Lighting
ER	Federal Emergency Relief Funds
EXCH	State Match Exchange Funds Thru Caltrans
FAS	Federal Aid to Secondary Road Systems
FAU	Federal Aid to Urban Road Systems
FEMA	Federal Emergency Management Agency Funds
FUND 42	Fund 42
HPB	Highway Bridge Program
HBRR	Federal Highway Bridge Reconstruction and Rehabilitation Funds
HSIP	Federal Highway Safety Improvement Program
INS	Insurance
IWRP	Integrated Watershed Restoration Program
LOTIF	Live Oak Transportation Improvement Fund
OES	State Office of Emergency Services Funds
PVTIF	Pajaro Valley Transportation Improvement Fund
PUC	Public Utilities Commission (Railway crossings)
ROAD (RD)	County Road Fund
RSA	Redevelopment Successor Agency Funds
RSTP	Regional Surface Transportation Program Funds
RSTPX	Regional Surface Transportation Program Exchange Funds
SR2S	State Safe Routes to School Funds
SRTS	Federal Safe Routes to School Funds
STIF	Soquel Transportation Improvement Fund
STIP	State Transportation Improvement Program
STP	Federal Surface Transportation Program Funds
TDA	Transportation Development Act (Bikeways)

ROADSIDE IMPROVEMENTS

ARIF	Aptos Roadside Improvement Fund
CRIF	Carbonera Roadside Improvement Fund
FUND 42	Fund 42
LORIF	Live Oak Roadside Improvement Fund
PVRIF	Pajaro Valley Roadside Improvement Fund
SRIF	Soquel Roadside Improvement Fund
CRA	Coastal Resources Agency
RSA	Redevelopment Successor Agency Funds

**COUNTY OF SANTA CRUZ 2019/20 CAPITAL IMPROVEMENT PROGRAM
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ALPHABETICAL PROJECT LISTING**

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APPENDIX 4:

ZONE A

FORMATION RESOLUTION

(NO. 726-69)

21F

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 726-69

On the motion of Supervisor Cress
Duly seconded by Supervisor Forbus
The following resolution is adopted:

RESOLUTION DISSOLVING STREET
LIGHTING MAINTENANCE DISTRICTS

WHEREAS, this Board has adopted a Resolution of Intention to dissolve those street lighting maintenance districts listed on Exhibit "A", attached hereto and made part hereof, and

WHEREAS, a public hearing has been held on such proposed dissolution, and no protests were filed at the public hearing, and

WHEREAS, this Board has established Zone A of County Highway Safety Service Area No. 9 to take the place and perform the functions of the street lighting maintenance districts listed on Exhibit "A".

NOW, THEREFORE, BE IT RESOLVED AND ORDERED that the street lighting maintenance districts listed on Exhibit "A" are hereby dissolved, and the Clerk is directed to file a copy of this resolution with the State Board of Equalization and the County Assessor.

BE IT FURTHER RESOLVED AND ORDERED that the assets and functions of said street lighting districts listed on Exhibit "A" are transferred to Zone A of County Highway Safety Service Area No. 9.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, on the 23rd day of December, 1969, by the following vote:

AYES: Supervisors Samson, Forbus, McCallie, Cress and Chairman
NOES: Supervisors None Mello
ABSENT: Supervisors None

HENRY J. MELLO
Chairman of said Board

ATTEST: TOM M. KELLEY
Clerk of said Board

Approved as to form:

James L. Paulin
Assistant County Counsel

Distribution: County Counsel
Public Works - E. Hanna, LAPCO
Auditor

EXHIBIT "A"

Aptos Beach Pines Street Lighting Maintenance District

Bear Creek Street Lighting Maintenance District

Broadview Street Lighting Maintenance District

Boulder Creek Country Club Estates Street Lighting
Maintenance District

Interlochen Street Lighting Maintenance District

Pacific West - Meadow Wood Street Lighting
Maintenance District

Pleasure Point Street Lighting Maintenance District

Roache Street Lighting Maintenance District

Seascape Greens Street Lighting Maintenance District

Santa Cruz Gardens Street Lighting Maintenance District

7
725-69
018
200

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 725-69

On the motion of Supervisor McCallie
duly seconded by Supervisor Forbus
the following resolution is adopted:

RESOLUTION ESTABLISHING A SPECIAL TAXING ZONE WITHIN COUNTY
SERVICE AREA NO. 9 IN COMPLIANCE WITH LOCAL AGENCY FORMATION
COMMISSION RESOLUTION NO. 184 - COUNTY HIGHWAY SAFETY
SERVICE AREA NO. 9

WHEREAS, this Board by its Resolution No. 695-69,
adopted December 2, 1969, declared its intention to establish
a special taxing zone within County Service Area No. 9, and
for that purpose fixed a time and place for public hearing on
said resolution, and

WHEREAS, at the time and place fixed, no protests were
received and the property owners affected urged the establish-
ment of said special zone,

NOW, THEREFORE, BE IT RESOLVED AND ORDERED AS FOLLOWS:

1. That Lighting Zone A of County Service Area No. 9
be and it is hereby established.
2. The boundaries of Lighting Zone A shall be as set
forth in Exhibit "A" attached hereto and by this reference
made a part hereof. *see Lighting Program reports*
3. That Lighting Zone A supersedes and assumes all light-
ing services, assets and liabilities of all existing highway
lighting districts and existing service areas with residential
and commercial lighting functions in Santa Cruz County.
4. That the services to be performed in Zone A of the
County Service Area No. 9 shall be the provision and mainten-
ance, through appropriate zones of benefit within County
Service Area No. 9 of reasonably uniform levels of residential
and commercial street lighting, to be financed by special
taxes upon the taxable property within the zones of benefit.
5. That the Clerk of this Board shall and hereby is
directed to file a statement setting forth the legal descrip-
tion of the said Zone A of Service Area No. 9 with a plat or
map showing said boundaries with the Assessor of the County
of Santa Cruz and with the State Board of Equalization.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 23rd day of December, 19 69, by the following vote:

AYES: SUPERVISORS Sanson, Forbus, McCallie, Cress and Chairman
NOES: SUPERVISORS None Mello
ABSENT: SUPERVISORS None

HENRY J. MELLO
Chairman of said Board

ATTEST: TOM M. KELLEY
Clerk of said Board

Approved as to form:

James L. Rankin
Assistant County Counsel

Distribution:

County Counsel
Public Works
LAFCO
Assessor

STATE OF CALIFORNIA] SS
COUNTY OF SANTA CRUZ]

I, TOM M. KELLEY, County Clerk and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said Board.

In Witness whereof I have hereunto set my hand and affixed the seal of the said Board, on Dec. 24, 1969

TOM M. KELLEY, County Clerk

By Mary Tucker, Deputy

ZONE "A" OF THE
SANTA CRUZ COUNTY
HIGHWAY SAFETY SERVICE AREA

A. SAN LORENZO VALLEY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and the County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

- Parcel 1. Bear Creek Street Lighting Maintenance District.
- Parcel 2. Ben Lomond Highway Lighting District.
- Parcel 3. Boulder Creek - Brookdale Highway Lighting District.
- Parcel 4. Boulder Creek Country Club Estates Lighting Maintenance District.
- Parcel 5. Felton Highway Lighting District.
- Parcel 6. Boulder Creek Golf and Country Club County Service Area No. 7.

B. DAVENPORT UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Davenport Highway Lighting District as said district boundaries existed on September 23, 1969.

C. MID-COUNTY UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the lighting districts listed herein as said lighting district boundaries existed as of September 23, 1969:

EXHIBIT "A" Description of Zone "A" of the County Highway Safety Service Area.

- Parcel 1. East Twin Lakes Highway Lighting District and Twin Lakes Highway Lighting District.
- Parcel 2. Pacific West-Meadowood Lighting Maintenance District.
- Parcel 3. Royal Oak Annexation to Pacific West-Meadowood Lighting Maintenance District.
- Parcel 4. Koopmans Avenue Annexation to Pacific West-Meadowood Lighting Maintenance District.
- Parcel 5. Pleasure Point Street Lighting Maintenance District and Parcel 2 of Capitola Public Highway Lighting District.
- Parcel 6. Santa Cruz Gardens Street Lighting Maintenance District.
- Parcel 7. Soquel Highway Lighting District and Parcel 1 of Capitola Public Highway Lighting District.

D. APTOS UNIT OF LIGHTING ZONE "A"

Being all of the lands within the exterior boundaries of the Lighting Districts and County Service Areas listed herein as said Lighting District and County Service Area boundaries existed on September 23, 1969:

- Parcel 1. Aptos Beach Pines Lighting Maintenance District.
- Parcel 2. Seascape Greens Street Lighting Maintenance District and Aptos Seascape County Service Area.
- Parcel 3. Place De Mer County Service Area.
- Parcel 4. Sand Dollar Beach County Service Area.

APPENDIX 5:

ZONE B

FORMATION RESOLUTION

(NO. 80-72)

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 80-72

On the motion of Supervisor Forbus
duly seconded by Supervisor Mello
the following resolution is adopted:

RESOLUTION ESTABLISHING SPECIAL TAXING ZONE B WITHIN COUNTY
SERVICE AREA NO. 9

WHEREAS, this Board by its Resolution 44-72
adopted February 8, 1972, declared its intention to
establish a special taxing zone within County Service Area No. 9,
and for that purpose fixed a time and place for public hearing
on said resolution, and

WHEREAS, at the time and place fixed, no protests
were received and the property owners affected urged the
establishment of said special zone;

NOW, THEREFORE, BE IT RESOLVED AND ORDERED AS FOLLOWS:

1. That School Crossing Zone B of County Service
Area No. 9 be and it is hereby established.

2. The boundaries of said Zone B shall be as set
forth in Exhibit "A" attached hereto and by this reference
made a part hereof.

3. That the services to be performed in Zone B of
County Service Area No. 9 shall be the provision of adult
crossing guards at selected pupil crossings within the zone.

4. That the Clerk of this Board shall and hereby is
directed to file a statement setting forth the legal descrip-
tion of the said Zone B of Service Area No. 9 with a plat or
map showing said boundaries with the Assessor of the County of
Santa Cruz and with the State Board of Equalization.

PASSED AND ADOPTED by the Board of Supervisors of
the County of Santa Cruz, State of California, this 7th day
of March, 1972, by the following vote:

AYES: SUPERVISORS Forbus, Mello, Sanson, Cress, Harry
NOES: SUPERVISORS None
ABSENT: SUPERVISORS None

Philip W. Harry
PHILIP W. HARRY, Chairman of Board

TOM M. KELLEY

ATTEST: _____
Clerk of said Board

Distribution: CAO, County Counsel,
Public Works, LAFCO,
Assessor, State Board

Approved as to form:
C. Carlson
Chief Deputy County Counsel

js

of Equalization
STATE OF CALIFORNIA
COUNTY OF SANTA CRUZ
I, TOM M. KELLEY, County Clerk and ex-officio
Clerk of the Board of Supervisors of the County of
Santa Cruz, State of California, do hereby certify that
the foregoing is a true and correct copy of a resolution
passed and adopted by and entered in the minutes of
the said Board.
In Witness whereof I have hereunto set my hand and
affixed the seal of the said Board, on 3/8, 1972
TOM M. KELLEY, County Clerk
By *Shirley Lyle* Deputy

APPENDIX 6:

ZONE C

FORMATION RESOLUTION

(NO. 352-82)

FILE COPY

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 352-82

On the motion of Supervisor Patton
duly seconded by Supervisor Cucchiara
the following resolution is adopted:

RESOLUTION ESTABLISHING
COUNTY SERVICE AREA NO. 9, ZONE C

WHEREAS, this Board by its Resolution No. 299-82
adopted June 22, 1982, declared its intention to establish
additional, extended services in County Service Area #9,
and for that purpose fixed a time and place for public
hearing on said resolution, and

WHEREAS, at the time and place fixed, no protests
were received.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED by the
Board of Supervisors of Santa Cruz County, California, that
said Board of Supervisors does hereby so declare and
determine that County Service Area No. 9, Zone C, be and it
hereby is established.

BE IT FURTHER RESOLVED AND ORDERED that the
boundaries of County Service Area No. 9, Zone C, shall be
the entire unincorporated area of the County of Santa Cruz,
California.

BE IT FURTHER RESOLVED AND ORDERED that the types
of services to be performed in County Service Area No. 9,
Zone C, shall include the following:

Miscellaneous extended services, to wit:

Refuse Disposal and Reclamation; Operation
Maintenance and Acquisition

BE IT FURTHER RESOLVED AND ORDERED that the County
Clerk shall comply with the provisions of Government Code
SS54900 et seq.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 27th day of July, 1982, by the following vote:

AYES: SUPERVISORS FORBUS, PATTON, MOORE, CUCCHIARA, LEVY

NOES: SUPERVISORS NONE

ABSENT: SUPERVISORS NONE

HELEN J. BRIGHTWELL

Robley Levy
Chairman of said Board

ATTEST: _____
Clerk of said Board

Approved as to form:

C. A. Carlin
County Counsel

Distribution: Assessor
Auditor-Controller
County Counsel
Surveyor ✓
Public Works

STATE OF CALIFORNIA COUNTY OF SANTA CRUZ	SS
I GEORGE T. HANSELL, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board.	
In witness whereof I have hereunto set my hand and placed the seal of the said board on <u>August 2, 1982</u>	
GEORGE T. HANSELL, County Administrative Officer	
By <u>J. March</u> Deputy	

APPENDIX 7:

**ZONE D1, D2, AND D3
FORMATION RESOLUTION
(NO. 42-89)**

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 42-89

On the motion of Supervisor Keeley
duly seconded by Supervisor Levy
the following resolution is adopted:

RESOLUTION ESTABLISHING ADDITIONAL EXTENDED SERVICES
IN COUNTY SERVICE AREA NO. 9 - ZONES D-1, D-2, AND D-3

ROUTINE ROAD MAINTENANCE AND RECONSTRUCTION OF COUNTY ROADS

WHEREAS, this Board by its Resolution 697-88,
adopted December 6, 1988, declared its intention to pro-
vide routine maintenance of County roads as an additional ex-
tended service in County Service Area No. 9D-Zones 1, 2, and 3,
and for that purpose fixed a time and place for public hearing
on said resolution; and

WHEREAS, the public convenience and necessity require
that routine maintenance and reconstruction of County roads be
provided as an extended service within said area, and that
varying service charges be established based on the extent of
benefit derived from such service provided to parcels within
each zone; and

WHEREAS, this Board finds that notice of the hearing
has been given as required by law and that the proceedings prior
to adoption of this Resolution have been valid and in conformity
with the requirements of County Service Area Law; and

WHEREAS, the Board determines that the protests made
should be overruled.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED by the Board of Supervisors of the County of Santa Cruz, State of California, that said Board of Supervisors does hereby so declare and determine that routine maintenance and reconstruction of County Roads is hereby established as an authorized service to be provided in County service Area No. 9D-Zones 1, 2, and 3.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 24th day of January, 1989, by the following vote:

AYES: SUPERVISORS Beautz, Levy, Mehl, Keeley & Patton

NOES: SUPERVISORS None

ABSENT: SUPERVISORS None

GARY A. PATTON

Chairperson of said Board

SUSAN M. ROZARIO

ATTEST: Clerk of said Board

Approved as to form:

Sam Tice 2/2/89
Assistant County Counsel

Distribution: County Counsel
Auditor-Controller
Public Works

STATE OF CALIFORNIA)
COUNTY OF SANTA CRUZ) ss
I GEORGE T. NEWELL, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board, on 2/2 19 89
GEORGE T. NEWELL, County Administrative Officer
By John Summer Deputy

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BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 697-88

On the motion of Supervisor Patton
duly seconded by Supervisor Forbus
the following resolution is adopted:

A RESOLUTION OF INTENTION TO
PROVIDE ADDITIONAL TYPES OF SERVICES
IN COUNTY SERVICE AREA NO. 9D - ZONES 1, 2, 3
ROUTINE ROAD MAINTENANCE OF COUNTY ROADS

WHEREAS, County Service Area No. 9D - Zones 1, 2, and
3 are already formed and in existence and comprises the entire
unincorporated area of the County of Santa Cruz; and

WHEREAS, the Board of Supervisors of Santa Cruz County
is of the opinion that public convenience and necessity require
that routine maintenance of County roads be provided as an ex-
tended service within said area, in addition to those services
already in existence in said area.

NOW, THEREFORE, BE IT RESOLVED that:

1. It is the intention of this Board to provide as an additional type of extended service in said County Service Area No. 9D - Zones 1, 2, and 3 routine maintenance of County roads, and that varying service charges be established based on the extent of benefit derived from such service provided to parcels within each zone;
2. Sufficient funds will be available to pay for such services from service charges collected pursuant to California Government Code Section 25210.77a;
3. On January 24, 1989, at 10:45 a.m., a public hearing will be held at the Santa Cruz County Governmental Center, 701 Ocean Street, Santa Cruz, California, in the Board of Supervisors Chambers, on the question of providing such additional services.

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BE IT FURTHER RESOLVED AND ORDERED that the Clerk publish a notice of the hearing once in a newspaper of general circulation at least seven days prior to the hearing, which notice shall state the text of this resolution.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 6th day of December, 1988, by the following vote:

AYES: SUPERVISORS Forbus, Patton, Mehl, Levy and Cucchiara
NOES: SUPERVISORS None
ABSENT: SUPERVISORS None

JOE CUCCHIARA

Chairperson of said Board

ATTEST: SUSAN M. ROZARIO
Clerk of said Board

Approved as to form:

Samuel Teague 11/27/88
Assistant County Counsel

Distribution: County Counsel
Auditor-Controller
Public Works

STATE OF CALIFORNIA) ss
COUNTY OF SANTA CRUZ)
I GEORGE T. NEWELL, County Administrative Officer and Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said Board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board. ON _____ 1988
GEORGE T. NEWELL, County Administrative Officer
By _____ Deputy

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BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 46-87

On the motion of Supervisor Patton
duly seconded by Supervisor Cucchiara
the following resolution is adopted:

RESOLUTION AUTHORIZING THE TEMPORARY TRANSFER OF FUNDS

WHEREAS, County Service Area No. 9D, Zone 2 is in need
of financial assistance during the 1986/87 fiscal year in the
amount of \$271,245 and;

WHEREAS, the Board of Supervisors of the County of
Santa Cruz has, by Resolution No. 616-67, declared its approval
of and intention to provide needed tax anticipation funds
pursuant to Article XVI, Section 6 of the California
Constitution;

WHEREAS, the sum of \$271,245 does not exceed 85% of
the service charges being levied on the tax roll for 1986/87
and;

WHEREAS, County Service Area No. 9D, Zone 2 agrees to
repay this loan by April 27, 1987, together with interest at the
current rate per annum received on similar types of investments
by the County as determined by the County Treasurer;

NOW, THEREFORE, BE IT RESOLVED AND ORDERED THAT the
Board of Supervisors hereby approves and authorizes the tempo-
rary transfer of funds to County Service Area No. 9D, Zone 2
Fund #6133 in the amount of \$271,245, due on April 27, 1987, to-
gether with interest at the current rate per annum received on
similar types of investments by the County as determined by the
County Treasurer.

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PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 3rd day of February, 1987, by the following vote:

AYES: SUPERVISORS Forbus, Patton, Mehl, Cucchiara & Levy

NOES: SUPERVISORS NONE

ABSENT: SUPERVISORS NONE

ROBLEY LEVY

Chairperson of said Board

ATTEST: SUSAN M. ROZARIO
Clerk of said Board

Approved as to form:

[Signature]
Assistant County Counsel

Distribution: County Counsel
Auditor-Controller
Public Works
Treasurer
County Administrative Officer

STATE OF CALIFORNIA }
COUNTY OF SANTA CRUZ } SS
I, GEORGE T. NEWELL, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board, on 2-23 1987
GEORGE T. NEWELL, County Administrative Officer
By [Signature] Deputy

Reviewed and Recommended:

[Signature]
Auditor-Controller

1-20-87
Date

[Signature]
Treasurer-Tax Collector

1-20-87
Date

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BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 45-87

On the motion of Supervisor Patton
duly seconded by Supervisor Cucchiara
the following resolution is adopted:

RESOLUTION AUTHORIZING THE TEMPORARY TRANSFER OF FUNDS

WHEREAS, County Service Area No. 9D, Zone 1 is in need
of financial assistance during the 1986/87 fiscal year in the
amount of \$209,474, and;

WHEREAS, the Board of Supervisors of the County of
Santa Cruz has, by Resolution No. 616-67, declared its approval
of and intention to provide needed tax anticipation funds
pursuant to Article XVI, Section 6 of the California
Constitution;

WHEREAS, the sum of \$209,474 does not exceed 85% of
the service charges being levied on the tax roll for 1986/87
and;

WHEREAS, County Service Area No. 9D, Zone 1 agrees to
repay this loan by April 27, 1987, together with interest at the
current rate per annum received on similar types of investments
by the County as determined by the County Treasurer;

NOW, THEREFORE, BE IT RESOLVED AND ORDERED THAT the
Board of Supervisors hereby approves and authorizes the tempo-
rary transfer of funds to County Service Area No. 9D, Zone 1
Fund #6132 in the amount of \$209,474 due on April 27, 1987, to-
gether with interest at the current rate per annum received on
similar types of investments by the County as determined by the
County Treasurer.

155

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 3rd day of February, 1987, by the following vote:

AYES: SUPERVISORS Forbus, Patton, Mehl, Cucchiara & Levy
NOES: SUPERVISORS NONE
ABSENT: SUPERVISORS NONE

ROBLEY LEVY

Chairperson of said Board

SUSAN M. ROZARIO

ATTEST: _____
Clerk of said Board

Approved as to form:

Assistant County Counsel

Distribution: County Counsel
Auditor-Controller
Public Works
Treasurer
County Administrative Officer

STATE OF CALIFORNIA
COUNTY OF SANTA CRUZ
I, GEORGE T. NEWELL, County Administrative Officer and Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board on 2-3-87
GEORGE T. NEWELL, County Administrative Officer
By *[Signature]* Deputy

Reviewed and Recommended:

[Signature]

Auditor-Controller

1-20-87
Date

[Signature]

Treasurer-Tax Collector

1-20-87
Date

248 210

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 630-C-86

On the motion of Supervisor Forbus
duly seconded by Supervisor Cucchiara
the following resolution is adopted:

RESOLUTION AUTHORIZING THE TEMPORARY TRANSFER OF FUNDS

WHEREAS, County Road Storm Repair County Service Area No. 9D Zone 3 is in need of financial assistance during the 1986/87 fiscal year in the amount of \$85,878 and;

WHEREAS, the Board of Supervisors of the County of Santa Cruz has, by Resolution No. 616-67, declared its approval of and intention to provide needed tax anticipation funds pursuant to Article XVI, Section 6 of the California Constitution;

WHEREAS, the sum of \$85,878 does not exceed 85% of the service charges being levied on the tax roll for 1986/87 and;

WHEREAS, County Road Storm Repair County Service Area No. 9D Zone 3 agrees to repay this loan by April 27, 1987, together with interest at the current rate per annum received on similar types of investments by the County as determined by the County Treasurer;

NOW, THEREFORE, BE IT RESOLVED AND ORDERED THAT the Board of Supervisors hereby approves and authorizes the temporary transfer of funds to County Road Storm Repair County Service Area No. 9D Zone 3 Fund #6134 in the amount of \$85,878, due on April 27, 1987, together with interest at the current rate per annum received on similar types of investments by the County as determined by the County Treasurer.

249

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 18th day of November, 1986, by the following vote:

AYES: SUPERVISORS Forbus, Levy, Cucchiara, Patton

NOES: SUPERVISORS None

ABSENT: SUPERVISORS None

GARY A. PATTON

Chairperson of said Board

SUSAN M. ROZARIO

ATTEST: _____
Clerk of said Board

Approved as to form:

Samuel Taylor Jr.
Assistant County Counsel

Distribution: County Counsel
Auditor-Controller
Public Works
Treasurer
County Admin. Officer

Reviewed and Recommended:

Gary Kamin
Auditor-Controller

11-7-87
Date

Lois J. Thomas-Assistant
Treasurer-Tax Collector

11-10-87
Date

STATE OF CALIFORNIA }
COUNTY OF SANTA CRUZ } SS
I, GEORGE T. NEWELL, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board on _____
G. T. NEWELL
Administrative Officer
By _____ Deputy

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

301

Eng.
Acct.
File

RESOLUTION NO. 396-83

On the motion of Supervisor Levy
duly seconded by Supervisor Moore
the following resolution is adopted:

25210.8

RESOLUTION ESTABLISHING ZONES D-1, D-2 AND D-3 OF
COUNTY SERVICE AREA NO. 9 AND PROVIDING ADDITIONAL
EXTENDED SERVICES
STORM DAMAGE REPAIR OF COUNTY ROADS

WHEREAS, this Board by its Resolution No. 193-83, adopted May 17, 1983, as amended by Resolution No. 366 -83, adopted June 30, 1983, declared its intention to establish storm damage repair and reconstruction of County roads as an additional extended service in County Service Area No. 9, and for that purpose fixed a time and place for public hearing on said resolution; and

WHEREAS, the public convenience and necessity require that storm damage repair and reconstruction of County roads be provided as an extended service within said area, and that zones be established with varying service charges based on the extent of benefit derived from such service provided to parcels within each zone; and

WHEREAS, this Board finds that notice of the hearing has been given as required by law and that the proceedings prior to adoption of this Resolution have been valid and in conformity with the requirements of County Service Area Law; and

WHEREAS, the Board determines that the protests made should be overruled.

NOW, THEREFORE, BE IT RESOLVED AND ORDERED by the Board of Supervisors of the County of Santa Cruz, State of California, that said Board of Supervisors does hereby so declare and determine that County Service Area No. 9, Zones D-1, D-2, and D-3 be and they hereby are established, as more particularly shown on the map attached hereto as Exhibit "A" and by this reference incorporated herein.

BE IT FURTHER RESOLVED AND ORDERED that the types of services to be performed within County Service Area No. 9, Zones D-1, D-2, and D-3 shall include the following:

Miscellaneous extended services, to wit:

Storm damage repair and reconstruction of County roads.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 2nd day of August, 1983.

FILE COPY

Public Works

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 366-83

*Eng
Oper
Acct
File
7/18*

On the motion of Supervisor Patton
duly seconded by Supervisor Forbus
the following resolution is adopted:

A RESOLUTION OF INTENTION TO
PROVIDE ADDITIONAL TYPES OF SERVICES
IN COUNTY SERVICE AREA NO. 9
STORM DAMAGE REPAIR OF COUNTY ROADS

05472

WHEREAS, County Service Area No. 9 is already formed and in existence and comprises the entire unincorporated area of the County of Santa Cruz; and

WHEREAS, the Board of Supervisors of Santa Cruz County is of the opinion that public convenience and necessity require that storm damage repair and reconstruction of County roads be provided as an extended service within said area, in addition to those services already in existence in said area.

NOW, THEREFORE, BE IT RESOLVED that:

1. It is the intention of this Board to provide as an additional type of extended service in said County Service Area No. 9 storm damage repair and reconstruction of County roads, and that zones be established with varying service charges based on the extent of benefit derived from such service provided to parcels within each zone;
2. Sufficient funds will be available to pay for such services from service charges collected pursuant to California Government Code Section 25210.77a;
3. On August 2, 1983, at 10:45 a.m., a public hearing will be held at the Santa Cruz County Governmental Center, 701 Ocean Street, Santa Cruz, California, in the Board of Supervisors Chambers, on the question of providing such additional services.

BE IT FURTHER RESOLVED AND ORDERED that this Resolution amends Resolution No. 193-83 adopted on May 17, 1983.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 30th day of June, 1983, by the following vote:

AYES: SUPERVISORS Forbus, Patton, Moore, Levy, Cucchiara
 NOES: SUPERVISORS None
 ABSENT: SUPERVISORS None

[Signature]

 Chairperson of the Board

ATTEST: *Linda M. Caputo*
Clerk of said Board

Approved as to form:

Dwight L. Herr
DWIGHT L. HERR
Chief Deputy County Counsel

DISTRIBUTION: County Counsel
Public Works
Auditor

STATE OF CALIFORNIA SS
COUNTY OF SANTA CRUZ
I GEORGE T. NEWELL, County Administrative
Officer and ex-officio Clerk of the Board of
Supervisors of the County of Santa Cruz,
State of California, do hereby certify that
the foregoing is a true and correct copy of
a resolution passed and adopted by and
entered in the minutes of the said board.
In witness whereof I have hereunto set
my hand and affixed the seal of the said
Board, on July 7 1983
GEORGE T. NEWELL, County
Administrative Officer
By *Margaret [unclear]* Deputy

APPENDIX 8:

ZONE E

FORMATION RESOLUTION

(NO. 634-91)

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5312
C*

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

646

RESOLUTION NO. 634-91

On the motion of Supervisor Patton
duly seconded by Supervisor Belgard
the following resolution is adopted:

RESOLUTION EXTENDING THE SCOPE OF AND PROVIDING FOR ADDITIONAL
AUTHORIZED SERVICES WITHIN COUNTY SERVICE AREA NO. 9 FOR STREETScape
MAINTENANCE AND RELATED ACTIVITIES AND ESTABLISHING ZONE 9E OF THE
SERVICE AREA LOCATED WITHIN THE LIVE OAK/SOQUEL REDEVELOPMENT PROJECT AREA

WHEREAS, pursuant to County Service Area Law (commencing with Section 25210.1 of the Government Code of the State of California), on April 16, 1991, the Board of Supervisors of the County of Santa Cruz adopted Resolution No. 216-91 initiating proceedings to add services to County Service Area No. 9 and to establish Zone 9E of the service area for streetscape maintenance and related activities; and,

WHEREAS, on September 4, 1991, the Local Agency Formation Commission of Santa Cruz County adopted Resolution No. 779, authorizing said proceedings; and

WHEREAS, this Board by its Resolution No. 573-91 adopted September 24, 1991, declared its intention to add services and establish Zone 9E of County Service Area No. 9 for the purposes of streetscape maintenance and related activities; and

WHEREAS, said Resolution No. 573-91 established November 5, 1991, at the hour of 9:30 A.M. in the Board of Supervisors Chambers, 701 Ocean Street in Santa Cruz, as the time and place for public hearing on said addition of authorized services and establishment of Zone 9E of County Service Area No. 9; and

WHEREAS, at the time and place fixed, a 50% protest pursuant to Government Code Section 25210.34a was not received against either the addition of services to the service area or the establishment of Zone 9E of the service area.

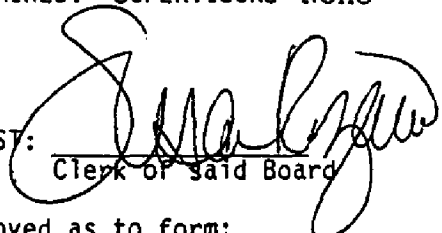
NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Supervisors of Santa Cruz County, California, that said Board of Supervisors does hereby so declare and determine that authorized services for the purposes of streetscape maintenance and related activities are added to the already existing services of the service area and that Zone 9E is established within the Live Oak/Soquel Redevelopment Project Area.

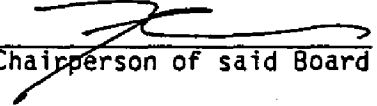
BE IT FURTHER RESOLVED AND ORDERED that the extended services proposed to be performed by County Service Area No. 9 shall be limited to activities related to the upkeep and maintenance requirements of the County's Streetscape Program including purchase of streetscape materials, installation, construction and replacement of streetscape materials, and ongoing maintenance.

BE IT FURTHER RESOLVED AND ORDERED that the Local Agency formation Commission is hereby authorized to file the necessary reports as required in Section 54900 of the Government Code.

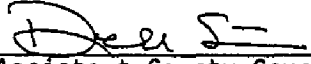
PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 5th day of November, 1991, by the following vote:

AYES: SUPERVISORS Beautz, Levy, Patton, Belgard, Keeley
NOES: SUPERVISORS None
ABSENT: SUPERVISORS None
ABSTAINED: SUPERVISORS None

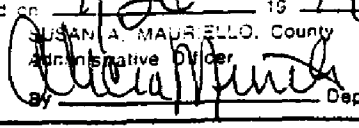
ATTEST: 
Clerk of said Board


Chairperson of said Board

Approved as to form:


Assistant County Counsel

Distribution: County Counsel
LAFCO
Parks
Public Works
Planning
Clerk of the Board
Redevelopment

STATE OF CALIFORNIA)
COUNTY OF SANTA CRUZ) ss
I, SUSAN A. MAURIELLO, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board on 11th day of November 1991
SUSAN A. MAURIELLO, County Administrative Officer
by  Deputy

2392
2-91

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION NO. 573-91

On the motion of Supervisor Levy
duly seconded by Supervisor Patton
the following resolution is adopted:

RESOLUTION OF INTENTION TO EXTEND THE SCOPE OF AND PROVIDE FOR ADDITIONAL
AUTHORIZED SERVICES WITHIN COUNTY SERVICE AREA NO. 9 FOR STREETScape
MAINTENANCE AND RELATED ACTIVITIES AND TO ESTABLISH ZONE 9E OF THE
SERVICE AREA LOCATED WITHIN THE LIVE OAK/SOQUEL REDEVELOPMENT PROJECT

WHEREAS, pursuant to County Service Area Law (commencing with Section 25210.3 of the Government Code of the State of California), on April 16, 1991, the Board of Supervisors of the County of Santa Cruz adopted Resolution No. 216-91 initiating proceedings to extend the scope of and provide for additional authorized services within County Service Area 9 for streetscape maintenance and related activities and to establish Zone 9E of the Service Area located within the Live Oak/Soquel Redevelopment Project; and

WHEREAS, on September 4, 1991, the Local Agency Formation Commission of Santa Cruz County adopted Resolution No. 779, authorizing said proceedings.

NOW, THEREFORE BE IT RESOLVED by the Board of Supervisors that:


1. Under the terms of the Government Code, it is proposed to extend the scope of and provide for additional authorized services within County Service No. 9 for streetscape maintenance and related activities and to establish Zone 9E of the Service Area which coincides with the boundaries of the Live Oak/Soquel Redevelopment Project Area.
2. The purpose of extending the scope of services to County Service Area No. 9 is to provide for streetscape maintenance and related activities within the Service Area. The purpose for establishing Zone 9E of the Service Area is to create a zone of benefit for streetscape services.
3. The extended services proposed to be performed by County Service Area No. 9 shall be limited to activities related to the upkeep and maintenance requirements of the County's Streetscape Program including purchase of streetscape materials, installation, construction and replacement of streetscape materials, and ongoing maintenance.

4. Sufficient funds to pay for any service which may be provided by the County Service Area will be available from service charges collected pursuant to Government Code Section 25210.77a.
5. On November 5, 1991, at 9:30 a.m., in the Board of Supervisors Chambers, 701 Ocean Street, Santa Cruz, California, a public hearing shall be held on the extension of services and the establishment of Zone 9E of the service area within the Live Oak/Soquel Redevelopment Area
7. At such hearing the Board of Supervisors shall hear and receive any oral and written protests, objections, or evidence which shall be made, presented, or filed with respect to the proposed extension of services and establishment of Zone 9E.
8. Any owner of land within the territory, any registered voter residing within the territory, or any other interested person may file a written protest against the addition of services and/or establishment of Zone 9E. Such written protests must be filed with the Clerk of the Board of Supervisors on or before the time fixed for the hearing on the proposed addition of services and establishment of Zone 9E.

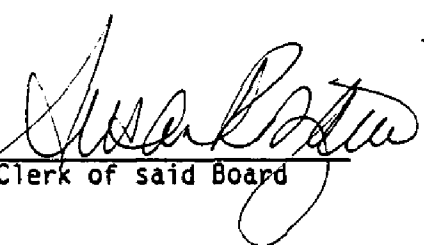
BE IT FURTHER RESOLVED that the Board of Supervisors directs the Clerk to post, circulate, and publish a notice of the hearing once in a newspaper of general circulation at least 15 days prior to the hearing, which notice shall state the text of this resolution.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 24th day of September, 1991, by the following vote:

AYES:	SUPERVISORS	Beautz, Levy, Patton, Belgard & Keeley
NOES:	SUPERVISORS	None
ABSENT:	SUPERVISORS	None
ABSTAINED:	SUPERVISORS	None

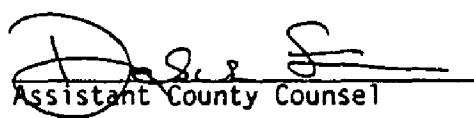


 Chairperson of said Board

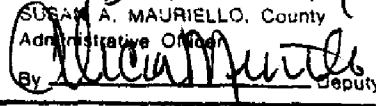
ATTEST: 

 Clerk of said Board

Approved as to form:



 Assistant County Counsel

STATE OF CALIFORNIA)	ss
COUNTY OF SANTA CRUZ)	
I, SUSAN A. MAURIELLO, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of a resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board on <u>24th</u> 19 <u>91</u>		
SUSAN A. MAURIELLO, County Administrative Officer		
By  Deputy		

Distribution: LAFCO
County Counsel
Parks
Public Works
Planning
Clerk of the Board
Redevelopment

APPENDIX 9:

ZONE F

FORMATION RESOLUTION

(NO. 101-2016)

BEFORE THE BOARD OF SUPERVISORS
OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

RESOLUTION 101-2016

On the motion of Supervisor Leopold
duly seconded by Supervisor Friend
the following resolution is adopted:

RESOLUTION OF INTENTION TO AUTHORIZE AND LEVY
A NEW ASSESSMENT FOR
COUNTY SERVICE AREA 9F, SOQUEL VILLAGE PARKING DISTRICT

WHEREAS, this Board has caused to be prepared, and on this date has received for filing with the Clerk of this Board, the written Engineer's Report prepared by a registered professional engineer certified by the State of California for a proposed new assessment within County Service Area 9F, Soquel Village Parking District, pursuant to Article XIID, Section 4 of the Constitution; and,

WHEREAS, the Engineer's Report determines and specifies all of the following:

1. The schedule attached to the original Engineer's Report identifies and describes all parcels which have a special benefit conferred on them and on which the assessment will be imposed, and sets forth the amount of the assessment for each parcel for the Fiscal Year 2016/2017;
2. The proportionate special benefit derived by each identified parcel in relationship to the entirety of the cost of the services to be provided;
3. No assessment is imposed on any parcel which exceeds the reasonable cost of the proportional special benefit conferred on each parcel;
4. The only benefits assessed are special and the general benefits have been separated from the special benefits conferred on each parcel;
5. The duration of the assessment is specified;
6. The basis of the assessment is stated.

WHEREAS, after considering the Engineer's Report, this Board finds it is in the best interest of County Service Area 9F, Soquel Village Parking District, and its owners and inhabitants to declare its intention to levy the proposed assessments each year in accordance with the report.

NOW, THEREFORE, IT IS HEREBY RESOLVED AND ORDERED by the Board of Supervisors of the County of Santa Cruz as follows:

1. **Declaration of Intention.** This Board declares its intention under the authority of County Service Area Law commencing with Government Code Section 25350.1 and Article XIID, Section 4 of the Constitution, to levy a benefit assessment upon real property within County Service Area 9F, Soquel Village Parking District, for the Fiscal Year 2016/2017 and each year thereafter as follows:
 - a. Annual assessments are based upon a calculation of benefits provided specifically to each parcel within the CSA 9F boundaries. The calculation of benefits and the allocation of costs for providing those special benefits are based upon Deficit Parking Spaces and Vehicular Trips Generated.
 - b. For each fiscal year after 2016/2017, the assessment rate may be increased by a percentage which does not exceed the percentage increase in the Consumer Price Index, All Urban Consumers, for the San Francisco-Oakland-San Jose Metropolitan Area, as published by the U.S. Department of Labor, Bureau of Labor Statistics, (or in any price index which replaces that index in the future) for the prior calendar year. The assessment rate will be increased only when necessary to meet approved expenses, and would not increase automatically each year. If in any year the assessment rate is not increased, or is increased by an amount less than the increase in the Consumer Price Index, the difference between the rate of the increase in the assessment rate and the rate of increase in the Consumer Price Index will remain available for use in future years to raise the assessment rate as necessary to meet approved expenses.
 - c. The lien date shall be that prescribed by law.
 - d. The foregoing schedules and rate is proportional to the special benefit derived by each identified parcel in relationship to the entirety of the cost of the property-related service being provided. No assessment exceeds the reasonable cost of the proportional special benefit conferred on that parcel.

- e. Common areas, parcels which have been determined to be unbuildable by the Planning Department or Environmental Health Regulations, and parcels with an assessed valuation of \$5,000.00 or less, will not be charged.
2. Public Hearing. On June 28, 2016, at 9:00 a.m. or thereafter in the Meeting Chambers of this Board at 701 Ocean Street, Santa Cruz, California, this Board will hold a public hearing on the creation of proposed County Service Area 9F, Soquel Village Parking District, its assessments, and will consider the ballots described in paragraph 5 and any protests described in paragraph 6.
 3. Answering Inquiries. This Board designates the Director of Public Works or his authorized representative(s) as the person to answer inquiries regarding the protest proceedings.
 4. Notice of Public Hearing. The Clerk of this Board is directed to give notice of the public information meeting and of the public protest hearing as follows:

Pursuant to Subsections (c) and (d) of Article XIID, Section 4 of the Constitution, the notice given pursuant to the preceding paragraph shall give the record owner of each identified parcel the amount of the proposed assessment, the total amount thereof chargeable to the whole County Service Area 9F, Soquel Village Parking District, the amount chargeable to the owner's particular parcel, the duration of such payment, the reason for such assessment, and the basis upon which the proposed assessment was calculated, together with the date, time and location of a public hearing on the proposed assessment. Each notice shall also include, in a conspicuous place thereon, a summary of the procedures applicable to the completion, return and tabulation of the ballots required, including a disclosure statement that the existence of a majority protest will result in the increased assessment not being imposed. Each such notice shall contain a ballot whereby each such owner may indicate his or her name, a reasonable identification of the parcel, and support or opposition to the proposed assessment.

5. Property Owner Ballot Procedure. As required by Section 4 of Article XIID of the California Constitution, a Property Owner Ballot must be enclosed with the notice of the proposed assessment. This ballot may be used by the owner(s) of any parcel to express either support for or opposition to the proposed assessment. The ballot instructions will describe the alternative methods for submitting the ballot by mail or by personal delivery, either prior to or at the time of the public hearing of protests. Upon the close of the public hearing, the returned ballots will be tabulated, both in support of and in opposition to the assessment, with ballots being weighted in accordance with the amount of the proposed assessment, and the results will be announced; provided that, in the event additional time is required to determine whether any ballot has been properly tabulated or to tabulate all the votes, the Board may continue the matter of announcing results to provide such additional time. In the event that ballots in opposition exceed ballots in support, there will be a "majority protest," and the Board will be precluded from proceeding with the proposed assessment.

6. Protests. Any protest pertaining to the validity of the assessment or the regularity or sufficiency of the proceedings shall be in writing and shall clearly and specifically set forth the alleged irregularity or defect. Any grounds of protest not stated in a written protest filed prior to the close of the public hearing shall be deemed waived.

PASSED AND ADOPTED by the Board of Supervisors of the County of Santa Cruz, State of California, this 10th day of May, 2016, by the following vote:

AYES: SUPERVISORS Leopold, Friend, Coonerty, Caput, McPherson

NOES: SUPERVISORS None

ABSENT: SUPERVISORS None

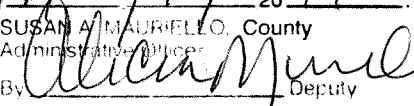
BRUCE McPHERSON
Chairperson Board of Supervisors

Attest SUSAN GALLOWAY
Clerk of the Board

Approved as to form:


Office of County Counsel

Distribution: County Counsel
Public Works

STATE OF CALIFORNIA)
COUNTY OF SANTA CRUZ) ss
I, SUSAN A. MAURIELLO, County Administrative Officer and ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California do hereby certify that the foregoing is a true and correct copy of the resolution passed and adopted by and entered in the minutes of the said board. In witness whereof I have hereunto set my hand and affixed the seal of the said Board on May 10, 2016
SUSAN A. MAURIELLO, County Administrative Officer
By  Deputy

Attachment: Resolution of Intention (2060 : Create County Service Area 9F, Soquel Village Parking District)

Notice of Exemption

To: Office of Planning and Research
1400 Tenth Street, Room 121
Sacramento CA 95814

From: (Public Agency)
Santa Cruz Local Agency Formation Commission
701 Ocean Street, Room 318-D
Santa Cruz CA 95060

To: Clerk of the Board
County of Santa Cruz
701 Ocean Street, Room 500
Santa Cruz CA 95060

Project Title: Service and Sphere of Influence Review for County Service Area 9

Project Location: County Service Area 9 was formed in 1968 to provide public works services to the unincorporated county area and the City of Scotts Valley. Originally, CSA 9 provided county highway and arterial street lighting and traffic signal service to the unincorporated areas. Subsequently, additional zones have been established to fully or partially finance other services not provided uniformly countywide to all incorporated and unincorporated areas of Santa Cruz County. A vicinity map depicting the CSA's jurisdictional and sphere boundaries is attached (refer to Attachment A).

Project Location City: N/A
Project Location County: Santa Cruz County

Description of Nature, Purpose, and Beneficiaries of Project: The report is for use by the Local Agency Formation Commission in conducting a statutorily required review and update process. The Cortese-Knox-Hertzberg Act requires that the Commission conduct periodic reviews and updates of spheres of influence of all cities and districts in Santa Cruz County (Government Code section 56425). It also requires LAFCO to conduct a review of municipal services before adopting sphere updates (Government Code section 56430). Santa Cruz LAFCO has prepared a municipal service review, and sphere of influence update for the CSA. The purpose of the report is to ensure the effectiveness and efficiency in the delivery of public services by the CSA, in accordance with the statutory requirements outlined in the Cortese-Knox-Hertzberg Act.

Name of Public Agency Approving Project: Local Agency Formation Commission of Santa Cruz County. The LAFCO public hearing for this proposal is scheduled for 9:00 a.m. on March 5, 2025.

Name of Person or Agency Carrying Out Project: Santa Cruz Local Agency Formation Commission

Exempt Status: (check one)

- Ministerial (Sec. 21080(b)(1); 15268);
- Declared Emergency (Sec. 21080(b)(3); 15269(a));
- Emergency Project (Sec. 21080(b)(4); 15269 (b)(c));
- Categorical Exemption: State type and section number
- Statutory Exemptions: State code number
- Other: The activity is not a project subject to CEQA.

Reason Why Project is Exempt: The LAFCO action does not change the services or the planned service area of the County Service Area. There is no possibility that the activity may have a significant impact on the environment--State CEQA Guidelines Section 15061(b)(3).

Lead Agency Contact Person: Joe A. Serrano

Area Code/Phone Extension: 831-454-2055

Signature: _____ Date: March 6, 2025
Joe A. Serrano, Executive Officer

Signed by Lead Agency



**NOTICE OF PUBLIC HEARING
LOCAL AGENCY FORMATION COMMISSION**

NOTICE IS HEREBY GIVEN that at 9:00 a.m., Wednesday, March 5, 2025, the Local Agency Formation Commission of Santa Cruz County (LAFCO) will hold public hearings on the following:

- **Service and Sphere of Influence Review for County Service Area No. 9:** Consideration of a service and sphere review for County Service Area 9. The District provides public works services to the unincorporated county area and the City of Scotts Valley.
- **Fiscal Year End Audit Report (FY 2023-24):** Consideration of an audited financial statement developed by Davis Farr LLC for Santa Cruz LAFCO.

In compliance with the California Environmental Quality Act (CEQA), LAFCO staff is scheduled to prepare a Categorical Exemption for the proposals listed above. Instructions for members of the public to participate in-person or remotely are available in the Agenda and Agenda Packet: <https://santacruzlafco.org/meetings/>. During the meeting, the Commission will consider oral or written comments from any interested person. Maps, written reports, environmental review documents and further information can be obtained by contacting LAFCO's staff at (831) 454-2055 or from LAFCO's website at www.santacruzlafco.org. LAFCO does not discriminate on the basis of disability, and no person shall, by reason of a disability, be denied the benefits of its services, programs or activities. If you wish to attend this meeting and require special assistance in order to participate, please contact the LAFCO office at least 24 hours in advance of the meeting to make arrangements.

A handwritten signature in blue ink, appearing to read 'Joe A. Serrano'. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Joe A. Serrano
Executive Officer
Date: February 11, 2025

LOCAL AGENCY FORMATION COMMISSION OF SANTA CRUZ COUNTY
RESOLUTION NO. 2025-01

On the motion of Commissioner
duly seconded by Commissioner
the following resolution is adopted:

RESOLUTION OF THE LOCAL AGENCY FORMATION COMMISSION
APPROVING THE 2025 SERVICE AND SPHERE OF INFLUENCE REVIEW
FOR COUNTY SERVICE AREA 9

The Local Agency Formation Commission of Santa Cruz County (the "Commission") does hereby resolve, determine, and order as follows:

1. In accordance with Government Code Sections 56425, 56427, and 56430, the Commission has initiated and conducted the 2025 Service and Sphere of Influence Review for the County Service Area 9 ("CSA").
2. The Commission's Executive Officer has given notice of a public hearing by this Commission of the service and sphere of influence review in the form and manner prescribed by law.
3. The Commission held a public hearing on March 5, 2025, and at the hearing, the Commission heard and received all oral and written protests, objections, and evidence that were presented.
4. This approval of the 2025 Service and Sphere of Influence Review for the CSA is exempt under the California Environmental Quality Act ("CEQA") pursuant to the CEQA Guidelines Section 15061(b)(3) because this Commission action does not change the services or the planned service area of the subject agency. There is no possibility that the activity may have a significant impact on the environment. This action qualifies for a Notice of Exemption under CEQA and staff is directed to file the same.
5. The Commission hereby approves the 2025 Service and Sphere of Influence Review for County Service Area 9.
6. The Commission hereby approves the Service Review Determinations, as shown on Exhibit A.
7. The Commission hereby approves the Sphere of Influence Determinations, as shown on Exhibit B.
8. The Commission hereby reaffirms the Sphere of Influence Map for the CSA, as shown in Exhibit C.

PASSED AND ADOPTED by the Local Agency Formation Commission of Santa Cruz County this 5th day of March 2025.

AYES:

NOES:

ABSTAIN:

MANU KOENIG, CHAIRPERSON

Attest:

Joe A. Serrano
Executive Officer

Approved as to form:

Joshua Nelson
LAFCO Counsel

EXHIBIT A
COUNTY SERVICE AREA 9
2025 SERVICE REVIEW DETERMINATIONS

1. Growth and population projections for the affected area.

CSA 9's service area includes the City of Scotts Valley and the entire unincorporated area in Santa Cruz County. Based on AMBAG's 2018 Regional Growth Forecast Report, the current population in unincorporated Santa Cruz County and Scotts Valley are approximately 139,000 and 12,300, respectively. Under this slow growth model, LAFCO staff projects that CSA 9's entire population in 2040 will be approximately 154,000.

2. The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence.

CSA 9 is not subject to SB 244 because it does not provide water, sewer, or fire service.

3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence.

The County recently adopted a five-year capital improvement plan (CIP) specifically for roads, drainage, sanitations, roadside betterments, parks and county facilities. This CIP includes scheduled projects for CSA 9. The purpose of a CIP is to identify and prioritize needs and project costs for planned improvements to the infrastructure that will serve the affected ratepayers in an efficient and cost-effective manner throughout the next five-plus years of growth and change.

4. Financial ability of agencies to provide services.

CSA 9's primary source of revenue is from Charges for Services. Other funding sources include Property Taxes, Use of Money and Property, and Intergovernmental Funds. Once a year, the CSA must hold a meeting of affected property owners to establish benefit assessment rates and a work program. CSA 9 experienced a deficit four times between 2019 to 2023. The most recent adopted budget indicates that a deficit may also occur.

5. Status of, and opportunities for, shared facilities.

The County is the lead agency for the development and administration of the Countywide Integrated Waste Management Plan.

6. Accountability for community service needs, including governmental structure and operational efficiencies.

CSA 9 services are addressed by the County Board of Supervisors during regular meetings. The rate structures for CSA 9 and its zones are reviewed annually based on available financing and projected maintenance needs. Rate changes are implemented through public process that includes voter or landowner approval.

7. Any other matter related to effective or efficient service delivery, as required by commission policy.

No additional local LAFCO policies are specifically relevant to this service review.

EXHIBIT B
COUNTY SERVICE AREA 9
2025 SPHERE OF INFLUENCE DETERMINATIONS

1. The present and planned land uses in the area, including agricultural and open-space lands.

The present and planned uses in the County are for a range of urban and rural uses. The general plans for the County and the four cities anticipate growth centered on the existing urban areas and for maintenance of agricultural production, rural residential uses, and environmental protection in the rural areas.

2. The present and probable need for public facilities and services in the area.

CSA 9 performs a series of Public Works services that are provided to sub-areas of the County. These services are highway lighting, neighborhood street lighting, landfill operations, recycling, unincorporated road maintenance, school crossing guards, streetscape maintenance, and parking maintenance.

3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.

The services provided by CSA 9 are considered to be generally adequate. County roads are in fair condition in most areas; however, the County lacks sufficient funding to improve the roads.

4. The existence of any social or economic communities of interest in the area if the Commission determines that they are relevant to the agency.

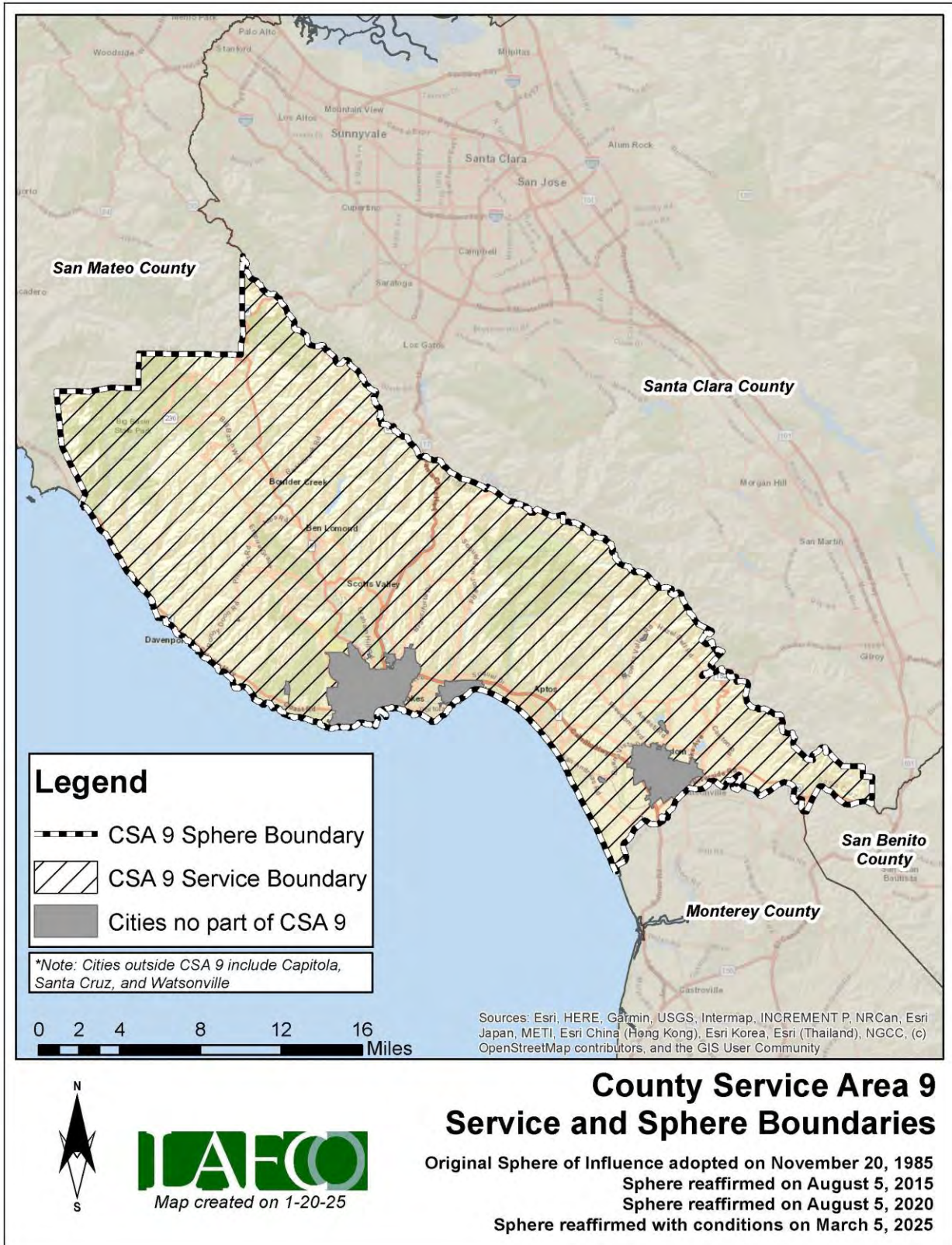
CSA Law allows the County to establish zones of benefit for each of the services provided by CSA 9. In that manner, the communities of interest are the areas desiring each service. Cities can be added to a CSA zone only if authorized by resolution of the affected City Council.

5. For an update of a sphere of influence of a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, that occurs pursuant to subdivision (g) on or after July 1, 2012, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.

CSA 9 does not provide services related to sewers, municipal and industrial water, or structural fire protection. Therefore, this determination is not applicable.

EXHIBIT C
COUNTY SERVICE AREA 9
SPHERE OF INFLUENCE MAP

LAFCO reaffirms the Sphere of Influence for the CSA.





Date: March 5, 2025
To: LAFCO Commissioners
From: Joe Serrano, Executive Officer
Subject: **Shared Services Agreement – Monterey LAFCO**

SUMMARY OF RECOMMENDATION

The Cortese-Knox-Hertzberg Act delegates LAFCOs with regulatory and planning duties to coordinate the logical formation and development of local governmental agencies through various actions, including but not limited to, processing boundary changes and developing service and sphere reviews. In some cases, LAFCO requires additional outside assistance for specific projects on a temporary basis or even a staff increase for permanent support. This report will summarize the proposed request from Monterey LAFCO to receive temporary administrative support from Santa Cruz LAFCO.

It is recommended that the Commission adopt the draft contract approving the temporary assistance to Monterey LAFCO.

EXECUTIVE OFFICER’S REPORT:

Government Code Section 56430(a)(5) requires LAFCO to determine the status of, and opportunities for, shared services and facilities when conducting a service review for a city or special district. Encouraging strategic partnerships among local agencies is, and continues to be, a core goal for Santa Cruz LAFCO. This Commission believes that LAFCO should also consider collaborating with neighboring LAFCOs for shared services opportunities as another example of good government. That is why an agreement was adopted by this Commission in January 2023 in conjunction with several Coastal Region LAFCOs. However, this multi-LAFCO agreement does not include Monterey LAFCO.

Request from Monterey LAFCO

Monterey LAFCO is currently without a Commission Clerk. As a result, they are short-staffed when it comes to preparation for commission meetings and overall office management. Monterey LAFCO reached out to Santa Cruz LAFCO for temporary administrative support. It is important to note that this agreement, if approved, does not require Santa Cruz LAFCO to provide services to Monterey LAFCO in perpetuity. Santa Cruz LAFCO staff will provide administrative support if, and only when, time and resources are available, and the request does not negatively affect other projects and priorities. Additionally, this will provide our Analyst a chance to learn from another LAFCO, receive cross-training, and refine his office management skills. Therefore, staff is recommending that the Commission approve the contractual agreement with Monterey LAFCO for temporary administrative support.

Respectfully Submitted,

Joe A. Serrano, Executive Officer

Attachment: Shared Services Agreement with Monterey LAFCO

Staffing Services Agreement

This staffing services agreement (Agreement) is entered into and effective as of March 5, 2025 by and between the Local Agency Formation Commission of Monterey County (Monterey LAFCO) and the Local Agency Formation Commission of Santa Cruz County (Santa Cruz LAFCO).

Recitals

- A. Monterey LAFCO desires to engage a part-time/temporary service provider for skilled clerical, administrative, and analytical support services to the Commission.
- B. Santa Cruz LAFCO has the knowledge and capacity to perform such services.
- C. Monterey LAFCO desires to engage Santa Cruz LAFCO, and Santa Cruz LAFCO desires to provide services to Monterey LAFCO, under the terms and conditions set forth in this Agreement.

The parties hereby agree as follows:

1. Services to be provided by Santa Cruz LAFCO. Monterey LAFCO retains Santa Cruz LAFCO to perform clerical, administrative, and analytical support services on an as-needed basis, to include:
 - Preparing, organizing, copying, and distributing agenda packets for LAFCO Commission and Committee meetings;
 - Attending and clerking Commission and Committee meetings and preparing meeting minutes and summaries of proceedings;
 - Preparing, publishing, posting, and sending out public hearing notices and application referrals to the public, media, and interested parties;
 - Arranging in-person and remote meetings, setting up audio/visual equipment, and performing minor troubleshooting as necessary, and arranging livestream or other recordings;
 - Administering the fiscal affairs of LAFCO in accordance with LAFCO policies and procedures, including coordination of accounts receivable, accounts payable, payroll, and purchasing;
 - Maintaining and updating LAFCO's website and management of records and documents;
 - Assisting in the review of boundary-change proposals pursuant to state law and locally adopted policies and procedures; and
 - Other related duties as may be required.

The schedule of work will vary as needs fluctuate and in accordance with any specific direction provided by Monterey LAFCO's executive officer. In general, the expectation is that Santa Cruz LAFCO will devote up to approximately one (1) day per week to Monterey LAFCO activities either remotely or in-person, as needed, and subject to limitations as provided below.

2. Staffing. Santa Cruz LAFCO's services will be provided primarily by Francisco Estrada. Monterey LAFCO's executive officer will provide direction and oversight of his work and performance per this Agreement. Monterey LAFCO will make all reasonable efforts to ensure that Santa Cruz LAFCO receives the information required to perform the work described in this Agreement.
3. Compensation. Santa Cruz LAFCO shall submit monthly invoices indicating the hours of work expended. Compensation shall be in accordance with the then-applicable loaded hourly rate for Commission Clerk in Santa Cruz LAFCO.. The current hourly rate is \$102.71 and is subject to increase. Travel time (one-way) from Santa Cruz County to the Monterey LAFCO office in performance of this Agreement may be billed to Monterey LAFCO.
4. Compensation Limited to \$30,000 in a Fiscal Year, Unless Otherwise Authorized by Monterey LAFCO's Commission. Pursuant to Monterey LAFCO's adopted policies, any contract or agreement for services greater than \$30,000 within a fiscal year, or any amendment to an existing contract or agreement for services which would cause the total amount of the contract or agreement to exceed \$30,000 in a fiscal year, shall be presented to the Commission for approval and authorization.
5. Termination of Agreement. This Agreement will terminate on June 30, 2026 unless extended by mutual written agreement or terminated early as provided herein. Monterey LAFCO reserves the right to terminate this Agreement with or without cause with thirty (30) days written notice to Santa Cruz LAFCO. In the case of an early termination, Santa Cruz LAFCO shall be paid for all services satisfactorily rendered up to the effective date of termination, up to the maximum fee prescribed for any task. Santa Cruz LAFCO reserves the right to terminate this agreement on thirty (30) days written notice to Monterey LAFCO.
6. Assignments. Neither party may assign, sublet, or transfer its interest in this Agreement without the written consent of the other.
7. Contractor Not an Employee of Monterey LAFCO. It is understood that Santa Cruz LAFCO and its employees are not acting hereunder as an employee of Monterey LAFCO, but solely in an independent contractor-like capacity. Santa Cruz LAFCO, by virtue of this Agreement, has no authority to bind or incur any obligation on behalf of Monterey LAFCO.
8. Insurance/Indemnification. This Agreement makes no provision, expressed, or implied, as to requiring insurance or indemnification by either party.
9. Non-Discrimination. In the performance of services under this Agreement, the parties shall not discriminate or permit discrimination against any person or class of persons by reason of race, color, creed, sex, or national origin in any manner prohibited by Title VI of the Civil Rights Act of 1964 or any applicable State enactments, as said regulations may be amended.

10. Contract Execution. The individual executing this Agreement on behalf of Santa Cruz LAFCO indicates that he or she is fully authorized to execute and deliver this Agreement.
11. Construed Pursuant to California Law. The parties hereto agree that the provisions of this Agreement will be construed pursuant to the laws of the State of California.
12. Incorporation of Agreements and Amendments. This Agreement contains all agreements of the parties with respect to any matter mentioned herein. No other Agreement or understanding pertaining to any such matter shall be effective, unless in writing and signed by both parties.
13. Severability. The invalidity of any provision of this Agreement, as determined by a court of competent jurisdiction, shall in no way affect the validity of any other provision hereof.
14. Conflict of Interest: In the event that Santa Cruz LAFCO has a conflict of interest that precludes it from providing any service pursuant to this Agreement, it shall promptly notify Monterey LAFCO in writing of the conflict and the basis for the conflict. Santa Cruz LAFCO will exercise due diligence to ascertain when a conflict or potential conflict exists and will promptly provide the required notice.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date indicated above.

**Local Agency Formation Commission
of Monterey County**

**Local Agency Formation Commission of
Santa Cruz County**

By: _____
Kate McKenna, AICP, Executive Officer

By: _____
Joe A. Serrano, Executive Officer

APPROVED AS TO FORM:

APPROVED AS TO FORM:

BY: _____
Reed W. Gallogly, General Counsel

BY: _____
Joshua Nelson, General Counsel



Santa Cruz Local Agency Formation Commission

Date: March 5, 2025
To: LAFCO Commissioners
From: Joe Serrano, Executive Officer
Subject: **Employee Performance Evaluation**

SUMMARY OF RECOMMENDATION

The Commission reviews the performance of LAFCO staff on an annual basis. Recommendations from the Personnel Committee are also evaluated when considering changes to staff’s salaries and benefits. Changes to these areas are discussed and voted upon in an open session. Any changes that occur to staff’s salaries and benefits are implemented by resolution.

It is recommended that the Commission adopt the draft resolution (LAFCO No. 2025-02) approving the salary adjustment for LAFCO’s Executive Officer and Analyst.

EXECUTIVE OFFICER’S REPORT:

The Commission reviewed staff’s performance evaluations in closed session during the February 5th LAFCO Meeting. After the meeting, LAFCO’s legal counsel informed staff that the Commission will consider implementing a 2.81% cost of living adjustment (COLA) increase for both employees (Analyst and Executive Officer). Additionally, the Commission will consider implementing a 4.84% salary increase to the Executive Officer based on their performance during the 2024 calendar year. The proposed salary increases are consistent with the Commission’s adopted policy on salaries: <https://santacruzlafco.org/wp-content/uploads/2024/03/PP-Handbook-Adopted-Version-3-6-24.pdf> (refer to pages 8-9 of 118 for the compensation schedule table).

Attachment 1 provides a copy of the draft resolution reflecting the proposed salary amendments. If approved, the salary change will go into effect retroactively starting January 1, 2025. This retroactive start date reflects how the performance evaluations are typically adopted and implemented. However, the Commission maintains discretion on changing the start date of any new salary amount.

Respectfully Submitted,

Joe A. Serrano
Executive Officer

Attachment: Draft Resolution No. 2025-02

LOCAL AGENCY FORMATION COMMISSION OF SANTA CRUZ COUNTY
RESOLUTION NO. 2025-02

On the motion of Commissioner
duly seconded by Commissioner
the following resolution is adopted:

RESOLUTION OF THE LOCAL AGENCY FORMATION COMMISSION
APPROVING THE ADJUSTMENTS TO STAFF'S SALARIES AND BENEFITS

WHEREAS, on June 7, 2000, the Local Agency Formation Commission of Santa Cruz County ("Commission") adopted a Personnel Policy specifying an annual process to review staff's performance and their salaries and benefits; and

WHEREAS, pursuant to this Personnel Policy, the Personnel Committee reviewed the performance evaluation for LAFCO's Executive Officer on January 8, 2025; and

WHEREAS, the Personnel Committee presented their findings and recommendations to the entire Commission during a Closed Session on February 5, 2025; and

WHEREAS, this Commission discussed the Personnel Committee's report and determined that adjustment to staff's salaries were warranted.

NOW, THEREFORE, BE IT RESOLVED that effective January 1, 2025; the Executive Officer is granted a 7.65% increase in salary from the current hourly rate of \$84.86 to \$91.35; the LAFCO Analyst is granted a 2.81% increase in salary from the current hourly rate of \$39.54 to \$40.65. The Auditor-Controller is requested to make the appropriate retroactive changes.

BE IT FURTHER RESOLVED that the Executive Officer is directed to review the salary range for the Analyst and bring potential future merit adjustments for the Analyst to the Commission for review this calendar year, which may include establishing step increases for this position.

PASSED AND ADOPTED by the Local Agency Formation Commission of Santa Cruz County this 5th day of March 2025.

AYES:

NOES:

ABSTAIN:

MANU KOENIG, CHAIRPERSON

Attest:

Approved as to form:

Joe A. Serrano
Executive Officer

Joshua Nelson
LAFCO Counsel



Date: February 5, 2025
To: LAFCO Commissioners
From: Francisco Estrada, LAFCO Analyst
Subject: **Legislative Update**

SUMMARY OF RECOMMENDATION

LAFCO staff tracks bills during the legislative session and provides periodic updates. The Commission may take a position on any tracked bill. This agenda item is for informational purposes only and does not require any action at this time. Therefore, it is recommended that the Commission receive and file the staff report.

BACKGROUND

The State Legislature reconvened from the winter recess on January 6, 2025. Approximately 2,350 bills were introduced during the 2025 legislative session. The deadline to introduce a bill was February 21. All bills must pass out of their house of origin (Assembly or Senate) no later than May 23. Afterwards, all bills must pass through both houses by September 12 with a 30-day period for the Governor to either sign or veto passed bills. **Attachment 1** provides an overview of this year’s legislative calendar. The website for additional bill information is <http://leginfo.legislature.ca.gov/>.

Tracked Bills

The California Association of LAFCOs (CALAFCO) typically monitors legislative matters that may impact the Commission’s ability to effectively administer its regulatory responsibilities. However, due to CALAFCO’s current internal issues, this feature is not available at this time. Fortunately, your staff is still monitoring several bills that may be of interest to this commission. **Table A** on page 2 provides an overview of the monitored bills.

Periodic Updates

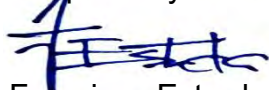
To ensure that the Commission is up-to-date on LAFCO-related bills or bills affecting local agencies in Santa Cruz County, staff will provide updates in May and November of each year. The first update will be provided in May once legislative bills have been introduced and discussed in their respective committees, and a second update in November once the governor has signed proposed legislation into law. Additionally, the Commission may receive additional legislative updates throughout the year if warranted.

Table A: Monitored Bills by Santa Cruz LAFCO

Bill No.	Sponsor	Topic & Code	Brief Description	Status
SB-463 Introduced on: 2/19/25	Alvarado-Gil	Drought planning; Water Code, relating to water	Act to amend Section 10609.62 Bill would exempt a water district with fewer than 500 service connections from metering each service connection for water loss due to leakages.	First reading
SB-581 Introduced on: 2/20/25	McGuire, Grayson, Allen, Perez	Dept of Forestry and Fire Protection: seasonal firefighters; Government Code, relating to public employment	Act to add Section 19846.2 To take the necessary actions to transition seasonal firefighters employed by CAL FIRE to a permanent firefighter employment classification.	May be acted upon on or after March 23
SB-697 Introduced on: 2/21/25	Laird	Determination of water rights; Water Code, relating to water	Act to amend Sections 2551, 2552, 2553, 2554, 2555, and 2600, add Section 2556 During an investigation of water rights of a stream system to, among other things, require representatives of the board to investigate in detail the use of water with the authority, but no requirement, to conduct a field investigation	First reading
AB-1075 Introduced on: 2/20/25	Bryan	Fire protection: privately contracted firefighters: public water sources; Health and Safety Code	Act to amend Section 14868 To develop regulations prohibiting privately contracted firefighters from hooking up their equipment to public water sources	To be heard in committee March 23

Footnote: "Bill No." column includes hyperlinks to the proposed bills for additional information

Respectfully Submitted,



Francisco Estrada
LAFCO Analyst

Attachment: 2025 Legislative Calendar

2025 TENTATIVE LEGISLATIVE CALENDAR

COMPILED BY THE OFFICE OF THE SECRETARY OF THE SENATE AND THE OFFICE OF THE ASSEMBLY CHIEF CLERK
Revised October 16, 2024

DEADLINES

JANUARY						
S	M	T	W	TH	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FEBRUARY						
S	M	T	W	TH	F	S
						1
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9	10	11	12	13	14	15
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23	24	25	26	27	28	

MARCH						
S	M	T	W	TH	F	S
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23	24	25	26	27	28	29
30	31					

APRIL						
S	M	T	W	TH	F	S
		1	2	3	4	5
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27	28	29	30			

MAY						
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

- Jan. 1** Statutes take effect (Art. IV, Sec. 8(c)).
- Jan. 6** Legislature Reconvenes (J.R. 51(a)(1)).
- Jan. 10** Budget must be submitted by Governor (Art. IV, Sec. 12(a)).
- Jan. 20** Martin Luther King, Jr. Day.
- Jan. 24** Last day to submit **bill requests** to the Office of Legislative Counsel.

- Feb. 17** Presidents' Day.
- Feb. 21** Last day for bills to be **introduced** (J.R. 61(a)(1), (J.R. 54(a)).

- Mar. 31** Cesar Chavez Day

- Apr. 10** **Spring Recess** begins upon adjournment of this day's session (J.R. 51(a)(2)).
- Apr. 21** Legislature reconvenes from **Spring Recess** (J.R. 51(a)(2)).

- May 2** Last day for **policy committees** to hear and report to **fiscal committees** fiscal bills introduced in their house (J.R. 61(a)(2)).
- May 9** Last day for **policy committees** to hear and report to the Floor **nonfiscal** bills introduced in their house (J.R. 61(a)(3)).
- May 16** Last day for **policy committees** to meet prior to June 9 (J.R. 61(a)(4)).
- May 23** Last day for **fiscal committees** to hear and report to the Floor bills introduced in their house (J.R. 61(a)(5)). Last day for **fiscal committees** to meet prior to June 9 (J.R. 61 (a)(6)).
- May 26** Memorial Day.

*Holiday schedule subject to Senate Rules committee approval.

2025 TENTATIVE LEGISLATIVE CALENDAR

COMPILED BY THE OFFICE OF THE SECRETARY OF THE SENATE AND THE OFFICE OF THE ASSEMBLY CHIEF CLERK
Revised October 16, 2024

JUNE						
S	M	T	W	TH	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

June 2 - 6 Floor Session Only. No committees, other than conference or Rules committees, may meet for any purpose (J.R. 61(a)(7)).

June 6 Last day for each house to pass bills introduced in that house (J.R. 61(a)(8)).

June 9 Committee meetings may resume (J.R. 61(a)(9)).

June 15 Budget Bill must be **passed by midnight** (Art. IV, Sec. 12(c)(3)).

JULY						
S	M	T	W	TH	F	S
		1	2	3	4	5
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

July 4 Independence Day.

July 18 Last day for **policy committees** to meet and report bills (J.R. 61(a)(10)). **Summer Recess** begins upon adjournment of session provided Budget Bill has been passed (J.R. 51(a)(3)).

AUGUST						
S	M	T	W	TH	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

Aug. 18 Legislature reconvenes from **Summer Recess** (J.R. 51(a)(3)).

Aug. 29 Last day for **fiscal committees** to meet and report bills to the Floor. (J.R. 61(a)(11)).

SEPTEMBER						
S	M	T	W	TH	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

Sept. 1 Labor Day.

Sept. 2-12 Floor Session Only. No committees, other than conference or Rules committees, may meet for any purpose (J.R. 61(a)(12)).

Sept. 5 Last day to **amend** on the Floor (J.R. 61(a)(13)).

Sept. 12 Last day for **each house to pass bills** (J.R. 61(a)(14)). **Interim Study Recess** begins at end of this day's session (J.R. 51(a)(4)).

*Holiday schedule subject to Senate Rules committee approval.

IMPORTANT DATES OCCURRING DURING INTERIM STUDY RECESS

2025

Oct. 12 Last day for Governor to sign or veto bills passed by the Legislature on or before Sept. 12 and in the Governor's possession after Sept. 12 (Art. IV, Sec.10(b)(1)).

2026

Jan. 1 Statutes take effect (Art. IV, Sec. 8(c)).
Jan. 5 Legislature reconvenes (J.R. 51(a)(4)).



Date: March 5, 2025
To: LAFCO Commissioners
From: Joe Serrano, Executive Officer
Subject: **CALAFCO Update**

SUMMARY OF RECOMMENDATION

Since mid-2024, staff has indicated to the Commission that the California Association of Local Agency Formation Commissions (CALAFCO) is experiencing internal issues. Many member agencies have expressed concerns about CALAFCO’s leadership, transparency, outreach, and future. As a result, four LAFCOs will not be renewing their memberships for Fiscal Year 2025-26. In addition, the CALAFCO Board of Directors decided to move on from their existing Executive Director and replace them with Sacramento LAFCO’s Executive Officer as the interim leader of CALAFCO until a permanent replacement is found. More recently, the CALAFCO Board considered a set of amendments to the organization’s policies and bylaws drafted by the four regional officers to address the member agencies’ concerns. This report will provide an update on the ongoing effort to restore CALAFCO’s trust and sustainability. This update is for informational purposes only, and therefore, no Commission action is required at this time.

EXECUTIVE OFFICER’S REPORT:

CALAFCO is a 501(c)3 non-profit founded in 1971. CALAFCO serves as a statewide organization dedicated to assisting member LAFCOs with educational, technical, and legislative resources that otherwise would not be available. CALAFCO guides statewide coordination of LAFCO activities, serves as a resource to the Legislature and other bodies, and offers a structure for information sharing among the various LAFCOs and other governmental agencies. CALAFCO’s mission is to promote efficient and sustainable government services based on local community values through legislative advocacy and education. Historically CALAFCO has lived up to its role, however, 2024 was a difficult year for the organization.

Lack of Transparency & Communication

One of the critical mistakes CALAFCO made in 2024 was the decision to dismantle the legislative committee. The purpose of the legislative committee was to consider, review, and make recommendations to the CALAFCO Board on any LAFCO-related bill during the State’s legislative cycle. This committee was one, if not, the most important component of CALAFCO. That is why it came as a shock to LAFCOs when the decision to disband the committee was made without any proper coordination or outreach to the member agencies. After CALAFCO received multiple complaints, including a letter signed by 34 out of the 58 LAFCOs, the Legislative Committee was reinstated. **Attachment 1** provides a copy of the joint letter, which Santa Cruz LAFCO staff was a signatory. However, this event, and the lack of communication and engagement from CALAFCO staff over the past few years, fractured the trust between CALAFCO and the member agencies.

First Attempt to Address Membership Concerns

While CALAFCO restored the legislative committee, member LAFCOs were still concerned about the organization’s leadership and future. A subsequent joint letter from 21 LAFCOs was sent in December and identified various issues and possible solutions for the CALAFCO Board to consider. **Attachment 2** provides a copy of the joint letter that Santa Cruz LAFCO did not sign. CALAFCO held a special board meeting on January 10, 2025 (10am to 4pm) in Sacramento to address membership concerns. Your Executive Officer attended the meeting in person as one of the four regional officers. The intent of the meeting was to discuss the issues in an open session and consider the possible solutions identified in the December letter; however, the board spent the majority of the meeting in closed session – leaving the member agencies in the hallway for hours while members joining virtually were left in the dark. After reconvening at 4pm, the board reported nothing out. Before adjourning, your staff and the other three regional officers informed the CALAFCO Board that without immediate action from them to address the membership’s concerns, several LAFCOs would leave the organization. The board agreed to hold another special meeting and directed the four regional officers to develop a plan to address the membership concerns identified in the December letter. Unfortunately, many member LAFCOs left the January 10th meeting expressing frustration. Staff sent out a survey to the Coastal Region LAFCOs to gauge the January 10th meeting. **Table A** below shows the sentiment of the 15 LAFCOs in the coastal region following the meeting:

Table A: Survey Question Post-CALAFCO Meeting

Coastal Region LAFCOs (15 in total) Polling Questions		
How do you feel about CALAFCO after the 1/10/25 meeting?		
Same ⁽¹⁾	27%	4 LAFCOs
Better	0%	0 LAFCOs
Worse	73%	11 LAFCOs
Based on the 1/10/25 meeting, will you renew your membership for FY 25-26?		
Yes	20%	3 LAFCOs
No	1%	1 LAFCO
Not Sure ⁽²⁾	73%	11 LAFCOs

Footnotes:

(1) "Same" includes LAFCOs whose concerns have not changed

(2) "Not Sure" includes LAFCO EOs who will be recommending non-renewal but their respective Commissions will make the final decision

Second Attempt to Address Membership Concerns

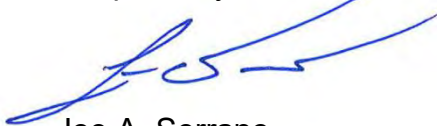
A second special board meeting was eventually scheduled for Friday, February 7, 2025. Prior to the February meeting, the membership was informed that Rene LaRoche’s last day as the CALAFCO Executive Director would be January 31. This departure required CALAFCO’s Executive Committee, along with the four regional officers, to meet and determine how to keep the organization in operation. The Executive Committee ultimately appointed Jose Henriquez, Sacramento LAFCO’s Executive Officer, as the interim Executive Director and re-hired former CALAFCO Executive Director Pamela Miller, along with former CALAFCO Administrative Assistant Jeni Tickler for additional temporary assistance.

At the February meeting, the CALAFCO Board officially approved the actions taken by the Executive Committee. More importantly, the CALAFCO Board approved all the recommended amendments identified by the four regional officers. **Attachment 3** provides a copy of the CALAFCO staff report and proposed amendments. While the CALAFCO Board made significant progress, four of the six southern region LAFCOs (Orange, Los Angeles, San Bernardino, and San Diego) still decided not to renew their memberships for the upcoming fiscal year (FY 2025-26). This departure from the membership will impact CALAFCO's financial structure. That said, the four regional officers are currently updating CALAFCO's existing budget and are also working on the upcoming budget to ensure that the organization is financially stable in the coming year.

CONCLUSION

CALAFCO has faced adversity in the past and has been able to grow from it. Staff believes that CALAFCO can persevere once again as long as the CALAFCO Board, regional officers, and member LAFCOs work collaboratively to address the ongoing issues and rebuild trust with the organization. Your staff will be representing the Coastal Region during CALAFCO's Annual Retreat, which will be held in Sacramento from March 20-21. The primary goal of this retreat is to realign the organization's role and commitment to the member LAFCOs. Your staff has also been invited to be guest speakers on two separate sessions during this year's CALAFCO Staff Workshop: a general session on how to produce effective service and sphere reviews and a breakout session on how to address protest proceedings. It is Santa Cruz LAFCO's goal to help create a more efficient and effective organization that benefits all 58 LAFCOs – our participation in these upcoming events is a significant step in helping CALAFCO succeed

Respectfully Submitted,



Joe A. Serrano
Executive Officer

Attachments:

- 1) Multi-LAFCO Joint Letter (dated September 27, 2024)
- 2) Multi-LAFCO Joint Letter (dated December 23, 2024)
- 3) Proposed Amendments to CALAFCO's Policies & Bylaws

September 27, 2024

CALAFCO Board of Directors

Subject: Dissolution of the Legislative Committee

Dear Members of the Board,

We, the undersigned Executive Officers of LAFcos from throughout the State, wish to convey our opposition to the Board's recent action to dissolve the Legislative Committee. We believe that the process that led to the Board's action was not transparent, inclusive, or sufficient. We request that the Board reverse this action, that it conduct a meaningful outreach effort to the CALAFCO membership, and that it consider any resulting feedback before adopting any further changes to CALAFCO's legislative program.

Contrary to what has been reported to the CALAFCO Board, the CALAFCO membership was not adequately informed of the proposed dissolution of the Legislative Committee. Many executive officers—including several who serve on the Legislative Committee—were not informed that changes to the legislative process were under consideration. At no time prior to the Board's action in July did we receive from CALAFCO correspondence introducing and explaining the proposed changes or a survey asking for our position on the proposed changes. Furthermore, we were not provided an opportunity to inform our respective Commissions about the proposed change. Many of us did not understand that the changes involved the dissolution of the Legislative Committee. The alleged "lack of concern" about the changes does not reflect support for the changes; this characterization merely reflects that many LAFco executive officers were not fully apprised of the proposed change.

The failure to provide advance notice of this significant change to members of the Legislative Committee demonstrates a callous disregard for the transparency which has always been a hallmark of how CALAFCO operates. There were opportunities to inform the Legislative Committee at its meeting on June 14 or its meeting on July 12, which was cancelled by the Executive Director. Both meetings were scheduled just prior to the Board of Directors meeting on July 19 and would have been an ideal time to seek broader input from the Committee. Why this was not done remains a mystery. If CALAFCO is going to survive as a volunteer-supported organization, it is incumbent upon the Board to rectify this lack of sufficient outreach and transparency.

Every signatory to this letter sincerely values the contributions of the Legislative Committee, believing the committee to be one of the most essential benefits of CALAFCO membership. Had we been asked, we would have conveyed these sentiments to the Board. The Legislative Committee is a decades-long inclusive and efficient means by which the CALAFCO membership

can propose legislation and/or express positions on proposed legislation in a collegial environment. Aside from the review of individual legislative proposals, the Committee members share and discuss interpretations of CKH and best practices of individual LAFcos that is an education for all in attendance. The Committee, composed of and advised by over 30 LAFco professionals from all regions of the State, has been a forum where the staff of any and all LAFcos are welcome to participate and to be heard. The recommendations coming out of the Committee follow thoughtful, considered, and deliberate discussion amongst dozens of professionals who implement LAFco law every day and have practical insights on legislative topics. The Committee has provided unique learning opportunities and has exposed LAFco staff members to how the legislative process works. Many newer LAFco staff members from throughout the State have considered serving on the Committee a “rite of passage”. The Committee is a valuable resource and provides an opportunity for LAFco staff to participate in, and be a part of, CALAFCO. Its value cannot be overstated.

Again, we ask that the Board reverse its previous action regarding the Legislative Committee, and that the Committee be immediately reconstituted, given that time is of the essence. The Board should, further, conduct a meaningful outreach effort to the CALAFCO membership before moving forward with any changes to the Legislative Committee. Thank you for your attention to this matter.

Sincerely,



Kai Luoma
Ventura LAFCo



Joe Serrano
Santa Cruz LAFCo



Mark Bramfitt
Sonoma LAFCo



Paul Novak
LAFCo for LA County



Carolyn Emery
Orange County LAFCo



Steve Lucas
Butte LAFCo



Neelima Palacherla
Santa Clara LAFCo

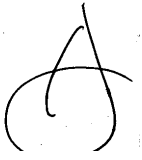


Christine Crawford
Yolo LAFCo



Gary Thompson
Riverside LAFCo

Signatories Continued...



SR Jones
Nevada LAFCo



Sara Lytle-Pinhey
Stanislaus LAFCo



Bill Nicholson
Merced LAFCo



Mike Prater
Santa Barbara LAFCo



Rachel Jones
Alameda LAFCo



Tyler Salcido
Imperial LAFCo



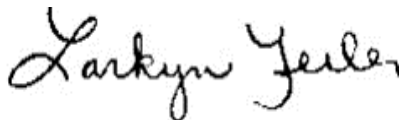
Rob Fitzroy
San Luis Obispo LAFCo



Lou Ann Texeira
Contra Costa LAFCo



Uma Hinman
Mendocino LAFCO



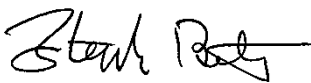
Larkyn Feller
Colusa + Lake LAFCos



Keene Simonds
San Diego LAFCo



Michelle McIntyre
Placer LAFCo



Stephen Betts
Glenn LAFCo



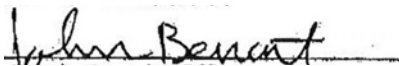
Jennifer Stephenson
Lassen, Modoc, Plumas +
San Benito LAFCos



Rich Seithel
Solano LAFCo



Humboldt & Trinity LAFCos



John Benoit
Calaveras LAFCo



Ben Giuliani
Tulare LAFCo



Paige Hensley
Yuba LAFCo



J.D. Hightower
San Joaquin LAFCo

December 23, 2024

CALAFCO Board of Directors

Subject: Concerns with the Direction of CALAFCO

Dear Members of the Board:

As you are aware, recent actions by the CALAFCO Board of Directors and the Executive Director have significantly undermined the decades of trust amongst CALAFCO and its membership. These actions have prompted multiple LAFcos to consider terminating their CALAFCO memberships if substantive changes to CALAFCO are not made (see letters attached from San Diego, Orange, and San Bernardino LAFcos). Although they have yet to do so in writing, several signatories to this letter are also considering recommending that their commissions terminate their CALAFCO memberships.

We are concerned that CALAFCO leadership has lost focus on its core mission. CALAFCO does not exist to serve the interests of the Board or individual board members. It does not exist to serve the interests of associate members or other outside entities. It certainly does not exist to serve the interests of the Executive Director or Legal Counsel. Until recently, CALAFCO's focus has always been on furthering the interests of the membership. The membership is the Association – the association of LAFcos. CALAFCO's focus on the interests of the membership must be restored in order to rebuild lost trust and to ensure the Association's survival.

The dissolution of the CALAFCO Legislative Committee and the secretive way it was undertaken clearly demonstrates this disregard of the opinions and desires of the membership. As stated in the September 27, 2024 letter to the CALAFCO Board from the Executive Officers of the majority of LAFcos (attached), the dissolution process lacked any meaningful outreach to the membership, and it was championed by a Board committee that intentionally withheld its recommendations from the membership and the Legislative Committee itself. It appears that Board members were misled as to the repercussions of their votes in July on this matter. Though the Board corrected this mistake during its September 30th special meeting when it reinstated the Legislative Committee, the damage to our trust was already done. The lack of outreach and transparency associated with the abolition of the Legislative Committee is not a one-off; rather, it exemplifies how CALAFCO currently operates. Discussion is limited to a small group; decisions are announced rather than formulated in a collaborative and iterative process; and members learn about actions only after they happen. This is not acceptable.

The deemphasis of LAFco practitioners in the CALAFCO decision-making process is both striking and troubling. The Executive Director is not a LAFco practitioner, and she is not qualified to advise the Board on matters related to the implementation of LAFco work without input from actual practitioners (who have consistently volunteered their time and expertise to support the Executive Director). The Executive Director's distancing of the CALAFCO Executive Officer (who serves as the membership's primary contact with CALAFCO) from the process is but one example. The dissolution of the Legislative Committee is another example of a systematic and deliberate attempt to deemphasize the role that LAFco practitioners play. The fact that the Executive Director has full

discretion to appoint regional executive officers and members of the Legislative Committee further undermines the membership's ability to appoint and empower LAFCo practitioners it feels will best represent its interests, as opposed to the interests of the Executive Director or individual board members.

Of further concern is CALAFCO's failure to adequately communicate with and build relationships with the membership. Little attempt has been made in recent years to introduce CALAFCO to our commissions or to personalize and "put a face" to CALAFCO. In addition, there are many examples of CALAFCO staff not responding to inquiries from Executive Officers, commissioners, and even CALAFCO Board members in a timely manner, if at all. This is unacceptable, and it further demonstrates a blatant disregard for the concerns of the membership.

In order to begin to rebuild the trust that has been lost, and hopefully to keep the Association intact, we insist that the Board implement the following items, *at a minimum*. Most of our requests can be addressed through changes to the by-laws or through adopted policies.

Membership Representation at CALAFCO

- *Selection of the CALAFCO Deputy Executive Officers:* Currently, the Executive Director chooses who serves as each region's Deputy Executive Officer (DEO). This arrangement may not necessarily best serve the interests of the membership. Regional DEOs should be chosen by the membership of each region. The LAFCos of each region should nominate candidates for their regional DEO and then vote.
- *Selection of the CALAFCO Executive Officer:* Currently, the Executive Director chooses who serves as the CALAFCO Executive Officer. This arrangement may not necessarily best serve the interests of the membership. The Executive Officer, who is one of the four regional DEOs, should be selected by and among the four regional DEOs.
- *Role of the CALAFCO Executive Officer:* The position of the CALAFCO Executive Officer should be clarified so that the Executive Officer plays an integral role in the operation of CALAFCO, as was previously the practice. The Executive Director should be required to consult with the Executive Officer on all items/issues of importance to the membership. The Executive Officer should play an active role in the development of meeting agendas, and should be invited to and included in all meetings of the Board, the Executive Committee, the Legislative Committee, any standing committee, any ad hoc committees, and others as needed. In the Executive Officer's absence, the other regional DEOs should be consulted. No action on items/issues important to the membership should be taken without such consultation.
- *Advisory Committee:* An Advisory Committee composed of the Executive Officer and the three regional DEOs should be established. The Executive Director must convene the Committee on an agreed upon schedule, to discuss items/issues of importance to the membership. Consideration should also be given to the formation of an advisory committee made up of LAFCo Executive Officers from the four regions.

Legislative Committee

- *Selection of the members of Legislative Committee:* Currently, the Executive Director selects the LAFCo staff members who serve on the Legislative Committee. This arrangement fails to advance the interests of the membership. The members of the newly established Advisory Committee (the Executive Officer and three regional DEOs) should appoint LAFCo staff members to the Legislative Committee, or at the very least, approve appointments made by the Executive Director.
- *Remove Associate Members from the Legislative Committee:* Currently, three associate members (e.g., private consultants that do not staff LAFCos) sit on a committee that advises the Legislative Committee, and they are privy to all the confidential documentation, discussions, and strategizing that occurs during Committee meetings. Associate members do not necessarily share the goals of the Legislative Committee and may even represent clients who may be opposed to the Committee's recommendations, resulting in conflicts of interest. Associate members should not be permitted to attend meetings and/or participate in Legislative Committee business, unless their input is sought on an item and they are invited by the Chair.

Transparency and Communication:

- *Transparency:* CALAFCO must operate in a manner that is not only transparent to the Board, but to the membership. Policies affecting the membership, the advancements of LAFCos, and the operations of the organization should be developed to ensure that member LAFCos are fully informed of matters important to them and input sought on such matters.
- *Communication:* The Executive Director should be encouraged to develop relationships with the membership and not focus solely on the members of the Board. Policies should also be developed to ensure that all inquiries from the membership and Board members are responded to in a timely manner.

When the San Bernadino LAFCo was considering whether to continue as a member of CALAFCO at its November 13th meeting, the staff report prepared for the item concluded with the following:

“Recently, there has been some concern about the recent decisions made by the CALAFCO Board, including the perceived lack of transparency and membership engagement. There has also been some disagreement and disunity among the new Board. It should also be noted that, in the past, there used to be a close collaboration between the CALAFCO Executive Director, its regional officers, and LAFCO executive officers in general, which resulted in more agreement and coming up with better solutions to issues and/or concerns. Lately, there hasn't been a congenial relationship between the CALAFCO Executive Director and many of the regional officers/executive officers resulting in dissatisfaction and frustration among the membership.”

As you know, the San Bernardino LAFCo chose to not renew its membership for next year. We see the January 10th Board meeting as the last opportunity for the Board to “right the ship” before

additional LAFCoS consider terminating their membership. Absent substantive changes, such as those suggested herein, CALAFCO is at risk of fracturing, or even dissolving, as an association. We hope the Board takes our concerns seriously and embraces these suggestions, or other meaningful suggestions, in order to preserve CALAFCO and all the value that it has historically provided.

Sincerely,



Kai Luoma
Ventura LAFCo



Keene Simonds
San Diego LAFCo

Steve Lucas

Steve Lucas
Butte LAFCo



Paul Novak
LAFCo for LA County



Bill Nicholson
Merced LAFCo



Rob Fitzroy
San Luis Obispo LAFCo



Jennifer Stephenson
Lassen, Modoc, Plumas, and
San Benito LAFCos



Tyler Salcido
Imperial LAFCo



Neelima Palacherla
LAFCo of Santa Clara
County



Uma Hinman
Mendocino LAFCo



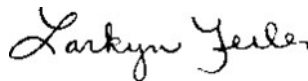
J.D. Hightower
San Joaquin LAFCo



Sara Lytle-Pinhey
Stanislaus LAFCo



Michelle McIntyre
Placer LAFCo



Larkyn Fielor
Colusa and Lake LAFCos

Jason Fried

Jason Fried
Marin LAFCo



Chuck Kinney
Kings LAFCo



SR Jones
Nevada LAFCo

CC: Rene LaRoche, CALAFCO Executive Director

Attachments - Letter to CALAFCO from San Diego LAFCo dated 10-22-24
Letter to CALAFCO from Orange LAFCo dated 11-1-24
Letter to CALAFCO from San Bernardino LAFCo dated 11-22-24
Letter to CALAFCO regarding dissolution of the Legislative Committee dated 9-27-24



BOARD OF DIRECTORS MEETING STAFF REPORT

Agenda Item No. 5

Item: 5. Continued Item: Consider and approve proposed changes to the Policies and Bylaws to address the issues raised by the December 23, 2024 letter from various Executive Officers

Meeting Date: February 7, 2025

Submitted By: José Henríquez, Interim Executive Director

RECOMMENDATION

Staff recommends that the Board

1. Review the proposed change to the Policies & Bylaws as reflected in Attachment A;
2. Review the written comments sent from the Executive Officers at Marin, Merced and Napa LAFcos;
3. Receive comments from the audience; and
4. Adopt the proposed changes as a set plus any other change or suggestion received at the meeting.

DISCUSSION

At the January 10th meeting, the Board directed the Regional Officers to review the recommendations contained in the December 23, 2024 letter sent by several Executive Officers and suggest edits to the Policies & Bylaws to accommodate these recommendations. These are included as Attachment A to this report.

Methodology

Your Regional Officers met and discussed the December 23rd recommendations as a whole. The work was divided between the four, with each Regional Officer entrusted to make the necessary changes for their assigned portion of the December 23rd letter, and the four met for a second time to discuss their respective edits. The edits were discussed as a group and compiled into a single document, to be distributed to all Executive Officers for their comment and review. The EOs were given a week to submit written comments, which are also included here as Attachment B. To the extent feasible these comments were incorporated into Attachment A.

The Regional Officers also considered and recommend a change in the way seats are rotated. The policies were unclear on how regional representation is to be accommodated in the selection of officers. The Regional Officers recommend making the rotation to be regional and specifying that the rotation is not tied to the person. Please note that the language in **Section** specifying the rotation of “Central-Southern-Coastal-Northern” is a placeholder. Staff concluded that it would be best if the Board determined the order of the regional rotation.

Summary of Edits

The December 23rd letter (Attachment C) was clear in its recommendations (Attachment C), so a summary of the requests here is not necessary. Instead, a list of the affected sections are included below for the Board’s reference:

Attachment C, Page 2: Selection of the CALAFCO Deputy Executive Officers and Selection of the CALAFCO Executive Officer

- Policy 1.2

Attachment C, Page 2: Role of the CALAFCO Executive Officer

- Section 1, Policies 1.3, 1.4, 1.6, 1.10, 2.1, 5.2, Article IV subsection 4.1, Article V subsection 5.1.5

Attachment C, Page 2: Advisory Committee

- Policy 4.10

Attachment C, Page 3: Selection of the members of Legislative Committee and Remove Associate Members from the Legislative Committee

- Policies 1.8, 1.9, 4.5

Attachment C, Page 3: Communication

- Policy 1.4

Regional Rotation of Officers

- Policies 1.14, 1.15

Staff recommends the adoption of amendments that address all concerns expressed in the December 23, 2024, as well as the recommended amendments about regional rotation, subject to adjustment based on Board discussion and membership feedback.

Attachments:

- A. Recommended amendments to the Policies & Bylaws
- B. Comments received from the Executive Officers of Marin, Napa and Merced LAFCos
- C. Letter to CALAFCO Board of Directors, dated December 23, 2024

California Association of
Local Agency Formation Commissions



SUPPORTING SUSTAINABLE
COMMUNITY GROWTH



California Association of
Local Agency Formation Commissions

BYLAWS, POLICIES and PROCEDURES

Adopted by the CALAFCO Board of Directors
January 12, 2007

Policies last amended December 1, 2023



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These policies and procedures were adopted by the CALAFCO Board of Directors on 12 January 2007 and amended on 9 November 2007, 8 February 2008, 13 February 2009, 12 February 2010, 18 February 2011, 29 April 2011, 11 July 2014, 27 October 2017, 11 May 2018, 24 July 2020, 30 April 2021, 30 July 2021, 21 January, 2022, 22 July 2022, and 1 December 2023. They supersede all previous versions of the policies.

Mission Statement

The mission of the California Association of Local Agency Formation Commissions (CALAFCO) is to promote efficient and sustainable government services based on local community values through legislative advocacy and education.

These policies and procedures were adopted by the CALAFCO Board of Directors on 12 January 2007 and amended on 9 November 2007, 8 February 2008, 13 February 2009, 12 February 2010, 18 February 2011, 29 April 2011, 11 July 2014, 27 October 2017, 11 May 2018, 24 July 2020, 30 April 2021, 30 July, 2021, 21 January, 2022, 22 July 2022, and 1 December 2023. They supersede all previous versions of the policies.

SECTION 1

Organizational Structure and Responsibilities

1.1 Governance

CALAFCO is governed by a 16 voting member Board elected by regions as described in the Association’s Bylaws. The Bylaws establish four (4) regions for the purpose of electing Board Members ~~and the four CALAFCO Regional Officers-~~

The counties in each of the four regions shall consist of the following:

Northern Region

Butte
 Colusa
 Del Norte
 Glenn
 Humboldt
 Lake
 Lassen
 Mendocino
 Modoc
 Nevada
 Plumas
 Shasta
 Sierra
 Siskiyou
 Sutter
 Tehama
 Trinity
 Yuba

Southern Region

Orange
 Los Angeles
 Imperial
 Riverside
 San Bernardino
 San Diego

Coastal Region

Alameda
 Contra Costa
 Marin
 Monterey
 Napa
 San Benito
 San Francisco
 San Luis Obispo
 San Mateo
 Santa Barbara
 Santa Clara
 Santa Cruz
 Solano
 Sonoma
 Ventura

Central Region

Alpine
 Amador
 Calaveras
 El Dorado
 Fresno
 Inyo
 Kern
 Kings
 Madera
 Mariposa
 Merced
 Mono
 Placer
 Sacramento
 San Joaquin
 Stanislaus
 Tulare
 Tuolumne
 Yolo

Regional membership may be changed by amending these Policies & Procedures by the Board of Directors.

These policies and procedures were adopted by the CALAFCO Board of Directors on 12 January 2007 and amended on 9 November 2007, 8 February 2008, 13 February 2009, 12 February 2010, 18 February 2011, 29 April 2011, 11 July 2014, 27 October 2017, 11 May 2018, 24 July 2020, 30 April 2021, 30 July, 2021, 21 January, 2022, 22 July 2022, and 1 December 2023. They supersede all previous versions of the policies.

CALAFCO Regions



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1.2 Appointment of Officials

The Board shall appoint the Executive Director ~~and. The Board shall also appoint~~ the Legal Counsel ~~in consultation with the Regional Officers, and Executive Officer upon recommendation of the Executive Director. The Executive Director shall appoint the Deputy Executive Officers in consultation with the Executive Officer. In as much as possible, the Executive Officer and Deputy Executive Officers shall include one member from each region.~~

~~The executive officers from each CALAFCO Region shall elect a Deputy Executive Officer (DEO) from among its ranks, to serve a term of 2 years. The four regional officers shall select one of the regional officers to be the CALAFCO Executive Officer. In as much as possible, the Executive Officer and Deputy Executive Officers shall include one member from each region. In the event that a region is unable to select its own regional officer from its member LAFCOs, the regional officers shall appoint a regional officer for that region from among all member LAFCO's for a one-year term.~~

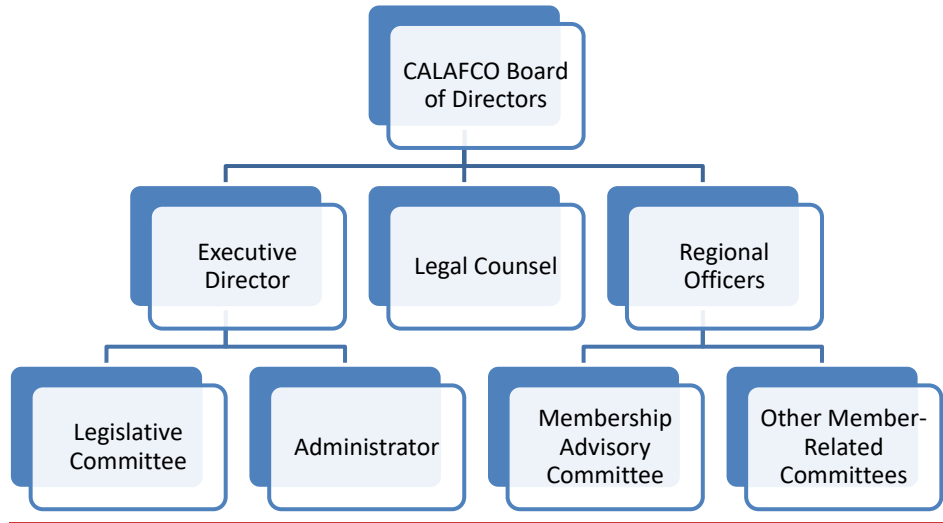
1.3 Assignment of Responsibilities

The Association will be staffed by a combination of employees and volunteer Regional Officers from member LAFCOs. The Executive Director will serve as the administrative director and fiscal agent of the Association. The Executive Officer and Deputy Executive Officers (Regional Officers) ~~are responsible for policy development and direction and all matters related to the practice of LAFCo functions and~~ will manage various services and programs of the Association under the direction of the Board of Directors (Board) ~~and the Executive Director~~. Legal Counsel will provide legal advice to the Board and, as needed, the Executive Director and Regional Officers in the operations of the Association, interpretation of LAFCo law, and in support of member LAFCo Counsel.

~~The Executive Director shouldshall be required to consult with the Executive Officer on all items and issues of importance to the membership. The Executive Officer shall play an active role in the development of meeting agendas, and shall be invited to and included in all meetings of the Board, the Executive Committee, the Legislative Committee, any standing committee, any ad hoc committees, and others as needed. In the Executive Officer's absence, the other regional DEOs shouldshall be consulted. No action on items/issues important to the membership shouldshall be taken without such consultation.~~

The Board has determined that the California Association of Local Agency Formation Commission-s (CALAFCO) stated purposes will best be achieved by assigning duties to the Executive Director, Administrator, Executive Officer, up to three Deputy Executive Officers, Legal Counsel, and Legislative Committee Chair. The administrative structure of the Association shall be as follows:

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1.4 Executive Director Responsibilities

The Executive Director works at the direction of the Board of Directors and in consultation with the Regional Officers and is responsible for the Association's day-to-day activities and operations which include (but may not be limited to) the following duties:

1. Executive Director shall consult with the Executive Officer on all items/issues of importance to the membership. In the Executive Officer's absence, the other regional DEOs should shall be consulted. No action on items/issues important to the membership should shall be taken without such consultation.
- 1.2. Manage and maintain the office, a dedicated telephone and voice mail system; manage and maintain (or oversee) all of CALAFCO's correspondence and files; coordinate all corporate and association administrative business (e.g., elections, bylaws, policies and procedures, corporate filings, etc.).
- 2.3. Supervise the work or services of the Administrator and contractors and outside consultants and vendors.
- 3.4. Conduct annual performance reviews of the Administrator.
- 4.5. Prepare and distribute, or review, all outgoing communications and mailing; respond to member and public inquiries and requests for information; and support CALAFCO's promotional, public relations and membership recruitment/retention activities and programs, which may include education and training programs.
- 5.6. Provide ongoing member communications, coordination and staff support for Board, program and other committees, and regular interaction with LAFCo staff, including attendance at meetings with member LAFCos.
- 6.7. With full consultation with the Executive Officer, ~~O~~rganize, prepare agendas, minutes and staff reports, and staff all Board meetings including preparation, distribution and posting of Board agenda packages.
- 7.8. Prepare and publish CALAFCO's quarterly newsletter.
- 8.9. Prepare and publish CALAFCO's annual report and magazine.
- 9.10. Manage and maintain the CALAFCO web site and various member list serves, including ongoing development, regular updates, utilization, application and expansion of the site.
- 10.11. Develop the Association's biennial strategic plan as a result of the Board's biennial strategic planning retreat. Conduct an annual dashboard review of the Association's performance against the goals and objectives outlined in the strategic plan.
- 11.12. Ensure that CALAFCO is adequately represented at all significant hearings, including the use of the Legislative Committee or Board Members for this purpose; coordinate preparation of legislative correspondence, written testimony and oral communications; provide direct legislative information, regulatory monitoring, advocacy, and inter-agency communications with interface to LAFCo members; and build relationships with staff and members of Senate and Assembly Local Government Committees, and any other legislative committees pertinent to LAFCo's mission.
- 12.13. Serve as support staff to the Legislative Committee Chair, and prepare staff reports, meeting packages and meeting summaries for the Legislative Committee. Provide support for Legislative Committee work groups and maintain Capitol Track daily legislative update.

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- ~~13.14.~~ Manage or maintain all records, membership directories, lists and databases, including rosters, and master calendar.
- ~~14.15.~~ Manage and maintain records for the Associate Membership program and prepare materials and promote associate memberships.
- ~~15.16.~~ Establish and maintain working relationships with various associations representing governmental associations, non-profits, and other agencies such as: League of California Cities, CA State Assoc. of Counties (CSAC), CA Special Districts Assoc. (CSDA), Assoc. of CA Water Agencies (ACWA), Rural County Reps. of CA (RCRC), American Planning Assoc. (APA), Building Industry Assoc. (BIA) and the Farm Bureau. Provide or coordinate requests for presentations, exhibits and other opportunities to educate stakeholders on the role and responsibilities of LAFCo.
- ~~16.17.~~ Manage the logistics and finances of the annual conference, workshops and educational programs. This includes site selection, contract negotiation, solicitation of member LAFCos to host the workshop, and solicitation of sponsorships for the annual conference and staff workshop. Provide support and guidance to volunteer staff officers and the program committee in planning and developing the annual conference, staff workshop and other educational programs, such as CALAFCO University. Prepare all event materials such as registration forms, program announcements and provide support such as mailings and electronic distribution.
- ~~17.18.~~ Manage the registration and payment for all CALAFCO activities and the invoicing and collection of annual dues or oversee the CALAFCO Administrator in the performance of this function.
- ~~18.19.~~ Provide leadership and guidance to the volunteer staff in the planning and execution of all CALAFCO functions.
- ~~19.20.~~ Maintain relationships with member LAFCo executive staff and to the extent feasible but in no case longer than 3 business days, promptly respond to member LAFCo requests for information and support.
21. Engage the membership. Attend and participate in membership commission meetings, virtually, and in-person; at least one in-person meeting per quarter.
- ~~20.22.~~ Accept all other duties assigned by the Board.

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1.5 Administrator Responsibilities

The Administrator shall be responsible for the administrative support of CALAFCO and act as Registrar for all CALAFCO events, including, but not limited to:

1. Process all CALAFCO mail.
2. Establish and maintain CALAFCO member and associate member databases and mailing lists, keeping them up to date. This includes all online, electronic and hardcopy versions.
3. Keep the member section of CALAFCO's website up to date. Update other sections of the website as requested by the Executive Director.
4. Establish and maintain CALAFCO files and records.

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5. Prepare CALAFCO mailings and correspondence.
6. Respond to all member LAFCos and CALAFCO member requests for information.
7. Invoice all member LAFCo and CALAFCO Members' for annual dues and events.
8. Process registrations and maintain registration records for CALAFCO conferences, workshops and CALAFCO University courses, including all records associated with event sponsorships.
9. Assist in all aspects of the preparation, delivery and follow up of all staff workshops, annual conferences and CALAFCO University courses. This includes all required on site preparation, all work associated with the execution of the event and all work associated with the follow up and close-out of the event.
10. Maintain CALAFCO accounting records, input revenues and expenses into QuickBooks, prepare checks for Executive Director signature, and prepare financial reports as requested.
11. Work with CALAFCO CPA for quarterly review of accounting records.
12. In coordination with the Executive Officer, process payments as approved by the Executive Director.
13. Other appropriate administrative services or projects within the scope of administrative services as requested by the Executive Director and/or Board of Directors.

1.6 Executive Officer Responsibilities

The Executive Officer shall, at the direction of the Executive Director or Board:

1. Consult and cooperate with the Executive Director on all items/issues of importance to the membership. The Executive Officer should shall play an active role in the development of meeting agendas, and should shall be invited to and included in all meetings of the Board, the Executive Committee, the Legislative Committee, any standing committee, any ad hoc committees, and others as needed. In the Executive Officer's absence, the other regional DEOs should shall be consulted. No action on items/issues important to the membership should shall be taken without such consultation.
- ~~1.2.~~ In consultation with the Executive Director and Administrator, be responsible for payment of all Association payables and maintain appropriate financial records.
- ~~2.3.~~ Monitor all Association financial accounts and make transfers as requested by the Executive Director.
- ~~3.4.~~ Jointly Pprepare portions of the Board meeting packet as requested bywith the Executive Director.
- ~~4.5.~~ Maintain some of CALAFCO's database and financial records as assigned.
- ~~5.6.~~ Solicit policy issues and technical matters from other LAFCo Executive Officers and present-evaluate in cooperation with them-to the Executive Director and

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[the Regional Officers.](#)

- 6.7. ~~Make Provide~~ recommendations on **all** matters considered by the Board.
- 7.8. Participate on the Legislative Committee.
8. Accept assignments for staffing Board committees.
9. Conduct the CALAFCO biennial Survey of member LAFCos, and any other surveys as requested by the Executive Director. Collate, analyze and report survey results to the Board and membership.
10. Maintain communication with member LAFCo staff on CALAFCO policies, and solicit input on policy issues from executive officers ~~and requested by the Executive Director.~~
11. Accept all other duties assigned by the Board, Executive Committee or Executive Director.

1.7 Deputy Executive Officer (DEO, also referred to as Regional DEO or Regional Officer) Responsibilities

The Deputy Executive Officers shall, at the direction of the Executive Director, Executive Officer, or Board:

1. Prepare a portion of the Board agenda and keep the Board minutes and roster.
2. Accept assignments for staffing Board committees.
3. Accept primary responsibility for management of CALAFCO programs and projects, such as CALAFCO University courses, database projects, and member surveys.
4. Lead and participate in the program planning committees in the development of the Staff Workshop and the Annual Conference.
5. Assist the Executive Director and/or Executive Officer with communications to LAFCo staff.
6. Accept all other duties assigned by the Board, the Executive Committee, the Executive Director or the Executive Officer.

1.8 Legislative Committee Chair Responsibilities

The Legislative Committee Chair shall, at the direction of the Executive Director or Board:

1. Be primarily responsible for the Association's legislative activities, including staff support to the Legislative Committee, tracking, reporting, and making recommendations to the Board on current legislation and bill hearings.
2. Prepare written and oral testimony, and when available, present such testimony to the appropriate legislative or administrative body.
3. Attend and participate in **all meetings of the Board or its committees at which legislative matters are discussed, as directed by the Executive Director or Board.**
4. Accept all other duties assigned by the Board.

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1.9 Legal Counsel Responsibilities

The Legal Counsel shall:

1. Advise the Association's Board and staff on appropriate ways to carry out their activities according to the law.
2. Make recommendations on matters considered by the Board, and when assigned, review the work of all other staff and suggest corrections or amendments to their work.
3. ~~Participate on the Legislative Committee.~~
4. Accept all other duties assigned by the Board.

1.10 Executive Director and Regional Officers Performance Evaluation

The Board has determined that an annual job performance evaluation of the Executive Director will assist CALAFCO in achieving its stated purposes. The Board's Executive Committee, comprised of the Chair, Vice Chair, Secretary, Treasurer, ~~Immediate Past Chair and Executive Officer~~ shall meet with the Executive Director no later than June 30 of each year to discuss his or her job performance.

The Executive Committee shall utilize the following criteria when evaluating the job performance of the Executive Director:

1. The willingness of the Executive Director to accept all duties and responsibilities.
2. The ability of the Executive Director to carry out the duties and provide positive contributions with minimal direction.
3. The ability of the Executive Director to define problem areas and develop solutions.
4. The timeliness with which the Executive Director carries out all duties and responsibilities.
5. The accuracy and thoroughness of any written or oral report, correspondence, or document the Executive Director prepares or delivers that is intended to reflect the Board's desires, practices or positions.
6. The effectiveness and persuasiveness of the Executive Director during presentations or meetings with stakeholders, members of the public, elected or appointed officials, and LAFCo members and whether or not the Executive Director represented CALAFCO professionally in these settings.
7. The effectiveness of the Executive Director in fulfilling his or her areas of responsibility in the Association's strategic plan.

The Executive Committee and Executive Director may also meet annually, but no later than December 31st of each year, with the Regional Officers to discuss their contributions to CALAFCO. The criteria established in Sections 1.6 and 1.7 are advisory for these discussions and shall not be used to evaluate the individual's job performance with his or her LAFCo.

1.11 Representative Role of Board Members

Members elected to the CALAFCO Board of Directors represent the statewide interests of the Association and not the interests of their region, commission or appointing authority. Board members are encouraged to communicate with the members of their region on CALAFCO issues to solicit input and disseminate information.

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Commented [JH1]: For future consideration, reconciling the Executive Committee definition and whether the Immediate Past President should be included

Commented [JH2]: Legal weighing in; however is Regional Officers are made voting members to the Board, calling out the EO may be appropriate

1.12 Regional Representation for Board Officers and Committees

The Board shall encourage participation by regions when establishing membership for Board committees and in selecting officers of the Board.

1.13 Regional Representation on Legislative Committee

Board representation on the Legislative Committee shall consist of one Board member from each of the regions and one member at-large. Each representative shall also have an alternate.

1.14 Board of Director Officers

The Board shall elect its Officers at the first meeting following the Annual Meeting. Officer terms are one-year, ~~however Officers may be re-elected by the Board.~~ The Board shall ~~strive towards-ensure~~ regional diversity amongst the Officers and rotation of individuals holding officer positions.

The Officers of the Board shall ~~comprise-form~~ the Executive Committee. The Executive Committee shall include the Chair, Vice Chair, Treasurer, Secretary, ~~Executive Officer~~ and Immediate Past Chair.

1.15 Succession of Board Officers

In order to ~~ensure regional diversity and~~ build experience ~~of officers,~~ the Board shall have a succession ~~process-rotation~~ for the Officers. ~~The rotation shall follow the region and not the individual or incumbent.~~ Except as otherwise determined by the Board, the Vice Chair shall succeed the Chair, ~~the Treasurer shall succeed the Vice Chair, and the Secretary shall succeed the Treasurer. The Secretary shall be elected from the Board membership.~~ ~~The Chair and Vice Chair shall be appointed according to the following regional schedule: Southern Region, Northern Region, Central Regional, and Coastal Region.~~

Commented [JH3]: For illustrative purposes only. The rotation cycle to be set by the Board

1.16 Board Action on Legislative Issues

In the case of decisions on legislative policies or positions, the Board shall take the following actions:

- a. Ensure that all viewpoints are fully considered in the proposed action.
- b. Adopt a proposed action with a vote that consists of a majority of the Board members present including at least one affirmative vote from each region present at the time of the vote.¹¹
- c. Members agree to support the final decision of the Board.

1.17 Board Meeting Locations

Board meetings shall be rotated between regions, as practical. The Board may also conduct their meetings virtually.

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SECTION 2

Procedures for Updating Policies

In the normal course of business operations, CALAFCO will continue to grow, expand and offer new services. Therefore it will be necessary to change, amend, update or eliminate operational policies and procedures. The following procedures will apply when new or existing policies need to be developed, changed, modified or deleted.

2.1 Creating New Policies, Revising Existing Policies, and Deleting Existing Policies

- a. CALAFCO ~~staff~~ Executive Director and Executive Officer will be responsible for reviewing existing Association policies.
- b. Updates necessary for any existing policy or the creation of a new policy shall be drafted by CALAFCO ~~staff~~ ED (in cooperation EO and with Legal Counsel) and reviewed, discussed and approved by the Executive Committee before being presented to the Board. Upon Executive Committee approval, the updated or new policies shall be presented to the Board for consideration and approval at the next Board meeting. Upon the conclusion of the Executive Committee meeting, the ED in collaboration with the EO will provide the policy(ies) changes that will be considered by the Board at its next meeting date to the remainder of the Board, the regional officers, and the membership and associate membership via the Info List Serve email distribution list.
- c. At any time, a Board member may request review of an existing policy and recommend updates for the Board's consideration. Should such request be made during a Board meeting, ~~upon~~ and subject to approval by the Board, that policy update discussion will be placed on the next meeting agenda for the Board's consideration.
- d. At any time, a Board member may request the creation of a new policy. Should such request be made during a Board meeting, upon approval by the Board, that new policy idea discussion will be placed on the next meeting agenda for the Board's consideration. Upon approval by the Board to create the new policy, the draft new policy will be presented to the Executive Committee pursuant to subsection (b) above.
- e. A majority of the Board members present including at least one affirmative vote from each region present at the time of the vote is required to approve any new policy, or to revise any existing policy.

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SECTION 3

Financial Management Policies

3.1 Basis of Accounting

Accrual Basis: The basis of accounting in which revenues are recorded when earned and expenditures are recorded as soon as they result in a liability, regardless of the fact that the receipt of the revenue or the payment of the expenditure may take place, in whole or in part, in another accounting period

3.2 Accounting Records

CALAFCO maintains a double-entry accounting system with Quick Books Accounting Software, with a general journal, cash receipts journal, cash disbursements journal, accounts receivable, accounts payable, and a general ledger which will be posted monthly.

If CALAFCO receives funding sources requiring separate accountability, the fund accounting system will be used. Each fund/program will have its own set of records including general ledger and financial statements.

General Journal

A general journal shall be maintained to record adjusting entries, reversing entries, closing entries and other financial transactions not normally recorded in the cash receipts or cash disbursements journals. Entries in the general journal must be adequately documented and entered in chronological order with sufficient explanatory notations.

Cash Receipts Journal

A cash receipts journal shall be maintained to record all cash receipts (sales, dues, registrations). The journal shall contain the following columns:

- ◆ Date
- ◆ Description of the cash receipt
- ◆ Amount
- ◆ Source or customer
- ◆ Line allocation

Each cash receipt item must be supported by sufficient detail as to the nature, source and purpose of the receipt.

Cash Disbursements Journal

A cash disbursements journal shall be maintained to record all cash disbursements. The journal should contain the following columns:

- ◆ Date
- ◆ Check number
- ◆ Amount
- ◆ Purpose of expenditure
- ◆ Line allocation

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Approved invoices or other documentation must support all disbursements.

General Ledger

A general ledger shall be maintained with the necessary accounts for assets, liabilities, fund balances, support, revenues and expenses to prepare financial statements in accordance with generally accepted accounting principles.

The number and types of accounts, classes and programs in the chart of accounts shall also allow the organization to prepare the reports required by the various funding sources and by the CALAFCO Board of Directors.

3.20 Credit Cards and Their Use

Credit cards provide CALAFCO personnel with the ability to effectively and efficiently make purchases in relation to the Board of Directors approved CALAFCO budget and activities.

Approval Authority

Only the Board of Directors may approve the issuance of CALAFCO credit cards.

Credit Card Issuance and credit limits

1. Credit cards will be issued in the name of the employee or board officer. Current policy authorizes the following two users:
 - a. The CALAFCO Executive Director
 - b. The CALAFCO Administrator
2. Credit card limits are authorized as follows:
 - a. CALAFCO Executive Director: \$5,000.
 - b. CALAFCO Administrator: \$1,500.

Lost or Stolen Credit Cards

The person issued the credit card is responsible for its protection and custody, and shall immediately notify the credit card company and Board Chair if it is lost or stolen.

Authorized Purchases

Credit cards may be used only for the purchase of goods or services for official business of CALAFCO and must be within current budgeted amounts.

Prohibited Purchases

Use of CALAFCO credit cards is expressly prohibited for cash advances, bank checks, traveler's check, electronic cash transfer, purchases unauthorized or unlawful under federal and state laws, including but not limited to, ethical rules related to gifts and reporting obligations of elected officials, or any type of personal expense.

Returns of Goods or Services

Returns of goods or services must be credited directly to the credit card account. No employee should receive cash or refunds directly.

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Reporting Requirements

Employees must provide documentation to support all charges. Receipts must show the date, purpose, and name(s) for which the expense was incurred.

Credit card statements, along with receipts for all items to be paid by CALAFCO, shall be reconciled on a monthly basis by the Administrator.

Approval and Reviews

All charge account reconciliations shall be reviewed and approved by the Executive Officer and the Treasurer.

Monthly credit card statements will be reviewed at least quarterly by the Board Chair.

The CPA will annually review integrity of the credit card statements.

Enforcement

Upon leaving CALAFCO employment, the departing employee shall immediately cease using the CALAFCO credit card, and shall immediately surrender it to the current Executive Director, Board Chair, or Vice Chair. The appropriate CALAFCO staff shall immediately contact the credit card company and have the employee's purchasing privileges revoked and their credit card cancelled.

Violation of this Policy may result in penalties including but not limited to:

- Loss of credit card privileges;
- A demand for restitution to CALAFCO for unauthorized or improper purchases;
- Prosecution under state or federal law;
- Disciplinary action up to and including termination.

3.3 Retention of Records

CALAFCO will retain all financial records for seven years after the final budget report for the fiscal year is made.

3.4 Fiscal Year

The CALAFCO Fiscal Year shall begin each July 1 and end on June 30 of the following year.

3.5 Annual Budget

The budget is a plan for financial operations that provides a basis for controlling and evaluating activities in a future period. The budget is essential to a non-profit organization because it serves as a tool to demonstrate accountability of funds and resources received from grantors.

A proposed Fiscal Year Budget shall be presented to the Board of Directors for review and approval. The proposed budget shall be presented at a Board meeting held within the fourth quarter of the current Fiscal Year for the following Fiscal Year and be a two-year rolling budget. The budget shall be adopted by the Board no later than 30 days prior to the commencement of the new fiscal year. The proposed budget shall include prior year actuals.

3.6 Budget Revisions

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Revisions to the budget may be made by the Board of Directors at any regularly scheduled Board meeting.

3.7 “Bottom Line” Budgeting

During the Fiscal Year budget control will be based on total revenue and total expenses (“bottom-line” budgeting). Staff may expend budgeted funds for any line item in the budget as long as the total amount budgeted for expenses is not exceeded. For new and/or unforeseen expenditures not identified in the budget or for expenditures above the bottom line amount budgeted for expenses, Board authorization shall be required.

3.8 Accounting Software

CALAFCO shall employ the use of Quick Books accounting software or other similar accounting software that adequately meets the requirements of the CALAFCO Accounting Policies and Procedures.

3.9 Financial Statements

Current budget and financial summaries showing revenues and expenditures by line item shall be provided to the Board of Directors at each regular Board Meeting. Such financial statements shall include, but are not limited to:

Profit and Loss by Class

The primary purpose of a statement of financial position is to provide relevant information about the organization’s total assets, liabilities, and net assets as of a specific date.

Three classes of net assets are required to be reported:

- ◆ Permanently restricted
- ◆ Temporarily restricted
- ◆ Unrestricted

Statement of Functional Expenses

This is a statement of functional expenses which shows how operating expenses are allocated to the major categories in the budget, including identification of legal counsel and executive director costs in the appropriate categories.

Statement of Cash Flows

The primary purpose of a statement of cash flows is to provide information about significant inflows and outflows of cash during a period.

3.10 Operational Reports and Tax Filings

As required in the Bylaws, the Executive *Director* shall prepare and file an annual budget report showing all revenues and expenditures following the end of the Fiscal Year.

The Executive Director shall prepare or have prepared and file in a timely manner such annual reports and forms as required by the Internal Revenue Service, State of California, and other regulatory agencies (Form 990, 199, RRFI) to satisfy the Association’s corporation and not-for-profit status responsibilities and obligations.

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3.11 Authority to Contract

The Executive Director is authorized to approve and sign all contracts if the amount is \$10,000 or less. All personal service contracts and any other contract in excess of \$10,000 must be approved by the Board of Directors.

3.12 Service Contract Renewals

Renewals of contracts for CALAFCO services shall be done in a timely manner in order to assure continuity of services. For all multi-year contracts, renewal of the contract shall be approved by the Board at least four months prior to the expiration of the contract. In no case shall a contractor continue to perform services beyond the expiration of the contract.

3.13 Grants

The application for any grant funds must be approved by the Board of Directors.

Grant funds shall be maintained in a separate account and identified as a separate line item(s) on budgets and financial statements and summaries.

3.14 Internal Control Structure

The Single Audit Act Amendments of 1996 and the accounting profession define internal control as a process, affected by the Board of Directors and staff, and designed to provide reasonable assurance regarding the achievement of objectives in the following categories:

- ◆ Effectiveness of operations.
- ◆ Reliability of financial reporting.
- ◆ Compliance with applicable laws and regulations.

The achievement of these objectives results in public accountability.

A. Cash Receipts

1. Cash receipts may be accepted by any CALAFCO staff or volunteer working on a CALAFCO project or event
2. Numbered cash receipts shall be issued for any and all cash transactions.
3. Cash receipts shall be immediately recorded.
4. Checks shall be restrictively endorsed immediately upon receipt.
5. Cash receipts shall be deposited promptly and intact.
6. The complete record of all deposits will be maintained and transmitted immediately to the Executive Officer upon deposit.
7. CALAFCO shall not maintain a petty cash fund. All funds must be deposited in Association accounts.

B. Cash Disbursements

1. All disbursements shall be made by check
2. All disbursements shall be promptly recorded on a cash disbursement journal.
3. All cash disbursements shall be supported by vendor invoices or other external documents.
4. Bank reconciliations shall be prepared in a timely manner for all accounts.

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5. The cash disbursement journal shall provide for allocation of expenditures to the appropriate line items.
6. CALAFCO shall allocate expenses among programs, grants, or contractors based on its budget.
7. The Executive Director and the Executive Officer shall have signing authority for all CALAFCO accounts.¹²
8. No staff officer shall sign any check payable to him or her self, or to any entity, public or private, with which they have any form of employment or ownership interest.
9. Check signers shall review supporting documents before signing checks.
10. Copies of checks and supporting documentation shall be immediately forwarded to the Executive Officer.
11. The Board of Directors shall provide authorization to the Executive Director for the purpose of seeking out financial credit opportunities and further authorization to enter into credit agreements including lines/letters of credit with lending institutions subject to the approval of the Treasurer.

3.15 Reserve Funds

The Board of Directors shall maintain an account of reserved and unbudgeted funds. Reserve funds are maintained for unbudgeted situations. Funds may only be moved into or out of the reserve accounts by action of the Board of Directors. The reserve funds shall be maintained at a minimum of 25% of the total operating budget of the Association.

3.16 Contingency Funds

The Board of Directors shall endeavor to maintain an account of budgeted contingency funds. Contingency funds are maintained for unbudgeted expenses, whether planned or unplanned, and may be used at the discretion of the Executive Director. The Association should strive to maintain a minimum of 5% of the total operating cost of the budget of the Association in contingency funds each year.

3.17 Compensation and Reimbursable Expenses

Employees, Regional Officers and Contractors

The compensation for the CALAFCO Executive Director, Administrator, Legal Counsel and for any professional or financial services shall be done by contract and approved by the Board of Directors (unless the amount is under the Executive Director signature limit pursuant to Section 3.1.1). Any extension, change in compensation, or any other change of contract terms shall require the approval of the Board of Directors. CALAFCO will reimburse reasonable business expenses—including travel costs—up to the limits and restrictions identified in the individual contracts. Any expenses in excess of the contract limits require the approval of the Board of Directors.

Regional Officers

Regional officers include the Association's volunteer Executive Officer and three Deputy Executive Officers, one representing each of the four regions. Each year a stipend is provided to the sponsoring LAFCo of each volunteer regional officers. The stipend is intended to reimburse the sponsoring LAFCo for some of the costs (including travel, phone, postage, and similar costs) associated with the individual's CALAFCO work. The Board of Directors establishes the stipend amount each year as part of the budget process. Other extraordinary staff officer expenses may be reimbursed if approved by the Executive Director.

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Board Members

As stated in the Bylaws, Board Members shall receive no compensation or reimbursement for their services. The host LAFCo is expected to cover the travel costs and per diem expenses associated with participation in Board meetings, conferences, and retreats.

3.18 Investment Policy

The purpose of this policy is to establish investment guidelines for CALAFCO officials to ensure the stewardship of association funds. Any funds which are not required for the immediate needs of CALAFCO operations shall be prudently invested. All funds shall be invested in a manner which will ensure the safety of association funds by mitigating credit and interest rate risk and provide sufficient liquidity to meet all operating requirements. CALAFCO shall strive to attain a return on investments that is reasonable given the safety of the principal and liquidity objectives and the secondary importance of yield. All investments shall be in conformance with federal, state and other legal requirements.

Investment Objectives

The specific objectives for all funds invested as defined by this policy are listed in priority order as follows:

A. SAFETY OF PRINCIPAL

The preservation of principal is of primary importance. Each transaction shall seek to ensure that capital losses are avoided.

B. LEGALITY

Each transaction and the entire investment program must comply with federal and state law and CALAFCO's investment policy as defined herein.

C. LIQUIDITY

The invested funds should remain sufficiently flexible to enable CALAFCO to meet all operating requirements which may be reasonably anticipated.

D. MEMBER TRUST

In managing CALAFCO investments, the association shall avoid any transactions that might impair member confidence. Investments should be made with precision and care, considering the safety of the capital. The prudent investor standard, a standard of conduct requiring that any investment be made with care, skill, prudence, and diligence, shall be used in order to safeguard the funds and meet the liquidity needs of CALAFCO.

E. RETURN ON INVESTMENT

Investments shall be undertaken to produce an acceptable rate of return after first considering safety of principal and liquidity and the prudent investor standard.

Delegation of Authority

Authority to manage CALAFCO's investment program rests with the CALAFCO Board of Directors. Management responsibility is hereby delegated to the Investment Committee comprised of the Chair, Treasurer, Executive Director, and Executive Officer under the direction of the Board of Directors.

Authorized Investments

Association funds not required for the immediate needs of CALAFCO may be invested as follows:

- ◆ Money market funds that are FDIC insured or that only invest in:

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- U.S. Government and U.S. Government Agency securities
- Bank Certificates of Deposit
- Highly rated commercial paper
- Local Agency Investment Fund (LAIF)
- ◆ U.S. Government and Agencies obligations
- ◆ Negotiable Certificates of Deposit with a maturity of one year or less issued by a nationally or state chartered bank, a state or federal savings and loan association, or savings bank with ratings equivalent by Fitch to F1 or better

The Board of Directors may at any time change the securities approved for investment as deemed appropriate.

Reporting

The Executive Officer shall submit a quarterly report to the Board as part of Board meeting budget report showing investment activity, including yield and earnings and the status of cash by depository.

As part of the Association's annual financial review, the CPA shall also review investment performance and operations. The purpose of this review shall be to obtain suggestions for improved future performance and to verify that investment has been done in accordance with this policy and all applicable laws.

3.19 Conflict of Interest

This policy: (1) defines conflicts of interest; (2) identifies classes of individuals within the Organization covered by this policy; (3) facilitates disclosure of information that may help identify conflicts of interest; and (4) specifies procedures to be followed in managing conflicts of interest. The purpose is to prevent the personal interest of staff members, board members, and volunteers from interfering with the performance of their duties, or result in personal financial, professional, or political gain on the part of such persons at the expense the organization, its supporters and other stakeholders. This policy is in addition to Bylaws section 4.10: Interested Persons, and section 9.2: Self-Dealing.

Definition of Conflicts of Interest. A conflict of interest arises when a person in a position of authority over the Organization may benefit financially from a decision he or she could make in that capacity, including indirect benefits such as to family members or businesses with which the person is closely associated. This policy is focused upon material financial interest of, or benefit to, such persons.

Individuals Covered. Persons covered by this policy are the Association's board of directors, executive director, executive officers, and key administrative and financial contractors.

Facilitation of Disclosure. Persons covered by this policy will annually disclose or update to the Chair of the Board of Directors on a form provided by the Association their interests that could give rise to conflicts of interest, such as a list of family members, substantial business or investment holdings, and other transactions or affiliations with businesses and other organizations or those of family members. Written disclosure of any potential conflict of interest shall also be contained in staff reports submitted to the Board in consideration of proposed actions.

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Procedures to Manage Conflicts. For each interest disclosed to the Chair of the Board of Directors, the Board will determine whether a conflict exists and if so the Board shall vote to: (a) take no action; (b) assure full disclosure to the Board of Directors and other individuals covered by this policy; (c) ask the person to recuse from participation in related discussions or decisions within the Association; (d) cancel or not award a contract; or (e) ask the person to resign from his or her position in the Association, or if the person refuses to resign, become subject to possible removal in accordance with appropriate removal procedures. Votes shall be by a majority vote without counting the vote of any affected director.

The Executive Director will monitor proposed or ongoing transactions for conflicts of interest and disclose them in writing to the Board of Directors in order to deal with potential or actual conflicts, whether discovered before or after the transaction has occurred.

CALAFCO Conflict of Interest Disclosure Form

This form must be filed annually by all specified parties, as identified in the Association's Conflict of Interest Policy Statement.

_____ I have no conflict of interest to report

_____ I have the following conflicts of interest to report (please specify):

The undersigned, by their affixed signature, note their understanding of the implications of this policy.

_____	_____
Signature	Printed Name

	Date

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SECTION 4

Operational Policies

4.1 Dues

A LAFCo must pay member dues in full by 1 September of each fiscal year in order to maintain membership for the current fiscal year. Any LAFCo joining after 1 September of any fiscal year will be considered a member upon payment of the full annual dues for the current fiscal year. All rights and privileges of membership shall automatically terminate for any member LAFCo not paid in full by that date.

Anyone qualified to join CALAFCO as an Associate Member will be considered an Associate Member upon full payment of Associate Member dues amount prorated based on the fiscal year. In order to retain Associate Membership, dues must be paid in full by September 1 each year. All rights and privileges of membership shall automatically terminate for any Associate Member not paid in full by that date.

No dues refunds will be made, except for overpayments, unless approved by the Board.

4.1.1 Dues Hardship

In accordance with Association Bylaws section 2.2.4, "Membership dues may be reduced by the board if financial hardship is demonstrated to the satisfaction of the Board."

Member LAFCo dues hardship requests will be considered on an individual LAFCo basis. Each hardship waiver shall be valid for only one fiscal year. When requesting a partial waiver of dues based on hardship, the requesting LAFCo shall provide all information requested by the Board in order to fully consider the hardship request. This information shall, at a minimum, include:

1. A resolution adopted by the commission or letter signed by the Chair requesting the hardship waiver.
2. Specific reason(s) for the request of hardship.
3. The amount of dues the LAFCo can pay for fiscal year and the amount requesting to be waived.
4. Last three years of adopted annual budgets for the LAFCo.
5. Staff reports and minutes associated with the meetings at which the last three draft and final budgets were discussed.
6. Any and all documentation related to the current budget being considered by the commission, including the draft budget, staff report(s) and minutes of any meetings at which the draft budget had been discussed.

Dues hardships shall be received by the CALAFCO Board no later than June 30 of each year for the following fiscal year. This allows ample time for the Board to consider the request prior to the September 1 payment deadline.

4.2 Conference and Workshops

CALAFCO shall hold an annual conference and a staff workshop unless state and/or local restrictions prohibit such in-person gatherings. The goal of all CALAFCO educational activities is to provide LAFCo commissioners, staff, and stakeholders with high quality and timely

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sessions and networking opportunities that assist them in advancing the purposes and objectives of LAFCo.

Date and Site Selection

1. The Executive Director shall maintain a three to five-year calendar for the annual conference.
2. Workshop sites shall be rotated among the regions, as practical. Conference locations shall rotate every year on a four-year rotation, and as much as possible, the following areas shall be used as anchor sites: Sacramento, San Diego, and Monterey. The fourth location shall be selected at the discretion of the Executive Director.
3. The selection and approval of Annual Conference and Staff Workshop locations and hotel contracts shall be approved by the Executive Director with direction from the Board of Directors as necessary. Sites and contracts for other courses and seminars shall be approved and executed by the Executive Director. Contracts with hotels shall be signed by the Chair or the Executive Director.

Conference and Staff Workshop Committees

CALAFCO Conference

CALAFCO shall serve as the Conference Host. As such, CALAFCO is responsible for the site selection and facilities contract, registration, marketing, budget, pre-con activity planning, all on site logistics such as meals, entertainment, audio-visual, tours or mobile workshops, and any other facility related logistics.

The Conference Committee consists of at least four (4) Board members, one from each region, and the Program Committee volunteers. One of the Board members shall be designated as Conference Committee Chair. As Conference Host, the Executive Director shall participate on the Conference Committee.

The Program Committee is responsible for the program construction, speakers and panelists, conveying speaker equipment needs to the Executive Director, handout materials, session moderators or facilitators, speaker preparation, and other program-related activities. One of the CALAFCO Deputy Executive Officers shall serve as Program Committee Chair and in conjunction with the Executive Director, be responsible for soliciting volunteers to serve on the Program Planning Committee.

CALAFCO Workshop

Workshop sites shall be rotated among regions, as much as possible. The LAFCo in the County in which the Workshop is being held is considered the Host LAFCo. The Executive Director shall solicit volunteer LAFCos to host the Workshop.

As the Host, the LAFCo works with the Executive Director in securing an appropriate facility, planning the mobile workshop or local tour, and assisting the Executive Director and Program Planning Committee as requested. CALAFCO assumes responsibility for facility contracts, registration, marketing, budget, and all facility related logistics.

The Workshop Program Planning Committee shall be chaired by a CALAFCO Deputy Executive Officer, who, in conjunction with the Executive Director, is responsible for soliciting volunteers to serve on the Program Planning Committee. Responsibilities for the Workshop Program Planning Committee are the same as for the Conference.

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Conference and Workshop Budget

Every Conference and Workshop shall have a budget prepared by the Executive Director. The budget shall contain the major revenue sources and expenditures.

Registration Fees

Preregistration is required for all events.

Member and non-member registration fees should reflect the actual costs of the event plus a minimum return of 15% for conferences and 5% for other CALAFCO events to CALAFCO. Both regular and associate members are eligible for the member rate. A non-member fee may be established for an event at up to 50% above the member registration rate. Fees from previous years should be considered to avoid significant increases from year to year. As appropriate, guest/spouse fees may be established for events. The fee should allow participants to choose specific meals or events to attend and should reflect actual costs plus the planned minimum return. Registration fees are established by the Executive Director.

Refunds

Registrations for Conferences and Workshops are considered complete upon payment of the registration fee. All cancellation and registration transfer requests shall be made to CALAFCO in writing and shall be subject to the timelines noted in this section.

The cancellation deadline shall be established by the Executive Director for each event and is a specific date no more than fourteen (14) business days prior to the commencement of the event. Cancellation requests made in writing at least 14 days prior to the event shall receive a 100% refund less a \$30 handling fee.

There shall be no refunds for any cancellations made after the cancellation deadline.

Registration and special fees are transferable at any time to another person if the request is made in writing no more than three (3) working days prior to the start of the event, and are subject to a \$30 handling fee.

Special fees paid—such as guest meals or field trips—shall be fully refunded less a \$30 handling fee if a cancellation request is made in writing prior to the cancellation deadline. Special fees paid shall be fully refunded if the special event is cancelled.

Effective January 1, 2015, there shall be no credits issued for any event cancellation.

Speaker Reimbursement and Fees

For invited conference and workshop speakers who are not already participating in the event, the Association may reimburse EITHER transportation costs OR the cost of one night's lodging, only if the speaker requests it. The amount of the reimbursement may not exceed the cost of the hotel room. CALAFCO will also cover the cost of any meals served the day of the speaker's presentation. The Executive Director may authorize exceptions to this where honorariums or speaker fees are required.

Complementary Registrations

The Executive Director may authorize any complementary registrations for conferences, workshops and courses for invited speakers and guests from peer associations and state agencies, if the speaker or guest requests it.

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4.3 CALAFCO University and Other Seminars

These professional educational courses are designed to provide in-depth technical information about select LAFCo-related procedures, policies and laws for LAFCo commissioners, staff, and interested stakeholders.

Administration

1. The topics, content, scheduling, and registration are coordinated by a CALAFCO Deputy Executive Officer in consultation with the Executive Director.
2. University courses shall be delivered using various formats including in-person and virtual webinar. All webinars are to be recorded and placed on the CALAFCO website in the appropriate section.
3. Staff should strive for at least two in-person sessions annually, as topics and need arise. In-person sites shall rotate in the northern and southern part of the state. Several virtual sessions are to be conducted throughout the year.
4. As much as possible, staff will establish the course calendar twice a year. Course titles and dates planned for January through June shall be published by November of the preceding year, and course titles and dates planned for July through December shall be published by May of the same year.

Budget and Finances

1. The Executive Director shall establish a budget for each class in consultation with the CALAFCO Deputy Executive Officer. At a minimum, CALAFCO University courses are expected to be self-sustaining.
2. As much as possible, instructors from member LAFCos and Associate Members will be used to take advantage of available expertise and minimize instructional costs.
3. Fees will be used to cover the costs of preparation, room rental, meals, and course materials.
4. All registration fees will be deposited in the CALAFCO account and expenses paid by CALAFCO.

Fees

The Executive Director in consultation with the CALAFCO Deputy Executive Officer shall establish the registration fees. As much as possible all courses shall have the same fee. Fees shall include a discount for multiple registrations from a single member LAFCo or associate member, and an increased fee for non-member registrations.

Refunds

Preregistration is required. Registration is considered complete when the registration and fees are received, or a written confirmation is received that fees will be paid the day of the class.

Cancellation requests made in writing and received at least fourteen (14) working days prior to the event shall receive a 100% refund minus a \$30 handling fee.

Cancellation requests made within fourteen (14) working days of the event are nonrefundable. No-shows are nonrefundable for any reason.

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Registration fees are transferable at any time to another person if the request is made in writing no more than two (2) working days prior to the day of the class and is subject to a \$30 handling fee.

There shall be no credits issued for cancellations for any reason.

4.4 Communications Tools

Website

The website is designed to enhance communications among LAFCoS and interested stakeholders. Postings on the CALAFCO website must be related to LAFCo work and not of a commercial nature, except for qualified Associate Member announcements and/or links.

Members (regular and associate) may post LAFCo-related job and RFP announcements and ads on the CALAFCO website. Non-members may not advertise on the CALAFCO website.

Access to the Members Only section is limited to member LAFCoS and Associate Members.

List Serves

CALAFCO maintains various list serves to enhance communications among member LAFCoS. List Serve membership is open to the staff (both employees and contract employees) of member LAFCoS. Membership of the Counsel List Serve is limited to LAFCo Counsel. CALAFCO List Serves may not be used for the solicitation of business, for personal use, or for the collection of information for use other than official LAFCo business. CALAFCO shall provide oversight of the List Serves and, upon consulting with CALAFCO's legal counsel, may revoke the rights of any member of the List Serve found to be abusing the privilege of use.

Websites for Members

CALAFCO encourages member LAFCoS to establish, maintain, and operate their own websites in compliance with the requirements of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000. CALAFCO will maintain a central directory of links to these websites.

It is the responsibility of each member LAFCo to ensure websites are current and comply with the requirements of the Cortese-Knox-Hertzberg Act.

4.5 Legislative Policies and Committee

Legislative Policies

In the fall of each year the Board shall review and update the CALAFCO Legislative Policies. These policies are intended to drive the work of the Legislative Committee and provide the Committee and staff with policy direction on legislative positions. The Legislative Policies consist of two parts: 1) the longer-term legislative policies of the association; and 2) legislative priorities that the Board may establish for the legislative session through its strategic planning session.

Legislative Committee

Purpose

The Committee acts on behalf of the Board in developing and taking positions on legislation based on the Board's Legislative Policies.

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All CALAFCO members are encouraged to offer proposed legislation, request agenda items, attend meetings and participate in Committee discussions.

Committee Structure

The committee shall consist of ~~15-13~~ voting members and ten alternate voting members appointed annually by the Board. Committee members shall include:

- Four Board Members, one from each region, each with an alternate
- One Board Member, at-large, and one alternate
- Eight voting LAFCo staff members, two from each region, plus one alternate member per region
- ~~Two legal counsel.~~

The eight voting staff members and their respective alternates shall be recommended for appointment by the four regional officers. If there is an insufficient number of volunteers in a region, voting and alternate seats may be filled at-large by other regions, as recommended by the committee's Chair and Vice Chair, and in consultation with the four regional officers.

Alternates appointed to staff seats will serve on a rotating basis whenever a regular member is absent.

The CALAFCO Executive Officer or designated Deputy Executive Officer shall also be a member and shall be one of the above regional voting or alternate member appointees.

No more than one voting staff member appointee may serve from any one LAFCo. The Board will endeavor to appoint balanced representation from all regions.

Member Eligibility

Preference for staff appointments is based on interest, expertise, past participation, and adequate statewide representation.

Advisory Members

There shall also be a standing Legislative Committee Advisory Sub-Committee which consists of staff ~~and legal counsel~~ volunteers who are not appointed as voting or alternate members, ~~and two volunteer Associate Members.~~ The role of the Advisory Committee shall be to assist the Legislative Committee on an as-needed basis on certain pieces of legislation or legislative projects.

Appointments

The Board shall appoint the members of the CALAFCO Legislative Committee in the fall of each year.

Recommendations for appointments shall be made to the Board by the committee's Chair and Vice Chair.

Association Staff

The CALAFCO Executive Director ~~and CALAFCO Legal Counsel, and Legal Counsel's alternate,~~ shall be non-voting members of the committee.

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Meetings

The Committee will meet in person at alternating locations between Sacramento and Southern California. Meetings may also be conducted virtually. Action minutes will be prepared for each meeting and distributed to each member as well as the Executive Officer of each LAFCo.

The Committee meets monthly, or as needed, during key periods of the legislative session.

Seven (7) of the fifteen (15) voting members have to be present to convene a meeting. Meetings unable to convene within fifteen (15) minutes of the agenda start time due to the lack of sufficient members in attendance shall be cancelled and the members present disbanded.

The Committee will strive towards consensus on all decisions. Should a consensus not be possible, decisions will be made by a majority vote.

In cases where legislative policy is unclear, there is significant disagreement among committee members, a financial commitment is required, or at the request of any of the participating Board members, the Committee shall send an item to the full Board for consideration.

Reports to the Board

The Board is to be presented with a full update on Committee activity at every Board meeting.

Legislative Committee Chair and Vice Chair

The Board has designated the Executive Director to serve as Chair of the Legislative Committee. In this capacity, the Executive Director shall be a non-voting member of the Committee. The Chair shall appoint a volunteer LAFCo staff member who is a member of the Legislative Committee as Vice Chair. The Vice Chair serves as Chair in the absence of the Chair, and retains his/her voting rights while serving in that capacity. The Vice Chair will provide a leadership role in legislative research and may assist in developing the CKH omnibus bill.

4.6 Transparency and Accountability

CALAFCO is committed to the transparency and accountability of its operations.

Website Posting

The Association will post the following operational documents on its website for public inspection:

- IRS Determination Letter
- Annual Operational Budget
- Directory of Board of Directors and Officers
- Current By-Laws and Policy and Procedures Manual
- Minutes of Board Meetings and Staff Reports shall be available on the member's section

GuideStar

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The Association will maintain a current listing on GuideStar (www.GuideStar.org). GuideStar's mission is to revolutionize philanthropy and nonprofit practice by providing information that advances transparency, enables users to make better decisions, and encourages charitable giving. GuideStar automatically updates the listing with current Form 990 data and makes it accessible to any interested party at no charge.

Public Inspection of Annual Returns and Exemption Applications

CALAFCO will make the following documents available for public inspection and copying upon request and without charge (except for a reasonable charge for copying). The documents may also be made available through electronic means upon request.

- **Exemption Application**, Form 1023, Application for Recognition of Exemption under Section 501 (c) (3) of the Internal Revenue Code, along with all documents submitted with Form 1023 and the exemption ruling letter issued by the IRS
- **IRS Annual Information Return** (Form 990) with schedules, attachments, and supporting documents filed with the IRS. Returns need to be available for disclosure for only three years after the due date or filing date of the return.
- **State of California Annual Information Form** (Form 199)
- **State of California Annual Registry of Charitable Trust Report**

4.7 Document Retention and Destruction

This policy identifies the record retention responsibilities of staff, volunteers, members of the Board of Directors, and outsiders for maintaining and documenting the storage and destruction of the Association's documents and records.

Rules. CALAFCO staff, volunteers, members of the Board of Directors and outsiders (i.e., independent contractors) are required to honor these rules: (a) paper or electronic documents indicated under the terms for retention below will be transferred and maintained by the Executive Director; (b) all other paper documents will be destroyed after three years; (c) all other electronic documents will be deleted from all individual computers, data bases, networks, and back-up storage after one year; and (d) no paper or electronic documents will be destroyed or deleted if pertinent to any ongoing or anticipated government investigation or proceeding or private litigation.

Terms for Retention.

a. Retain permanently:

Governance Records – Articles of incorporation and amendments, by-laws, other organizational documents, application for recognition of tax-exempt status, the determination letter recognizing tax-exempt status, and Board of Director and committee minutes.

Intellectual property records – Copyright and trademark registrations and samples of protected works.

Financial records – Financial statements, attorney contingent liability letters.

b. Retain for ten years:

Tax records – Filed state and federal tax returns/reports and supporting records, tax exemption determination letter and related correspondence, files related to tax audits.

Government relations records – State and federal lobbying and political contribution reports and supporting records.

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*Insurance records.*c. Retain for three years:

Employee/Contractor records – Names, addresses, social security numbers, resume/application materials, job descriptions, dates of hire and termination, compensation information, contracts, documentation of basis for independent contractor status (retain for three years after departure of each individual).

Lease and contract/license records – Software license agreements, vendor, hotel, and service agreements, independent contractor agreements, employment agreements, consultant agreements, and all other agreements (retain during the term of the agreement and for three years after the termination, expiration, non-renewal of each agreement).

d. Retain for one year:

All other electronic records, documents and files – Correspondence files, past budgets, bank statements, publications, employee manuals/policies and procedures, survey information.

Exceptions. Exceptions to these rules and terms for retention may be granted only by the Executive Director or Chair of the Board.

4.8 Whistleblower

The purpose of this policy is to: (1) encourage staff and volunteers to come forward with credible information on illegal practices or serious violations of adopted policies of the Association; (2) specifies that the Association will protect the person from retaliation; and (3) identifies where such information can be reported.

Encouragement of Reporting. CALAFCO encourages complaints, reports or inquiries about illegal practices or serious violations of the Association's policies, including illegal or improper conduct by the Association itself, by its leadership, or by others on its behalf. Appropriate subjects to raise under this policy would include financial improprieties, accounting or audit matters, ethical violations, or other similar illegal or improper practices or policies.

Protection from Retaliation. The Association prohibits retaliation by or on behalf of the Association against staff or volunteers for making good faith complaints, reports or inquiries under this policy or for participating in a review or investigation under this policy. This protection extends to those whose allegations are made in good faith but prove to be mistaken. The Association reserves the right to discipline persons who make bad faith, knowingly false, or vexatious complaints, reports or inquiries or who otherwise abuse this policy.

Where to Report. Complaints, reports or inquiries may be made under this policy on a confidential or anonymous basis. They should describe in detail the specific facts demonstrating the bases for the complaints, reports or inquiries. They should be directed to the Executive Director or Chair of the Board of Directors; if both of those persons are implicated in the complaint, report or inquiry, it should be directed to Vice Chair. The Association will conduct a prompt, discreet, and objective review or investigation. Staff or volunteers must recognize that CALAFCO may be unable to fully evaluate a vague or general complaint, report or inquiry that is made anonymously.

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4.9 Discrimination and Harassment

A. Discrimination and Harassment

CALAFCO remains committed to a harassment and discrimination free work environment. All employees, interns, volunteers, and persons providing services pursuant to a contract (independent contractors) and applicants, have a right to work in an environment free from discrimination. Harassment is a form of discrimination, and interns, volunteers, applicants and independent contractors are also entitled to a work environment free from all forms of harassment (including sexual harassment), based on race, religion, creed, color, national origin, ancestry, citizenship, sex, sexual orientation, gender identity, gender expression, marital status, pregnancy, childbirth or related conditions, domestic partner status, physical or mental disability, medical condition, age (over 40), genetic condition, military and veteran status, holding or presenting a driver's license issued under section 12801.9 of the Vehicle Code, or other protected category under local, state or federal law. Sexual harassment is defined as unsolicited and unwelcome sexual advances, requests for sexual favors and other verbal, physical or visual conduct of a sexual nature which occurs under any one of three circumstances: (1) Submission is made either explicitly or implicitly as a term or condition of employment; (2) Submission or rejection by an employee is used as a basis for employment decisions affecting the employee, or (3) Such conduct has the potential to affect an employee's work performance negatively and/or create an intimidating, hostile or otherwise offensive working environment.

CALAFCO will not tolerate discrimination or harassment in its workplace by any employee, contractor, intern, volunteer, third party, or visitor. CALAFCO will pursue preventive measures to ensure employees, interns, volunteers, persons providing services pursuant to a contract or applicants are not subject to harassment in the workplace. Through this policy and appropriate postings, CALAFCO will inform employees, interns, volunteers and independent contractors of their rights and the appropriate means by which to file a complaint. Such information will also be included in all orientation packages.

B. Protection from Retaliation

Fear of retaliatory actions by a superior, coworker, or member of the public should not be a reason for not reporting any incidents of harassment, discrimination, or retaliation. Retaliation for reporting violations of this Policy, opposing conduct prohibited by this Policy or the law, or for participating in the investigation of a harassment or discrimination complaint is strictly prohibited.

C. Complaint Procedure

Any employee, intern, volunteer, person working or providing services pursuant to a contract (independent contractor) or applicant who believes that he or she has been harassed is encouraged to take immediate action to attempt to stop the harassment. Any employee, intern, volunteer, person working or providing services pursuant to a contract (independent contractor) or applicant who feels he or she has experienced discrimination, harassment or retaliation in the work place should immediately inform the Executive Director or Chair of the Board. If Executive Director or Chair becomes aware of discrimination, harassment or

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retaliation in the workplace, even without a formal complaint, they are required to immediately take appropriate action to stop the conduct, if appropriate, and ensure that an investigation is initiated. Complaints will be investigated in a fair, thorough, timely and confidential (to the extent possible) manner, which provides all parties appropriate due process and reaches conclusions based on the evidence collected. If substantiated, appropriate corrective action will be taken by CALAFCO.

Parties may also contact the Department of Fair Employment and Housing with a complaint: <https://www.dfeh.ca.gov/complaint-process/>; 800-884-1684.

4.10 Membership Advisory Committee

Purpose

The Membership Advisory Committee (MAC) acts on behalf of the Board in developing and taking positions on membership concerns, ideas, representation, and possible actions. All CALAFCO members are encouraged to offer proposed suggestions, request agenda items, attend meetings and participate in Committee discussions.

In the event the CALAFCO membership does not include all LAFcos in the state, this committee shall have, as part of its charter, the function of serving as the Unification Committee. The Membership Unification Committee acts on behalf of the Board in developing and taking positions on how to engage and encourage LAFcos who are not members to rejoin CALAFCO. All CALAFCO members are encouraged to offer proposed suggestions, request agenda items, attend meetings and participate in Committee discussions.

Committee Structure

The Committee shall consist of the four regional officers and four LAFCO Executive Officers (one from each region) or designated staff member (i.e. AEO, Analyst, etc.).

Appointment Process

The four regions (Central, Coastal, North, and South) will appoint their regional officer representative and the LAFCO Executive Officer representative, to be appointed by the Regional DEO with the consent of the executive officers in their respective region. The Board shall assign the members of the MAC based on the appointments approved by each region.

Committee Meetings

The Committee will adopt a meeting schedule for the upcoming calendar year by November of each year. Meetings may be conducted in-person, virtually, or by hybrid. The Committee will determine when and how the meetings will be conducted. The membership will be notified in advance of the MAC meetings.

Reports to the Board

The Committee will provide full updates on Committee activity at every Board meeting. Full updates may include recommended action for Board consideration.

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SECTION 5

Board of Directors Operations

5.1 Bylaws ¹³

Meetings of the Board of Directors are governed by Article IV of the Association Bylaws with the additional clarifications contained in these policies.

Election of officers will occur at the next Board meeting following the annual meeting and will include seating the President (Chair), Vice President (Vice Chair), Treasurer, Secretary and new Board members.

5.2 Meeting Agenda and Materials ¹³

The Executive Director, in full consultation and cooperation with the Executive Officer, is responsible for the distribution of the Board meeting agenda and agenda item materials in advance of the meeting. The agenda or Agenda link, Board reports and supporting materials shall be mailed or emailed to Board members the Executive Officer, regional DEOs, the membership and associate membership via the Info list serve. Additionally, the agenda, Board reports and supporting materials shall be and posted on the CALAFCO website in the appropriate Members Only section at least one week prior to the meeting.

5.3 Meeting Participation ¹³

Meetings of the Board of Directors are open to all member LAFCo staff, commissioners, and associate members.

The Chair will designate appropriate times during the meeting for members to provide input on issues before the Board. Seating at the Board table is limited to the Board members, CALAFCO staff and regional officers.

5.4 Electronic Voting ¹³

The Board of Directors established an e-vote policy to accommodate decisions on urgent or critical issues that the Board must address, and that cannot be delayed until the next regularly scheduled Board meeting.

1. Making a Motion – Any Board Member may request that the Chair or Vice Chair make a motion by corresponding electronically with all other Board Members. The substantive motion would also include a motion to call a “Special E-Meeting” of the Board. Should the Chair or Vice Chair deny the motion, the Board Member may appeal to the CALAFCO Officers within 24 hours to reconsider the denial. The Officers may then decide to proceed with the vote or deny the request. This denial is final.
2. Calling the Meeting – The Chair, in consultation with the Vice Chair and the Executive Director will determine if the request meets the standard of urgent or critical. If it is determined to meet the criteria, the Chair will call the meeting to order and direct the Executive Director to begin the process.
3. Initiation and Opportunity for Discussion – The Executive Director will e-mail the proposed motion to all Board Members. This will initiate a two (2) working day discussion period. Members may discuss the motion through “reply-all” e-mail at any time during this discussion period. No individual conversations (electronically or otherwise are permitted on the motion).

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4. Formal Motion – Following the discussion period, the Member who made the initial motion may change or modify it as they see fit. The Executive Director will resubmit the motion for a second and vote of the Board.
5. Seconding the Motion – A positive vote from any other Member is considered a second to the motion.
6. Voting Period – Members vote by using the replying directly to the ED and EO, only “reply-all” button so that every Board Member sees all votes. The voting process must be completed within two (2) working days, although a shorter time frame could be requested in the body of the motion. In no case can the motion stay alive longer than two (2) working days.
7. Quorum – A quorum must be established by at least nine (9) Board Members casting a vote.
8. Affirmative vote – Assuming a quorum is established, an affirmative vote by a majority of those voting is sufficient to pass the motion. ED and EO will report whether the motion carries.
9. Amendments – Once the discussion period has passed and the formal motion has been made, the motion may not be amended.
10. Minutes – Minutes will be prepared by the Deputy Executive Officer for each electronic vote and presented to the Board at the next actual Board meeting. At the close of a two working day voting period, the ED will provide the DEO the voting results.

5.5 Board Nomination and Election Procedures ¹³

The procedures for nominations and election of the CALAFCO Board of Directors [Board] are designed to assure full, fair and open consideration of all candidates, provide confidential balloting for contested positions and avoid excessive demands on the time of those participating in the CALAFCO Annual Conference.

The Board nomination and election procedures shall be:

1. APPOINTMENT OF AN ELECTION COMMITTEE:
 - a. Following the Annual Membership Meeting the Board shall appoint an Election Committee of four members of the Board. The Election Committee shall consist of one member from each region whose term is not ending.
 - b. The Board Chair shall appoint one of the members of the Election Committee to serve as Committee Chair. The CALAFCO Executive Director shall either serve as staff to the Election Committee or appoint a CALAFCO regional officer to serve as staff in cooperation with the Executive Director.
 - c. Each regional officer shall serve as staff liaison to the Election Committee specifically to assist in conducting the election as directed by the Executive Director and Committee.
 - d. Goals of the Committee are to encourage and solicit candidates by region who represent member LAFCOs across the spectrum of geography, size, and urban-suburban-rural population, and to provide oversight of the elections process.
2. ANNOUNCEMENT TO ALL MEMBER LAFCOs:

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- a. No later than four months prior to the Annual Membership Meeting, the Election Committee Chair shall send an announcement to each LAFCo for distribution to each commissioner and alternate. The announcement shall include the following:
- i. A statement clearly indicating which offices are subject to the election.
 - ii. A regional map including LAFCOs listed by region.
 - iii. The specific date by which all nominations must be received by the Election Committee. The deadline shall be no later than 30 days prior to the opening of the Annual Conference. Nominations received after the closing date shall be returned to the proposing LAFCo marked "Received too late for Election Committee action."
 - iv. The names of the Election Committee members and the name of their LAFCo, regional representation, email address and phone number. The name, email address and phone number of the Executive Director shall also be included.
 - v. The email address and physical address to send the nominations forms.
 - vi. A form for a Commission to use to nominate a candidate and a candidate resume form of no more than one page each to be completed for each nominee.
 - vii. The specific date by which all voting delegate names are due.
 - viii. The specific date by which absentee ballots must be requested, the date CALAFCO will distribute the absentee ballots and the date by which they must be received by the Executive Director.
- b. A copy of these procedures shall be posted on the web site.

Key Timeframes for Nominations Process	
Days*	
120	Nomination announcement
30	Nomination deadline
14	Committee report released
*Days prior to annual membership meeting	

3. THE ELECTION COMMITTEE:

- a. The Election Committee and the Executive Director have the responsibility to monitor nominations and help assure that there are adequate nominations from each region for each seat up for election. No later than two weeks prior to the Annual Conference, the Election Committee Chair shall distribute to the members the Committee Report organized by regions, including copies of all nominations and resumes, which are received prior to the end of the nomination period.
- b. At the close of the nomination period, the Election Committee shall prepare regional ballots. Each region will receive a ballot specific to that region. Each region shall conduct a caucus at the Annual Conference for the purpose of electing their designated representatives. Caucus elections must be held prior to the annual membership meeting at the Conference. The assigned regional officers along with a member of the Election Committee shall tally ballots at each caucus and provide the Election Committee the names of the elected Board members and any open seats. In the event of a tie, the regional officer and Election Committee member shall immediately conduct a run-off ballot of the tied candidates.
- c. Make available sufficient copies of the Committee Report for each Voting Delegate by the beginning of the Annual Conference. Only the designated Voting Delegate, or the designated Alternate Voting Delegate shall be allowed to pick up the ballot packet at

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the Annual Conference.

- d. Make available blank copies of the nomination forms and resume forms to accommodate nominations from the floor at either the caucuses or the annual meeting (if an at-large election is required).
 - e. Advise the Executive Director to provide "CANDIDATE" ribbons to all candidates attending the Annual Conference.
 - f. Advise the Executive Director to provide "VOTING DELEGATE" ribbons to all voting delegates attending the Annual Conference.
 - g. Post the candidate statements/resumes organized by region on a bulletin board or other easily accessible location near the registration desk.
 - h. Regional elections shall be conducted as described in Section 4 below. The representative from the Election Committee shall serve as the Presiding Officer for the purpose of the caucus election and shall be assisted by a regional officer from a region other than their own, as assigned by the Executive Director
 - i. Following the regional elections, in the event that there are open seats for any offices subject to the election, the Election Committee Chair shall notify the Chair of the Board of Directors that an at-large election will be required at the annual membership meeting and to provide a list of the number and category of seats requiring an at-large election.
4. ELECTRONIC BALLOT FOR LAFCO IN GOOD STANDING NOT ATTENDING ANNUAL MEETING
Limited to the elections of the Board of Directors
- a. Any LAFCo in good standing shall have the option to request an electronic ballot if there will be no representative attending the annual meeting.
 - b. LAFCos requesting an electronic ballot shall do so in writing to the Executive Director no later than 30 days prior to the annual meeting.
 - c. The Executive Director shall distribute the electronic ballot no later than two weeks prior to the annual meeting.
 - d. LAFCo must return the ballot electronically to the Executive Director no later than three working days prior to the annual meeting.
 - e. LAFCos voting by electronic ballot may discard their electronic ballot if a representative is able to attend the annual meeting.
 - f. LAFCos voting under this provision may only vote for the candidates nominated by the Election Committee as noted on the ballot and may not vote in any run-off elections.
5. AT THE TIME FOR ELECTIONS DURING THE REGIONAL CAUCUSES OR ANNUAL MEMBERSHIP MEETING:
- a. The Presiding Officer shall:
 - i. Review the election procedure with the membership of their region.

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- ii. Present the Election Committee Report (previously distributed).
- iii. Call for nominations from the floor by category for those seats subject to this election:
 1. For city member.
 2. For county member.
 3. For public member.
 4. For special district member.
- b. To make a nomination from the floor, a LAFCo, which is in good standing, shall identify itself and then name the category of vacancy and individual being nominated. The nominator may make a presentation not to exceed two minutes in support of the nomination.
- c. When there are no further nominations for a category, the Presiding Officer shall close the nominations for that category.
- d. The Presiding Officer shall conduct a "Candidates Forum". Each candidate shall be given time to make a brief statement for their candidacy. If a candidate is absent from the regional caucus, they may ask someone in their region to make a brief statement on their behalf.
- e. The Presiding Officer shall then conduct the election:
 - i. For categories where there are the same number of candidates as vacancies, the Presiding Officer shall:
 1. Name the nominees and offices for which they are nominated.
 2. Call for a voice vote on all nominees and thereafter declare those unopposed candidates duly elected.
 - ii. For categories where there are more candidates than vacancies, the Presiding Officer shall:
 1. Poll the LAFCos in good standing by written ballot.
 2. Each LAFCo in good standing may cast its vote for as many nominees as there are vacancies to be filled. The vote shall be recorded on a tally sheet.
 3. Any ballots submitted electronically for candidates included in the Election Committee Report shall be added to the tally.
 4. With assistance from the regional officer, tally the votes cast and announce the results.
 - iii. Election to the Board shall occur as follows:
 1. A majority of the total number of LAFCos in a given region are required for a quorum. Returned absentee ballots shall count towards the total required for a quorum.
 2. The nominee receiving the majority of votes cast is elected.

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3. In the case of no majority, the two nominees receiving the two highest number of votes cast shall face each other in a run-off election. Electronic ballots are not included in the tally for any run-off election(s).
4. In case of tie votes:
 - a. A second run-off election shall be held with the same two nominees.
 - b. If there remains a tie after the second run-off, the winner shall be determined by a draw of lots.

6. ADDITIONAL PROCEDURES

- a. For categories where there are more candidates than vacancies, names shall be listed on the ballot in the order the nomination was received and deemed complete.
- b. The Election Committee Chair shall announce and introduce all Board Members elected during the Regional Caucuses at the annual business meeting.
- c. In the event that Board seats remain unfilled after a Regional Caucus, an election will be held immediately at the annual business meeting to fill the position at-large. Nominations will be taken from the floor and the election process will follow the procedures described in Section 4 above. Any commissioner or alternate from a member LAFCo may be nominated for at-large seats.
- d. Seats elected at-large become subject to regional election at the expiration of the term. Only representatives from the region may be nominated for the seat.
- e. As required by the Bylaws, the members of the Board shall meet as soon as possible after election of new Board members for the purpose of electing officers, determining meeting places and times for the coming year, and conducting any other necessary business.

7. LOSS OF ELECTION IN HOME LAFCO

Board Members and candidates who lose elections in their home office shall notify the Executive Director within 15 days of the certification of the election.

8. FILLING BOARD VACANCIES

Vacancies on the Board of Directors may be filled by appointment by the Board for the balance of the unexpired term. Appointees must be from the same category as the vacancy, and should be from the same region.

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**BYLAWS
OF THE
CALIFORNIA ASSOCIATION OF LOCAL AGENCY FORMATION COMMISSIONS**

ARTICLE I

OFFICES

1.1 Principal Office. The principal office of California Association of Local Agency Formation Commissions (“Corporation”) is located at California Local Agency Formation Commissions, 1451 River Park Drive, Suite 185, Sacramento, California 95815¹.

1.2 Change of Address. The Board (as that term is defined in Section 4.1.1 of these Bylaws) hereby is granted full power and authority to change the location of the principal office of Corporation. Any such change shall be noted by the Secretary in these Bylaws, but shall not be considered an amendment of these Bylaws.

ARTICLE II

MEMBERS

2.1 Classification and Qualifications of Members. The Corporation shall have three (3) classes of members as follows: Member LAFCOs; Officers of Member LAFCOs; and Associate Members. Member LAFCOs shall be any local agency formation commission (“LAFCO”), which have paid the required annual membership dues and assessments and have indicated by appropriate action their desire to join the Corporation. Officers of Member LAFCOs shall be any regular or alternate Commissioner, executive officer, deputy executive officer, legal counsel, or deputy legal counsel of any LAFCO in good standing as a Member LAFCO. Associate Members of the Corporation shall be any member of the public, a government agency, a business, or an educational institution, either who or which has paid the required annual membership dues and assessments and has indicated by appropriate action its desire to join the Corporation. Notwithstanding any other provision in these Bylaws to the contrary, the terms generally meaning “approval of members or the membership” or “ratification by the members or membership” or “adopted by the members or membership” shall mean such approval or ratification or adoption by members eligible to vote.

2.2 Membership Dues. The Board shall identify the privileges, and set the amount of membership dues, in accordance herewith, for membership categories during the budget adoption process. The membership dues payable to the Corporation for the admission calendar year by newly admitted members shall be payable in full at the time of admittance. The amount of membership dues and the time or times of payment may, in accordance herewith, be determined and fixed by the Board, and a member, upon learning of any change in such amount or the time or

¹ Office location changed on August 1, 2023.

times of payment, may avoid liability therefor by promptly resigning from membership.
(Amended 6 September 2006)

2.2.1 Notwithstanding the foregoing, Member LAFCO annual membership dues shall be levied based upon a formula that includes the following components:

(1) Dues are population based. The fiscal year 2020-2021 dues uses a 0.013802199 per capita rate and 2020 population estimates based on data from the California Department of Finance.

(2) A base charge as set by the Board of Directors, which shall be the same for each LAFCO. The base charge for fiscal year 2020-2021 is \$1,000 per LAFCO.

(3) A population threshold as set by the Board of Directors.

(4) Population estimates per County updated annually based on data provided by the California Department of Finance.

(5) The per capita rate shall be set by the Board of Directors.

(6) No LAFCO will pay less than its current dues based on the baseline dues of fiscal year 2018-2019.

2.2.2 Based on the above-described formula, the fiscal year 2020-2021 dues for each LAFCO are as follows:

County	Population Estimate 2020	Population For Dues Calculation	Base Dues	Per Capita Dues	Base + Per Capita Dues	Total Per Capita Rate
ALAMEDA	1,703,660	700,000	1,000	9,662	10,662	0.0063
ALPINE	1,107	1,107	1,000	15	1,015	0.9171
AMADOR	37,560	37,560	1,000	518	1,518	0.0404
BUTTE	230,701	230,701	1,000	3,184	4,184	0.0181
CALAVERAS	44,953	44,953	1,000	620	1,620	0.0360
COLUSA	23,144	23,144	1,000	319	1,319	0.0570
CONTRA COSTA	1,178,639	700,000	1,000	9,662	10,662	0.0090
DEL NORTE	26,997	26,997	1,000	373	1,373	0.0508
ELDORADO	189,576	189,576	1,000	2,617	3,617	0.0191
FRESNO	1,033,095	700,000	1,000	9,662	10,662	0.0103
GLENN	29,691	29,691	1,000	410	1,410	0.0475
HUMBOLDT	137,711	137,711	1,000	1,901	2,901	0.0211
IMPERIAL	195,814	195,814	1,000	2,703	3,703	0.0189
INYO	18,724	18,724	1,000	258	1,258	0.0672
KERN	930,885	700,000	1,000	9,662	10,662	0.0115
KINGS	154,549	154,549	1,000	2,133	3,133	0.0203

AMENDED Section 1.1; 2.2.1(1) through 2.2.1(6); 2.2.2 and 2.2.3 were all amended on October 31, 2019.

BYLAWS OF THE CALIFORNIA ASSOCIATION OF LOCAL AGENCY FORMATION COMMISSIONS

LAKE	65,302	65,302	1,000	901	1,901	0.0291
LASSEN	30,626	30,626	1,000	423	1,423	0.0465
LOS ANGELES	10,435,036	700,000	1,000	9,662	10,662	0.0010
MADERA	162,990	162,990	1,000	2,250	3,250	0.0199
MARIN	265,152	265,152	1,000	3,660	4,660	0.0176
MARIPOSA	18,031	18,031	1,000	249	1,249	0.0693
MENDOCINO	90,175	90,175	1,000	1,245	2,245	0.0249
MERCED	286,746	286,746	1,000	3,958	4,958	0.0173
MODOC	9,422	9,422	1,000	130	1,130	0.1199
MONO	13,986	13,986	1,000	193	1,193	0.0853
MONTEREY	454,599	454,599	1,000	6,274	7,274	0.0160
NAPA	143,800	143,800	1,000	1,985	2,985	0.0208
NEVADA	99,548	99,548	1,000	1,374	2,374	0.0238
ORANGE	3,260,012	700,000	1,000	9,662	10,662	0.0033
PLACER	397,368	397,368	1,000	5,485	6,485	0.0163
PLUMAS	19,374	19,374	1,000	267	1,267	0.0654
RIVERSIDE	2,500,975	700,000	1,000	9,662	10,662	0.0043
SACRAMENTO	1,572,886	700,000	1,000	9,662	10,662	0.0068
SAN BENITO	60,067	60,067	1,000	829	1,829	0.0305
SAN BERNARDINO	2,230,602	700,000	1,000	9,662	10,662	0.0048
SAN DIEGO	3,398,672	700,000	1,000	9,662	10,662	0.0031
SAN FRANCISCO	905,637	700,000	1,000	9,662	10,662	0.0118
SAN JOAQUIN	782,662	700,000	1,000	9,662	10,662	0.0136
SAN LUIS OPISPO	284,126	284,126	1,000	3,922	4,922	0.0173
SAN MATEO	792,271	700,000	1,000	9,662	10,662	0.0135
SANTA BARBARA	460,444	460,444	1,000	6,355	7,355	0.0160
SANTA CLARA	2,011,436	700,000	1,000	9,662	10,662	0.0053
SANTA CRUZ	282,627	282,627	1,000	3,901	4,901	0.0173
SHASTA	180,198	180,198	1,000	2,487	3,487	0.0194
SIERRA	3,129	3,129	1,000	43	1,043	0.3334
SISKIYOU	44,186	44,186	1,000	610	1,610	0.0364
SOLANO	453,784	453,784	1,000	6,263	7,263	0.0160
SONOMA	515,486	515,486	1,000	7,115	8,115	0.0157
STANISLAUS	572,000	572,000	1,000	7,895	8,895	0.0156
SUTTER	101,418	101,418	1,000	1,400	2,400	0.0237
TEHAMA	65,119	65,119	1,000	899	1,899	0.0292
TRINITY	13,389	13,389	1,000	185	1,185	0.0885
TULARE	487,733	487,733	1,000	6,732	7,732	0.0159
TUOLUMNE	53,976	53,976	1,000	745	1,745	0.0323
VENTURA	869,486	700,000	1,000	9,662	10,662	0.0123
YOLO	229,023	229,023	1,000	3,161	4,161	0.0182
YUBA	79,087	79,087	1,000	1,092	2,092	0.0264

2.2.3 Dues may be increased by the Board on an annual basis to reflect changes in the Consumer Price Index (CPI) for California based on data provided by the California Department of Finance.

2.2.4 Membership dues may be reduced by the board if financial hardship is demonstrated to the satisfaction of the Board.

2.2.5 Officers of member LAFCOs shall not pay membership dues.

2.2.6 Notwithstanding the foregoing, associate member annual membership dues shall be established by action of the Board of Directors.

2.3 Assessments. Assessments may be imposed on members by resolution of the Board, except that any such assessments established by the Board first must be ratified by the voting membership before becoming effective. A member, upon learning of an assessment, may avoid liability therefor by promptly resigning from membership.

2.4 Number of Members. There shall not be any limit on the number of members the Corporation may have.

2.5 Membership Book. The Corporation shall keep in any form capable of being converted in written form a membership book containing the name, address, and class of each member. The book also shall contain the fact of termination and the date on which such membership ceased. Such book shall be kept at the principal office of the Corporation and shall be subject to the rights of inspection required by law and as set forth in Section 2.6 of these Bylaws.

2.6 Inspection Rights of Members.

2.6.1 The accounting books and records and minutes of proceedings of the members, the Board, and committees of the Board shall be open to inspection upon written demand on the Corporation of any member at any reasonable time, for a purpose reasonably related to such person's interests as a member.

2.6.2 Inspection pursuant to this Section 2.6 of these Bylaws by a member may be made in person or by agent or attorney, and the right of inspection includes the right to copy and make extracts at such member's sole expense and cost.

2.6.3 If any record subject to inspection pursuant to this Section 2.6 of these Bylaws is not maintained in written form, the Corporation shall at its expense make such record available in written form.

2.6.4 Notwithstanding the foregoing, the right of a member to inspect and copy or obtain a copy of the list of names and addresses of members is as prescribed by Sections 6330 through 6338, inclusive, of the California Corporations Code ("CCC").

2.7 Certificates of Membership. The Corporation shall not issue membership certificates; however, the Corporation reserves the right to issue identity cards or similar devices

to members which serve to identify members qualifying to use the facilities or services of the Corporation.

2.8 Nonliability of Members. A member of the Corporation shall not, solely because of such membership, be personally liable for the debts, obligations, or liabilities of the Corporation.

2.9 Transferability of Membership. Neither the membership in the Corporation nor any rights in the membership may be transferred or assigned for value or otherwise.

2.10 Termination of Membership.

2.10.1 The membership and all rights of membership automatically shall terminate on the occurrence, where applicable, of any of the following:

- (A) Death.
- (B) The voluntary resignation of a member, effective as of the date notice of such resignation is either personally hand-delivered to the President or Secretary of the Corporation or deposited in United States first-class mail, postage prepaid.
- (C) The nonpayment of required dues, assessments or fees.

2.10.2 Termination of membership shall not relieve the resigning member from any obligation for charges incurred, services or benefits actually rendered, dues, assessments, or fees, arising from contract or otherwise prior to such effective date of resignation, and shall not diminish any right of the Corporation to enforce any such obligation or obtain damages for its breach.

ARTICLE III

MEETINGS OF MEMBERS

3.1 Place. Meetings of members shall be held at the principal office of the Corporation or at such location within the State of California as may be designated from time to time by the Board.

3.2 Regular Meetings. Regular meetings shall be as determined by the Board. The business to be conducted at such meetings shall include, but not be limited to:

- (1) the election to the Board of Directors as provided in Article IV of these Bylaws;
- (2) the written resolution of any Member LAFCO in good standing, provided such resolution was submitted to the Board at least sixty (60) days prior to such meeting; and

- (3) the written resolution of any Member LAFCO in good standing not submitted in accordance with the immediately preceding clause (2), provided not less than fifty percent (50%) of Member LAFCOs eligible to vote are present and not less than two-thirds (K) of such present members agree to waive the 60 day prior notice requirement in the immediately preceding clause (2).

3.3 Special Meetings. Special meetings may be called by the Chairperson or by a majority of the voting members of the Corporation for any lawful purpose.

3.4 Notice of Meetings. Notice of member meetings shall be given in writing as follows:

3.4.1 Written notice of regular and special meetings shall be given not less than thirty (30) days nor more than ninety (90) days prior to the meeting to each Member LAFCO and Associate Member of the Corporation. Such notice shall state the place, date and hour of the meeting, and in the case of the annual meeting, those matters which the Board, at the time of the mailing of the notice, intends to present for action by the members.

3.4.2 Notice of any meeting, written ballot, or report shall be given either personally, by first-class United States mail, postage prepaid, or other means of written communication, addressed to the member at the address of such member appearing on the books of the Corporation or given by the member to the Corporation for the purpose of notice; or if no such address appears or is given, at the place where the principal office of the Corporation is located. The notice, written ballot, or report shall be deemed to have been given at the time when delivered personally, deposited in the mail, or otherwise sent, as the case may be. An affidavit of mailing of any notice, written ballot, or report in accordance with the provisions of this Section 3.4.2 of these Bylaws, executed by the Secretary, shall be evidence of the giving of the notice, written ballot, or report.

3.4.3 Except as otherwise prescribed by the Board in particular instances and except as otherwise provided by applicable law, the Secretary shall prepare and give, or cause to be prepared and given, the notice of meetings and the written ballots.

3.5 Approvals. No action may be taken at a regular or special meeting unless a majority of the voting members are present. The Corporation may act on all matters upon the majority vote of the voting members present at the meeting. All such approvals shall be made a part of the minutes of the meeting.

3.6 Quorum.

3.6.1 A quorum at any meeting shall consist of not less than fifty (50%) of the members entitled to vote.

3.6.2 Except where a greater vote is required by the Articles of Incorporation, these Bylaws, or applicable law, if a quorum is present, the affirmative vote of a majority of the members present shall be the act of the members.

3.6.3 In the absence of a quorum, any meeting of members may be adjourned from time to time by the vote of a majority of the members present, but no other business may be transacted.

3.6.4 When a meeting is adjourned to another time or place, notice need not be given of the adjourned meeting if the time and place thereof is announced at the meeting at which the adjournment is taken. The meeting shall not be adjourned for more than 45 days. At the adjourned meeting, the Corporation may transact any business which might have been transacted at the original meeting.

3.7 Voting of Membership.

3.7.1 Each Member LAFCO, in good standing, is entitled to one (1) vote on each matter submitted to a vote of the members. A Member LAFCO's vote may be cast by the Officer of a Member LAFCO designated in writing to the Executive Director or the Board by such Member LAFCO prior to or at the meeting. Members in the class of either Officer of a Member LAFCO or Associate Member are not entitled to vote on any matter submitted to a vote of the members.

3.7.2 Cumulative voting shall not be authorized for any purposes.

3.7.3 Proxies are not permitted.

3.8 Written Ballot of Members.

3.8.1 Whenever the members are to vote on any proposal for action which could be taken at any regular or special meeting of members, the members may, in the discretion of the Board (unless a specific method of voting is prescribed by these Bylaws), vote by written ballot without a meeting pursuant to this Section 3.8 of these Bylaws.

3.8.2 A written ballot shall be mailed to every member entitled to vote on the matter pursuant to Section 3.4.2 of these Bylaws.

3.8.3 The written ballot shall set forth the time by which the ballot must be received in order to be counted and the minimum number of written ballots which must be returned to meet the quorum requirement.

3.8.4 If the vote is for other than Directors, then the written ballot shall set forth:

- (A) The proposal to be voted on, and for this purpose related proposals may be grouped as a single proposal for the written ballot.
- (B) Offer the member a choice between approval and disapproval on each such proposal.
- (C) Specify that the proposal must be approved by a majority of the written ballots voting on the proposal, provided that

sufficient written ballots are returned to meet the quorum requirement.

3.8.5 Approval by written ballot shall be valid only when the number of votes cast by ballot within the time period specified equals or exceeds the quorum required to be present at a meeting authorizing the action, and the number of approvals equals or exceeds the number of votes that would be required to approve at a meeting at which the total number of votes cast was the same as the number of votes cast by ballot.

3.8.6 A written ballot may not be revoked.

3.9 Unanimous Written Consent of Members. In addition to the written ballot procedure of Section 3.8 of these Bylaws, any action required or permitted to be taken by the members may be taken without a meeting if all members individually or collectively shall consent in writing to the action. The written consent or consents shall be filed with the minutes of the proceedings of the members. The action by written consent shall have the same force and effect as the unanimous vote of the members.

3.10 Conduct of Meetings.

3.10.1 The President of the Corporation or, in his or her absence, the Vice President of the Corporation, or in his or her absence, any other person chosen by a majority of the voting members present in person shall be Chairperson of and shall preside over the meetings.

3.10.2 The Secretary of the Corporation shall act as the Secretary of all meetings; provided that in his or her absence, the Chairperson shall appoint another person to act as secretary of the meetings.

3.10.3 The Chairperson shall decide questions of order at Member meetings subject to appeal by a majority of the quorum.

3.11 Inspectors of Election.

3.11.1 In advance of any meeting, the Board may appoint inspectors of election to act at the meeting and any adjournment thereof. If inspectors of election are not so appointed, or if any person appointed fails to appear or refuses to act, the Chairperson of any meeting may, and on the request of any member present shall, appoint inspectors of election (or persons to replace those who fail or refuse) at the meeting. The number of inspectors shall be either one or three. If appointed at a meeting on the request of one or more members, the majority of members present shall determine whether one or three inspectors are to be appointed.

3.11.2 The inspectors of election shall determine the number of memberships outstanding, the number present at the meeting, the existence of a quorum, receive votes, ballots or consents, hear and determine all challenges and questions in any way arising in connection with the right to vote, count and tabulate all votes or consents, determine when

the polls shall close, determine the result and do such acts as may be proper to conduct the election or vote with fairness to all members.

3.11.3 The inspectors of election shall perform their duties impartially, in good faith, to the best of their ability and as expeditiously as is practical. If there are three inspectors of election, the decision, act or certificate of a majority is effective in all respects as the decision, act or certificate of all. Any report or certificate made by the inspectors of election is prima facie evidence of the facts stated therein.

ARTICLE IV

DIRECTORS

4.1 Number.

4.1.1 The authorized number of Directors of the Corporation shall be ~~nineteen~~ twenty-two (1922), of which ~~sixteen-twenty (1620)~~ shall be voting members and elected from among the ~~Commission Members~~ CALAFCO Membership as follows:

- (1) Four (4) Directors shall be city members or alternates of LAFCOs, of which two (2) Directors shall be elected at each annual meeting;
- (2) Four (4) Directors shall be county members or alternates of LAFCOs, of which two (2) Directors shall be elected at each annual meeting;
- (3) Four (4) Directors shall be public members or alternates of LAFCOs, of which two (2) Directors shall be elected at each annual meeting;
- (4) Four (4) Directors shall be special district members or alternates of LAFCOs, of which two (2) Directors shall be elected at each annual meeting;
- (5) Four (4) Directors shall be the four Regional Officers and shall be elected from within their regions.

4.1.2 ~~Three-Two (32)~~ nonvoting Directors shall be appointed as follows:

- (1) ~~One Director, appointed by the voting members of the Board, shall be an Executive Officer or a person functioning as executive officer of a Member LAFCO;~~
- (2) One Director, appointed by the voting members of the Board, shall be the Executive Director of the Corporation; and
- (3) One Director, appointed by the voting members of the Board, shall be a legal counsel or deputy legal counsel of a Member LAFCO.

Collectively, the Directors shall be known as the Board of Directors (“Board”).

4.1.3 The State shall be divided into four (4) regions as follows for the purpose of electing Board Members: Northern, Central, Coastal and Southern. The counties in each of the four (4) regions shall be determined by the Board of Directors.

Each region shall elect four (4) Directors comprised of one city member, one county member, one public member and one special district member.

4.2 Nomination; Election; and Term.

4.2.1 Prior to the annual meeting, the Board shall appoint a recruitment committee consisting of one member from each Region, in accordance with election procedures adopted by the Board. The committee shall solicit nominations and conduct regional elections for positions on the Board, the terms of which will expire with the annual meeting.

4.2.2 In the event that: (a) less than fifty (50) percent of the regions' Member LAFCOs vote, or (b) no nominations are received for an open director position in the region, then the open director position becomes at-large for one term and shall be elected at the annual meeting.

4.2.3 Nominations shall be made from the floor at the annual meeting for any at-large position described in Section 4.2.2. The nominations shall be from the same category as the open director position.

4.2.4 Only Commissioners of Member LAFCOs in good standing and whose membership dues and assessments are fully paid may be nominated to be a Director by the method of nomination authorized by the Board or by any other method authorized by law.

4.2.5 Directors shall be elected at a regular or special meeting or by written ballot as authorized by Section 3.8 of these Bylaws. Directors shall be eligible for reelection without limitation on the number of terms they may serve, unless elected to an at-large position that is not within their region.

4.2.6 Directors are elected for a term of two (2) years.

4.2.7 A vacancy occurring in the office of Director may be filled by the Board for the balance of the unexpired term and until a successor has been elected and qualified by the Board in accordance with Board-adopted election procedures.

4.2.8 Each elected Director shall hold office until the expiration of the term for which elected and until a successor has been elected and qualified.

4.2.9 The Board shall make such rules as are necessary to carry out the provisions of Section 4.2.

4.3 Vacancies on Board. A vacancy or vacancies on the Board shall exist on the occurrence of the following:

- (A) The death or resignation of any Director;
- (B) The declaration by resolution of the Board of a vacancy in the office of a Director who has been declared of unsound mind by an order of court, convicted of a felony, or found by final order of judgment of any court to have breached a duty under Article 3 of Chapter 2 of the CCC; or
- (C) The increase of the authorized number of Directors.

4.4 Resignations and Terminations of Directors. Except as provided below, any Director may resign by giving written notice to the President or the Secretary of the Board. The resignation shall be effective when the notice is given unless it specifies a later time for the resignation to become effective. The Board, in its sole discretion, may declare vacant the position of any Director who misses two (2) consecutive meetings of the Board. Such Director, however, first shall be given prior notice of such pending termination and given the opportunity to offer a reason for such absences.

4.5 Meetings of the Board.

4.5.1 Meetings of the Board shall be held at the principal office of the Corporation unless another place is stated in the notice of the meeting.

4.5.2 A special meeting of the Board may be called by the President, the Secretary, or any two Directors.

4.5.3 Notice of all regular and special meetings of the Board shall be given. A notice need not include the purpose or agenda for the meeting. The notice may be in writing and mailed at least three (3) days before the meeting. The notice may also be delivered personally or by telephone at least 48 hours before the meeting.

4.5.4 Notice of a meeting need not be given to any Director who signs a waiver of notice or a consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such Director. All such waivers, consents and approvals shall be made a part of the minutes of the meeting.

4.5.5 Directors may participate in a meeting through use of conference telephone or similar communications equipment, so long as all such Directors participating in such meeting can hear one another. Participation in a meeting by this means constitutes presence in person at such meeting.

4.5.6 A majority of the authorized number of Directors shall constitute a quorum of the Board for the transaction of business, except to adjourn. A Director may give a proxy to the Executive Director solely for the purpose of constituting a quorum.

4.5.7 A majority of the Directors present, whether or not a quorum is present, may adjourn any meeting to another time and place. If the meeting is adjourned for more than 24 hours, notice of any adjournment to another time or place shall be given, prior to the

time of the adjourned meeting, to the Directors who were not present at the time of adjournment.

4.6 Required Vote of Directors.

4.6.1 Every act or decision done or made by a majority of the Directors present at a meeting duly held at which quorum is present is the act of the Board. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of Directors, if any action taken is approved by at least a majority of the required quorum for such meeting.

4.7 Written Consent of Directors. Any action required or permitted to be taken by the Board may be taken without a meeting, if all Directors individually or collectively shall consent in writing to such action. Such written consent or consents shall be filed with the minutes of the proceedings of the Board. Such action by written consent shall have the same force and effect as a unanimous vote of such Directors. All members of the Board, as used in this Bylaw does not include any "interested director" as defined in Section 5233 of the CCC.

4.8 Compensation of Directors. Directors shall receive no compensation for their services.

4.9 Inspection Rights of Directors. Every Director shall have the absolute right to any reasonable time to inspect and copy all books, records and documents of every kind and to inspect the physical properties of the Corporation during normal weekday business hours. If a Director wishes to be accompanied by an attorney during such inspection, then the inspection will be scheduled at a time when the Corporation's attorney will be present.

4.10 Interested Persons. Not more than forty-nine percent (49%) of the persons serving on the Board may be interested persons.

4.10.1 As used in this section, an "interested person" means either:

(A) Any person currently being compensated by the Corporation for services rendered to it within the previous twelve (12) months, whether as a full- or part-time employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a Director as Director;

or

(B) Any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.

4.10.2 The provisions of this Section 4.10 of these Bylaws shall not affect the validity or enforceability of any transaction entered into by the Corporation.

4.11 Powers of the Board.

- (1) It may call special meetings of the members whenever it deems it necessary.
- (2) It shall appoint and remove, at pleasure, all officers, agents, and employees of the Corporation and it shall prescribe their duties to the extent that they are not set out in these Bylaws.
- (3) It may appoint an executive officer or member LAFCO staff person to be a deputy Corporation executive officer.
- (4) It shall conduct and manage the affairs and business of the Corporation, and it shall make rules and regulations not inconsistent with these Bylaws for the guidance of the officers and management of the affairs of the Corporation.
- (5) It may contract with others for such staff and clerical assistance as may be necessary to perform its duties.
- (6) It shall establish, levy, and collect, in accordance with these Bylaws, annual dues and assessments and such other charges and fees necessary to carry out the purposes of the Corporation.
- (7) It may delegate any of its duties to committees to the extent not inconsistent with the Articles of Incorporation, these Bylaws, and applicable laws.
- (8) It shall possess any and all other powers not inconsistent with the Articles of Incorporation, these Bylaws, and applicable laws.

4.12 Duties of the Board.

- (1) It shall arrange and conduct an annual meeting of the Corporation and such other meetings and conferences as it determines necessary.
- (2) It shall arrange for the exchange of information among LAFCOs.
- (3) It shall review laws and proposed laws affecting LAFCOs and make such recommendations thereon as it deems appropriate.
- (4) It shall appoint such committees as are necessary to assist the Board in the performance of its duties.
- (5) It may adopt rules of procedure for the conduct of its meetings.
- (6) It shall perform such other duties as are necessary to carry out the purposes of the Corporation or as directed by the membership, all in accordance with the Articles of Incorporation, these Bylaws, and applicable laws.

ARTICLE V

OFFICERS

5.1 Number and Titles. The officers of the Corporation shall be a President or Chairperson, a Vice-President or Vice-Chairperson, a Secretary, a Treasurer, an Executive Director, and such other officers with such titles and such duties as shall be determined and deemed advisable by the Board.

5.1.1 The President shall preside over all meetings of the Board and of the membership and shall sign, in such capacity, all deeds, contracts, notes, conveyances, and other papers, documents, and instruments in writing in the name of the Corporation, which have first been approved by the Board, and shall have, subject to the direction of the Board, general supervision of the business affairs of the Corporation and generally shall discharge such other duties as may be required by the Board.

5.1.2 The Vice-President shall, in the absence of the President or the inability or refusal of the President to act, carry on all duties and powers required by law or these Bylaws and shall have all the powers conferred by law or these Bylaws upon the President.

5.1.3 The Secretary shall keep or cause to be kept the minute book of the Corporation as prescribed by Section 8.1 of these Bylaws. The Secretary shall sign in the name of the Corporation, either alone or with one or more other officers, all documents authorized or required to be signed by the Secretary. If the Corporation has a corporate seal, the Secretary shall keep the seal at the Corporation's principal office and shall affix the seal to documents as appropriate or desired. The Board may by resolution authorize one or more Assistant Secretaries to perform, under the direction of the Secretary, some or all the duties of the Secretary.

5.1.4 The Treasurer is the chief financial officer of the corporation, and, where appropriate, may be designated by the alternate title "Chief Financial Officer". The Treasurer is responsible for the receipt, maintenance, and disbursement of all funds of the Corporation and for the safekeeping of all securities of the Corporation. The Treasurer shall keep or cause to be kept books and records of account and records of all properties of the Corporation. The Treasurer shall prepare or cause to be prepared annually, or more often if so directed by the Board or President, financial statements of the Corporation. The Board may authorize one or more Assistant Treasurers to perform, under the direction of the Treasurer, some or all the duties of the Treasurer.

5.1.5 The Executive Director shall work directly with the Board and the regional officers in managing the day to day activities of the Corporation. The Executive Director shall be directly responsible for assisting the Board in the development of a strategic business plan to achieve greater financial performance and increased visibility, and generally be responsible for Board administration matters, education and training, communication, legislative activities, regulatory monitoring advocacy, and inter-agency communication, as may be described more fully by and at the pleasure of the Board.

5.2 Appointment and Removal of Officers.

5.2.1 The officers shall be elected by the Board.

5.2.2 Any officer elected by the Board may be removed from office at any time by the Board, with or without cause or prior notice.

5.2.3 When authorized by the Board, any elected officer may be appointed for a specific term under a contract of employment. Notwithstanding that such officer is appointed for a specified term or under a contract of employment, any such officer may be removed from office at any time pursuant to Section 5.2.2 of these Bylaws and shall have no claim against the Corporation on account of such removal other than for such monetary compensation as the officer may be entitled to under the terms of the contract of employment.

5.2.4 Any officer may resign at any time upon written notice to the Corporation without prejudice to the rights, if any, of the Corporation under any contract to which the officer is a party. Such resignation is effective upon receipt of the written notice by the Corporation unless the notice prescribes a later effective date or unless the notice prescribes a condition to the effectiveness of the resignation.

5.2.5 The same person may hold more than one appointed office, except that neither the Secretary nor the Treasurer may serve concurrently as the President.

ARTICLE VI

INDEMNIFICATION

6.1 Indemnification of Directors, Officers, and Employees.

6.1.1 The Corporation may indemnify a Director, officer, or employee under the provisions of Section 5238 of the CCC, or pursuant to any contract entered into with any employee who is not an officer or Director.

6.1.2 Expenses incurred in defending any proceeding may be advanced by the Corporation as authorized in Section 5238 of the CCC prior to the final disposition of such proceeding, upon receipt of an undertaking by or on behalf of the Director, officer, or employee to repay such amount unless it shall be determined ultimately that the Director, officer, or employee is entitled to be indemnified.

6.1.3 The Corporation may purchase and maintain insurance on behalf of any Director, officer, or employee of the Corporation against any liability asserted against or incurred by the Director, officer, or employee in such capacity or arising out of the Director's officer's, or employee's status as such, whether or not the Corporation would have the power to indemnify the Director, officer, or employee against such liability under the provisions of Section 5238 of the CCC, except as provided in subdivision (I) of Section 5238 of the CCC.

ARTICLE VII

AMENDMENT

7.1 Amendment of Articles. The amendment of the Articles of Incorporation of the Corporation is provided for by California state law and generally requires the approval of the membership pursuant to these Bylaws and the filing of a certificate of amendment in the Office of the Secretary of State.

7.2 Amendment of Bylaws. The amendment of Bylaws is provided for by California state law and generally requires the approval of the membership pursuant to these Bylaws, and to the extent not inconsistent herewith:

(A) These Bylaws may be amended at a meeting of the Corporation or at any statewide, general meeting convened upon order of the Board. Bylaw amendments may be proposed by a Member LAFCO in good standing or by the Board.

(B) Proposed amendments shall be submitted to the Board in writing at least sixty days prior to the meeting at which they are to be considered. The Board shall mail copies of the proposed amendments to all Member LAFCOs in good standing at least thirty days prior to the meeting at which they are to be considered. A majority vote of the Member LAFCOs in good standing which are present and eligible to vote is required for adoption of the amendments submitted under this procedure.

(C) Written amendments to the Bylaws may be submitted and considered at a meeting of the Corporation without complying with the requirements set out in the preceding paragraph if at least fifty percent of the Member LAFCOs in good standing are present and eligible to vote at such meeting and two-thirds of the Member LAFCOs in good standing present and eligible to vote approve a waiver of the requirements set out in the immediately preceding subparagraph (B).

ARTICLE VIII

RECORDS

8.1 Minute Book. The Corporation shall keep or cause to be kept a minute book which shall contain:

- (A) The record of all meetings of the Board including date, place, those attending and the proceedings thereof, a copy of the notice of the meeting and when and how given, written waivers of notice of meeting, written consents to holding meeting, written approvals of minutes of meeting, and unanimous written consents to action of the Board without a meeting, and similarly as to meetings of committees of the Board established pursuant to the Bylaws and as to meetings or written consents of the incorporator of the Corporation prior to the appointment of the initial Directors.

- (B) A copy of the Articles of Incorporation and all amendments thereof and a copy of all certificates filed with the Secretary of State.
- (C) A copy of these Bylaws as amended, duly certified by the Secretary.

8.2 Annual Report.

8.2.1 Financial statements shall be prepared as soon as reasonably practicable after the close of the fiscal year. The financial statements shall contain in appropriate detail the following:

- (A) The assets and liabilities, including trust funds, of the Corporation as of the end of the fiscal year.
- (B) The principal changes in assets and liabilities, including trust funds, during the fiscal year.
- (C) The revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, for the fiscal year.
- (D) The expenses or disbursements of the Corporation for both general and restricted purposes, during the fiscal year.

8.2.2 Any report furnished to Directors of the Corporation which includes the financial statements prescribed by Section 8.2.1 of these Bylaws shall be accompanied by any report thereon of independent accountants, or, if there is no such report, the certificate of an authorized officer of the Corporation that such statements were prepared without audit from the books and records of the Corporation.

8.2.3 A report including the financial statements prescribed by Section 8.2.1 of these Bylaws shall be furnished annually to all Directors of the Corporation.

8.3 Report of Transactions and Indemnifications. The Corporation shall mail to all Directors a statement of any transaction between the Corporation and one of its officers or Directors or of any indemnification paid to any officer or Director if, and to the extent, required by Section 6322 of the CCC. The statement shall be mailed within 120 days after the close of the fiscal year. The statement required by this Section 8.3 of these Bylaws shall describe briefly:

- (A) Any covered transaction during the previous fiscal year involving more than Fifty Thousand Dollars (\$50,000), or which was one of a number of covered transactions in which the same “interested person” had a direct or indirect material financial interest, and which transactions in the aggregate involved more than Fifty Thousand Dollars (\$50,000).
- (B) The names of the “interested persons” involved in such transactions, stating such person’s relationship to the Corporation, the nature of such person’s interest in the transaction and, where practicable, the amount of such interest; provided, that in the case of a transaction with a partnership of

which such person is a partner, only the interest of the partnership need be stated.

- (C) The statement shall describe briefly the amount and circumstances of any indemnifications or advances aggregating more than Ten Thousand Dollars (\$10,000) paid during the fiscal year to any officer or Director of the Corporation pursuant to Section 5233 of the CCC.

For these purposes, an “interested person” is any Director, officer, or member of the Corporation.

ARTICLE IX

MISCELLANEOUS

9.1 Bonding. All employees handling funds shall be properly bonded.

9.2 Self-Dealing. In the exercise of voting right by Directors, no Director shall vote on any issue, motion or resolution which directly or indirectly inures to his or her benefit financially, except that such Director may be counted in order to qualify a quorum and, except as the board may otherwise direct, participate in a discussion on such an issue, motion or resolution if he or she first discloses the nature of his or her interest subject to Section 5230 through, and including Section 5239 of the CCC.


CERTIFICATE OF SECRETARY

I, the undersigned, do hereby certify:

1. That I am the duly elected and acting Secretary of California Association of Local Agency Formation Commissions, a California nonprofit corporation; and

2. That the foregoing Bylaws, comprising eighteen (18) pages, constitute the Bylaws of said Corporation as duly adopted by the Incorporator of said Corporation, and as duly approved by the required vote of the members of said Corporation at a meeting duly held on Thursday, 10 September, 1998 and amended on 6 September, 2006.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the seal of said Corporation this 6th day of October, 2006.


Susan Vicklund-Wilson
Secretary

From: [Jason Fried](#)
To: [Henriquez, Jose](#); [Joe Serrano](#); [Adriana Romo](#); [Lucas, Steve](#)
Subject: RE: Proposed Policy Changes to the Policy & Bylaws
Date: Monday, January 27, 2025 1:49:25 PM
Attachments: [image001.png](#)

EXTERNAL EMAIL: If unknown sender, **do not** click links/attachments.
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To our esteemed Regional EO's,

I want to thank you all for taking on the difficult task of quickly trying to address as much as possible in needed reforms. You did an excellent job.

I have comments broken into two different groups. Those that maybe need a little more clarity and those that may may be more a higher level policy decision.

Needing some more clarity -

Section 1.2 the second paragraph talks about each region should elects its own DEO. I agree with this but it is not clear who gets to vote. Is it my Commissioners, is it the Eos in the region, CALAFCO Board of Director members for the region, or somebody else? My clear vote, as guess as to what you meant, is EO but it should be stated who.

Section 1.4 sub part 20 is a good addition but I would be concerned how the response in 72 hours gets interpreted in the future. I agree we should hear back that the issues has been received but some larger issues may take longer then 72 hours to address or the request may come in when the ED has other items to deal with, such as Board meeting, conference/workshop, or other matters. I would approach this in a similar way as a public records request. That is quick easy things will get done in 72 hours but if it will take longer then they acknowledge the request with a time frame on when you will get a the needed information in the request.

A higher level policy decision –

Section 1.4 part 21 is a good addition. I would like to request that the membership Commission meeting being attended by the ED that a priority should be given to those LAFCo that do not have an elected CALAFCO Board member or Regional EO. My thinking is that the ED is already having conversations with the board members and regional EO so hopefully should be aware of what they are doing so knowing what is going on the rest of the LAFCo is what is missing.

Section 4.5 under committee structure I would prefer that instead of the Regional EO appointing members that the EO, instead each region nominate and elect who will serve on the committee for the staff seats. In addition it would be good to have as part of this policy that when possible staff seats represent different LAFCo's then the Board members appointed. This can help ensure the widest number of viewpoints.

Finally on new section 4.10 the creation of the MAC. I 100% support the creation as it is needed. I am a little confused on the committee make-up. Is it 8 people consisting of the 4 Regional EO and 4 Other EO (or other LAFCo staff)? If so then it sounds like the Regional EO gets to appointed one person from each region. Why not have the regions pick who serves in a similar manner to how we get to pick our Regional EO? My preference is always to allow the membership to decide on who is representing them and not have one person appoint whenever possible.

Once again thanks for all your hard work and let me know if you need me to clarify anything.

Jason Fried
Executive Officer
Marin Local Agency Formation Commission
1401 Los Gatos, Suite 220
San Rafael, California 94903
Main | 415.448.5877
www.marinlafco.org

From: Henriquez, Jose <henriquezj@saccounty.gov>
Sent: Friday, January 24, 2025 3:32 PM
To: eo@calafco.org
Cc: Rene LaRoche <rlaroche@calafco.org>; Info <info@calafco.org>
Subject: Proposed Policy Changes to the Policy & Bylaws

Good afternoon, everyone,

Please recall that the CALAFCO Regional Officers were directed by the CALAFCO Board to review the December 23rd letter and draft changes to the Policies & Bylaws in response to them. Attached is our proposal for the membership to review and consider. If you have comments on these, we ask that you please submit them to me by January 31st so that we can review and modify as necessary. These comments will also be included in the packet for the

February 7th Special Board meeting. You are, of course, welcomed to provide comments past 1/31 and/or at the Special Board meeting. I cannot guarantee that written comments submitted after 1/31 date will be part of the packet, but we will endeavor to give them to the Board before 2/7 as time allows.

I also ask for patience. Some things don't move as fast as we'd like but the Board and Regional Officers have been listening and doing what we can. We all care about LAFCo and we want this organization to succeed. That's why people have been so engaged, and why I enjoy being part of this community.

If you have any questions, please let me know.

José

José C. Henríquez
Executive Officer
henriquezj@saclafco.org



Sacramento Local Agency Formation Commission

1112 I Street, Suite 100
Sacramento, CA 95814
(916) 874-2937 / FAX (916) 854-9099

From: [Freeman, Brendon](#)
To: [Henriquez, Jose](#)
Subject: RE: Proposed Policy Changes to the Policy & Bylaws
Date: Thursday, January 30, 2025 10:32:19 AM
Attachments: [image003.png](#)

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Hi José,

I'm gonna do it. I'm gonna be THAT GUY...

My only suggested change is a pedantic grammatical correction. See section 1.3 Assignment of Responsibilities on page 5 (or the 6th page of the Word doc), paragraph 3, first sentence. When acronymizing CALAFCO, the apostrophe should be after the "s" in "Commissions". Currently the document has the apostrophe before the "s" which would suggested the acronym CALAFCO stands for "California Association of Local Agency Formation Commission".

I'll show myself out now and never come back...

Brendon Freeman, Executive Officer
Local Agency Formation Commission of Napa County
1754 Second Street, Suite C
Napa, California 94559
Phone: (707) 259-8645
www.napa.lafco.ca.gov

 Like Us

We Manage Local Government Boundaries, Evaluate Municipal Services, and Protect Agriculture

"Efficiency is doing the thing right. Effectiveness is doing the right thing." - Peter Drucker

From: Henriquez, Jose <henriquezj@saccounty.gov>
Sent: Friday, January 24, 2025 3:32 PM
To: eo@calafco.org
Cc: Rene LaRoche <rlaroche@calafco.org>; Info <info@calafco.org>
Subject: Proposed Policy Changes to the Policy & Bylaws

[External Email - Use Caution]

Good afternoon, everyone,

Please recall that the CALAFCO Regional Officers were directed by the CALAFCO Board to

rd

From: [Nicholson, Bill](#)
To: [Henriquez, Jose](#)
Cc: [Joe Serrano](#)
Subject: RE: Proposed Policy Changes to the Policy & Bylaws
Date: Thursday, January 30, 2025 4:23:59 PM
Attachments: [image001.png](#)

EXTERNAL EMAIL: If unknown sender, **do not** click links/attachments.
If you have concerns about this email, please report it via the Phish Alert button.

Hello José and Joe,

I am providing comments on the draft Policy and Bylaws document you prepared. I am only sending them to you rather than the entire list serve as it seems it would get too complicated to have contrasting and/or conflicting comments shared with all players in EO land. You will get the benefit (and burden) of sorting through and making the most appropriate modifications based on the input you receive.

Here are my comments/suggestions:

(Global comment: While the intent to elevate the CALAFCO EO and regional DEO status and role in activities by the ED, often the draft text defaults to the word “should” rather than “shall” for these interactions. Most of the following comments suggest being consistent by using the word “shall” in most all instances.)

Section 1.3, second paragraph:

Based on the appropriate text changes in the first paragraph clarifying the EO role in policy development and the practice and function of LAFCO, the second paragraph needs to be strengthened - to ensure there is no confusion - by replacing the word “should” with “shall” in every sentence where the ED is to consult with the EO, and in the EO’s absence, “shall” be required to consult with the other regional DEOs.

Organization Chart:

There is no recognition of the EO in this chart although the Bylaws are specifically strengthening the EO role. One suggestion would be to add “EO” to the bubble with the “Regional Officers.” Another option would be to give the “EO” a separate bubble in the second row and move “Regional Officers” to the bottom row.

Section 1.4.1:

The 1st sentence is appropriate stating the ED “shall” coordinate with the EO. But in the second sentence, in the EO’s absence the word changes to “should” which could possibly give the ED an excuse for not reaching out to them. Replace the word “should” with “shall” in this sentence. All the other modifications in this section are appropriate!

Section 1.6:

Modify the first introductory line to reinforce who the EO answers to. The EO should not be “under” the ED’s direction – they are equals working for the Board, but have different roles and responsibilities. It presently reads: “The Executive Officer shall, at the direction of the Executive Director or Board.”

Modify the role of the EO/Board relationship and the EO/ED relationship so it reads: “The Executive Officer shall, at the direction of the Board, and in consultation with the Executive Director:”

Section 1.6.1:

Change every single use of the word “should” to the word “shall” in this section, including contacting the regional DEOs when the EO isn’t available!

The remainder of the recommended revisions to Section 1.6. are all appropriate and well expressed.

Section 1.7:

The heading of this section is “Deputy Executive Officers” but in the organization chart, they are referred to as the “Regional Officers” and in Sections 1.3 and 1.4 the term used is “...the other regional DEOs...”

Perhaps the term “regional” should be used consistently throughout this section - or just leave the word “regional” out of the title and Org. Chart.

These conclude all my comments. This draft reflects a vast improvement for CALAFCO moving forward, and I personally thank you and all who participated in preparing this thorough update of the CALAFCO Policy & Bylaws.

Bill

Bill Nicholson
Executive Officer
Merced LAFCO
(209) 385-7671 (Office)
(209) 769-0472 (Cell)

From: Henriquez, Jose <henriquezj@saccounty.gov>
Sent: Friday, January 24, 2025 3:32 PM
To: eo@calafco.org
Cc: Rene LaRoche <rlaroch@calafco.org>; Info <info@calafco.org>
Subject: Proposed Policy Changes to the Policy & Bylaws

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If you have any questions, please let me know.

José

José C. Henríquez
Executive Officer
henriquezj@saclafco.org



Sacramento Local Agency Formation Commission

1112 I Street, Suite 100
Sacramento, CA 95814
(916) 874-2937 / FAX (916) 854-9099

December 23, 2024

CALAFCO Board of Directors

Subject: Concerns with the Direction of CALAFCO

Dear Members of the Board:

As you are aware, recent actions by the CALAFCO Board of Directors and the Executive Director have significantly undermined the decades of trust amongst CALAFCO and its membership. These actions have prompted multiple LAFcos to consider terminating their CALAFCO memberships if substantive changes to CALAFCO are not made (see letters attached from San Diego, Orange, and San Bernardino LAFcos). Although they have yet to do so in writing, several signatories to this letter are also considering recommending that their commissions terminate their CALAFCO memberships.

We are concerned that CALAFCO leadership has lost focus on its core mission. CALAFCO does not exist to serve the interests of the Board or individual board members. It does not exist to serve the interests of associate members or other outside entities. It certainly does not exist to serve the interests of the Executive Director or Legal Counsel. Until recently, CALAFCO's focus has always been on furthering the interests of the membership. The membership is the Association – the association of LAFcos. CALAFCO's focus on the interests of the membership must be restored in order to rebuild lost trust and to ensure the Association's survival.

The dissolution of the CALAFCO Legislative Committee and the secretive way it was undertaken clearly demonstrates this disregard of the opinions and desires of the membership. As stated in the September 27, 2024 letter to the CALAFCO Board from the Executive Officers of the majority of LAFcos (attached), the dissolution process lacked any meaningful outreach to the membership, and it was championed by a Board committee that intentionally withheld its recommendations from the membership and the Legislative Committee itself. It appears that Board members were misled as to the repercussions of their votes in July on this matter. Though the Board corrected this mistake during its September 30th special meeting when it reinstated the Legislative Committee, the damage to our trust was already done. The lack of outreach and transparency associated with the abolition of the Legislative Committee is not a one-off; rather, it exemplifies how CALAFCO currently operates. Discussion is limited to a small group; decisions are announced rather than formulated in a collaborative and iterative process; and members learn about actions only after they happen. This is not acceptable.

The deemphasis of LAFco practitioners in the CALAFCO decision-making process is both striking and troubling. The Executive Director is not a LAFco practitioner, and she is not qualified to advise the Board on matters related to the implementation of LAFco work without input from actual practitioners (who have consistently volunteered their time and expertise to support the Executive Director). The Executive Director's distancing of the CALAFCO Executive Officer (who serves as the membership's primary contact with CALAFCO) from the process is but one example. The dissolution of the Legislative Committee is another example of a systematic and deliberate attempt to deemphasize the role that LAFco practitioners play. The fact that the Executive Director has full

discretion to appoint regional executive officers and members of the Legislative Committee further undermines the membership's ability to appoint and empower LAFCo practitioners it feels will best represent its interests, as opposed to the interests of the Executive Director or individual board members.

Of further concern is CALAFCO's failure to adequately communicate with and build relationships with the membership. Little attempt has been made in recent years to introduce CALAFCO to our commissions or to personalize and "put a face" to CALAFCO. In addition, there are many examples of CALAFCO staff not responding to inquiries from Executive Officers, commissioners, and even CALAFCO Board members in a timely manner, if at all. This is unacceptable, and it further demonstrates a blatant disregard for the concerns of the membership.

In order to begin to rebuild the trust that has been lost, and hopefully to keep the Association intact, we insist that the Board implement the following items, *at a minimum*. Most of our requests can be addressed through changes to the by-laws or through adopted policies.

Membership Representation at CALAFCO

- *Selection of the CALAFCO Deputy Executive Officers:* Currently, the Executive Director chooses who serves as each region's Deputy Executive Officer (DEO). This arrangement may not necessarily best serve the interests of the membership. Regional DEOs should be chosen by the membership of each region. The LAFCos of each region should nominate candidates for their regional DEO and then vote.
- *Selection of the CALAFCO Executive Officer:* Currently, the Executive Director chooses who serves as the CALAFCO Executive Officer. This arrangement may not necessarily best serve the interests of the membership. The Executive Officer, who is one of the four regional DEOs, should be selected by and among the four regional DEOs.
- *Role of the CALAFCO Executive Officer:* The position of the CALAFCO Executive Officer should be clarified so that the Executive Officer plays an integral role in the operation of CALAFCO, as was previously the practice. The Executive Director should be required to consult with the Executive Officer on all items/issues of importance to the membership. The Executive Officer should play an active role in the development of meeting agendas, and should be invited to and included in all meetings of the Board, the Executive Committee, the Legislative Committee, any standing committee, any ad hoc committees, and others as needed. In the Executive Officer's absence, the other regional DEOs should be consulted. No action on items/issues important to the membership should be taken without such consultation.
- *Advisory Committee:* An Advisory Committee composed of the Executive Officer and the three regional DEOs should be established. The Executive Director must convene the Committee on an agreed upon schedule, to discuss items/issues of importance to the membership. Consideration should also be given to the formation of an advisory committee made up of LAFCo Executive Officers from the four regions.

Legislative Committee

- *Selection of the members of Legislative Committee:* Currently, the Executive Director selects the LAFCo staff members who serve on the Legislative Committee. This arrangement fails to advance the interests of the membership. The members of the newly established Advisory Committee (the Executive Officer and three regional DEOs) should appoint LAFCo staff members to the Legislative Committee, or at the very least, approve appointments made by the Executive Director.
- *Remove Associate Members from the Legislative Committee:* Currently, three associate members (e.g., private consultants that do not staff LAFCos) sit on a committee that advises the Legislative Committee, and they are privy to all the confidential documentation, discussions, and strategizing that occurs during Committee meetings. Associate members do not necessarily share the goals of the Legislative Committee and may even represent clients who may be opposed to the Committee's recommendations, resulting in conflicts of interest. Associate members should not be permitted to attend meetings and/or participate in Legislative Committee business, unless their input is sought on an item and they are invited by the Chair.

Transparency and Communication:

- *Transparency:* CALAFCO must operate in a manner that is not only transparent to the Board, but to the membership. Policies affecting the membership, the advancements of LAFCos, and the operations of the organization should be developed to ensure that member LAFCos are fully informed of matters important to them and input sought on such matters.
- *Communication:* The Executive Director should be encouraged to develop relationships with the membership and not focus solely on the members of the Board. Policies should also be developed to ensure that all inquiries from the membership and Board members are responded to in a timely manner.

When the San Bernadino LAFCo was considering whether to continue as a member of CALAFCO at its November 13th meeting, the staff report prepared for the item concluded with the following:

“Recently, there has been some concern about the recent decisions made by the CALAFCO Board, including the perceived lack of transparency and membership engagement. There has also been some disagreement and disunity among the new Board. It should also be noted that, in the past, there used to be a close collaboration between the CALAFCO Executive Director, its regional officers, and LAFCO executive officers in general, which resulted in more agreement and coming up with better solutions to issues and/or concerns. Lately, there hasn't been a congenial relationship between the CALAFCO Executive Director and many of the regional officers/executive officers resulting in dissatisfaction and frustration among the membership.”

As you know, the San Bernardino LAFCo chose to not renew its membership for next year. We see the January 10th Board meeting as the last opportunity for the Board to “right the ship” before

additional LAFCoS consider terminating their membership. Absent substantive changes, such as those suggested herein, CALAFCo is at risk of fracturing, or even dissolving, as an association. We hope the Board takes our concerns seriously and embraces these suggestions, or other meaningful suggestions, in order to preserve CALAFCo and all the value that it has historically provided.

Sincerely,



Kai Luoma
Ventura LAFCo



Keene Simonds
San Diego LAFCo

Steve Lucas

Steve Lucas
Butte LAFCo



Paul Novak
LAFCo for LA County



Bill Nicholson
Merced LAFCo



Rob Fitzroy
San Luis Obispo LAFCo



Jennifer Stephenson
Lassen, Modoc, Plumas, and
San Benito LAFCos



Tyler Salcido
Imperial LAFCo



Neelima Palacherla
LAFCo of Santa Clara
County



Uma Hinman
Mendocino LAFCo



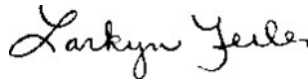
J.D. Hightower
San Joaquin LAFCo



Sara Lytle-Pinhey
Stanislaus LAFCo



Michelle McIntyre
Placer LAFCo



Larkyn Fielor
Colusa and Lake LAFCos

Jason Fried

Jason Fried
Marin LAFCo



Chuck Kinney
Kings LAFCo



SR Jones
Nevada LAFCo

CC: Rene LaRoche, CALAFCo Executive Director

Attachments - Letter to CALAFCo from San Diego LAFCo dated 10-22-24
Letter to CALAFCo from Orange LAFCo dated 11-1-24
Letter to CALAFCo from San Bernardino LAFCo dated 11-22-24
Letter to CALAFCo regarding dissolution of the Legislative Committee dated 9-27-24



Santa Cruz Local Agency Formation Commission

Date: March 5, 2025
To: LAFCO Commissioners
From: Francisco Estrada, LAFCO Analyst
Subject: **Press Articles during the Months of January and February**

SUMMARY OF RECOMMENDATION

LAFCO staff monitors local newspapers, publications, and other media outlets for any news affecting local agencies or LAFCOs around the State. Articles are presented to the Commission on a periodic basis. This agenda item is for informational purposes only and does not require any action. Therefore, it is recommended that the Commission receive and file the Executive Officer's report.

EXECUTIVE OFFICER'S REPORT

The following is a summary of recent press articles. Full articles are attached.

Article #1: "LAFCO approves Chester-area fire district merger". The article, dated January 2, details Plumas County LAFCO's decision to approve the annexation of the Chester Fire Department into the Peninsula Fire Protection District to provide fire protection and medical services for Chester residents. The fire department was facing millions of dollars in debt and had previously attempted to pass two measures to raise revenues, which failed to even garner a simple majority. The annexation is a result of the exceptional level of commitment and cooperation among officials of the neighboring districts.

Article #2: "LAFCO approves SLO County's takeover of Oceano fire services". The article, dated January 2, updates the public on LAFCO's decision to allow the San Luis Obispo County to take over fire protection and emergency services from the Oceano Community Services District (OCSD) starting on January 1, 2025. Residents have been assured that they will receive the same level of service they were receiving under the Five Cities Fire Authority. The action was a result of a multi-agency collaboration that allowed for the preservation of the quality of the services provided and helped ensure fiscal responsibility of the county.

Article #3: "Capitola mayor Yvette Brooks to vacate seat for United Way CEO post". The article, dated January 3, informs the public of Councilmember Yvette Brooks' decision to step down as City of Capitola Mayor to assume the role of CEO for the nonprofit organization United Way of Santa Cruz County. The CEO position of United Way is among the most prominent nonprofit roles in the county focusing on education, health, and financial stability, especially in support of children and youth. Ms. Brooks served on LAFCO for five years, serving as Chair of the Commission in 2023.

Article #4: “Local Water Boards Approve Resolutions to Apply for Combination”.

The article, dated January 7, provides details on resolutions passed by two neighboring fire agencies, the Del Paso Manor Water District (DPMWD) and the Sacramento Suburban Water District (SSWD), requesting formal annexation of DPMWD’s water service area into the SSWD. The purpose of the reorganization is to deliver clean water, address critical and aging infrastructure needs, and keep rates affordable for customers. The next step in the process is to develop a Plan for Service outlining how SSWD will operate the DPMWD service area to maintain existing service levels without the need to require subsidies from SSWD ratepayers.

Article #5: “Watsonville Community Hospital appoints Alexandra Friel to board, Allyson Violante as government and community relations director”.

The article, dated January 13, informs the public that Alexandra Friel, daughter of John Friel (former Watsonville Community Hospital CEO) was sworn in as the hospital’s newest board member in December. Additionally, Allyson Violante, former chief of staff for Supervisor Zach Friend, has joined the hospital team as director of government and community relations. Her role will include conducting community outreach and overseeing a process to determine community health needs to then develop a strategic implementation plan.

Article #6: “Scotts Valley, Santa Cruz water intertie project to begin this month”.

The article, dated January 17, describes efforts by the Santa Cruz Water Department and Scotts Valley Water District to host a community meeting in March to discuss and inform the public on their joint intertie construction project that will closer connect the water supplies for the two agencies. The project aims to dramatically increase systems’ resilience, improve emergency preparedness and ensure the availability of safe, reliable drinking water for customers from both public agencies. Construction of the project is scheduled to begin in February and will last approximately one year.

Article #7: “San Lorenzo Valley Water District receives \$100K grant to replace aging water meters”.

The article, dated January 17, informs the public that the San Lorenzo Valley Water District was awarded a grant for \$100,000 from the Federal Bureau of Reclamation for the purpose of upgrading hundreds of water meters in Ben Lomond. The new meters will help customers detect water leaks faster, saving them money and reducing water waste. SLVWD was one of 36 projects nationally to be awarded funding through this program.

Article #8: “La Jolla cityhood advocates submit application to detach from San Diego”.

The article, dated February 3, updates the public that the Association for the City of La Jolla submitted its cityhood application to San Diego LAFCO on January 29 after raising the necessary funding to move it forward. The group had previously submitted 8,000 signatures to LAFCO and the county registrar of voters’ office in December for review and validation. If LAFCO eventually approves the application, the plan will go to a public voting process in which a majority of both La Jolla’s and the rest of San Diego will need to be in support of the proposed secession to succeed.

Article #9: “California lawmakers want to employ 3,000 firefighters year-round to tackle wildfires”.

The article, dated February 17, describes a proposal to add 3,000 seasonal firefighters to Cal Fire, the state agency responsible for fire protection in various areas, to work year-round as climate change fuels more intense wildfires. Among other reasons, the proposal is also a response to the ongoing home insurance crisis and the cost associated with fire damage and looting.

Respectfully Submitted,



Francisco Estrada
LAFCO Analyst

Attachments:

1. "LAFCO approves Chester-area fire district merger".
2. "LAFCO approves SLO County's takeover of Oceano fire services."
3. "Capitola Mayor Yvette Brooks to vacate seat for United Way CEO post."
4. "Local Water Boards Approve Resolutions to Apply for Combination".
5. "Watsonville Community Hospital appoints Alexandra Friel to board..."
6. "Scotts Valley, Santa Cruz water intertie project to begin this month".
7. "San Lorenzo Valley Water District receives \$100K grant to replace aging water meters".
8. "La Jolla cityhood advocates submit application to detach from San Diego."
9. "California lawmakers want to employ 3,000 firefighters year-round to tackle wildfires."

plumassun.org

LAFCo approves Chester-area fire district merger | The Plumas Sun

Jane Braxton Little

5–6 minutes

Faced with as much as \$5 million in debt and scant support from its constituents, the Chester Fire Department has merged with Peninsula Fire Protection District to provide fire protection and emergency medical service to Chester residents.

The Plumas County [Local Agency Formation Commission](#) unanimously approved annexing the Chester district to Peninsula Fire when it met Dec. 27. The timing is designed to allow Peninsula Fire to collect taxes from Chester Fire district residents in 2025, said Plumas County Supervisor Kevin Goss, who serves as chair of the LAFCo board.

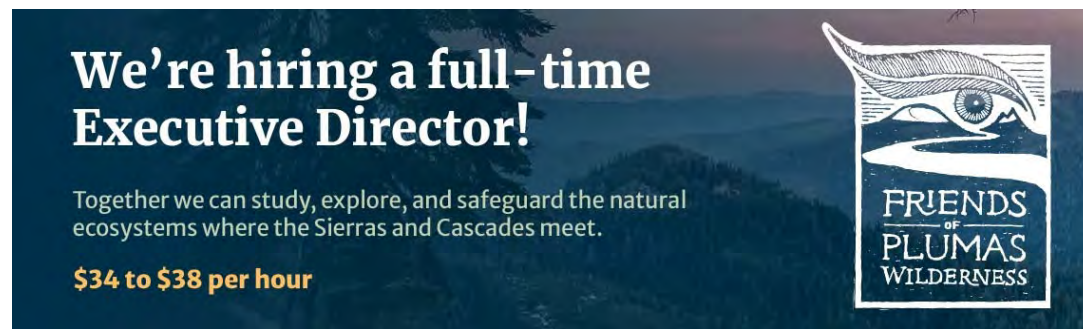
The agreement still needs the approval of the [State Board of Equalization](#), which is responsible for the oversight of California’s property tax system, Goss said.

Decade-long deficit forces closure

Chester Fire Department has been operating at a [deficit](#) of \$1.2 million a year for at least a decade, said Adam Cox, Chester Public Utilities District general manager. The financial collapse is a result of decisions that have been festering for 10 years and were “swept under the rug,” said Kim Green, chair of the Chester PUD. To close the gap, the directors borrowed

\$1.3 million from sewer district funds.

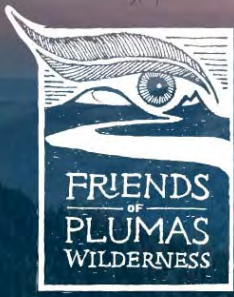
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They appealed to voters for support in two separate [special elections](#) designed to generate as much as \$2 million annually to fund the fire department and its ambulance services. Both measures [failed](#) to receive even a simple majority in an election that required two-thirds majority approval.

The years-long financial crisis forced the Chester PUC directors to surrender its ground transportation license for the ambulance Jan. 1 2024. They sent [layoff notices](#) to all ambulance staff and firefighters effective Feb. 28.

Peninsula Fire fills the breach

That left Peninsula Fire as the only operator of advanced life support ground ambulances from Canyon Dam to Lassen Volcanic National Park. Since then Peninsula Fire has been providing round-the-clock fire and emergency medical services to Chester residents. It has received no extra revenue to support its services, which include staffing a station in Chester.

That financial burden threatened to cripple the district, said Cox. Without funding to reimburse its costs going forward, Cox said Peninsula Fire would be forced to step back from the arrangement, leaving Chester with only one “draconian” option: hiring Cal Fire at an even higher cost.

He and Peninsula Fire officials [asked](#) the county board of supervisors Oct. 15 to dissolve the fire portion of the Chester PUD and annex it to the Peninsula district. They also asked the county supervisors for \$50,000 to cover the costs of the annexation. The supervisors approved a \$50,000 loan on a 4-1 vote, with Supervisor Jeff Engel voting no.

LAFCo directors [met](#) Oct. 21 to consider the annexation process, which they completed Dec. 31. LAFCo's action now allows the agency to tax Chester residents for emergency services, Cox said. Starting in 2025, Chester parcel owners will be billed annually for a special tax approved by voters of the Peninsula Fire district in May, 2022.

Owners of improved parcels will pay \$442.50 a year; owners of unimproved parcels will pay \$394.50. Those property taxes to Peninsula Fire are on top of the Chester district taxes homeowners are already paying, said Cox (\$95 for improved parcels, \$75 for unimproved) and will likely continue for 25 years, Cox said.

One more step

Goss, Cox and others have worked “non-stop” to get the LAFCo annexation approved by December so the Peninsula Fire taxes could go on the property tax rolls in 2025, said Goss. But they missed a Dec. 1 deadline to submit the arrangement to the State Board of Equalization.

The new push is for a deadline exemption from the equalization board, Goss said. Jennifer Stephenson, Plumas County LAFCo executive officer, previously worked with the state agency to approve property taxes for the [Beckwourth Peak Fire Protection District](#), approved in November 2023.

“Hopefully she will be able to work her magic once again,” Goss said.

If she can't, Goss and other officials will pursue other avenues for funding during 2025, and expect the tax revenue a year later. “We can make it

work,” he said.

“We believe there is a pathway to a sustainable and stable fire service in both Chester and the (Almanor) Peninsula.”

Robert Gray, Peninsula Fire chief

The Chester Fire Department annexation to Peninsula Fire represents an exceptional level of commitment and cooperation among officials of the neighboring districts, said Cox.

“We had to make this work. Chester simply cannot be without fire protection. Working together we achieved in six months what normally takes a year or longer,” he said.

Peninsula Fire Chief Robert Gray said he welcomed the annexation and is proud to be able to provide critical fire and EMS coverage for Chester. “We believe there is a pathway to a sustainable and stable fire service in both Chester and the (Almanor) Peninsula,” Gray said.

newtimeslo.com

LAFCO approves SLO County's takeover of Oceano fire services

Samantha Herrera

5–6 minutes

San Luis Obispo County is officially responsible for delivering Oceano's fire services now that the Local Agency Formation Commission (LAFCO) approved divestiture of those services from the Oceano Community Services District (OCSD).

click to enlarge



- File Photo By Jayson Mellom

- **DIVESTITURE APPROVED** Following the Dec. 19, 2024, Local Agency Formation Commission decision, SLO County entered into a contract with the Five Cities Fire Authority to take over fire protection and emergency services for Oceano starting Jan. 1.

Following LAFCO's Dec. 19, 2024, approval, the county, which has partnered with Five Cities Fire Authority (FCFA), took over fire services on Jan. 1 and will provide Oceano fire protection and emergency services through the Grover Beach and Arroyo Grande fire stations.

A minimum of two personnel per engine and response times of seven to 11 minutes from the Arroyo Grande Fire Station and seven to nine minutes from Grover Beach ensure that Oceano residents will receive the same level of service they currently do, according to a county staff report.

"When the OCSD announced it could no longer provide fire protection services, there was considerable concern about the future of fire services in the area," LAFCO Executive Director Rob Fitzroy said during the Dec. 19 meeting. "However, through collaboration between LAFCO, the county, OCSD, and the FCFA, we've reached a solution that not only preserves the quality of service but also ensures the fiscal responsibility of the county."



The contract will cost the OCSD, as it was required to transfer property tax revenue, impact fees, rent revenue, and additional general fund revenue to the county as of Jan. 1.

"OCSD property tax revenue will be approximately \$1.3 million," the county staff report stated. "Additionally, the Public Facility Fire Fees that are collected by the OCSD will be transferred to the county."

A one-time transfer of \$2.5 million in assets and liabilities from OCSD to the county and two lease space agreements between the parties are also required.

"This agreement represents a significant milestone for Oceano and the broader region," Fitzroy said.



Some OCSD board members and community members are unhappy with the agreement.

In both 2020 and 2022, Oceano voters shot down the idea of paying a flat parcel tax of \$180 per parcel owner annually to help maintain rapid response times from the FCFA. Due to the failed tax measures, the OCSD opted to pull out of the joint powers agreement it had with Arroyo Grande and Grover Beach for fire services.

During a June 26, 2024, OCSD board meeting, district board member Shirley Gibson said "the most concerning consequence" of the failed tax measures and the county taking over services is the fact that response times will now be longer than they were when all three stations were running. The fire station in Oceano isn't operating.

"Those additional minutes are extremely significant to a critically ill person, and I hope that no one has to go through that," she said.

While board members and residents expressed concerns about the plan during various OCSD board meetings over the last year, LAFCO reported that it didn't receive any protests during the protest hearing.

"This agreement is a win for the Oceano Community, ensuring stable fire services while minimizing fiscal impacts for the county," SLO County Fourth District Supervisor Jimmy Paulding said during the Dec. 19 LAFCO meeting. "The collaborative efforts of the county, the OCSD, and the FCFA have made this transition possible, and we are confident this will continue to benefit the residents of Oceano and South County." Δ

lookout.co

Capitola mayor Yvette Brooks to vacate seat for United Way CEO post

Christopher Neely

3-4 minutes



Yvette Brooks was first elected in 2018. Credit: Kevin Painchaud / Lookout Santa Cruz

Quick Take

Yvette Brooks will step down next week as mayor of Capitola to take over as CEO of United Way of Santa Cruz County, one of the region's more prominent nonprofits.

Capitola Mayor Yvette Brooks announced Friday she will step down as

political leader of that city to become the next CEO of United Way of Santa Cruz County.

Brooks, who returned to the mayor's seat at the end of 2024 as part of a mayoral rotation among city councilmembers, will trade the gavel for a C-suite office after six years on the Capitola City Council. Her final city council meeting will be Jan. 9, at which time the city council will decide whether to fill Brooks' seat by appointment or special election.

"While it is an extremely difficult decision to step down from the council, I recognize the best way to continue to contribute to Capitola and this county I love is to dedicate all of my time and efforts to the United Way role," Brooks said in a statement.

[United Way of Santa Cruz County](#) is among the more prominent nonprofit organizations focusing on education, health and financial stability, especially centered on youth. As a city councilmember, Brooks was a vocal advocate for improving children's quality of life, pushing to create a tax-financed children's fund and helping to lead the fundraising for an accessible playground at Jade Street Park. She turned her professional aim toward children as well, working as executive director of Your Future Is Our Business, a local nonprofit focused on linking students to careers.

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In taking over as CEO of the local United Way, Brooks rises to a seat [long held by Keisha Browder](#), the local organization's first Black chief executive

who left in the fall to lead the Bay Area chapter.

Hajime Arnold, board chair of United Way of Santa Cruz County, said in a statement that Brooks' "proven leadership abilities and deep roots in our community make her the ideal choice to lead our organization forward."

Brooks' departure from the city council ushers in a new era for Capitola. Four years ago, Brooks, alongside Kristen Brown and Margaux Morgan, was part of the city's first female city council majority. Now, none of those names will sit behind the five-member dais: Brown termed out at the end of 2024, Morgan [failed in her fall reelection bid](#) and Brooks will vacate her seat next week. The decision to appoint an interim city councilmember to finish Brooks' remaining two years, or schedule a special election, will be up to incumbents Joe Clarke and Alex Pedersen, and new councilmembers Melinda Orbach and Gerry Jensen.

Have something to say? Lookout welcomes letters to the editor, within our policies, from readers. Guidelines [here](#).



Over the past decade, Christopher Neely has built a diverse journalism résumé, spanning from the East Coast to Texas and, most recently, California's Central Coast. Chris reported from Capitol Hill... [More by Christopher Neely](#)

[carmichaeltimes.com](https://www.carmichaeltimes.com)

Local Water Boards Approve Resolutions to Apply for Combination | Carmichael Times

5–6 minutes

Jan 07, 2025 10:23AM • By Sacramento Suburban Water District News Release

SACRAMENTO, CA (MPG) - The Sacramento Suburban Water District (SSWD) and Del Paso Manor Water District (DPMWD) Boards of Directors on Dec. 11 took a significant step toward combination by unanimously approving similar resolutions of application to the Sacramento Local Agency Formation Commission (LAFCo).

The resolutions mark the districts' formal request for reorganization, including the annexation of Del Paso Manor's Water District service area to Sacramento Suburban's Water District. The approval sets the stage for a joint application to LAFCo, which will review the proposal, establish conditions, and make the final decision.

"Combining with SSWD represents a positive path forward for DPMWD," said DPMWD President Carl Dolk. "It means delivering clean, safe water, addressing critical infrastructure needs, and keeping rates more affordable for customers. We look forward to continuing our partnership with SSWD."

"Approval of this resolution reflects SSWD's commitment to the broader community and our dedication to helping a neighboring district overcome long-standing challenges," said SSWD Board President Kevin Thomas.

“We’re ready to welcome DPMWD customers into our District and ensure a smooth transition with strong financial protections in place for SSWD customers.”

Highlights in the resolutions include. The reorganized district will retain the name Sacramento Suburban Water District with a five-member Board of Directors that includes incumbent Sacramento Suburban Water District Directors. Ratepayers within their respective service areas will continue to be responsible for any debts and liabilities. Certain assets will be used exclusively for the benefit of ratepayers within their respective service areas.

The Del Paso Manor service area will operate separately with its own rates, fees, and charges until sufficient rehabilitation and replacement of its water system have been completed. A Del Paso Manor Advisory Committee will be established to review proposals and make recommendations to the Sacramento Suburban Water District Board. This committee will be comprised of Del Paso Manor Water District Directors.

Next step in the process: Planwest Partners is under contract and working on a Plan for Services and additional materials required to support an application to LAFCo. A Plan for Services outlines how Sacramento Suburban Water district will operate the DPMWD Service Area so that existing service levels are maintained without requiring subsidies from Sacramento Suburban ratepayers. The current LAFCo Application Timeline identifies March 5, 2025, for a LAFCo Hearing.

Background About Combination Discussions: Since 2019, the two water districts have engaged in various discussions about potentially combining the two districts. Both are neighboring water providers with the majority of the Del Paso Manor service area surrounded by Sacramento Suburban’s service area. They also have previous experience collaborating through a Mutual Aid Agreement and an Operational Services Agreement.

Combination discussions were reinitiated in the spring of 2024 with

renewed focus after the LAFCo adopted a Resolution of Intent to Dissolve Del Paso Manor Water District. LAFCo has identified that Del Paso Manor's aging infrastructure requires extensive investment, estimated at over \$50 million. System needs include repairs and upgrades at five district wells, replacement of undersized water mains (less than 4 inches), replacement of aging steel pipelines, relocation of backyard water mains, and installation of additional fire hydrants.

This would necessitate significant rate increases for Del Paso Manor's customers, potentially up to four times the rates of neighboring districts. LAFCo's focus is to ensure that Del Paso Manor's customers are provided a long-term safe and reliable water supply, at a reasonable rate.

By merging, Del Paso Manor Water District has the potential to achieve greater financial stability and access to grant funding for upgrading infrastructure that would not be available without a combination. At the same time, Sacramento Suburban Water District is well-positioned to integrate Del Paso Manor's customers and staff without exposing existing Sacramento Suburban customers to financial risk.

For more information, visit sswd.org and delpasomanorwd.org.

lookout.co

Watsonville Community Hospital appoints Alexandra Friel to board, Allyson Violante as government and community relations director

Tania Ortiz

4-5 minutes



Watsonville Community Hospital. Credit: Kevin Painchaud / Lookout Santa Cruz

[Watsonville Community Hospital](#) appointed its newest board member and added a new government and community relations position.

Alexandra Friel was sworn in as the hospital's newest board member in December, filling the vacancy left by Marcela Tavantzis, whose term was up at the end of 2024. Board chair Tony Nuñez and Dr. Katherine Gabriel-Cox were reappointed to their board positions by the Santa Cruz County Board of Supervisors at the end of their respective terms.





Watsonville Community Hospital appoints Alexandra Friel as its newest board member. Credit: Watsonville Community Hospital

Friel is the daughter-in-law of the late [John Friel](#), who was one of the first board members steering the hospital out from bankruptcy in 2022. John Friel served as board chair for two years, and also as hospital CEO in the early 1990s. He died last year due to an illness.

Alexandra Friel has more than 20 years of experience in education as a teacher, principal and district administrator for various school districts in Northern California, including Scotts Valley Unified School District, said hospital spokesperson Nancy Gere.

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The poster features the Santa Cruz Community Credit Union logo at the top left. The main text reads "presents be the difference AWARDS" with a heart icon. A red button says "SUBMIT ONLINE!". Below it, it says "Nominations Due Feb. 28 Awards on May 14 at the Coconut Grove" and "Powered by VolunteerCenter of Santa Cruz County". The website "www.scvolunteercenter.org" is at the bottom right.

“Friel is passionate about continuing her father-in-law’s legacy and vision to expand access and support for community health care, and brings her own unique skillset to the task,” according to a media release from the hospital Monday afternoon.

In addition to Friel, Allyson Violante, former chief of staff for previous Santa Cruz County Supervisor Zach Friend, joins the leadership team as director of government and community relations — a new position created at the hospital.



Allyson Violante joins the leadership team at Watsonville Community

Hospital as the government and community relations director. Credit: Watsonville Community Hospital

Violante currently serves as the chair for the county’s planning commission, and is a member of several other committees for the Scotts Valley Water District, the Santa Cruz Mid-County Groundwater Agency and Central Coast Community Energy.

Gere said the role of government and community relations director isn’t necessarily a new need for the hospital, and is a job that used to be distributed among several people. In the past, there wasn’t a single person dedicated to being a liaison between the hospital and government agencies, she said.

Violante’s role will also include doing more community outreach — another responsibility that used to be divided among hospital administrative staff, Gere said. The new role will also oversee a process to determine what the community’s health needs are and use that information to put together a strategic implementation plan.

“We’re thrilled to have someone with her level of experience. She is just very well-known within the community, within Santa Cruz County,” Gere said of Violante. “She worked for Supervisor Zach Friend for 12 years, so as you can imagine, that entailed all kinds of work with many agencies, even beyond the formal committee she sat on. I think she’s very well-positioned to come into this role.”

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[Tania Ortiz](#)

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Scotts Valley, Santa Cruz water intertie project to begin this month

Aric Sleeper

~3 minutes

SCOTTS VALLEY — The city of Santa Cruz Water Department and Scotts Valley Water District will hold a community meeting next month to discuss the construction on an intertie project that will connect the water supplies of the two agencies.

According to an announcement from the city of Santa Cruz, “The critically important project will dramatically increase system resilience, improve emergency preparedness and ensure the availability of reliable, safe drinking water for customers of both agencies.”

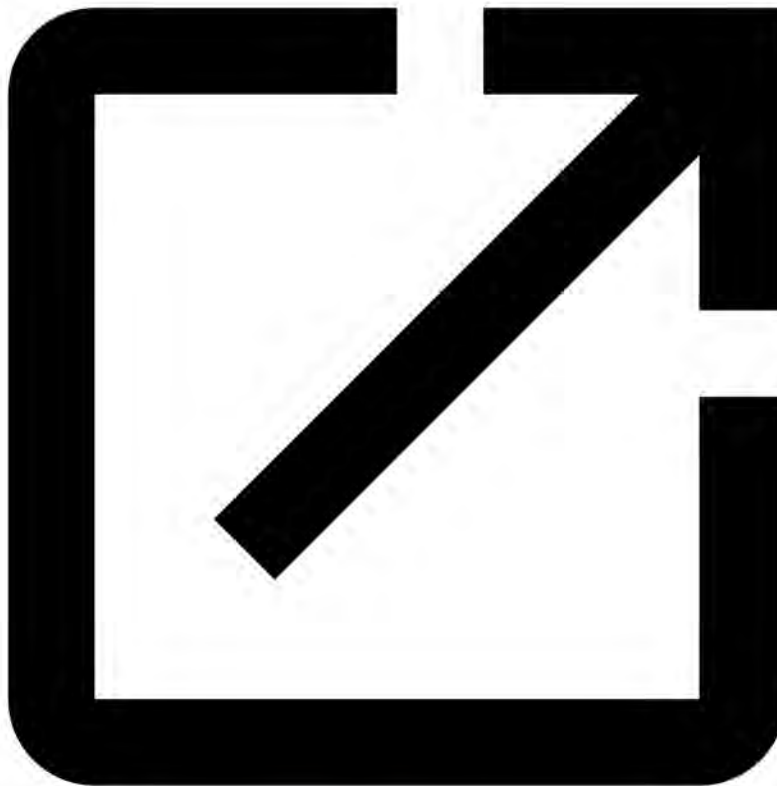
The construction of the intertie project is slated to begin later this month and will be ongoing for about a year, according to the statement from the city. Once construction starts, work hours will be from 8 a.m. to 5 p.m. and traffic impacts from the construction are expected.

The intertie project consists of the placement of two miles of new pipeline and pump station, and will serve as the final component to connect public water systems from Boulder Creek to La Selva Beach. The new length of pipeline will run along La Madrona Drive, Sims Road and Firehouse Lane in Pasatiempo. The pipeline will connect the Santa Cruz Water Department’s Kite Hill Tanks to the new pump station, which will be located at 6000 La Madrona Drive.

The path of the pipeline was chosen to minimize and avoid damage to the surrounding environment. According to the city, habitat restoration is a component of the project and includes native plant seeding, protecting rare plants and removing invasive and non-native species in work areas.

The project is funded in part by a \$6.5 million grant from the California Department of Water Resources and cost-sharing between the two water agencies. The [Santa Cruz Water Department](#) serves about 100,000 customers and manages about 4,000 acres of watershed lands. The [Scotts Valley Water District](#) serves the city of Scotts Valley and unincorporated areas north of the city.

0:00 / 0:00



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The two agencies will hold a community meeting from 4:30 to 5:30 p.m. Feb. 4 in the Santa Margarita Room at the Scotts Valley Water District, 2 Civic Center Drive.

For information, visit cityofsantacruz.com/scottsvalleyintertie.

IF YOU GO

What: Scotts Valley-Santa Cruz intertie project community meeting

When: From 4:30 to 5:30 p.m., Feb. 4

Where: Scotts Valley Water District, 2 Civic Center Drive, Scotts Valley

pressbanner.com

San Lorenzo Valley Water District receives \$100K grant to replace aging water meters - Press Banner | Scotts Valley, CA

Staff Report

2-3 minutes



Beginning in July, San Lorenzo Valley Water District will replace aging water meters in Ben Lomond with Advanced Metering Infrastructure (AMI) meters, which allow for frequent and accurate water use data. (Contributed)

San Lorenzo Valley Water District (SLVWD) has been awarded a \$100,000 grant to update hundreds of water meters in Ben Lomond.

The funding from the Federal Bureau of Reclamation will replace 443 water meters. The new meters will help customers “detect water leaks faster, which will save them money and reduce water waste,” according to SLVWD.

SLVWD is one of 36 projects across the United States that was awarded funding through this program.

Beginning in July, the District will replace aging meters in Ben Lomond with Advanced Metering Infrastructure (AMI) meters. This area of SLVWD has larger parcel sizes, many outdated meters and, because of sandy soil, leaks are difficult to detect.

Since 2016, SLVWD has been working to upgrade its water meters to AMI meters. However, progress on meter replacement was significantly slowed following the 2020 CZU Fire, which devastated the District's water infrastructure.

Nearly half of the District's 7,960 water meters have been replaced with AMI meters to date. AMI meters provide remote data collection using cellular data, allowing for frequent and accurate water use data.

"The water meter upgrade project is one of many improvement projects happening across the San Lorenzo Valley Water District to update aging infrastructure, including replacing undersized pipelines, hardening against wildfires, ensuring more reliable water infrastructure and adding fire hydrants to improve water supply resiliency and increase firefighting capabilities," stated the District.

[sandiegouniontribune.com](https://www.sandiegouniontribune.com)

La Jolla cityhood advocates submit application to detach from San Diego

Ashley Mackin Solomon

4-5 minutes

The Association for the City of La Jolla, which is seeking to make the community a city of its own separate from San Diego, submitted its cityhood application to the San Diego Local Agency Formation Commission on Jan. 29 after raising more than \$100,000 to pay for it.

The application marked the group's second major accomplishment in the past two months. A petition drive seeking signatures of a required 25%, or 6,536, of La Jolla's registered voters in support of the cityhood initiative [ended Dec. 1](#), and the association submitted nearly 8,000 signatures to LAFCO and the San Diego County registrar of voters office in mid-December for review and validation. LAFCO provides guidance to communities seeking to incorporate.





Keene Simonds, San Diego LAFCO executive officer, signs the Association for the City of La Jolla's cityhood application, officially confirming receipt. (Association for the City of La Jolla)

The Association for the City of La Jolla said it raised around \$132,000 in about a month to fund a \$66,000 deposit to submit the application and the rest to cover LAFCO legal fees.

"I'm feeling drained but great that it came together," ACLJ President Trace Wilson said with a laugh. "We want to thank the community. It's tough to ask for money, and it's one of those things where you aren't donating to a tangible thing.

"We can't promise we are going to reach the goal, but people are putting their faith in us. Now we have to ... have money as we move along."

If it turns out the group did not gather the required number of valid signatures, it will have 15 days in March to collect additional ones or fix some that are ruled invalid.

"The stressor for the team now is figuring out how, if we get that letter, we will fill the gap," Wilson said.

If LAFCO eventually approves the application, the plan would go to public voting in which a majority both of La Jollans and the rest of San Diego would need to support La Jolla's secession. The association had hoped to have the initiative on the ballot in 2026 but is now aiming for 2028.

The organization's effort for La Jolla to become a city began with private meetings in 2021 and continued with public forums and a financial feasibility analysis that began in September 2022.

In fall 2023, the association said initial numbers in a [draft of the feasibility report](#) by [Richard Berkson](#) of urban economics company [Berkson Associates](#) looked promising, without providing specifics.

A final draft has not been released, though Wilson said it would be considered final when submitted to LAFCO.

“We at the ACLJ need to step back and take some deep breaths and ramp up the volunteerism and get organized so we can scale the effort to where we need,” Wilson said. “We need to get very strategic.”

Thus, in coming weeks, the association will meet with consultants to gain insights on how to proceed.

“The community really stepped up, but we want to remind everyone that we need to raise \$500,000 by the end of the year to cover LAFCO expenses and the costs of having them verify our preliminary fiscal analysis and then the consulting so we know who to educate and why,” Wilson said.

“There is happiness, optimism and some fatigue, but we have to support each other and keep moving forward. We can’t take our foot off the pedal.”

The proposed city’s boundaries largely align with the 92037 ZIP code, stretching north-south from Del Mar to Pacific Beach and east-west from Interstate 5 to the ocean. [UC San Diego](#) and Scripps Memorial Hospital, both of which currently are part of La Jolla, are not included. ♦

Originally Published: January 30, 2025 at 11:05 AM PST

[santacruzsentinel.com](https://www.santacruzsentinel.com)

California lawmakers want to employ 3,000 firefighters year-round to tackle wildfires

Grant Stringer

6-8 minutes

About 3,000 seasonal firefighters with Cal Fire could soon work year-round as climate change fuels more intense wildfires in California. The cost? At least \$175 million annually.

That proposal is one of 13 plans that Democrats in the state Senate announced last week to prevent and respond to destructive wildfires and a slew of problems they cause, from [California's ongoing home insurance crisis](#) to burned schools and looting. Hundreds of billions of dollars of damage were estimated in [the Southern California fire storm last month](#) alone, in which 29 deaths were confirmed.

"I think we're living in a time when folks are tired of talk," Senate President Mike McGuire told reporters recently. "This is the year of action."

Lawmakers haven't yet released details on most of the proposed bills.

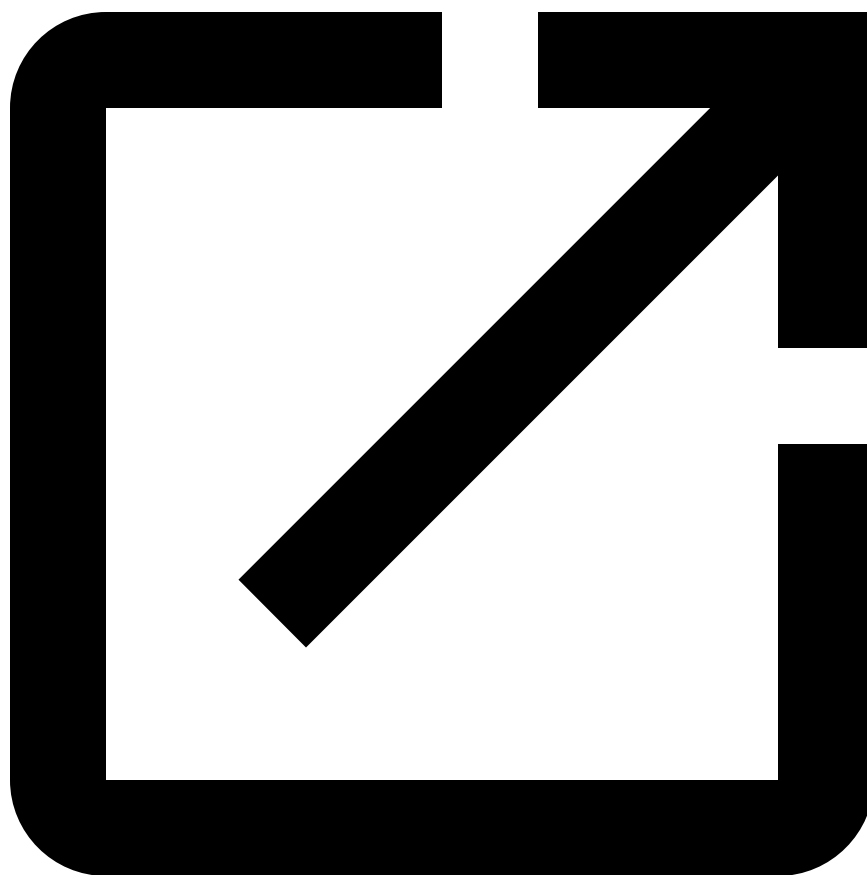
The bill to transition thousands of seasonal state firefighters to year-round work has bipartisan support, with Republican Senate Minority Leader Brian Jones as a cosponsor. But Jones' office said Republicans were blindsided by the rest of the package and would need time to evaluate the rest of the proposed legislation.

"We weren't involved in that at all," said Jones' spokeswoman Nina Krishel.



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Lawmakers in January already passed a \$2.5 billion package to fund wildfire recovery in the Los Angeles region, which Gov. Gavin Newsom quickly signed. The bulk of the spending is intended for the state's disaster response efforts, including evacuations, sheltering survivors and removing toxic waste from scorched properties.

The broader wildfire package announced last week includes stiffer penalties for those who loot burned-out homes; property tax relief for fire victims; new landscaping requirements to reduce fire risk around buildings; and policies to simplify [the thicket of rules and regulations that slow down home rebuilding after wildfires.](#)

A bill introduced by Sen. Josh Becker of San Mateo and Sen. John Laird of Santa Cruz, both Democrats, would require the state fire marshal to write a report every three years that analyzes the fire prevention efforts of different governments, private property owners and utilities.

The idea? To better track the billions of dollars spent on fire prevention and response across governments and private companies in California,

and determine what initiatives are effective, the senators said in a news release.

Sen. Dave Cortese, a Santa Clara County Democrat, said he wants to learn if homeowners are receiving insurance discounts for taking steps to make their properties more fire resistant, which the state's insurance commissioner has tried to encourage. To that effect, he's sponsoring a bill to create an "insurance community hardening commission" that would set statewide standards and track such efforts.

Cortese is also pushing a plan — in tandem with state Insurance Commissioner Ricardo Lara — to create California's own public wildfire "catastrophe model."

Private insurance companies use computer modeling to estimate natural disaster damages and financial obligations to customers. With a public model, lawmakers would have a benchmark to compare with the insurance industry and an opportunity to challenge its assessments, Cortese said.

The year-round firefighter bill affects about 3,000 firefighters who battle blazes for the California Department of Forestry and Fire Protection, or CalFire, and currently can work no more than nine months per year. That's about a quarter of the 12,000 staff employed by the agency.

Historically, destructive blazes aren't common during the late fall and winter in California. But last month's Eaton and Palisades fires in Los Angeles County and other massive blazes that have erupted in late fall, including the Camp fire in Butte County and Woolsey fire in Ventura County in November 2018 and the Thomas fire in Santa Barbara and Ventura counties in December 2017, have shifted understanding of the risk. Scientists, insurers and others say [human-caused climate change is intensifying fire risk](#).

Statewide, fire season now stretches year-round, said Tim Edwards, president of the firefighters' union Cal Fire Local 2881.

"Even if it's not burning in Northern California, it's burning in Southern California," he said. "The fires aren't stopping. And we still don't have the resources."

Edwards said the union "100 percent" supports the bill to transition seasonal employees to full-time status. That's partly because seasonal

firefighters lose their state health care coverage for three or four months each year and have to pay out-of-pocket at that time, he said.

Bigger picture, Edwards said it's critical for the state to have an adequate fire-fighting force. Although seasonal firefighters are laid off and re-hired annually, California keeps 66 of its 356 fire engines staffed at all times, according to Edwards. When they're not on the front lines of destructive wildfires, those firefighters manage fire-prone vegetation and respond to floods. Hundreds of Cal Fire engines were mobilized this week as [communities across California braced for possible flooding](#).

The proposal comes on the heels of significant expansion of Cal Fire's forces in recent years. According to a spokesperson for Newsom, Cal Fire's ranks have swelled from under 6,000 positions in 2018 to more than 10,700. And the governor plans to hire 2,400 more firefighters in the next five years, the spokesperson, Daniel Villasenor, wrote in an email.

Newsom cited those goals last year when he vetoed a similar bill that would have extended the employment period of seasonal firefighters. The bill was "unnecessary," Newsom wrote [in a signing statement](#), because of the hiring target and a new, shorter workweek that was established for firefighters.

It's unclear if Newsom would sign this year's proposal. Villasenor said the governor's office doesn't comment on pending legislation. McGuire said last week that he plans to speed up the legislative process to get the bill on Newsom's desk within the next two months.

The Associated Press contributed to this report.

Originally Published: February 17, 2025 at 10:28 AM PST